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Front page image: *Redevelopment works at McAlpin Reserve in North Ringwood were completed in December 2021, providing a fully accessible play space for all ages and abilities, a roll play bike path and theme play which links to the history of the site as an orchard.*

# Message from the Mayor and Chief Executive Officer

On behalf of Maroondah City Council, we are pleased to present the adopted 2022/23 Budget to the Maroondah community.

In preparing the adopted 2022/23 Budget, Council has taken in to consideration the continuing impacts of the COVID-19 pandemic, which was declared on 11 March 2020 by the World Health Organisation.

As discussed in last year’s Budget and in other documents over the past 24 months, the impact of the pandemic on Council has been profound. While Council has continued to provide the majority of its services during the various stages of the COVID-19 pandemic, the required long-term closures during 2020 and short reactive shutdowns during 2021, along with covid restrictions during the first half of 2022 has resulted in a cumulative loss of approximately $30 million across the 2020/21 2021/22 and 2022/23 financial years. These closures and shutdowns particularly impacted our leisure facilities, such as Karralyka, Aquanation, Aquahub, Ringwood and Dorset Golf, The Rings and Maroondah Nets that. It has also meant a redirection of resources and/or funding in excess of $10 million to respond to COVID-19 in the 2019/20, 2020/21 and 2021/22 financial years.

As a consequence the adopted 2022/23 Budget has been reviewed to take in to account the financial outcomes of the previous two years, as well as the ongoing impacts for 2022/23. This includes a review of Council’s services, income and capital work projects, as well as a detailed review of the long term Financial Plan.

Council continues to work towards the community’s vision as outlined in M*aroondah 2040 - Our future together*. The vision is the foundation from which Council shapes its long term plans for the municipality. Following extensive community and key stakeholder consultation this long term vision for the future of Maroondah was adopted in late 2014. The Vision has undergone further consultation with our community to provide a revised vision that captures the latest community aspirations and priorities, emerging themes and trends, and provides the strategic blueprint for Council and the community to continue to work together to shape the future of Maroondah to the year 2040. This refreshed Maroondah 2040 Community Vision was adopted by Council on 22 June 2020. The community aspirations and priorities are grouped into eight broad outcome areas that provide the structure for the four year Maroondah City Council Plan 2021-25 (Council Plan).

The Council Plan has been informed by Council’s community engagement activities undertaken for the development, and recent interim review, of the Maroondah 2040 Community Vision; Maroondah COVID-19 Recovery Plan; and Maroondah Liveability, Wellbeing and Resilience Strategy 2021-2031. In addition the inputs and recommendations of a Deliberative Panel made up of 40 community members has also contributed to the development of the Council Plan. The Deliberative Panel came together over a period of six weeks during early 2021 to deliberate on the topics of health and wellbeing, liveable communities, environment, and assets.

The community outcome areas (Strategic Objectives) and 36 priority actions (Major Initiatives) are detailed in Section 2 of this document.

**Budget Highlights**

The 2022/23 budget contains 36 major initiatives as identified in the Council Plan. These initiatives will contribute to the achievement of the four-year Council Plan key directions and ultimately the outcomes as outlined in Maroondah 2040.

Some initiatives include:

* Continue to monitor the social and economic impacts of the COVID-19 pandemic and provide responses aligned to community needs;
* Review, update and implement Council’s Physical Activity Strategy, and develop and implement an Indoor Sports Facilities (Basketball, Netball and Volleyball) Strategy;
* Design and construct a dog park in Ringwood North;
* Implement Council’s Waste, Litter and Resource Recovery Strategy 2020-2030;
* Design and construct activity centre carparks in Croydon (Completed), Ringwood and Heathmont; and at Heatherdale station;
* Design the Karralyka redevelopment, and undertake staged redevelopment works;
* Implement the Gender Equality Act 2020, including Council's Gender Equality Action Plan; and
* Implement the new Local Government Act 2020 (Completed).

An extensive Capital Works Program of $51.69 million will be undertaken in 2022/23. This capital investment includes funding of $27.38 million from Council operations and cash holdings; $23.37 million from external grants; $0.73 million from asset sales; and $0.21 million from contributions.

Highlights of the 2022/23 Capital Works Program include:

|  |  |  |
| --- | --- | --- |
| Program | $ (million) | Details |
| Buildings | **$30.137** | * Activity Centre Carpark Development Program - at Croydon (completed), Heathmont and Ringwood ($23.05 million). * Community Facilities Improvement Program ($4.29 million). * JW Manson Pavilion redevelopment ($1.00 million) * Upgrade and renewal of Sporting and Community Group facilities on Council land ($0.35 million) * Community Facilities Access and Public Toilet Improvement ($0.50million) – to improve accessibility to Council facilities for people with disabilities |
| Roads | **$2.638** | * Local road renewal program ($1.20 million) * Local road reconstruction ($0.50 million) * Kerb and channel replacement works ($0.68 million) * Local area traffic management ($0.27 million) |
| Footpaths & cycleways | **$3.446** | * Footpath replacement works ($1.15 million) * Footpath construction program ($1.3 million) * Disability footpath access ($0.31 million) |
| Carparks | **$0.500** | * Carpark improvement program ($0.50 million) |
| Drainage | **$4.292** | * Stormwater drainage renewal program including but not limited to, Sherbrook Catchment Stormwater Upgrades Stage 3 ($1.80 million); Scenic Avenue Flood Mitigation Stage 4 ($0.85 million); Lionel Crescent Croydon - Easement Drainage Construction ($0.20 million); Minor Easement Drain Upgrades ($0.22 million); Drainage Relining Works ($0.250 million) |
| Recreational, leisure and community facilities | **$1.201** | * Sports field lighting improvement program ($0.25 million) * Sports infrastructure renewal including cricket nets, coaches boxes and scoreboards ($0.47 million) * Golf Course improvement program ($0.45 million) |
| Parks and open space | **$2.197** | * Open space playground improvement program ($0.67 million) * Open space improvement program ($0.38 million) * Tree improvement program ($0.69 million) * Open space footbridge and boardwalk improvement program ($0.34 million) |

**The Rate Rise & Rate Capping**

Councils have the obligation to levy rates and charges under the Local Government Act 2020 in order to fund and deliver essential community infrastructure and services. The rates Councils collect are a form of property tax. The value of each property is used as the basis for calculating what each property owner will pay.

All of Victoria’s 79 Councils have been operating under rate caps since 1 July 2016. Each year the Minister for Local Government sets a cap on rate increases based on that period’s Consumer Price Index (CPI) and advice from the Essential Services Commission (ESC). The rate cap limits the total amount a Council can increase its rates each year based on the amount it levied in the previous year.

The decision must be made by 31 December each year to apply to rates in the following financial year.

For the 2022/23 financial year, Council’s rate rise has been capped at 1.75%. While Councils may seek approval to increase rates above the rate cap, Council’s 10-year Financial Plan has no intention to do so.

The rate cap applies to the Council’s total rate revenue and not individual properties.  In many cases, an individual rates bill may increase or decrease by more (or less) than the capped rise amount.  This may happen because:

* the value of the property has increased or decreased in relation to the value of other properties in the Council;
* other charges and levies that are not subject to the cap, such as the waste charge, has risen. The capped increases apply to the general rates only; and
* the amount of rates levied from properties of that type (residential, commercial or industrial) has changed through the Council’s application of differential rates.

Council recognises that throughout the pandemic, some members of the community may have difficulty paying their rates, and has a Financial Hardship Policy, which includes offering payment arrangements based on individual ratepayer circumstances.

Further information on Rates and Charges can be found in Section 6 Notes to financial statements within this document.

**Waste Management - Recycling**

Over the last 30 years, recycling has been considered a critical service experienced by all and one that should be an expected service. As documented in the past three years, the recycling industry has been through some challenging moments and events that are disrupters on a global scale. These challenging events are still foreseeable into the future; however, Maroondah will be working towards a pathway that results in an efficient and resilient recycling system.

With the adoption of Council’s 10 Year Waste Strategy, in conjunction with the State Government’s Recycling Victoria Policy, Maroondah will continue investing in the initiatives and the infrastructure required to deliver on the outcomes set out over the course of the next decade. The State Government is looking to invest approximately $300 million to help transform the recycling sector and reduce waste. Maroondah adopted its 10-year waste strategy on the 26 April 2021 to align with State direction and the State Government Policy and drive key initiatives to reduce waste and undertake steps to improve recovery.

The Recycling Victoria Policy is looking to overhaul household recycling services, whilst introducing a four-bin system and container deposit scheme to improve the value captured from the materials we all recycle. Maroondah will continue to assess itself against its 10 Year Waste Management Strategy, and ensure its contracts continue to deliver for current and future requirements.

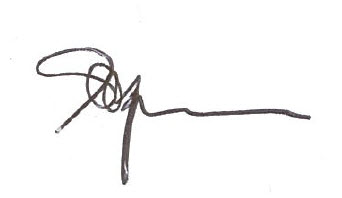
For waste services to be delivered effectively and efficiently throughout the municipality and particularly recycling, the charge for 2022/23, incorporating kerbside collection, green waste, the introduction of Food in Organics (FOGO) initiatives and recycling, will increase by just over 6% from the 2021/22 level. This increase in price, assists the municipality in ensuring a reliable and environmentally friendly waste processing service is delivered.

**Other Challenges**

In addition to the pandemic impacts on the adopted 2022/23 Budget, the Victorian Government cap on rates and the waste management challenges, Maroondah also faces a range of other challenges, which include:

* Funding the renewal of infrastructure and community assets in an environment where the costs of materials and services have increased significantly, whilst at the same time meeting the expectations of delivering new and enhanced infrastructure;
* Constrained ability to deliver on services whilst revenue is capped, whilst delivering on services that have gradually shifted from State/Federal responsibility. Over time, those same services have become expected by the Community to be continually delivered by Council without the associated funding;
* Delivering on relief and recovery initiatives, whilst maintaining a high level of service across all areas of Council;
* Rapidly advancing technologies, with difficulty in future planning and proofing in this space; and
* Funding expectations of enhanced service provision to meet changing citizen expectations.

This adopted Budget has been set using a rigorous process of consultation and review and Council endorses it as a balanced, sustainable and responsible platform to ensure enhanced services, protection of Council’s $2.01 billion in net assets, the delivery of $51.7 million extensive capital projects, an underlying surplus of $2.1 million excluding extraordinary items, and a financially prudent future for our community.

**Cr Mike Symon Mr Steve Kozlowski**

**Mayor Chief Executive Officer**

## Link to the Council Plan

This section describes how the Budget links to the achievement of the Council Plan as part of Council’s Integrated Planning Framework. This Framework guides Council in identifying community needs and aspirations over the long term (Maroondah 2040 Community Vision), medium term (Council Plan 2021-2025) and short term (Service Delivery Plans and Budget) and then holding itself accountable (Annual Report and Audited Statements).

### 1.1 Integrated Planning Framework

Council’s strategic documents are linked to an Integrated Planning Framework. Council’s Integrated Planning Framework seeks to ensure Council’s activities and financial resources are aligned in order to meet the aspirations, needs and expectations of the Maroondah community. The framework ensures a clear linkage between community needs and aspirations, vision, strategies, policies and service delivery of Council.



*Figure 1: Maroondah City Council’s Integrated Planning Framework*

Council’s framework is underpinned by the shared long-term community vision outlined in *Maroondah 2040 ‘Our Future Together’*. Council has recently undertaken a review of *Maroondah 2040 ‘Our future together’* in consultation with the Maroondah community. The refreshed Community Vision was adopted in June 2021.

The community aspirations and priorities for the future of Maroondah have been grouped into eight broad outcome areas that provide the structure for the Council Plan 2021-2025 (Council Plan). These community outcome areas comprise:

* A safe, healthy and active community
* A prosperous and learning community
* A vibrant and culturally rich community
* A clean, green and sustainable community
* An accessible and connected community
* An attractive, thriving and well-built community
* An inclusive and diverse community
* A well governed and empowered community

The strategic direction through Maroondah 2040, the Council Plan, and the Financial Plan has resulted in detailed service delivery plans across each of Council’s service areas. These plans are reviewed annually to ensure alignment with community needs and expectations.

The framework both feeds into and is supported by a number of other key planning documents – in particular Council’s budget, legislated plans and strategies and a broad range of supporting strategies and policies adopted by Council.

To ensure Council has the capacity to work towards the achievement of the Maroondah 2040 Community Vision, a Financial Plan has been prepared to guide the financial resources of Council over the next 10 years. This plan is updated annually.

From the Financial plan evolves a Budget that provides specific targets in relation to financial resources for the next financial year and a framework to ensure strategies and commitments are transformed into ‘on the ground’ results. The Budget specifies goals against which Council can measure its progress and performance whilst also articulating sources of revenue and how that revenue is spent in delivering services to the community.

*1.2 Our Purpose*

*Organisational Vision*

We will foster a prosperous, healthy and sustainable community.

*Our Mission*

We are dynamic and innovative leaders, working in partnership to enhance community wellbeing.

*Our Workplace Values*

* We are **ACCOUNTABLE** to each other and our community
* We collaborate in an adaptable and **SUPPORTIVE** workplace
* We **PERFORM** at our best
* We are open, honest, **INCLUSIVE** and act with integrity
* We ensure every voice is heard, valued and **RESPECTED**
* We are brave, bold and achieve **EXCELLENCE**

### 1.3 What Our Community Said

The Budget evolves from Maroondah 2040 - Our future together. Broad engagement was undertaken in both the development, and recent interim review, of the Maroondah 2040 Community Vision. This engagement included surveys, forums, workshops and events with community members, stakeholders, Advisory Committees and employees.

The Budget has also been informed by the outcomes of recent engagement undertaken for the Maroondah COVID-19 Recovery Plan, including over 3,000 community survey responses; and broad scale engagement for the Maroondah Liveability, Wellbeing and Resilience Strategy 2021-2031 during 2019 and 2020.

### 1.4 Deliberative Engagement

Under the Local Government Act 2020, Council is required to prepare the Budget in accordance with its deliberative engagement practices. Over a period of six weeks, and ten sessions, a panel of 40 community members came together to deliberate on the topics of health and wellbeing; liveable communities; environment; and assets. The inputs and recommendations from this panel have informed the Finance Plan, Council Plan 2021-2025, and four-year Budget and will also inform a range of Council’s future strategic work, projects and service delivery.

### 1.5 Future Outcome Areas (Strategic Objectives)

The Council Plan articulates eight future outcome areas (strategic objectives), each with a set of four-year key directions (strategies), priority actions, Council Plan indicators (strategic indicators) and supporting strategies and plans. The priority actions (major initiatives) work towards the achievement of the key directions, and ultimately the outcome areas and vision outlined in *Maroondah 2040 ‘Our future together’*.

Council delivers services and initiatives under 14 major service areas. Each contributes to the achievement of the future outcome areas as set out in *Maroondah 2040 ‘Our future together’* and Council Plan. The Budget converts these services and initiatives into financial terms to ensure that there are sufficient resources for their achievement. The following table lists the eight community outcome areas as described in the Council Plan.

|  |  |
| --- | --- |
| Outcome Area | Vision Statements |
| 1. A safe, healthy and active community | In 2040, Maroondah will be a safe, healthy and active community where all people have the opportunity to experience enhanced levels of social, emotional and physical wellbeing. |
| 2. A prosperous and learning community | In 2040, Maroondah will be a thriving regional centre of economic activity and education, where the sustainable growth of local businesses is supported, and diverse lifelong learning opportunities are accessible for all community members. |
| 3. A vibrant and culturally rich community | In 2040, Maroondah will be a vibrant and creative community recognised for celebration of the arts, cultural expression and diverse entertainment options. |
| 4. A clean, green and sustainable community | In 2040, Maroondah will be a resilient community committed to sustainable living, enhancing our natural environment, and providing leadership in responding to climate change. |
| 5. An accessible and connected community | In 2040, Maroondah will be accessible for all ages and abilities with walkable neighbourhoods, sustainable transport options, and a safe integrated transport network. |
| 6. An attractive, thriving and well built community | In 2040, Maroondah will be an attractive, sustainable and well built community with thriving activity centres and a network of neighbourhoods where everyone has the opportunity to live, work and play locally. |
| 7. An inclusive and diverse community | In 2040, Maroondah will be an inclusive and equitable community where all people are valued, supported and socially connected, and diversity is embraced and celebrated. |
| 8. A well governed and empowered community | In 2040, Maroondah will be an empowered community actively engaged in local decision making, led by an innovative community inspired Council that collaborates regionally and proactively champions local needs. |

## Services and initiatives and service performance indicators

Working towards the Vision outlined in *Maroondah 2040* and the achievement of the future outcomes (strategic objectives), we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives (priority actions) and service performance indicators for each service area are described in the following section.

### 2.1 Outcome Area (Strategic Objective) 1: A safe, healthy and active community

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2020/21** | **2021/22** | **2022/23** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Youth and Children’s Services** |  |  |  |  |
| Youth and Children’s Services works to raise the wellbeing of Maroondah’s children, young people and their families by performing a wide range of roles and functions.  Key services and functions include:   * Youth development programs, individual support services and events for young people * Vacation Care Programs, Family Day Care and Occasional Care Services for children * Information and education sessions for parents * Professional learning program for early childhood educators * Working with schools to enhance student wellbeing through the School Focussed Youth Service * Maroondah Positive Education Network * Capacity building initiatives for professionals including education and professional networks * Supporting kindergartens * Facility provision and management * Community and online engagement * Strategic planning, projects and sector development | Inc | 1,132 | 833 | 847 |
| Exp | 2,503 | 2,864 | 2,860 |
| **Surplus / (deficit)** | **(1,371)** | **(2,031)** | **(2,013)** |
| **Community Health** |  |  |  |  |
| Council plays an instrumental role protecting and promoting the health and wellbeing of the community through education and prevention strategies while supporting sustainable safe environments. A broad range of proactive and reactive activities are undertaken to reduce public health risks that include   * The registration and assessment of food and health businesses * Statutory food and water sampling * Communicable disease investigations * Preventative health services and * Advice that include Immunisation Services and general health promotion activities | Inc | 650 | 700 | 724 |
| Exp | 1,428 | 1,596 | 1,627 |
| **Surplus / (deficit)** | **(778)** | **(896)** | **(903)** |
| **Emergency Management** |  |  |  |  |
| The Emergency Management area facilitates Council’s planning and readiness to mitigate, respond to and recover from emergencies within the municipality, and in partnership with neighbouring Councils. | Inc | - | - | - |
| Exp | 128 | 132 | 134 |
| **Surplus / (deficit)** | **(128)** | **(132)** | **(134)** |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2020/21** | **2021/22** | **2022/23** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Council and Community Planning** |  |  |  |  |
| his team oversees the integrated planning and delivery of Council activities in accordance with organisational goals, objectives and budgets.  The team facilitates   * community wellbeing, * disability advocacy, * social research, * community safety, * and on-the-ground community development activities   The team oversees the development and implementation of the :   * community vision, * Maroondah 2040, * coordinates the development and implementation of the Maroondah Health and Wellbeing Plan, * Disability Policy and Action Plan * and Reconciliation Action Plan.   It also leads Council policy development on social issues such as affordable housing and gender equity and gambling.    The team supports the following Committees:   * Maroondah Access * Inclusion and Equity * Maroondah Community Health and Wellbeing, * Maroondah Disability Advisory * Maroondah Liveability * Safety and Amenity * as well as the Maroondah Communities of Wellbeing initiative.   In addition, the team oversees:   * Council’s Community Grants funding program, * supports the work of the Maroondah Liquor Accord, coordinates the Maroondah’s Community Houses Network, * supports Preventing Violence Against Women and gender equity activities, * leads disability initiatives and advocacy * and prepares funding applications as appropriate.   The team also coordinates:   * the preparation of the Annual Report and Council Plan * facilitates service delivery planning across the organisation * coordinates reporting on the Local Government Performance Reporting Framework * and supports organisation wide policy development and strategy development.   The team has also contributed to Council’s COVID-19 community relief and recovery initiatives. | Inc | 76 | 8 | 1 |
| Exp | 1,401 | 1,696 | 1,818 |
| **Surplus / (deficit)** | **(1,325)** | **(1,688)** | **(1,817)** |
| **Maroondah Leisure** | **Exp** | **0** | **315.70861** | **0** |
| This area provides a broad range of services, activities and facilities to meet the needs of Maroondah’s diverse community. The service area provides support, management and operation of Council’s major leisure facilities, including:   * Aquahub * Aquanation * Croydon Memorial Pool * Dorset * Ringwood Golf * The Rings and * Maroondah Nets   The service area also has a strong focus on service co-ordination and policy development. | Inc | 9,550 | 13,581 | 21,765 |
| Exp | 14,411 | 16,705 | 21,400 |
| **Surplus / (deficit)** | **(4,861)** | **(3,124)** | **365** |
| **Sports, Recreation and Events** | **Exp** | **0** | **0** | **0** |
| This service area supports and encourages community involvement in physical activity via direct and indirect service provision through:   * Casual and Seasonal allocation of sports fields and pavilions; * Community Facilities Tenancy agreement development and management; * Events and Festivals; Direct service provision, support and advice for community-based events; * Community sporting liaison and advocacy; Capital works project planning and co-ordination; * Promotion of participation in physical activity; Information dissemination and direct liaison with sport and recreation groups; * Leisure planning and policy development; and * Facility management of 72 community buildings and Club development initiatives. | Inc | 647 | 457 | 706 |
| Exp | 1,126 | 1,146 | 1,355 |
| **Surplus / (deficit)** | **(479)** | **(689)** | **(649)** |
| **Maternal and Child Health Services** | **Exp** | **123.41239** | **129.24269** | **0** |
| The Maternal and Child Health (MCH) service is a state-wide universal service for families with children from birth to school age. The service is delivered at seven Maternal and Child Health centres across the municipality and is provided in partnership with the Department of Families, Fairness & Housing. Council also provides an enhanced MCH service focusing on children, mothers and families at risk of poor health and community wellbeing outcomes. The service also works in close partnership with a wide range of external organisations such as Eastern Health, EACH, CYMHS (Child and Youth Mental Health Services), ECLC (Eastern Community Legal Centre) and Refugee Heath Services to deliver innovative and targeted programs to ensure the wellbeing of children and families connected with the service. | Inc | 1,198 | 1,564 | 1,436 |
| Exp | 2,708 | 3,077 | 3,011 |
| **Surplus / (deficit)** | **(1,510)** | **(1,513)** | **(1,575)** |
| **Sportsfields** | **Exp** | **34.794789** | **38.889671** | **0** |
| This function provides maintenance and renewal of Council’s 48 sports fields which includes cricket pitch turf management. | Inc | - | - | - |
| Exp | 1,606 | 1,753 | 1,793 |
| **Surplus / (deficit)** | **(1,606)** | **(1,753)** | **(1,793)** |

**Major Initiatives (Priority Actions)**

1. Continue to monitor the social and economic impacts of the COVID-19 pandemic and provide responses aligned to community needs
2. Review, update and implement Council’s Physical Activity Strategy, and develop and implement an Indoor Sports Facilities (Basketball, Netball and Volleyball) Strategy
3. Design and construct a dog park in Ringwood North
4. Design and construct sporting infrastructure upgrades at Jubilee (regional cricket hub), Proclamation, Springfield, Cheong and Ainslie Parks, and at Dorset Recreation, Silcock and JW Manson Reserves
5. Finalise and implement the Maroondah Liveability, Wellbeing and Resilience Strategy 2021-2031 (including the Health and Wellbeing Action Plan 2021-2023 and Positive Ageing Framework and Action Plan)
6. Work in partnership with a broad range of service providers and agencies, to develop and deliver services and cultural experiences in the Croydon Community Wellbeing Precinct

**Service Performance Indicators**

|  |  |  |  |
| --- | --- | --- | --- |
| **Service** | **Indicator** | **Performance Measure** | **Computation** |
| Aquatic Facilities | Utilisation | Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population) | Number of visits to aquatic facilities / Municipal population |
| Food Safety | Health  And  Safety | Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council) | [Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100 |
| Maternal and Child Health | Participation | Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service) | [Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100 |
| Maternal and Child Health | Participation | Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service) | [Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100 |

### 

### 2.2 Outcome Area (Strategic Objective) 2: A prosperous and learning community

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2020/21** | **2021/22** | **2022/23** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Business & Activity Centre Development** |  |  |  |  |
| Business & Activity Centre Development’s key focus is strengthening the local economy, recognising that a healthy community is built on a strong local economy. The team stewards investment attraction and development of:   * the Ringwood Metropolitan Activity Centre * Croydon Major Activity Centre * Bayswater Business Precinct * and 31 Local centres across the municipality   The team delivers a collaborative co-workspace, business programs, workshops and events and information all designed to develop, strengthen, connect and celebrate our businesses. The team develops partnerships with:   * business * investors * governments * education providers * and others as these are critical to delivery.   All activities are designed to support business growth and employment throughout Maroondah and the region. | Inc | 150 | 31 | 229 |
| Exp | 1,430 | 1,418 | 1,649 |
| **Surplus / (deficit)** | **(1,280)** | **(1,387)** | **(1,420)** |
| **Libraries** |  |  |  |  |
| Maroondah City Council provides two library facilities – one in Realm and one in Croydon, delivered under a regional partnership model with the Eastern Regional Libraries Corporation. | Inc | - | - | - |
| Exp | 2,621 | 2,872 | 2,929 |
| **Surplus / (deficit)** | **(2,621)** | **(2,872)** | **(2,929)** |

**Major Initiatives (Priority Action)**

1. Advance planning and implementation of 20-Minute Neighbourhood initiatives, including completion of a strategic review of shopping centres in Maroondah
2. Work in partnership to implement the Bayswater Business Precinct Transformation Strategy and investigate and implement opportunities to enhance business capability, skill development, employment and education pathways for the manufacturing sector
3. Work in partnership with the Victorian Government to plan for and support the rollout of funded three year old kindergarten in Maroondah
4. Facilitate co-working opportunities and spaces in Maroondah

**Service Performance Indicators**

|  |  |  |  |
| --- | --- | --- | --- |
| **Service** | **Indicator** | **Performance Measure** | **Computation** |
| Libraries | Participation | Active library borrowers. (Percentage of the population that are active library borrowers) | [The sum of the number of active library borrowers in the last 3 financial years / The sum of the population in the last 3 financial years] x100 |

### 2.3 Outcome Area (Strategic Objective) 3: A vibrant and culturally rich community

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2020/21** | **2021/22** | **2022/23** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
|  |  |  |  |  |
| **Arts and Cultural Development** |  |  |  |  |
| Arts, creativity and cultural vitality are a key part of Maroondah’s liveability.  The Arts and Culture team present, support and facilitate a wide range of creative opportunities across Maroondah, ensuring it is culturally rich and vibrant in line with the community's aspirations.  The team develops and delivers dynamic and exciting arts programming for all ages and abilities within high calibre indoor and outdoor arts spaces.  All art forms are included, from visual arts to music, from performance to digital media. Innovative visual and performing arts programming, including arts incubators and the McGivern Painting Prize valued at $25,000, bring highly skilled artists and a wide range of visitors to Maroondah from across the eastern region and beyond. | Inc | 132 | 182 | 354 |
| Exp | 1,142 | 1,317 | 1,541 |
| **Surplus / (deficit)** | **(1,010)** | **(1,135)** | **(1,187)** |
| **Karralyka Centre** |  |  |  |  |
| Karralyka is a premier theatre and function centre in Melbourne's eastern suburbs and the only such facility of this size in Maroondah. The theatre has a seating capacity of 430 and delivers a season of theatre for the community including:   * Morning Melodies * children's theatre and drama workshops * comedy * musical and dramatic performances   Karralyka partners with local theatre groups to promote and develop performing arts in the community. The theatre generates positive demand as a ‘venue for hire’, and regularly hosts local school and corporate performances and seminars. Karralyka is a flexible function and conference venue with a total capacity for 550 seated guests. Karralyka manages its food and beverage operations in-house. The kitchen facilities at Karralyka are also used to prepare food for Council’s Meals on Wheels service (including Knox City Council and emergency supply as required). The Maroondah Federation Estate and Maroondah Community Halls are also managed through Karralyka. | Inc | 1,198 | 1,592 | 3,054 |
| Exp | 2,054 | 2,684 | 3,430 |
| **Surplus / (deficit)** | **(856)** | **(1,092)** | **(376)** |

**Major Initiatives (Priority Actions)**

1. Design the Karralyka redevelopment, and undertake staged redevelopment works
2. Implement the Arts and Cultural Development Strategy 2020-2025 and work with the Maroondah Arts Advisory Committee to maximise arts and cultural opportunities across Maroondah

### 2.4 Outcome Area (Strategic Objective) 4: A clean, green and sustainable community

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2020/21** | **2021/22** | **2022/23** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Natural Environment** |  |  |  |  |
| This function maintains over 50 bushland reserves, which involves proactively supporting and protecting biodiversity and maintaining appropriate fire breaks. The team also works closely and proactively with Council’s bush reserves ‘Friends of Groups’ to support and assist with the maintenance of Bushland Reserves. The parks maintenance team maintains Council managed parks and gardens, including proactive and reactive maintenance of landscaped areas, and grass mowing.  The tree maintenance team manage power line clearance, the reactive tree maintenance program, tree data capture program and Council’s Tree Improvement program (which includes tree planting in streets and reserves). | Inc | 71 | 162 | 65 |
| Exp | 10,182 | 9,769 | 10,068 |
| **Surplus / (deficit)** | **(10,111)** | **(9,607)** | **(10,003)** |
| **Waste Management** |  |  |  |  |
| This team provides residential and commercial waste services to the Maroondah community, including public recycling bins, street litter bins, parks and reserves bins and Council facilities bins. They manage kerbside collection, receipt and sorting, green organics, land fill supply and hard waste contracts. Services also include the on-call hard waste collection, a schools and community waste education program, and planning to meet future waste management needs, including the rollout of the new Food and Garden Organics (FOGO) service. | Inc | 138 | 139 | - |
| Exp | 14,583 | 16,943 | 18,646 |
| **Surplus / (deficit)** | **(14,445)** | **(16,804)** | **(18,646)** |

**Major Initiatives (Priority Actions)**

1. Review, update and implement Council’s Sustainability Strategy, and Climate Change Risk and Adaptation Strategy
2. Review, update and implement Council’s Carbon Neutral Strategy, including participation in the power purchasing agreement
3. Work in partnership to implement the Reimagining Tarralla Creek project
4. Implement Council's Waste, Litter & Resource Recovery Strategy 2020-2030
5. Prepare and implement a Maroondah Habitat Connectivity Action Plan
6. Implement a streetscape enhancement program, including a significant increase in tree planting

**Service Performance Indicators**

|  |  |  |  |
| --- | --- | --- | --- |
| **Service** | **Indicator** | **Performance Measure** | **Computation** |
| Waste Collection | Waste Diversion | Kerbside collection waste diverted from landfill. (Percentage of recyclables and green organics collected from kerbside bins that is diverted from landfill) | [Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100 |

### 2.5 Outcome Area (Strategic Objective) 5: An accessible and connected community

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
| **Service and Description** |  | **2020/21** | | **2021/22** | | | **2022/23** |
|  | **Actual** | | **Forecast** | | | **Budget** |
|  | **$'000** | | **$'000** | | | **$'000** |
| **Asset Management** |  |  | |  | | |  |
| The Asset Management team provides specialist advice and support to facilitate improved asset management capabilities for the organisation, including:   * Strategic asset management; * Implementation and development of Council’s corporate asset and works management system; * Management of all corporate data relating to Council’s assets; and * Cyclical proactive inspections of Council’s assets in accordance with Council’s Road Management Plan.   The team also develops Council’s annual capital works program relating to roads, car parks, laneways, shared paths, stormwater drainage and community facility assets. | Inc | 43 | | | 14,996 | | 46 |
| Exp | 1,380 | | | 16,629 | | 1,796 |
| **Surplus / (deficit)** | | **(1,337)** | | | **(1,633)** | **(1,750)** |
| **Engineering Services** |  |  | |  | | |  |
| The team delivers the engineering related component of Council’s Capital Works Program including:   * management of design consultants, * the tendering and contract process, and * the supervision of construction works.   Engineering Services also provides professional advice and technical expertise in the areas of traffic investigations and strategic transportation issues, stormwater drainage investigations and flood management strategies. The team is responsible for various statutory approval functions in relation to private developments including:   * assessment of engineering and construction management plans, * assessment and approval of report and consents, * asset protection and other engineering applications, * supervision of engineering works relating to developments along with construction site and * general infrastructure compliance activities. | Inc | 1,127 | | 978 | | | 1,122 |
| Exp | 2,002 | | 2,415 | | | 2,428 |
| **Surplus / (deficit)** | **(875)** | | **(1,437)** | | | **(1,306)** |

**Major Initiatives (Priority Actions)**

1. Work in partnership with the Victorian Government to implement road improvement works at New Street Ringwood, Reilly Street and Wantirna Road Ringwood, Eastfield Road Ringwood East, Plymouth Road and Kirtain Drive Croydon; and undertake carpark improvement works at McAlpin Reserve Ringwood North and Dorset Recreation Reserve Croydon
2. Design and construct activity centre carparks in Croydon, Ringwood and Heathmont; and at Heatherdale station
3. Work in partnership to undertake renewal works on the Mullum Mullum Creek and Colchester Road shared trails; and continue footpath construction in the Principle Pedestrian Network
4. Advocate to the Australian and Victorian Governments for provision of new and upgraded major transportation infrastructure in Maroondah, including public transport enhancements
5. Work in partnership with the Victorian Government to support the removal of level crossings at Bedford Road Ringwood; Dublin Road Ringwood East and Coolstore Road Croydon; and the construction of new stations at Ringwood East and Croydon

### 2.6 Outcome Area (Strategic Objective) 6: An attractive, thriving and well built community

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2020/21** | **2021/22** | **2022/23** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Building Services** |  |  |  |  |
| The Building Services team ensures the compliance of existing and proposed buildings in Maroondah with the Building Act and Regulations and provides advice on variations to Building Regulations and swimming pool/spa safety barriers, building permits and inspections.  The Building Services team also issue building permits for building works and conduct the inspections related to the permits issued.  The team also perform a statutory function relating to report and consent (dispensation) applications and Hoarding Permits under the Building Regulations, co-ordinate Section 29A reports for demolition and provide property and building permit information on application | Inc | 654 | 558 | 603 |
| Exp | 1,137 | 1,255 | 1,507 |
| **Surplus / (deficit)** | **(483)** | **(697)** | **(904)** |
| **Built Environment** |  |  |  |  |
| This team provides pro-active and reactive maintenance of Council’s infrastructure assets including roads, footpaths and drains. The team also provides pro-active cleaning of all drainage pits within road reserves, programmed street sweeping, public toilet & BBQ cleaning, graffiti removal, and plant and fleet management for all Council’s vehicles including workshop. | Inc | 61 | 91 | 85 |
| Exp | 7,490 | 7,863 | 7,772 |
| **Surplus / (deficit)** | **(7,429)** | **(7,772)** | **(7,687)** |
| **Statutory Planning** |  |  |  |  |
| Council has the responsibility for delivering town planning land use and development advice and assessments to diverse residential and commercial communities. These residential and commercial land uses are set in a unique urban environment with high levels of amenity protected by various landscape and environmental controls as set out in the Maroondah Planning Scheme.  The role of statutory planning is to manage and consult with the community on changes and ensure that such changes are to the social, environmental and economic betterment of the City.  $4.0 income is restricted for Public Open Space. | Inc | 9,539 | 5,886 | 6,162 |
| Exp | 2,699 | 2,853 | 2,956 |
| **Surplus / (deficit)** | **6,840** | **3,033** | **3,206** |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2020/21** | **2021/22** | **2022/23** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Strategic Planning and Sustainability** |  |  |  |  |
| This function carries oversight of the Maroondah Planning Scheme and associated land use and development controls.  This includes:   * reviewing the Maroondah Planning Scheme * undertaking supporting strategic studies such as neighbourhood character and vegetation * preparing housing strategies and structure plans for activity centres * identifying and recommending places of heritage significance * preparing and considering planning scheme amendments * and working in partnership with a range of stakeholders to deliver projects such as Greening the Greyfields and 20-minute neighbourhoods   The team influences the physical development of Maroondah to secure the most efficient and effective use of land in the public interest and to ensure facilities such as roads, schools and libraries are built where they are needed. This function also assists with the development and implementation of integrated transport policies and strategy with a focus on sustainable transport services and the travel needs of the community. A range of environmental sustainability initiatives are also coordinated organisationally. This includes support for the Eastern Alliance for Greenhouse Action (EAGA), a formal collaboration of eight Councils in Melbourne’s east, working together on regional programs that reduce greenhouse gas emissions and facilitate regional adaptation. The team also supports the Maroondah Environment Advisory Committee. | Inc | 571 | 654 | 206 |
| Exp | 2,390 | 2,480 | 1,909 |
| **Surplus / (deficit)** | **(1,819)** | **(1,826)** | **(1,703)** |

**Major Initiatives (Priority Actions)**

1. Develop a new Croydon Structure Plan and prepare a planning scheme amendment to incorporate the policy into the Maroondah Planning Scheme
2. Work in partnership to implement the Greening the Greyfields project to facilitate a sustainable approach to urban redevelopment in identified residential precincts
3. Undertake the staged redevelopment of the Croydon Community Wellbeing Precinct
4. Undertake flood mitigation works in New Street, Ringwood, Sherbrook Avenue catchment in Ringwood, and Scenic Avenue and Wingate Avenue catchments in Ringwood East; and work in partnership to develop flood mitigation solutions for central Croydon

**Service Performance Indicators**

|  |  |  |  |
| --- | --- | --- | --- |
| **Service** | **Indicator** | **Performance Measure** | **Computation** |
| Statutory Planning | Decision making | Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside) | [Number of VCAT decisions that did not set aside Council’s decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100 |
| Roads | Satisfaction | Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads) | Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads. |

### 

### 2.7 Outcome Area (Strategic Objective) 7: An inclusive and diverse community

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2020/21** | **2021/22** | **2022/23** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Aged and Disability Services** |  |  |  |  |
| Council provides the Commonwealth Home Support Program (CHSP) which includes: Delivered Meals; Social Support Groups; and Occupational Therapy services to eligible residents who are 65 years of age or more (50+ years for people of Aboriginal and/or Torres Strait Islander identity). CHSP is for people who require support to remain independent and safe in their home, maximise their wellbeing and connected to their community. The Aged and Disability Services team also provides support for residents under the age of 65 years who need assistance to navigate and/or advocate for access and supports through National Disability Insurance Scheme (NDIS).  The Maroondah Connect program provides a local point of contact for Maroondah residents who have difficulty navigating and accessing the new service systems and local services and need person-centred, local solutions to respond to the various needs due to vulnerability or risk of adverse outcomes.  The team provide community outings and events for seniors such as:   * Library, shopping & outings * Carer support groups * Buried in Treasures (BITS) peer support (for people affected by hoarding) * and offer support to Senior Citizens Clubs and other older persons groups   The Active and Health Ageing Initiative engages community partners to establish sustainable wellbeing-related activities for older residents. Short courses, seminars and forums are run to enhance people’s capacity to make positive changes to their living situations, independence and wellbeing (for example: Buried in Treasures for people affected by hoarding; Good Food for Me to improve nutrition and independence in meal preparation). | Inc | 2,036 | 1,897 | 1,973 |
| Exp | 3,372 | 3,206 | 3,496 |
| **Surplus / (deficit)** | **(1,336)** | **(1,309)** | **(1,523)** |

**Major Initiatives (Priority Actions)**

1. Work in partnership to support volunteer-based organisations and facilitate volunteerism within Maroondah
2. Investigate and implement additional female changing facilities at local sporting venues
3. Implement the Children and Families Strategy and Action Plan; and the Youth Strategy and Action Plan
4. Implement the Gender Equality Act 2020, including Council’s Gender Equality Action Plan

### 2.8 Outcome Area (Strategic Objective) 8: A well governed and empowered community

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2020/21** | **2021/22** | **2022/23** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Communications & Citizen Experience** |  |  |  |  |
| This team has both a corporate and an operational responsibility for the management of communications, public relations, media and engagement for Council promoting the work and achievements of Council and keeping the community informed and engaged. They provide information and promotion on all Council services, Communication activities and events across a range of channels.  Activities include:   * the production of publications * advertising and newsletters * communication and advocacy campaigns * Management of Council’s e-Communications * websites * Intranet * eNewsletters * social media * Council branding * Corporate identity and marketing * internal communications * and development of style guides and related policies   The team also manage corporate and civic events and provides support for the Mayor and Councillors. | Inc | 4 | 5 | 5 |
| Exp | 3,638 | 3,762 | 3,777 |
| **Surplus / (deficit)** | **(3,634)** | **(3,757)** | **(3,772)** |
| **Governance & Procurement** |  |  |  |  |
| This team provides administration and civic support to Councillors, develops Council agendas and minutes, organises citizenship ceremonies, ensures Council-wide statutory compliance and provides governance advice to Council. They also assist Council’s Service Areas in the best value purchasing of goods and services through the strategic development and co-ordination of the purchasing, tendering and contract management processes. | Inc | 33 | 74 | - |
| Exp | 1,207 | 714 | 857 |
| **Surplus / (deficit)** | **(1,174)** | **(640)** | **(857)** |
| **Executive Office** |  |  |  |  |
| The Chief Executive Officer is in charge of total management of the Council and responsible for high level decisions regarding policy and strategy and is the main point of communication between Council and corporate operations. This area also provides support for the Eastern Regional Group of Councils. | Inc | 210 | 210 | 210 |
| Exp | 686 | 745 | 799 |
| **Surplus / (deficit)** | **(476)** | **(535)** | **(589)** |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2020/21** | **2021/22** | **2022/23** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Asset Projects and Facilities** |  |  |  |  |
| The Projects and Facilities team is responsible for the delivery of building and open space projects; and provides specialist advice and support in relation to all major building construction works and reactive and proactive maintenance, including:   * Design Management * Contract Administration * Regulatory/compliance inspections/assessments * Repairs/rectification * Reactive and proactive facility maintenance * Capital Works Program Implementation * Building Access, security management and CCTV   In addition, the team works closely with the users and operational managers of Council facilities on all aspects of buildings, including risk management. | Inc | 225 | 262 | - |
| Exp | 2,711 | 2,422 | 2,329 |
| **Surplus / (deficit)** | **(2,486)** | **(2,160)** | **(2,329)** |
| **Financial Services** |  |  |  |  |
| This team provides financial management that complies with legislative requirements and ensures that planning and budgeting activities meet Maroondah’s vision and the long-term financial sustainability of Council. The services include:   * accounts payable, * financial accounting (including reconciliations, financial accounts and statutory returns), * management accounting (including annual budget, monitoring and reporting) * and strategic project analysis.   The Payroll team manages payroll systems and processes, remuneration services, reporting and policy development and review. | Inc | 7,372 | 2,121 | 131 |
| Exp | 8,143 | 2,762 | 1,688 |
| **Surplus / (deficit)** | **(771)** | **(641)** | **(1,557)** |
| **Realm Operations** |  |  |  |  |
| This team provides operational support for the Realm Complex consisting of the public building (Realm West) and the administration building (Realm East). Service includes   * room bookings and setup * catering, car parking * building maintenance requests * courier services * management of the cleaning contract * and the broader facility. | Inc | 3 | 3 | 100 |
| Exp | 616 | 804 | 866 |
| **Surplus / (deficit)** | **(613)** | **(801)** | **(766)** |
| **COVID-19 Pandemic** |  |  |  |  |
| Specific funding made available for Council to assist towards community recovery and relief as a result of the impacts of the COVID-19 pandemic. | Inc | 613 | 666 | - |
| Exp | 1,603 | 1,378 | 292 |
| **Surplus / (deficit)** | **(990)** | **(712)** | **(292)** |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2020/21** | **2021/22** | **2022/23** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Workplace People & Culture** |  |  |  |  |
| The service provides organisational employee support including:   * Employee selection and recruitment * induction * job design and analysis * remuneration and benchmarking * employment contracts management * and advisory services for both internal and external candidates seeking employment opportunities within Council   Management of Council’s safety management system includes:   * reviewing and updating OH&S policies; * OH&S training; * hazard identification; * inspections and reporting * OH&S consultative processes; * Advisory services for the community, particularly relating to OH&S requirements for Council’s facilities and buildings. Employee engagement, * Workforce planning, * Corporate change management and process improvement activities are also undertaken.   WorkCover and Injury management involves:   * Management of rehabilitation and the return to work program * management of the employee assistance program * management of employees’ health and wellbeing initiatives * development of associated policies   Workplace relations manage:   * enterprise agreement negotiation and award interpretation; * provides employee and industrial relations advice; * and supports employment contract management. | Inc | - | - | - |
| Exp | 2,031 | 2,144 | 2,433 |
| **Surplus / (deficit)** | **(2,031)** | **(2,144)** | **(2,433)** |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2020/21** | **2021/22** | **2022/23** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Information Technology** |  |  |  |  |
| This team provides core services and support to internal Council employees which indirectly benefits the community through the provision of information technology infrastructure and systems to all Council teams, enabling efficient and effective service delivery to the community. They provide back of house technical support for Council’s public facing websites; the enablement and provision of secure electronic transactions through Council’s eServices; and a public facing online mapping system for the community to access via Council’s primary website. | Inc | - | - | - |
| Exp | 4,286 | 5,177 | 5,664 |
| **Surplus / (deficit)** | **(4,286)** | **(5,177)** | **(5,664)** |
| **Local Laws** |  |  |  |  |
| The Local Laws team provides a broad range services to ensure the amenity, function and safety of the City is maintained to a high standard. The activities include:   * the registration and management of domestic animals * ensuring the management of safe and accessible car parking * protection of resident and business amenity and safety * ensuring fire preparedness and prevention * and managing the City’s school crossings | Inc | 2,471 | 2,554 | 3,092 |
| Exp | 3,521 | 3,635 | 4,157 |
| **Surplus / (deficit)** | **(1,050)** | **(1,081)** | **(1,065)** |
| **Revenue** |  |  |  |  |
| This team provides, develops and implements:   * Revenue policy and strategy development, * the annual rating strategy, * statutory declarations and notices, * and rate and charge generation. * They also issue rate notices, * develops revenue projections, * manage concessions and leads Council’s debt recovery. * Pay the State Government for general property valuations, * supplementary rating valuations, * non-rating valuations, * the Fire services Levy * collects reviews from rateability of properties. | Inc | 228 | 325 | 330 |
| Exp | 1,351 | 1,416 | 1,484 |
| **Surplus / (deficit)** | **(1,123)** | **(1,091)** | **(1,154)** |
| **Property and Corporate** |  |  |  |  |
| This team Manages Council's property and leases portfolio. | Inc | 94 | 254 | 761 |
| Exp | 339 | 349 | 531 |
| **Surplus / (deficit)** | **(245)** | **(95)** | **230** |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2020/21** | **2021/22** | **2022/23** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Risk, Information and Integrity Management** |  |  |  |  |
| This team oversees the implementation of the risk management framework across Council, the development of risk treatment plans and administration of the risk register. They also provide risk management advice and training to Council service areas. Mitigation of Council’s liability is achieved through effective claims management, and the team also maintains appropriate insurance cover for insurable assets and liabilities. They also provides administration of Council’s corporate recordkeeping system which includes:   * mail processing * systems management and file movement * archival, retrieval * FOI * privacy & Fraud Mitigation | Inc | 3 | 7 | 8 |
| Exp | 1,892 | 2,277 | 2,435 |
| **Surplus / (deficit)** | **(1,889)** | **(2,270)** | **(2,427)** |

**Major Initiatives**

1. Continue to monitor and respond to Australian Government Aged Care Reforms to ensure that Council services adapt appropriately to meet current and future community needs
2. Implement the new Local Government Act 2020
3. Advocate on key local issues in the lead up to the Victorian and Australian Government Elections in 2022
4. Develop and implement a new Customer Service Strategy that will continue to advance Council’s commitment to be highly responsive and customer focused
5. Deliver a broad range of Council services to meet current and future community needs along with sustainable management of Maroondah’s resources, assets and environment

**Service Performance Indicators**

|  |  |  |  |
| --- | --- | --- | --- |
| **Service** | **Indicator** | **Performance Measure** | **Computation** |
| Governance | Satisfaction | Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the best interests of the community) | Community satisfaction rating out of 100 with the performance of Council in making decisions in the best interests of the community |
| Animal Management | Health and Safety | Animal management prosecutions. (Percentage of animal management prosecutions which are successful) | Number of successful animal management prosecutions / Total number of animal management prosecutions |

**2.3 Reconciliation with budgeted operating result**

(Note: This reconciles to the budgeted Comprehensive Result from Operations as shown on the Comprehensive Income Statement included in Section 3)

|  |  |  |  |
| --- | --- | --- | --- |
|  | **Surplus/ (Deficit)** | **Expenditure** | **Revenue** |
|  | **$’000** | **$’000** | **$’000** |
| A safe, healthy and active community | (8,519) | 33,999 | 25,480 |
| A prosperous and learning community | (4,349) | 4,578 | 229 |
| A vibrant and culturally rich community | (1,563) | 4,971 | 3,408 |
| A clean, green and sustainable community | (28,649) | 28,714 | 65 |
| An accessible and connected community | (3,056) | 4,224 | 1,168 |
| An attractive, thriving and well built community | (7,088) | 14,144 | 7,056 |
| An inclusive and diverse community | (1,523) | 3,496 | 1,973 |
| A well governed and empowered community | (22,675) | 27,312 | 4,637 |
| **Total services and initiatives** | **(77,422)** | **121,438** | **44,016** |
|  |  |  |  |
| **Expenses added in:** |  |  |  |
| Depreciation | 27,209 |  |  |
| Amortisation | 862 |  |  |
| Other non-attributable | 93 |  |  |
| **Surplus/(Deficit) before funding sources** | **(105,586)** |  |  |
| **Funding sources** |  |  |  |
| Rates and charges | 102,337 |  |  |
| Funding assistance | 5,050 |  |  |
| Capital grants & Contributions | 23,585 |  |  |
| Interest | 251 |  |  |
| **Total funding sources** | **131,223** |  |  |
| **Surplus for the year** | **25,637** |  |  |

## Summary of financial position

This section considers the long-term financial projections of the Council. The Act and Regulations require a Financial Plan to be prepared covering both financial and non-financial resources and including financial performance indicators for at least the next four financial years to support the Council Plan. Council prepares the Financial Plan for the next ten years from which the financial statements are derived.

Key budget information is provided below about the rate and charges; comprehensive result; cash and investments; capital expenditure; financial position (working capital) and financial sustainability of the Council.

Nearly all these measures have been impacted in some way by the impacts of COVID19 and Council has had to review its operations and make the appropriate changes, in order to position the organisation in the best position possible to continue delivering community services with as little impacts as possible.

**3.1 Total Rates & Charges**

A = Actual F = Forecast B = Budget FP = Financial Plan estimates

Source: Section 5

Rates will increase by 1.75% (as applied to the Base Average Property Rate in accordance with ESC formulae) and waste charges to increase by 6.2% in 2022/23 year in line with contract obligations and planning the implementation of Victoria’s Recycling Policy. Total rates and charges of $96.0 million, which includes $0.65 million generated from supplementary rates. This rate increase is in line with Council’s rating strategy.

Future rate increases are tied to the assumed rate cap each year based on predicted annual CPI increases (as applied to the Base Average Property Rate in accordance with ESC formulae). Waste charges are estimated to increase by 6.2% in 2022/23, 5.0% in 2023/24, 5.0% in 2024/25 and by 6.0% in 2025/26. The increase in the waste charge is to anticipate the State requirements of the circular economy and ensuring Council meets the required outcomes of the State Government’s Policy Paper *‘Transforming Recycling in Victoria’.*

**3.2** **Comprehensive result**

Source: Section 5

The expected comprehensive result for the 2022/23 year is a surplus of $25.64 million, which is a decrease of $14.10 million over 2021/22 Forecast Budget. It is anticipated that a surplus result will be achieved throughout the Financial Plan period. The forecast comprehensive result for the 2021/22 year is a surplus of $39.73 million which is better than the adopted budget provision by $16.84 million due to the inclusion of carried forward grants, unbudgeted new grants, and savings achieved. However, the comprehensive result is not the only measure that identifies Council’s position in ensuring financial sustainability and delivering services, given that it comprises of income of a capital nature and grants. Hence, Council continues to measure the underlying result as well as the comprehensive result, when considering particular decisions.

**3.3** **Cash and investments**

Source: Section 5

Cash and investments are expected to decrease by $1.64 million during the year to $32.85 million (Cash and cash equivalents $19.25 million and Financial Assets $13.60 million) as at 30 June 2023. The decrease in cash and investments is in line with Council's Financial Plan. The higher level of cash and investments for 2020/21 relates to the receipt of capital grants relating to multi-level carparks. Cash and investments are forecast to be $34.49 million as at 30 June 2022. Council cash has been impacted by over $20 million over the 2019/20, 2020/21 and the forecast year 2021/22 mainly as a result of COVID. Future years (2023/24 to 2025/26) cash and investments are estimated to remain stable.

**3.4** **Capital expenditure**

Source: Section 5

The capital works program for the 2022/23 year is expected to be $51.78 million of which $23.37 million will come from external grants, contributions of $0.2 million and $5.7 million will be funded by sale of assets and the balance $22.51 million internally through general rates and cash holdings. The priorities for the capital expenditure program have been established through a rigorous process of consultation that has enabled Council to assess community needs and develop sound business cases for each project.

**3.5 Financial Position (Working Capital)**

Source: Section 5

The working capital ratio calculated as Current Assets divided by Current Liabilities is a key indicator to assess Council’s ability to meet current commitments. The expected working capital ratio for 2022/23 is 1.29 which means that Council can meet its short-term obligations and has sufficient cash or operating liquidity remaining to meet fluctuating cash levels during the year. Future years (2023/24 to 2025/26) indicate further improvement to the ratio.

**3.6 Financial Sustainability**

Source: Section 5

A Financial Plan for the years 2022/23 to 2031/32 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Financial Plan is financial sustainability in the medium to longer term, while still achieving Council’s future outcome areas (strategic objectives) as specified in the Council Plan. The adjusted surplus result, which is a measure of financial sustainability, portrays positive outcomes in terms of net surplus comprehensive results for the entire ten-year period outlook (2022/23 to 2031/32). This can be achieved after absorbing the impact of borrowing and the graduated increase in the superannuation guarantee by the Federal Government.

Further indicators of the long-term financial sustainability of Councils are the financial sustainability risk indicators as defined by Victorian Auditor General’s Office (VAGO). Council is in a sound position financially with all indicators showing results within acceptable low to medium risk levels. The following table show these indicators over the ten-year period, shading green for low risk and yellow for medium risk.

|  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Forecast** | **Budget** | **Financial Plan** | | | | | | | | |
| Measures | **Actual** | **Projections** | | | | | | | | |
| **Indicator** |  | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025/26** | **2026/27** | **2027/28** | **2028/29** | **2029/30** | **2030/31** | **2031/32** |
| Net Result % | **> 0%** | **25.42%** | **16.29%** | **5.10%** | **4.58%** | **3.76%** | **5.56%** | **3.96%** | **3.97%** | **4.45%** | **4.69%** | **4.96%** |
| Liquidity Ratio | **> 1.0** | **1.15** | **1.29** | **1.21** | **1.16** | **1.10** | **1.02** | **1.06** | **1.14** | **1.28** | **1.44** | **1.58** |
| Internal financing % | **> 100%** | **97.0%** | **172.7%** | **111.0%** | **114.7%** | **107.9%** | **111.3%** | **116.2%** | **120.3%** | **123.6%** | **120.6%** | **120.0%** |
| Indebtedness % | **≤ 40%** | **18.8%** | **15.5%** | **12.6%** | **10.5%** | **8.9%** | **6.1%** | **3.5%** | **3.0%** | **2.1%** | **1.8%** | **2.1%** |
| Capital replacement ratio | **> 1.5** | **3.03** | **1.90** | **1.31** | **1.25** | **1.20** | **1.33** | **1.11** | **1.08** | **1.07** | **1.11** | **1.13** |
| Renewal gap ratio | **> 1.0** | **0.87** | **1.12** | **1.16** | **1.08** | **1.08** | **0.99** | **0.97** | **0.96** | **1.00** | **1.02** | **0.87** |

The ratios are benchmarked against the VAGO indicators and even though the medium (yellow) level risks can be identified in the table, those levels as noted above are still at acceptable levels, given the impacts that COVID-19 has had on some of the ratios. So, although the impact of COVID-19 has been significant, Council has still been able to maintain levels of risk in low and medium risk ratings once benchmarked against the VAGO measure.

**3.7 Strategic objectives**

The Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The below graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Council Plan for the 2022/23 year.

Source: Section 2

**3.8 Council net expenditure allocations per $100**

The above chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service for every $100 that Council spends.

This budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed budget information is available throughout this document.

## Budget influences

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

**4.1 Budget implications**

In framing the Budget Council has not only focussed on its key directions (strategies) and priority actions (major initiatives) as contained in the Council Plan but has also accommodated significant external influences on its planned levels of revenue and expenditure. In particular, Council operates in a highly regulated environment and decisions by other levels of government and the private sector can have major impacts locally.

Whilst such influences are outside the control of Council, others arise as a result of decisions taken and policies adopted in response to community priorities, the drive for continuous improvement, innovation and the requirement for ongoing sound financial management. The major influences are listed on the next few pages.

Notwithstanding their effect, Council’s Budget will deliver outcomes that:

* Provide for the ongoing maintenance of its wide range of quality services to the community;
* Build on its existing firm financial base to continue its strategy to improve its long-term financial viability;
* Strike an appropriate balance between today’s and future generations in respect of the funding of its operations and the development and maintenance of its long-term assets; and
* Support an organisational and administrative framework that will assist in ensuring the provision of continued good governance.

**4.2 External Influences**

In preparing the 2022/23 budget, a number of external influences have been taken into consideration, because they will impact significantly on the services delivered by Council in the budget period when compared to the 2021/22 budget. These include:

* The Victorian State Government cap on the average property rate increase for 2022/23 has been set at 1.75% (2021/22 1.5%);
* Consumer Price Index – Melbourne All Groups (CPI) increases on goods and services of 1.3% through the year to the December quarter 2021 (ABS). State-wide CPI is forecast to be 2.50% for the 2022/23 year (Victorian Budget Papers 2022/23);
* Significant loss of revenue and overall impacts on financial position directly as a result of COVID19 including funding the renewal of infrastructure and community assets in a COVID19 environment;
* Over the last 30 years, recycling has been considered a critical service experienced by all and one that should be an expected service. As documented in the past two years, the recycling industry has been through some challenging moments and events that are disrupters on a global scale. These challenging events are still foreseeable into the future; however, Maroondah will be working towards a pathway that results in an efficient and resilient recycling system. Maroondah will continue to work closely with the State and Federal Governments to make inroads in the recycling sector. On the 6 March 2020, the State Government issued a paper and Policy to Transform Recycling in Victoria. It is a circular economy policy with a 10-year action plan. The State Government will look to invest more than $300 million to help transform the recycling sector and reduce waste. Maroondah adopted its 10-year waste strategy on the 26 April 2021 to align with State direction and the State Government Policy and drive key initiatives to reduce waste and undertake steps to improve recovery.

Maroondah has also had to manage its recycling processing during times of great uncertainty, however, throughout the crisis, Maroondah has committed annually to ensuring that recycling lives strong in the municipality.

For waste services to be delivered effectively and efficiently throughout the municipality and particularly recycling, the charge for 2022/223, incorporating kerbside collection, green waste and recycling, will increase by just over 6% from the 2021/22 level. This increase in price, assists the municipality in maintaining its contractual relationship with its recycling contractor and ensure a reliable and environmentally friendly waste processing service is delivered;

* An increase of $0.05 million in the Federal Government Funding Assistance Grants funding compared to the prior year;
* The Australian Federal Government Superannuation Guarantee rate is increasing to 10.5% from 10.00%, effective 1 July 2022 and will then continue to increase until it reaches 12% on 1 July 2025.
* The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the Fire Services Levy Act 2012 which is not included in Council’s budget;
* An overall decrease of $14.67 million in total capital grants is anticipated in 2022/23 as specific funding in 20201/22 for large capital works projects including Heathmont and Croydon Multilevel Carpark and Development and Jubilee Park Indoor Cricket Facilities Development were received.
* Low interest rates in the short to medium term restricting Council’s ability to generate earnings on cash and investments; and
* Public Open Space contributions are forecast to decrease to $4.0 million compared with 2021/22 levels of $4.2 million.

**4.3 Internal Influences**

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the 2022/23 budget. These matters and their financial impact when compared to the 2021/22 budget are set out below:

* Depreciation is a major influence on the budget as it appears as a cost against the Comprehensive Income Statement. Depreciation for 2022/23 is $27.21 million. Council must ensure its capital renewal program at minimum keeps pace with this figure to ensure adequate maintenance of Council’s $2.0 billion infrastructure;
* The inclusion of 36 Council Plan Priority Actions (Major initiatives) that will be undertaken by Council in 2022/23 that will contribute to the achievement of preferred community outcomes outlined in Maroondah 2040: *Our future together*. Some of the initiatives are included below, for a full list of all initiatives refer to Section 2;
* Continue to monitor the social and economic impacts of the COVID-19 pandemic and provide responses aligned to community needs;
* Review, update and implement Council’s Physical Activity Strategy, and develop and implement an Indoor Sports Facilities (Basketball, Netball and Volleyball) Strategy;
* Design and construct a dog park in Ringwood North;
* Develop and implement Council’s Waste, Litter and Resource Recovery Strategy 2020-2030;
* Design and construct activity centre carparks in Croydon (Complete), Ringwood and Heathmont; and at Heatherdale station;
* Design the Karralyka redevelopment, and undertake staged redevelopment works;
* Implement the Gender Equality Act 2020, including Council's Gender Equality Action Plan; and
* Finalisation of Council’s EBA back dated to October 2021

**4.4 Budget Principles**

In response to these influences, guidelines were prepared and distributed to all Council employees with budget responsibilities. The guidelines set out the key budget principles upon which the employees prepare their budgets.

The principles included:

* The outcomes of Councils’ Financial Plan will drive the 2022/23 budget process. The primary direction for the Budget is to ensure Council’s continued long-term financial sustainability and that the requirements of the State Government in relation to Rate Capping are met;
* Service levels to be maintained at 2021/22 levels with the aim to use fewer resources with an emphasis on innovation, productivity and efficiency enhancements;
* Grants to be based on confirmed funding levels;
* New initiatives or new employee proposals which are not cost neutral to be justified through a business case (planned for 2022/23);
* Existing fees and charges to be increased at market levels for unit costs and volume;
* New revenue sources such as partnerships and shared services to be identified where possible;
* Salaries and wages to be increased in line with estimated Enterprise Bargaining outcomes; and
* Operating revenue and expenses arising from completed 2021/2022 capital projects to be included.

**4.5 Legislative requirements**

Under the Local Government Act 2020 (the Act), Council is required to prepare and adopt a budget for each financial year and subsequent 3 financial years. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Local Government (Planning and Reporting) Regulations 2020 (the Regulations) which support the Act. Refer appendix B.

The 2022/23 budget is for the period (1 July 2022 to 30 June 2026) and is prepared in accordance with the Act and Regulations. The budget includes Budgeted Financial Statements being a budgeted Comprehensive Income Statement; Balance Sheet; Statement of Changes in Equity; Cash Flows; and Capital Works and a Statement of Human Resources. These statements have been prepared for the years ended 30 June in accordance with the Act and Regulations. The budget information for the years 2022/23 to 2025/26 have been extracted from the Financial Plan. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires to make an informed decision about the adoption of the budget.

## Financial Statements

This section presents information regarding the Budgeted Financial Statements. The budget information for the years 2022/23 to 2025/26 has been extracted from the Financial Plan. A Statement of Human Resources is also included for the years 2022/23 to 2025/26.

At the end of each financial year Council is required to report back to the community a comparison of actual financial results against these Budgeted Financial Statements and provide an explanation of significant variances. The Financial Statements together with the Performance Statement provide a clear, concise and understandable report of Council’s activities for the year from both a financial and non-financial perspective, particularly for those users who do not have a financial background.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020*:

* Comprehensive Income Statement …… *Page 39*
* *Balance Sheet …………………………... Page 40*
* *Statement of Changes in Equity………. Page 41*
* *Statement of Cash Flow………………… Page 42*
* *Statement of Capital Works……………. Page 43*
* *Statement of Human Resources……… Page* *44*

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Comprehensive Income Statement** |  |  |  |  |  |  |
| For the four years ending 30 June 2026 |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  | **Forecast** | **Budget** | **Financial Plan** | | |
|  |  | **Actual** | **Projections** | | |
|  |  | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025/26** |
|  | **NOTES** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** |
| **Income** |  |  |  |  |  |  |
| Rates and charges | 6.1.1 | 99,278 | **102,337** | 105,743 | 109,715 | 113,811 |
| Statutory fees and fines | 6.1.2 | 4,743 | **5,190** | 5,303 | 5,542 | 5,552 |
| User fees | 6.1.3 | 18,112 | **28,262** | 28,753 | 29,897 | 31,050 |
| Grants -operating | 6.1.4 | 24,542 | **8,760** | 8,092 | 7,881 | 7,995 |
| Grants - capital | 6.1.4 | 38,039 | **23,374** | 3,637 | 2,508 | 508 |
| Contributions - monetary | 6.1.5 | 9,071 | **6,136** | 5,869 | 5,776 | 5,566 |
| Contributions - non-monetary | 6.1.5 | - | **-** | - | - | - |
| Net (gain)/loss on disposal of property, infrastructure, plant and equipment |  | 92 | **(93)** | (93) | (93) | (93) |
| Share of net surplus/(deficit) of associates |  | - | **-** | - | - | - |
| Other income | 6.1.6 | 806 | **1,178** | 1,792 | 1,995 | 2,003 |
| **Total income** |  | 194,683 | **175,144** | 159,096 | 163,221 | 166,392 |
|  |  |  |  |  |  |  |
| **Expenses** |  |  |  |  |  |  |
| Employee costs | 6.1.7 | 58,159 | **63,388** | 63,404 | 64,657 | 66,534 |
| Materials and services | 6.1.8 | 68,366 | **56,292** | 56,994 | 59,664 | 61,288 |
| Depreciation | 6.1.9 | 25,869 | **27,209** | 28,168 | 29,014 | 29,899 |
| Amortisation - right of use assets |  | 858 | **862** | 866 | 872 | 875 |
| Bad and doubtful debts |  | - | **-** | - | - | - |
| Borrowing costs |  | 905 | **926** | 820 | 710 | 594 |
| Finance Costs - leases |  | 52 | **61** | 64 | 51 | 47 |
| Other expenses | 6.1.10 | 743 | **769** | 830 | 869 | 909 |
| **Total expenses** |  | 154,952 | **149,507** | 151,146 | 155,837 | 160,146 |
|  |  |  |  |  |  |  |
| **Surplus/(deficit) for the year** |  | 39,731 | **25,637** | 7,950 | 7,384 | 6,246 |
|  |  |  |  |  |  |  |
| **Other comprehensive income** |  |  |  |  |  |  |
| **Items that will not be reclassified to surplus or deficit in future periods** |  |  |  |  |  |  |
| Net asset revaluation increment /(decrement) |  | - | **-** | - | - | - |
| **Total other comprehensive income** |  | - | - | - | - | - |
|  |  |  |  |  |  |  |
| **Total comprehensive result** |  | 39,731 | **25,637** | 7,950 | 7,384 | 6,246 |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |  |  |  |
| For the four years ending 30 June 2026 | | | |  |  |  |  | |  |  |
|  |  |  |  |  |  |  |
|  |  | **Forecast** | **Budget** | **Financial Plan** | | | |
|  |  | **Actual** | **Projections** | | | |
|  |  | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025/26** |
|  | **NOTES** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** |
| **Assets** |  |  |  |  |  |  |
| **Current assets** |  |  |  |  |  |  |
| Cash and cash equivalents |  | 20,697 | **19,251** | 16,346 | 14,998 | 13,239 |
| Trade and other receivables |  | 9,199 | **11,956** | 12,226 | 12,711 | 13,145 |
| Other financial assets |  | 13,798 | **13,599** | 12,744 | 12,994 | 13,036 |
| Inventories |  | 428 | **438** | 449 | 460 | 472 |
| Other assets |  | 1,361 | **1,392** | 1,427 | 1,463 | 1,499 |
| **Total current assets** | 6.2.1 | 45,483 | **46,636** | 43,192 | 42,626 | 41,391 |
|  |  |  |  |  |  |  |
| **Non-current assets** |  |  |  |  |  |  |
| Trade and other receivables |  | 571 | **571** | 571 | 571 | 571 |
| Investments in associates, joint arrangement and subsidiaries |  | 3,732 | **3,732** | 3,732 | 3,732 | 3,732 |
| Property, infrastructure, plant & equipment |  | 1,988,862 | **2,007,440** | 2,015,532 | 2,021,743 | 2,027,325 |
| Right-of-use assets |  | 1,155 | **1,987** | 1,197 | 1,548 | 2,510 |
| Intangible assets |  | 874 | 874 | 874 | 874 | 874 |
| **Total non-current assets** | 6.2.1 | 1,995,194 | **2,014,604** | 2,021,906 | 2,028,468 | 2,035,012 |
| **Total assets** |  | 2,040,677 | **2,061,240** | 2,065,098 | 2,071,094 | 2,076,403 |
|  |  |  |  |  |  |  |
| **Liabilities** |  |  |  |  |  |  |
| **Current liabilities** |  |  |  |  |  |  |
| Trade and other payables |  | 14,664 | **10,791** | 9,393 | 9,579 | 9,723 |
| Trust funds and deposits |  | 6,466 | **6,466** | 6,466 | 6,466 | 6,466 |
| Unearned Income/revenue |  | - | **-** | - | - | - |
| Provisions |  | 14,941 | **15,518** | 16,147 | 16,837 | 17,560 |
| Interest-bearing liabilities | 6.2.2 | 2,522 | **2,627** | 2,738 | 2,853 | 2,975 |
| Lease liabilities | 6.2.4 | 855 | **856** | 872 | 878 | 842 |
| **Total current liabilities** | 6.2.3 | 39,448 | **36,258** | 35,616 | 36,613 | 37,566 |
|  |  |  |  |  |  |  |
| **Non-current liabilities** |  |  |  |  |  |  |
| Provisions |  | 1,582 | **1,661** | 1,745 | 1,832 | 1,923 |
| Trust funds and deposits |  | 330 | **330** | 330 | 330 | 330 |
| Interest-bearing liabilities | 6.2.2 | 20,876 | **18,249** | 15,511 | 12,658 | 9,683 |
| Lease liabilities | 6.2.4 | 323 | **987** | 191 | 573 | 1,567 |
| **Total non-current liabilities** | 6.2.3 | 23,111 | **21,227** | 17,777 | 15,393 | 13,503 |
| **Total liabilities** |  | 62,559 | **57,485** | 53,393 | 52,006 | 51,069 |
| **Net assets** |  | 1,978,118 | **2,003,755** | 2,011,705 | 2,019,088 | 2,025,334 |
|  |  |  |  |  |  |  |
| **Equity** |  |  |  |  |  |  |
| Accumulated surplus |  | 888,935 | **914,072** | 921,022 | 927,405 | 933,651 |
| Reserves |  | 1,089,183 | **1,089,683** | 1,090,683 | 1,091,683 | 1,091,683 |
| **Total equity** | 6.2.5 | 1,978,118 | **2,003,755** | 2,011,705 | 2,019,088 | 2,025,334 |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Statement of Changes in Equity** |  |  |  |  |  |
| For the four years ending 30 June 2026 |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  | **Total** | **Accumulated Surplus** | **Revaluation Reserve** | **Other Reserves** |
|  | **NOTES** | **$’000** | **$’000** | **$’000** | **$’000** |
| **2022 Forecast Actual** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 1,938,387 | 837,204 | 1,089,183 | 12,000 |
| Surplus/(deficit) for the year |  | 39,731 | 39,731 | - | - |
| Transfers to / from general reserve |  | - | 12,000 | - | (12,000) |
| **Balance at end of the financial year** |  | **1,978,118** | **888,935** | **1,089,183** | **-** |
|  |  |  |  |  |  |
| **2023 Budget** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 1,978,118 | 888,935 | 1,089,183 | - |
| Surplus/(deficit) for the year |  | 25,637 | 25,637 | - | - |
| Transfers to / from general reserve |  | - | (500) | - | 500 |
| **Balance at end of the financial year** | 6.3.1 | **2,003,755** | **914,072** | **1,089,183** | **500** |
|  |  |  |  |  |  |
| **2024** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 2,003,755 | 914,072 | 1,089,183 | 500 |
| Surplus/(deficit) for the year |  | 7,950 | 7,950 | - | - |
| Transfers to / from general reserve |  | - | (1,000) | - | 1,000 |
| **Balance at end of the financial year** |  | **2,011,705** | **921,022** | **1,089,183** | **1,500** |
|  |  |  |  |  |  |
| **2025** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 2,011,705 | 921,022 | 1,089,183 | 1,500 |
| Surplus/(deficit) for the year |  | 7,384 | 7,384 | - | - |
| Transfers to / from general reserve |  | - | (1,000) | - | 1,000 |
| **Balance at end of the financial year** |  | **2,019,089** | **927,406** | **1,089,183** | **2,500** |
|  |  |  |  |  |  |
| **2026** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 2,019,089 | 927,406 | 1,089,183 | 2,500 |
| Surplus/(deficit) for the year |  | 6,246 | 6,246 | - | - |
| Transfers to / from general reserve |  | - | - | - | - |
| **Balance at end of the financial year** |  | **2,025,334** | **933,651** | **1,089,183** | **2,500** |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Statement of Changes in Equity** |  |  |  |  |  |
| For the four years ending 30 June 2026 |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  | **Total** | **Accumulated Surplus** | **Revaluation Reserve** | **Other Reserves** |
|  | **NOTES** | **$’000** | **$’000** | **$’000** | **$’000** |
| **2022 Forecast Actual** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 1,938,387 | 837,204 | 1,089,183 | 12,000 |
| Surplus/(deficit) for the year |  | 39,731 | 39,731 | - | - |
| Transfers to / from general reserve |  | - | 12,000 | - | (12,000) |
| **Balance at end of the financial year** |  | **1,978,118** | **888,935** | **1,089,183** | **-** |
|  |  |  |  |  |  |
| **2023 Budget** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 1,978,118 | 888,935 | 1,089,183 | - |
| Surplus/(deficit) for the year |  | 25,637 | 25,637 | - | - |
| Transfers to / from general reserve |  | - | (500) | - | 500 |
| **Balance at end of the financial year** | 6.3.1 | **2,003,755** | **914,072** | **1,089,183** | **500** |
|  |  |  |  |  |  |
| **2024** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 2,003,755 | 914,072 | 1,089,183 | 500 |
| Surplus/(deficit) for the year |  | 7,950 | 7,950 | - | - |
| Transfers to / from general reserve |  | - | (1,000) | - | 1,000 |
| **Balance at end of the financial year** |  | **2,011,705** | **921,022** | **1,089,183** | **1,500** |
|  |  |  |  |  |  |
| **2025** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 2,011,705 | 921,022 | 1,089,183 | 1,500 |
| Surplus/(deficit) for the year |  | 7,384 | 7,384 | - | - |
| Transfers to / from general reserve |  | - | (1,000) | - | 1,000 |
| **Balance at end of the financial year** |  | **2,019,089** | **927,406** | **1,089,183** | **2,500** |
|  |  |  |  |  |  |
| **2026** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 2,019,089 | 927,406 | 1,089,183 | 2,500 |
| Surplus/(deficit) for the year |  | 6,246 | 6,246 | - | - |
| Transfers to / from general reserve |  | - | - | - | - |
| **Balance at end of the financial year** |  | **2,025,334** | **933,651** | **1,089,183** | **2,500** |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Statement of Cash Flows** |  |  |  |  |  |  |
| For the four years ending 30 June 2026 |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  | **Forecast Actual** | **Budget** | **Financial Plan Projections** | | |
|  |  |
|  |  | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025/26** |
|  | **Notes** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** |
|  |  | Inflows | **Inflows** | Inflows | Inflows | Inflows |
|  |  | (Outflows) | **(Outflows)** | (Outflows) | (Outflows) | (Outflows) |
| **Cash flows from operating activities** | |  |  |  |  |  |
| Rates and charges |  | 100,381 | **102,230** | 105,623 | 109,576 | 113,667 |
| Statutory fees and fines |  | 4,743 | **5,190** | 5,303 | 5,542 | 5,552 |
| User fees |  | 21,399 | **25,613** | 28,602 | 29,551 | 30,759 |
| Grants - operating |  | 11,969 | **8,760** | 8,092 | 7,881 | 7,995 |
| Grants - capital |  | 17,697 | **23,374** | 3,637 | 2,508 | 508 |
| Contributions - monetary |  | 9,071 | **6,136** | 5,869 | 5,776 | 5,566 |
| Interest received |  | 806 | **1,178** | 1,792 | 1,995 | 2,003 |
| Trust funds and deposits taken |  | 18,500 | **18,500** | 18,500 | 18,500 | 18,500 |
| Net GST refund / payment |  | - | **-** | - | - | - |
| Employee costs |  | (57,532) | **(62,732)** | (62,692) | (63,880) | (65,719) |
| Materials and services |  | (69,512) | **(60,974)** | (59,266) | (60,394) | (62,101) |
| Trust funds and deposits repaid |  | (18,500) | **(18,500)** | (18,500) | (18,500) | (18,500) |
| Other payments |  | - | **-** | - | - | - |
| **Net cash provided by/(used in) operating activities** | 6.4.1 | 39,022 | **48,775** | 36,960 | 38,555 | 38,230 |
|  |  |  |  |  |  |  |
| **Cash flows from investing activities** | |  |  |  |  |  |
| Payments for property, infrastructure, plant and equipment |  | (78,271) | **(51,615)** | (36,942) | (36,128) | (35,946) |
| Proceeds from sale of property, infrastructure, plant and equipment |  | 1,104 | **5,734** | 589 | 808 | 371 |
| Net Payments/sale for investments |  | 25,176 | **199** | 855 | (250) | (42) |
| Net cash provided by/ (used in) investing activities | 6.4.2 | (51,991) | **(45,682)** | (35,498) | (35,570) | (35,617) |
|  |  |  |  |  |  |  |
| **Cash flows from financing activities** | |  |  |  |  |  |
| Finance costs |  | (905) | **(926)** | (820) | (710) | (594) |
| Proceeds from borrowings |  | 10,000 | **-** | - | - | - |
| Repayment of borrowings |  | (2,420) | **(2,522)** | (2,627) | (2,738) | (2,853) |
| Interest paid - lease liability |  | (52) | **(61)** | (64) | (51) | (47) |
| Repayment of lease liabilities |  | (871) | **(1,030)** | (856) | (834) | (878) |
| Net cash provided by/(used in) financing activities | 6.4.3 | 5,752 | **(4,539)** | (4,367) | (4,333) | (4,372) |
| **Net increase/(decrease) in cash & cash equivalents** |  | (7,217) | (1,446) | (2,905) | (1,348) | (1,759) |
| Cash and cash equivalents at the beginning of the financial year |  | 27,914 | **20,697** | 19,251 | 16,346 | 14,998 |
| **Cash and cash equivalents at the end of the financial year** | 6.4.4 6.4.5 | 20,697 | **19,251** | 16,346 | 14,998 | 13,239 |

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
| **Statement of Capital Works** | |  |  |  |  |  |  |
| For the four years ending 30 June 2026 | | | | |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  | **Forecast Actual** | **Budget** | **Financial Plan Projections** |  |  |
|  |  |  |  |  |  |  |
|  |  | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025/26** |
|  | **NOTES** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** |
| **Property** |  |  |  |  |  |  |
| Land |  | - | - | - | - | - |
| Land improvements |  | - | - | - | - | - |
| **Total land** |  | - | - | - | - | - |
| Buildings |  | 53,035 | 30,137 | 16,641 | 13,536 | 14,776 |
| **Total buildings** |  | 53,035 | 30,137 | 16,641 | 13,536 | 14,776 |
| **Total property** |  | 53,035 | **30,137** | 16,641 | 13,536 | 14,776 |
|  |  |  |  |  |  |  |
| **Plant and equipment** |  |  |  |  |  |  |
| Plant, machinery and equipment |  | 2,827 | 2,413 | 2,196 | 2,637 | 1,257 |
| Fixtures, fittings and furniture |  | 143 | 920 | 810 | 810 | 785 |
| Computers and telecommunications |  | 1,821 | 359 | 316 | 516 | 326 |
| **Total plant and equipment** |  | 4,791 | **3,692** | 3,322 | 3,963 | 2,368 |
|  |  |  |  |  |  |  |
| **Infrastructure** |  |  |  |  |  |  |
| Roads |  | 4,184 | 2,638 | 3,652 | 4,445 | 4,576 |
| Footpaths and cycleways |  | 2,698 | 3,446 | 3,440 | 3,532 | 3,627 |
| Drainage |  | 5,665 | 4,292 | 4,925 | 5,285 | 5,430 |
| Recreational, leisure and community facilities |  | 2,650 | 1,201 | 1,901 | 1,971 | 1,971 |
| Waste management |  | 57 | 2,550 | 50 | 50 | 50 |
| Parks, open space and streetscapes |  | 3,277 | 2,197 | 1,416 | 1,721 | 1,471 |
| Off street car parks |  | 192 | 500 | 520 | 540 | 560 |
| Other infrastructure |  | 1,723 | 1,045 | 1,075 | 1,085 | 1,117 |
| **Total infrastructure** |  | 20,446 | **17,869** | 16,979 | 18,629 | 18,802 |
|  |  |  |  |  |  |  |
| **Total capital works expenditure** | 6.5.1 | 78,272 | **51,698** | 36,942 | 36,128 | 35,946 |
|  |  |  |  |  |  |  |
| **Represented by:** |  |  |  |  |  |  |
| New asset expenditure |  | 33,933 | **27,845** | 5,437 | 2,557 | 3,525 |
| Asset renewal expenditure |  | 31,009 | **18,919** | 25,514 | 27,405 | 26,176 |
| Asset upgrade expenditure |  | 13,330 | **4,934** | 5,991 | 6,166 | 6,245 |
| **Total capital works expenditure** | 6.5.1 | 78,272 | **51,698** | 36,942 | 36,128 | 35,946 |
|  |  |  |  |  |  |  |
| **Funding sources represented by:** |  |  |  |  |  |  |
| Grants |  | 36,093 | **23,374** | 3,637 | 2,508 | 508 |
| Contributions |  | 776 | **945** | 805 | 1,034 | 597 |
| Council cash |  | 41,403 | **27,379** | 32,500 | 32,586 | 34,841 |
| **Total capital works expenditure** | 6.5.1 | 78,272 | **51,698** | 36,942 | 36,128 | 35,946 |

**Statement of Human Resources**

For the four years ending 30 June 2026

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  |  | **Forecast** | **Budget** | **Projections** | | |
|  |  |
|  |  | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025/26** |
|  |  | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** |
| **Staff expenditure** |  |  |  |  |  |  |
| Employee costs - operating |  | 58,159 | **63,388** | 63,404 | 64,657 | 66,534 |
| Employee costs - capital |  | 1,503 | **1,596** | 1,624 | 1,660 | 1,706 |
| **Total staff expenditure** |  | 59,662 | **64,984** | 65,028 | 66,317 | 68,240 |
|  |  |  |  |  |  |  |
|  |  | EFT | **EFT** | EFT | EFT | EFT |
| **Staff numbers** |  |  |  |  |  |  |
| Employees (EFT\*) |  | 567.5 | **567.5** | 567.5 | 567.5 | 567.5 |
| Total staff numbers |  | 567.5 | **567.5** | 567.5 | 567.5 | 567.5 |
| \* EFT represents the full-time equivalent number of employees | | | | | |  |

A summary of human resources expenditure categorised according to organisational structure of Council is detailed below:

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  |  |  | **Comprises** | |
|  |  | **Budget** | **Permanent** | |
| **Department** |  | **2022/2023** | **Full Time** | **Part Time** |
|  |  | **$'000** | **$'000** | **$'000** |
| Operations, Assets & Leisure |  | **19,716** | 15,513 | 4,203 |
| Strategy & Community |  | **11,398** | 5,444 | 5,954 |
| Corporate Services |  | **12,678** | 10,685 | 1,993 |
| Development & Amenity |  | **10,152** | 8,249 | 1,903 |
| Executive's Office |  | **622** | 500 | 122 |
| Total permanent staff expenditure |  | **54,566** | 40,391 | 14,175 |
| Other Employee Related Expenditure\* |  | **8,822** |  |  |
| Capitalised labour costs |  | **1,596** |  |  |
| **Total expenditure** |  | **64,984** |  |  |

\*Seasonal employees, other expenditure relates to Overtime, Travel Allowance, Performance Recognition, Training etc.

A summary of the number of full time equivalent (FTE) Council employees in relation to the above expenditure is included below:

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  |  |  | **Comprises** | |
|  | **Budget** | **Permanent** | |
|  | **FTE** | **Full Time** | **Part Time** |
| Operations, Assets & Leisure |  | **190.1** | 152.4 | 37.7 |
| Strategy & Community |  | **96.7** | 43.6 | 53.1 |
| Corporate Services |  | **110.0** | 90.1 | 19.9 |
| Development & Amenity |  | **90.0** | 68.0 | 22.0 |
| Executive's Office |  | **2.5** | 1.5 | 1.0 |
| Total permanent staff |  | **489.3** | 355.6 | 133.7 |
| Casual and other |  | **64.2** |  |  |
| Capitalised labour |  | **14.0** |  |  |
| **Total staff** |  | **564.6** |  |  |

**Statement of Planned Human Resources Expenditure**

For the four years ending 30 June 2026

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Directorate** |  | **2022/23** | **2023/24** | **2024/25** | **2025/26** |
|  |  | **$'000** | **$'000** | **$'000** | **$'000** |
| **Operations, Assets & Leisure** |  |  |  |  |  |
| **Permanent full time** |  | **15,513** | **15,524** | **15,832** | **16,290** |
| Women |  | 2,827 | 2,829 | 2,886 | 2,969 |
| Men |  | 11,445 | 11,453 | 11,680 | 12,018 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 1,241 | 1,242 | 1,266 | 1,303 |
| **Permanent part time** |  | **4,203** | **4,205** | **4,288** | **4,413** |
| Women |  | 2,980 | 2,982 | 3,041 | 3,129 |
| Men |  | 920 | 920 | 938 | 966 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 303 | 303 | 309 | 318 |
| **Total Operations, Infrastructure & Leisure** |  | **19,716** | **19,729** | **20,120** | **20,703** |
| **Strategy & Community** |  |  |  |  |  |
| **Permanent full time** |  | **5,444** | **5,447** | **5,555** | **5,716** |
| Women |  | 3,041 | 3,042 | 3,102 | 3,192 |
| Men |  | 2,403 | 2,405 | 2,453 | 2,524 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 0 | 0 | 0 | 0 |
| **Permanent part time** |  | **5,954** | **5,959** | **6,077** | **6,253** |
| Women |  | 5,403 | 5,407 | 5,514 | 5,674 |
| Men |  | 366 | 367 | 374 | 385 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 185 | 185 | 189 | 194 |
| **Total Strategy & Community** |  | **11,398** | **11,406** | **11,632** | **11,969** |
| **Corporate Services** |  |  |  |  |  |
| **Permanent full time** |  | **10,685** | **10,693** | **10,905** | **11,223** |
| Women |  | 5,970 | 5,975 | 6,093 | 6,272 |
| Men |  | 3,481 | 3,483 | 3,552 | 3,655 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 1,234 | 1,235 | 1,260 | 1,296 |
| **Permanent part time** |  | **1,993** | **1,994** | **2,033** | **2,092** |
| Women |  | 1,818 | 1,819 | 1,855 | 1,909 |
| Men |  | 44 | 44 | 45 | 46 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 131 | 131 | 133 | 137 |
| **Total Corporate Services** |  | **12,678** | **12,687** | **12,938** | **13,315** |
| **Development & Amenity** |  |  |  |  |  |
| **Permanent full time** |  | **8,249** | **8,255** | **8,418** | **8,662** |
| Women |  | 3,382 | 3,385 | 3,452 | 3,552 |
| Men |  | 4,592 | 4,595 | 4,686 | 4,822 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 275 | 275 | 280 | 288 |
| **Permanent part time** |  | **1,903** | **1,904** | **1,942** | **1,998** |
| Women |  | 1,439 | 1,440 | 1,468 | 1,511 |
| Men |  | 364 | 364 | 372 | 382 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 100 | 100 | 102 | 105 |
| **Total Development & Amenity** |  | **10,152** | **10,159** | **10,360** | **10,660** |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Directorate** |  | **2022/23** | **2023/24** | **2024/25** | **2025/26** |
|  |  | **$'000** | **$'000** | **$'000** | **$'000** |
|  |  |  |  |  |  |
| **Executive's office** |  |  |  |  |  |
| **Permanent full time** |  | **500** | **500** | **510** | **525** |
| Women |  | 59 | 59 | 60 | 62 |
| Men |  | 441 | 441 | 450 | 463 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 0 | 0 | 0 | 0 |
| **Permanent part time** |  | **122** | **122** | **125** | **128** |
| Women |  | 122 | 122 | 125 | 128 |
| Men |  | 0 | 0 | 0 | 0 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 0 | 0 | 0 | 0 |
| **Total Executive's office** |  | **622** | **622** | **635** | **653** |
| Total Casuals and other |  | 10,418 | 10,425 | 10,632 | 10,940 |
| **Total Staff Expenditure** |  | **64,984** | **65,028** | **66,317** | **68,240** |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Directorate** |  | **2022/23** | **2023/24** | **2024/25** | **2025/26** |
|  |  | **FTE** | **FTE** | **FTE** | **FTE** |
| **Operations, Assets & Leisure** |  |  |  |  |  |
| **Permanent full time** |  | **152.4** | **152.4** | **152.4** | **152.4** |
| Women |  | 27.6 | 27.6 | 27.6 | 27.6 |
| Men |  | 116.9 | 116.9 | 116.9 | 116.9 |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | 7.9 | 7.9 | 7.9 | 7.9 |
| **Permanent part time** |  | **37.7** | **37.7** | **37.7** | **37.7** |
| Women |  | 27.8 | 27.8 | 27.8 | 27.8 |
| Men |  | 7.9 | 7.9 | 7.9 | 7.9 |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | 2.0 | 2.0 | 2.0 | 2.0 |
| **Total Operations, Infrastructure & Leisure** |  | **190.1** | **190.1** | **190.1** | **190.1** |
| **Strategy & Community** |  |  |  |  |  |
| **Permanent full time** |  | **43.6** | **43.6** | **43.6** | **43.6** |
| Women |  | 27.0 | 27.0 | 27.0 | 27.0 |
| Men |  | 16.6 | 16.6 | 16.6 | 16.6 |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | - | - | - | - |
| **Permanent part time** |  | **53.1** | **53.1** | **53.1** | **53.1** |
| Women |  | 47.4 | 47.4 | 47.4 | 47.4 |
| Men |  | 3.8 | 3.8 | 3.8 | 3.8 |
| Persons of self-described gender |  | 0.6 | 0.6 | 0.6 | 0.6 |
| Vacant Position |  | 1.3 | 1.3 | 1.3 | 1.3 |
| **Total Strategy & Community** |  | **96.7** | **96.7** | **96.7** | **96.7** |
| **Corporate Services** |  |  |  |  |  |
| **Permanent full time** |  | **90.1** | **90.1** | **90.1** | **90.1** |
| Women |  | 52.1 | 52.1 | 52.1 | 52.1 |
| Men |  | 31.0 | 31.0 | 31.0 | 31.0 |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | 7.0 | 7.0 | 7.0 | 7.0 |
| **Permanent part time** |  | **19.9** | **19.9** | **19.9** | **19.9** |
| Women |  | 17.9 | 17.9 | 17.9 | 17.9 |
| Men |  | 0.7 | 0.7 | 0.7 | 0.7 |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | 1.3 | 1.3 | 1.3 | 1.3 |
| **Total Corporate Services** |  | **110.0** | **110.0** | **110.0** | **110.0** |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Directorate** |  | **2022/23** | **2023/24** | **2024/25** | **2025/26** |
|  |  | **FTE** | **FTE** | **FTE** | **FTE** |
| **Development & Amenity** |  |  |  |  |  |
| **Permanent full time** |  | **68.0** | **68.0** | **68.0** | **68.0** |
| Women |  | 29.4 | 29.4 | 29.4 | 29.4 |
| Men |  | 37.6 | 37.6 | 37.6 | 37.6 |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | 1.0 | 1.0 | 1.0 | 1.0 |
| **Permanent part time** |  | **22.0** | **22.0** | **22.0** | **22.0** |
| Women |  | 15.5 | 15.5 | 15.5 | 15.5 |
| Men |  | 3.9 | 3.9 | 3.9 | 3.9 |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | 2.6 | 2.6 | 2.6 | 2.6 |
| **Total Development & Amenity** |  | **90.0** | **90.0** | **90.0** | **90.0** |
| **Executive's office** |  |  |  |  |  |
| **Permanent full time** |  | **1.5** | **1.5** | **1.5** | **1.5** |
| Women |  | 0.7 | 0.7 | 0.7 | 0.7 |
| Men |  | 0.8 | 0.8 | 0.8 | 0.8 |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | - | - | - | - |
| **Permanent part time** |  | **1.0** | **1.0** | **1.0** | **1.0** |
| Women |  | **1.0** | **1.0** | **1.0** | **1.0** |
| Men |  | - | - | - | - |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | - | - | - | - |
| **Total Executive's office** |  | **2.5** | **2.5** | **2.5** | **2.5** |
| Women |  | 48.5 | 48.5 | 48.5 | 48.5 |
| Men |  | 28.3 | 28.3 | 28.3 | 28.3 |
| Persons of self-described gender |  | 0.4 | 0.4 | 0.4 | 0.4 |
| Vacant Position |  | 1.0 | 1.0 | 1.0 | 1.0 |
| Total Casuals and other |  | 78.2 | 78.2 | 78.2 | 78.2 |
| **Total Staff Expenditure** |  | **567.5** | **567.5** | **567.5** | **567.5** |

## Notes to the financial statements

This section presents detailed information on material components of the financial statements.

**6.1 Comprehensive Income Statement**

**6.1.1 Rates and charges**

Rates and charges are required by the Act and the Regulations to be disclosed in Council’s annual budget.

In developing the Financial Plan rates and charges were identified as an important source of revenue, accounting for 59.0% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Financial Planning process. The State Government have introduced the *Fair Go Rates System (FGRS)* which sets out the maximum amount Councils may increase rates in a year. For 2022/23 the FGRS cap has been set at 1.75%. The cap applies to general rates and is calculated on the basis of Council’s base average property rate. The formulae provided by the Essential Services Commission (ESC) and agreed by the State Government is:

2021/22 Adopted General Rate Income + 2021/22 Annualised Supplementary Rate Income

No. of Assessments 2021/22

= Base Average Rate x 1.75%

= maximum allowable Capped Average Rate

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Maroondah community.

In order to achieve the levels, set out in the Financial Plan which maintains services and service levels and a strong capital expenditure program, the average general property rate will increase by 1.75% in line with the rate cap formulae and the waste collection charges will increase by 6.5%. This will raise total rates and charges for 2022/23 of $102.34 million, which includes $0.65 million generated from supplementary rates.

6.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual 2021/22** | **Budget 2022/23** | **Change** | **%** |
|  | **$’000** | **$’000** | **$’000** |  |
| General rates\* | 81,036 | **83,098** | 2,062 | 2.5% |
| Waste management charge | 17,051 | **18,167** | 1,116 | 6.5% |
| Special rates and charges | 251 | **161** | (90) | -35.8% |
| Supplementary rates and rate adjustments | 615 | **585** | (30) | -4.8% |
| Interest on rates and charges | 325 | **325** | 0 | 0.0% |
| **Total rates and charges** | 99,279 | **102,337** | 3,058 | 3.1% |

\*These items are subject to the rate cap established under the FGRS

6.1.1(b)The rate in the dollar to be levied as general rates under Regulation 8 of the Local Government (Planning and Reporting) Regulations 2020 for each type or class of land compared with the previous financial year

|  |  |  |  |
| --- | --- | --- | --- |
| **Type or class of land** | **2021/22** | **2022/23** | **Change** |
| **cents/$CIV\*** | **cents/$CIV\*** |
| General Land | 0.205331 | **0.180907** | **(11.9%)** |
| Differential Rate: |  |  |  |
| Vacant Land | 0.307997 | **0.271361** | **(11.9%)** |
| Commercial Land | 0.246397 | **0.217088** | **(11.9%)** |
| Industrial Land | 0.246397 | **0.217088** | **(11.9%)** |
| Derelict Land | 0.615993 | **0.542721** | **(11.9%)** |

*\* Capital Improved Value*

6.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Type or class of land** | **2021/22** | **2022/23** | **Change** | |
| General Land | 69,407,777 | **71,859,142** | 2,451,365 | **3.53%** |
| Differential Rate: |  |  |  |  |
| Vacant Land | 516,849 | **469,440** | (47,409) | **(9.2%)** |
| Commercial Land | 6,925,925 | **6,529,138** | (396,787) | **(5.7%)** |
| Industrial Land | 4,167,416 | **4,212,580** | 45,164 | **1.08%** |
| Derelict Land | - | **9,226** | 9,226 | **100%** |
| Amounts in Lieu of Rates: |  |  |  |  |
| Cultural and Recreational Lands Act | 18,485 | **18,520** | 35 | **0.19%** |
| **Total amount to be raised by general rates** | 81,036,452 | **83,098,046** | 2,061,594 | **2.54%** |

6.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Type or class of land** | **2021/22** | **2022/23** | **Change** | |
| **Number** | **Number** |  | **%** |
| General Land | 46,926 | **47,307** | 381 | **0.8%** |
| Differential Rate: |  |  |  |  |
| Vacant Land | 172 | **161** | (11) | **(6.4%)** |
| Commercial Land | 2,202 | **2,230** | 28 | **1.3%** |
| Industrial Land | 2,024 | **2,122** | 98 | **4.8%** |
| Derelict Land | - | **1** | 1 | **100%** |
| Cultural and Recreational Lands Act | 3 | **3** | - | - |
| **Total number of assessments** | 51,327 | **51,824** | 497 | **1.0%** |

6.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)

6.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Type or class of land** | **2021/22** | **2022/23** | **Change** | |
| General Land | 33,802,900,000 | **39,721,562,500** | 5,918,662,500 | **17.5%** |
| Differential Rate: |  |  |  |  |
| Vacant Land | 167,810,000 | **172,995,000** | 5,185,000 | **3.09%** |
| Commercial Land | 2,810,878,000 | **3,007,594,017** | 196,716,017 | **7.0%** |
| Industrial Land | 1,691,340,500 | **1,940,490,500** | 249,150,000 | **14.7%** |
| Derelict Land | - | **1,700,000** | 1,700,000 | **100.0%** |
| Cultural and Recreational Lands Act | 13,850,000 | **15,750,000** | 1,900,000 | **13.7%** |
| **Total Value of Land** | 38,486,778,500 | **44,860,092,017** | 6,373,313,517 | **16.6%** |

6.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Regulation 8 of the Local Government (Planning and Reporting) Regulations 2020 compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Type of Charge** | **Per Rateable Property** | **Per Rateable Property** | **Change** | |
| **2021/22** | **2022/23** |
| **$** | **$** | **$** | **%** |
| Residential 80 Litre Bins | 309.00 | **327.00** | 18.00 | **5.8%** |
| Residential 120 Litre Bins | 371.00 | **393.00** | 22.00 | **5.9%** |
| Second and Subsequent Bins\* | 394.00 | **417.00** | 23.00 | **5.8%** |
| Additional Residential 120 Litre Bin\* | 241.00 | **250.00** | 9.00 | **3.7%** |
| Additional Residential Garden Organics\* | 230.00 | **230.00** | - | **0.0%** |
| Commercial 240 Litre Service |  |  |  |  |
| One per week # | 676.00 | **715.00** | 39.00 | **5.8%** |
| Three times per week # | 1,467.00 | **1,552.00** | 85.00 | **5.8%** |
| Additional Recycling-Non-Residential # | 149.00 | **158.00** | 9.00 | **6.0%** |
| Commercial & Industrial Garden Organics#\* | 229.00 | **230.00** | 1.00 | **0.4%** |
| Industrial 120 Litre Service # | 355.00 | **376.00** | 21.00 | **5.9%** |
| Industrial 80 Litre Service # | 298.00 | **316.00** | 18.00 | **6.0%** |

#These figures include GST which applies to these services.

\* Approval of additional waste service is subject to Council assessment.

6.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Type of Charge** | **2021/22** | **2022/23** | **Change** | |
| **$** | **$** | **$** | **%** |
| Residential 80 Litre Bins | 3,201,858 | **3,457,371** | 255,513 | **8.0%** |
| Residential 120 Litre Bins | 12,771,899 | **13,530,490** | 758,591 | **5.9%** |
| Second and Subsequent Bins\* | 190,696 | **176,808** | (13,888) | **-7.3%** |
| Additional Residential 120 Litre Bin\* | 61,937 | **93,250** | 31,313 | **50.6%** |
| Additional Residential Garden Organics\* | 86,020 | **137,080** | 51,060 | **59.4%** |
| Commercial 240 Litre Service |  |  |  |  |
| One per week # | 409,287 | **438,200** | 28,913 | **7.1%** |
| Three times per week # | 186,709 | **177,775** | (8,934) | **(4.8%)** |
| Additional Recycling-Non-residential # | 16,255 | **19,535** | 3,280 | **20.2%** |
| Commercial & Industrial Garden Organics#\* | 5,413 | **6,691** | 1,278 | **23.6%** |
| Industrial 120 Litre Service # | 111,986 | **120,320** | 8,334 | **7.4%** |
| Industrial 80 Litre Service # | 8,940 | **9,480** | 540 | **6.0%** |
| **Total** | **17,051,000** | **18,167,000** | **1,116,000** | **6.5%** |

#These figures exclude GST on Industrial, Commercial and second bin Residential Services.

\* Approval of additional waste service is subject to Council assessment.

6.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **2021/22** | **2022/23** | **Change** | |
|  |  |  | **%** |
| General rates | 81,036,452 | **83,098,046** | 2,061,594 | **2.5%** |
| Service (Garbage) Charges # | 17,051,000 | **18,167,000** | 1,116,000 | **6.5%** |
| **Total Rates and charges** | **98,087,452** | **101,265,046** | 3,177,594 | **3.2%** |

#These figures exclude GST on Industrial, Commercial and additional recycling-non-residential Services.

6.1.1(j) Fair Go Rates System Compliance

Maroondah City Council is fully compliant with the State Government’s Fair Go Rates System.

|  |  |  |
| --- | --- | --- |
|  | **2021/22** | **2022/23** |
| Total Rates | **$ 79,838,869** | **$ 81,668,841** |
| Number of rateable properties | **51,324** | **51,821** |
| Base Average Rates | **1,555.59** | **1,575.98** |
| Maximum Rate Increase (set by the State Government) | **1.50%** | **1.75%** |
| Capped Average Rate | **$1,578.92** | **$ 1,603.56** |
| Maximum General Rates and Municipal Charges Revenue | **$81,036,452** | **$83,098,046** |
| Budgeted General Rates and Municipal Charges Revenue | **$ 81,017,976** | **$ 83,079,526** |
| Budgeted Supplementary Rates | **$ 650,874** | **$ 545,000** |
| Budgeted Total Rates and Municipal Charges Revenue | **$ 81,668,841** | **$ 83,624,526** |

6.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

* The making of supplementary valuations (2022/23: estimated $0.55 million and 2021/22: $0.65 million)
* The variation of returned levels of value (e.g. valuation appeals)

6.1.1(n) Differential rates

**Rates to be levied**

The rate and amount of rates payable in relation to land in each category of differential are:

* A general rate of 0.180907% for all rateable General Land; and
* A general rate of 0.217088% for all rateable Commercial Land; and
* A general rate of 0.217088% for all rateable Industrial Land; and
* A general rate of 0.271361% for all rateable Vacant Land; and
* A general rate of 0.542721% for all rateable Derelict Land.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate are set out below.

**General Land**

**Definitions/Characteristics:**

Any land which does not have the characteristics of Commercial, Industrial, Vacant or Derelict Land.

**Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Requirement to ensure that Council has adequate funding to undertake it’s strategic, statutory and service provision obligations.

**Types and Classes:**

Rateable land having the relevant characteristics described in the definition/characteristics

**Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Geographic Location:**

Wherever located within the municipal district.

**Use of Land:**

Any use permitted under the relevant Planning Scheme.

**Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

**Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2022/23 financial Year.

**Commercial Land**

**Definitions/Characteristics:**

Commercial Land is any land that does not have the characteristics of General, Industrial, Vacant or Derelict Land and which is used, designed or adapted to be used primarily for the sale of goods or services or other commercial purposes.

**Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure: and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of employment opportunities; and
6. Promotion of economic development; and
7. Requirement to ensure that streetscaping and promotional activity is complimentary to the achievement of commercial and industrial objectives.

**Types and Classes:**

Rateable land having the relevant characteristics described in the definition/characteristics

**Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Geographic Location:**

Wherever located within the municipal district.

**Use of Land:**

Any use permitted under the relevant Planning Scheme.

**Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

**Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2021/22 financial Year.

**Industrial Land**

**Definitions/Characteristics:**

Industrial Land is any land that does not have the characteristics of General, Commercial, Vacant or Derelict Land, that is used, designed or adapted to be used primarily for industrial purposes.

**Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure: and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of employment opportunities; and
6. Promotion of economic development; and
7. Requirement to ensure that streetscaping and promotional activity is complimentary to the achievement of commercial and industrial objectives.

**Types and Classes:**

Rateable land having the relevant characteristics described in the definition/characteristics

**Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Geographic Location:**

Wherever located within the municipal district.

**Use of Land:**

Any use permitted under the relevant Planning Scheme.

**Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

**Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2021/22 financial Year.

**Vacant Land**

**Definitions/Characteristics:**

Any land on which there is no building which is occupied or adapted for occupation and that is not General, Commercial, Industrial or Derelict Land.

**Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure: and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of development on land.

**Types and Classes:**

Rateable land having the relevant characteristics described in the definition/characteristics

**Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Geographic Location:**

Wherever located within the municipal district.

**Use of Land:**

Any use permitted under the relevant Planning Scheme.

**Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

**Derelict Land**

**Definitions/Characteristics:**

1. **Derelict Land**
   1. Land is “Derelict Land” where, at any point in the rating year, a notice to comply to is issued to the Owner or Occupier of the land under the Local Law on the grounds that the land:
      * 1. is kept in a manner which is unsightly or detrimental to the general amenity of the area in which the land is located; or
        2. is used for storage of such amounts of goods, machinery, materials or equipment that the amenity of the area is adversely affected, or the land is, or has the potential to become infested by rats and/or other vermin species; or
        3. is kept in a manner which is dangerous or likely to cause danger to life or property; or
        4. has become infested with blackberry or other invasive plants or vermin; or
        5. has become a source of offensive odour discernible beyond the land;
        6. contains a vacant building that has been kept in a manner to the extent that the exterior of the building;
           1. is in a state of disrepair; or
           2. is damaged or defaced; or
           3. affects the amenity of the surrounding neighbourhood; or
           4. causes the building to be out of conformity with the visual appearance of other buildings in the vicinity; or
           5. is declared in writing by an Authorised Officer to be unsafe; and
   2. the grounds in the notice to comply have not been addressed to Council’s satisfaction.
   3. For the purposes of this section:
      * 1. “Land” includes all land within Council’s municipality, including land with or (where relevant) without structures or buildings on it, in any zone, used for any purpose, other than land that is Vacant Land, Industrial Land, Commercial Land, Cultural and Recreational Land.
        2. “Authorised Officer” means an officer appointed by Council as an Authorised Officer under s124 of the Local Government Act 2020.
        3. Local Law means the Maroondah City Council Local Law no. 11 as amended or replaced from time to time.

**Objective:**

To ensure that the incidence of dilapidated properties reduce in the municipality and all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Encouragement of development/and or improvement of land; and
2. Construction and maintenance of public infrastructure: and
3. Development and provision of health and community services; and
4. Provision of general support services.

**Types and Classes:**

Rateable land having the relevant characteristics described in the definition/characteristics

**Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Geographic Location:**

Wherever located within the municipal district.

**Use of Land:**

Any use permitted under the relevant Planning Scheme.

**Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

**Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2021/22 financial Year.

**6.1.2 Statutory fees and fines**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2021/22** | **2022/23** |
| **$’000** | **$’000** | **$’000** | **%** |
| Infringements and costs | 887 | **1,282** | 395 | 44.5% |
| Court recoveries | 200 | **190** | (10) | (5.0%) |
| Town planning fees | 1,720 | **1,714** | (6) | (0.3%) |
| Land information certificates | 125 | **115** | (10) | (8.0%) |
| Permits | 1,643 | **1,734** | 91 | 5.5% |
| Other | 168 | **155** | (13) | (7.7%) |
| **Total statutory fees and fines** | 4,743 | **5,190** | 447 | 9.4% |

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, local laws and parking fines and statutory planning application fees. Increases in statutory fees are made in accordance with legislative requirements.

**6.1.3 User fees**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2021/22** | **2022/23** |
| **$’000** | **$’000** | **$’000** | **%** |
| Active Leisure Centres | 13,507 | **21,717** | 8,210 | 60.8% |
| Aged and health services | 402 | **464** | 62 | 15.4% |
| Asset Protection | 350 | **340** | (10) | (2.9%) |
| Child care/children's programs | 209 | **179** | (30) | (14.4%) |
| Community Facilities - Recreation | 439 | **691** | 252 | 57.4% |
| Community Health | 20 | **23** | 3 | 15.0% |
| Local Laws | 160 | **187** | 27 | 16.9% |
| Occupation road reserve | 160 | **130** | (30) | (18.8%) |
| Performing Arts, Functions & Conferences | 1,671 | **3,257** | 1,586 | 94.9% |
| Other fees and charges | 1,194 | **1,274** | 80 | 6.7% |
| **Total user fees** | 18,112 | **28,262** | 10,150 | 56.0% |

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council’s services. These include use of Maroondah Leisure facilities: Aquahub; Aquanation; Croydon Memorial Pool; The Rings; Maroondah Nets; and the Ringwood and Croydon Golf courses, Karralyka Centre and other community facilities. In addition, the provision of services such as meals on wheels, family day care, occasional care and holiday programs are included in user fees.

User fees are projected to increase by 56.0% or $10.15 million over 2021/22. The impact of the COVID-19 pandemic has realised a significant reduction in the forecast revenues for 2021/22 with Council facilities either closed for extensive periods or operating with reduced capacity. The 20212/23 budget estimates are based on the easing of restrictions and within the current State Government advised environment. Council plans to increase user charges for all areas in line with expected inflationary trends and increase service use over the budget period to maintain parity between user charges and the costs of service delivery.

**6.1.4 Grants**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual 2021/22** | **Budget 2022/23** | **Change** | |
|  | **$’000** | **$’000** | **$’000** | **%** |
| **Grants were received in respect of the following:** |  |  |  |  |
| Summary of grants |  |  |  |  |
| Commonwealth funded grants | 50,739 | **29,442** | (21,297) | (42.0%) |
| State funded grants | 11,842 | **2,692** | (9,150) | (77.3%) |
| **Total grants received** | **62,581** | **32,134** | **(30,447)** | **(48.7%)** |

**6.1.4.1 Grants – operating**

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council’s services to ratepayers. Overall, the level of operating grants has decreased by 64.3% or $15.78 million compared to 2021/22. The decrease mainly relates to non-recurrent grants being the receipt in 2020/21 of a Federal Government grant for the multilevel carpark at Heatherdale ($15.0 million) and State Government grants for community/business support during the COVID-19 pandemic ($0.6 million). Significant movements in grant funding are summarised below:

| **Operating Grants** | **Forecast Actual 2021/22** | **Budget 2022/23** | **Change** | |
| --- | --- | --- | --- | --- |
|  | **$’000** | **$’000** | **$’000** | **%** |
| ***Recurrent - Commonwealth Government*** |  |  |  |  |
| Aged and Disability Services | 953 | **959** | 6 | 0.6% |
| Children’s Services | 304 | **280** | (24) | (7.9%) |
| Community Health | 122 | **102** | (20) | (16.4%) |
| Financial Assistance Grants | 4,185 | **4,227** | 42 | 1.0% |
| Local Roads | 815 | **823** | 8 | 1.0% |
| ***Recurrent - State Government*** |  |  |  |  |
| Aged and Disability Services | 540 | **548** | 8 | 1.5% |
| Children’s Services | 1 | **1** | 0 | 0.0% |
| Maternal Child Health | 1,400 | **1,289** | (111) | (7.9%) |
| Youth Services Programs | 77 | **85** | 8 | 10.4% |
| ***Total recurrent grants*** | 8,397 | **8,314** | (83) | (1.0%) |
| ***Non- recurrent - Commonwealth Government*** |  |  |  |  |
| Heatherdale Multilevel Carpark Development | 14,950 | **0** | (14,950) | (100.0%) |
| ***Non-recurrent - State Government*** |  |  |  |  |
| Maternal Child Health | 148 | **145** | (3) | (2.0%) |
| Children’s Services | 117 | **147** | 30 | 25.6% |
| Other Grants | 36 | **108** | 72 | 100.0% |
| COVID-19 Pandemic | 605 | **0** | (605) | (100.0%) |
| Emergency Management | 100 | **0** | (100) | (100.0%) |
| Waste | 139 | **0** | (139) | (100.0%) |
| Youth Services Programs | 50 | **46** | (4) | (8.0%) |
| **Total non-recurrent grants** | 16,145 | **446** | (15,699) | (97.2%) |
| **Total Operating Grants** | 24,542 | **8,760** | (15,782) | (64.3%) |

**6.1.4.2 Grants - capital**

Capital grants (recurrent and non-recurrent) include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has decreased by 38.6% or $14.7 million compared to 2021/22 as specific funding in 20201/22 for large capital works projects including Heathmont and Croydon Multilevel Carpark and Development and Jubilee Park Indoor Cricket Facilities Development were received. Section 4.5 “Capital works program” includes a more detailed analysis of the grants and contributions expected to be received during the 2022/23 year. Significant movements in capital grant funding are summarised below:

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Capital Grants** | **Forecast Actual 2021/22** | **Budget 2022/23** | **Change** | |
|  | **$’000** | **$’000** | **$’000** | **%** |
| ***Recurrent - Commonwealth Government*** |  |  |  |  |
| Roads to Recovery | 44 | **0** | (44) | (100.0%) |
| ***Recurrent - State Government*** |  |  |  |  |
| **Total recurrent grants** | 44 | **0** | (44) | (100.0%) |
| ***Non-recurrent - Commonwealth Government*** |  |  |  |  |
| Ainslie Park Pavilion Redevelopment | 431 | **0** | (431) | (100.0%) |
| Arrabri Kinder - Landscaping Works | 40 | **0** | (40) | (100.0%) |
| Brentwood Park Kinder Playground Redevelopment | 41 | **0** | (41) | (100.0%) |
| Cheong Park Sporting Pavilion Redevelopment | 497 | **0** | (497) | (100.0%) |
| Croydon Multi Level Carpark | 2,279 | **0** | (2,279) | (100.0%) |
| Croydon North Kinder Storage Improvement | 15 | **0** | (15) | (100.0%) |
| Dorset Multipurpose Pavilion Redevelopment | 2,000 | **0** | (2,000) | (100.0%) |
| Eastfield Park Sports Pavilion Changeroom | 1,000 | **0** | (1,000) | (100.0%) |
| Heathmont Multi Level Carpark | 10,652 | **3,900** | (6,752) | (63.4%) |
| LRCI Nangathan Way Overlay Treatmnt | 54 | **0** | (54) | (63.4%) |
| LRCI New St Road Renewal | 1,589 | **0** | (1,589) | (100.0%) |
| LRCI Warranwood Bicycle and Walk Pathway | 175 | **0** | (175) | (100.0%) |
| Pinemont Kindergarten Upgrade | 181 | **0** | (181) | (100.0%) |
| Ringwood Multi Level Carpark | 9,914 | **19,150** | 9,236 | 93.2% |
| Silcock Sports Pavilion Redevelopment | 500 | **0** | (500) | (100.0%) |
| ***Non-recurrent - State Government*** |  |  |  |  |
| Croydon South Place Activation | 11 | **0** | (11) | (100.0%) |
| Dorset Multipurpose Pavilion Redevelopment | 1,856 | **0** | (1,856) | (100.0%) |
| Garden Organics Bin Upgrade | 0 | **324** | 324 | 0.0% |
| Jubilee Park Indoor Cricket Facilities Development | 2,900 | **0** | (2,900) | (100.0%) |
| McAlpin Reserve Improvements | 297 | **0** | (297) | (100.0%) |
| Other Grants | 13 | **0** | (13) | (100.0%) |
| Parkwood Dog Park | 275 | **0** | (275) | (100.0%) |
| **Capital Grants** | **Forecast Actual 2021/22** | **Budget 2022/23** | **Change** | |
|  | **$’000** | **$’000** | **$’000** | **%** |
| Railway Ave Ringwood East - Indent Carpark | 16 | **0** | (16) | (100.0%) |
| Russell Lucas Oval Upgrade Lighting | 100 | **0** | (100) | (100.0%) |
| Taralla Children Co-Locate Facility | 733 | **0** | (733) | (100.0%) |
| Taralla Creek-Stormwater Harvesting | 1,839 | **0** | (1,839) | (100.0%) |
| Town Park Athletics Install Drainage | 290 | **0** | (290) | (100.0%) |
| Yarrunga Reserve Improvements | 297 | **0** | (297) | (100.0%) |
| **Total non-recurrent grants** | **37,995** | **23,374** | **(14,621)** | **(47.5%)** |
| **Total Capital Grants** | **38,039** | **23,374** | **(14,665)** | **(47.6%)** |

**6.1.5 Contributions**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2021/22** | **2022/23** |
| **$’000** | **$’000** | **$’000** | **%** |
| Contributions - Monetary | 7,757 | **5,925** | (1,832) | (23.6%) |
| Contributions - Monetary (Capital) | 1,314 | **211** | (1,103) | (83.9%) |
| **Total contributions** | 9,071 | **6,136** | (2,935) | (32.4%) |

Contributions Monetary are projected to decrease by $2.9 million or 32.4% compared to 2021/22 due to a one-off Contribution of 2.0m from Eastern Regional Libraries. Capital Contributions are projected to decrease by $1.1 million or 83.9% compared to 2021/22 due numerous one-off contributions for Capital projects in 2021/22.

**6.1.6 Other income**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2021/22** | **2022/23** |
| **$’000** | **$’000** | **$’000** | **%** |
| Interest on investments | 190 | **250** | 60 | 31.58% |
| Interest on other | 1 | **1** | 0 | 0.00% |
| Rent | 615 | **927** | 312 | 50.73% |
| **Total other income** | 806 | **1,178** | 372 | 46.15% |

Other income is projected to increase by $0.37 million or 46.15% compared to 2021/2022 mainly due to anticipated rent associated with new commercial property at a multilevel carpark.

**6.1.7 Employee costs**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2021/22** | **2022/23** |
| **$’000** | **$’000** | **$’000** | **%** |
| Wages and salaries | 51,650 | **56,084** | 4,434 | 8.6% |
| Workcover | (399) | **(407)** | (8) | 2.0% |
| Casual staff | 870 | **1,174** | 304 | 34.9% |
| Superannuation | 5,513 | **6,011** | 498 | 9.0% |
| Fringe benefits tax | 525 | **526** | 1 | 0.2% |
| **Total employee costs** | 58,159 | **63,388** | 5,229 | 9.0% |

Employee costs include all labour related expenditure such as salaries and on-costs (employer superannuation, long service leave and Workcover), allowances, overtime and annual leave loading etc.

Employee costs are forecast to increase by 9.0% or $5.2 million compared to 2021/22. This increase relates mainly to a number of factors. Forecast actuals for 2021/22 have been impacted by COVID-19 pandemic with salaries for casual employees less than initially anticipated. Employee costs are aligned with the anticipated Enterprise Bargaining Agreement (EBA) outcomes for 2022/23, together with projected movement of employees within employment bands. In 2022/23 the Superannuation Guarantee increases from 10.0% to 10.5%.

**6.1.8 Materials and services**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2021/22** | **2022/23** |
| **$’000** | **$’000** | **$’000** | **%** |
| Agency Staff | 314 | **322** | 8 | 2.5% |
| Apprentices | 477 | **551** | 74 | 15.5% |
| Bank Charges | 326 | **450** | 124 | 38.0% |
| Cleaning | 1,061 | **1,182** | 121 | 11.4% |
| Communication, postage & advertising | 1,293 | **1,464** | 171 | 13.2% |
| Consultants | 994 | **693** | (301) | (30.3%) |
| Cost of Goods Sold | 721 | **1,132** | 411 | 57.0% |
| Fire Services Levy | 112 | **115** | 3 | 2.7% |
| Food costs - Meals on Wheels | 0 | **0** | 0 | #DIV/0! |
| Fuels, Oil, Registrations & Running Costs - Plant & Fleet | 1,062 | **1,123** | 61 | 5.7% |
| Grants to Community | 591 | **537** | (54) | (9.1%) |
| Insurance | 1,265 | **1,353** | 88 | 7.0% |
| Legal Fees | 558 | **682** | 124 | 22.2% |
| Library Contribution | 2,774 | **2,822** | 48 | 1.7% |
| Licence Fees | 222 | **344** | 122 | 55.0% |
| Maintenance | 4,779 | **4,897** | 118 | 2.5% |
| Marketing and Promotion | 147 | **211** | 64 | 43.5% |
| Materials - depot & golf courses | 1,154 | **2,005** | 851 | 73.7% |
| Memberships/Subscriptions | 202 | **217** | 15 | 7.4% |
| Printing and stationary | 175 | **163** | (12) | (6.9%) |
| Security | 454 | **397** | (57) | (12.6%) |
| Training | 377 | **405** | 28 | 7.4% |
| Uniforms | 91 | **111** | 20 | 22.0% |
| Utilities | 3,551 | **4,020** | 469 | 13.2% |
| Other | 4,262 | **4,570** | 308 | 7.2% |
| Contract payments - home care | 2 | **2** | 0 | 0.0% |
| Contract payments - Waste | 15,083 | **15,391** | 308 | 2.0% |
| Contract payments - Operations | 4,699 | **4,973** | 274 | 5.8% |
| Contract payments - Valuations | 55 | **60** | 5 | 9.1% |
| Contract payments - Election | 13 | **0** | (13) | (100.0%) |
| Contractors - Other | 21,552 | **6,100** | (15,452) | (71.7%) |
| **Total materials and services** | 68,367 | **56,291** | **(12,074)** | (17.7%) |

Materials and services are forecast to decrease by 17.7% or $12.08 million compared to 2021/22. Materials and services include the purchases of consumables, payments to contractors for the provision of services, utility costs, annual contribution for the provision of library services to the Eastern Regional Libraries (this has increased 1.7% for the 2022/23 year), contributions to community groups, software maintenance, insurances, advertising, motor vehicle running costs, fuel and registrations and other miscellaneous expenditure items. Utility costs relating to water, gas and electricity are forecast to increase by 13.2% or $0.47 million compared to 2021/22 resulting mainly from increased prices from suppliers. Contract payments are included as part of materials and services and are for the provision of services which have been tendered under section 108 of the Local Government Act 2020 including external contracts for services such as waste collection, road maintenance, street tree pruning etc. and are forecast to decrease by 71.7% or $15.5 million compared to 2021/22. The decrease in contractors is mainly due to a one-off payment for the Heatherdale Multilevel Carpark in 2021/22.

**6.1.9 Depreciation**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
|  | **2021/22** | **2022/23** |
|  | **$’000** | **$’000** | **$’000** | **%** |
| Property | 8,044 | **8,968** | 924 | 11.5% |
| Plant & equipment | 2,316 | **2,626** | 310 | 13.4% |
| Infrastructure | 15,509 | **15,615** | 106 | 0.7% |
| **Total depreciation** | 25,869 | **27,209** | 1,340 | 5.2% |

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council’s property, plant and equipment including infrastructure assets such as roads and drains. The increase of 5.2% or $1.34 million for 2022/23 is due mainly the full year effect of depreciation on the 2021/22 capital works program. Refer to section 6.5 ‘Capital works program’ for a more detailed analysis of Council’s capital works program for the 2022/23 year.

**6.1.10 Amortisation - right of use assets**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
|  | **2021/22** | **2022/23** |
|  | **$’000** | **$’000** | **$’000** | **%** |
| IT Equipment | 611 | **615** | 4 | 0.7% |
| Other | 214 | **214** | 0 | 0.0% |
| Photocopiers | 33 | **33** | 0 | 0.0% |
| **Total amortisation - right of use assets** | 858 | **862** | 4 | 0.5% |

**6.1.11 Other expenses**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
|  | **2021/22** | **2022/23** |
|  | **$’000** | **$’000** | **$’000** | **%** |
| Auditor's remuneration - VAGO - audit of the financial statements, performance statement and grant acquittals | 72 | **78** | 6 | 8.3% |
| Auditor's remuneration - internal | 146 | **146** | - | 0.0% |
| Councillors' allowances | 330 | **366** | 36 | 10.9% |
| Operating lease rentals | 195 | **179** | (16) | (8.2%) |
| **Total other expenses** | 743 | **769** | 26 | 3.5% |

**6.2 Balance Sheet**

This section analyses the movements in assets, liabilities and equity between 2021/22 and 2022/23. It also considers a number of key performance indicators.

**6.2.1 Current assets and non-current assets**

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by $1.45 million during the year in line with the rise and fall of Council’s operations.

Trade and other receivables are monies owed to Council by ratepayers and others. An increase is expected in the level of debtors in the budget which reflects the increased income from User Fees in 2022/23 compared with reduced levels due to the COVID-19 pandemic in 2021/22.

Other financial assets include the value of investments held in deposits with a maturity of greater than three months at the time of initial investment. These balances are projected to decrease by $0.20 million during the year in line with the rise and fall of Council’s operations.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and inventories or stocks held for sale or consumption in Council’s services. Minimal change is expected in the budget.

Property, infrastructure, plant and equipment is the largest component of Council’s worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The net increase in this balance is attributable to the net result of the capital works program $51.70 million, new assets ($27.85million); depreciation of assets ($27.21 million); and the sale of property, plant and equipment ($0.9 million).

**6.2.2 Interest-bearing liabilities**

Interest-bearing liabilities are loans or borrowings of Council. Council borrowed $24.2 million in 2014/15 and new borrowings of $10 million in 2021/22. Repayment of loan principal of $2.52 million will be made during the year.

In 2014/15 Council constructed a new regional aquatic and leisure centre in Ringwood known as Aquanation. The facility was opened in August 2015, with borrowings to fund a portion of this project. The total cost was $52.2 million and has been funded by Federal and State Government grants to a total of $13.0 million. The remaining funding came from a combination of loan borrowings by Council ($24.2 million), budgeted capital expenditure, public open space contributions and cash reserves.

Council market tendered for the provision of the loan in August 2014 and the loan was drawdown in November 2014 with repayment of principal and interest over 15 years and at a fixed rate for the term of the loan of 4.91% interest per annum.

In 2012/2022 Council borrowed $10 million with a fixed rate of 3.635% to partly fund capital projects that generate income from commercial activities. The new loan will bring borrowing back to 2014/15 levels with the intention of Council still becoming debt free by 2030/31 as originally intended.

The budget for 2022/23 provides for repayment of loan principal and interest per the agreed schedules.

The table below shows information on borrowings specifically required by the Regulations.

|  |  |  |
| --- | --- | --- |
|  | **2021/22** | **2022/23** |
| **$** | **$** |
| Amount borrowed as at 30 June of the prior year | 15,818 | **23,398** |
| Amount proposed to be borrowed | 10,000 | **-** |
| Amount projected to be redeemed | (2,420) | **(2,522)** |
| Amount of borrowings as at 30 June | 23,398 | **20,876** |

**6.2.3 Current liabilities and non-current liabilities**

‘Trade and other payables’ are those to whom Council owes money as at 30 June. These liabilities are budgeted to decrease which is consistent with 2022/23 decreased levels of expenditure on materials and services relating to capital projects.

Provisions include accrued long service leave, annual leave and time in lieu to employees. These employee entitlements are only expected to increase marginally in line with EBA outcomes.

**6.2.4 Leases by category**

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

|  |  |  |
| --- | --- | --- |
|  | **Forecast Actual** | **Budget** |
| **2021/22** | **2022/23** |
|  | **$** | **$** |
| **Right-of-use assets** |  |  |
| **Current Right-of-use assets** |  |  |
| Plant and equipment | - | **-** |
| **Total Current Right-of-use assets** | - | **-** |
| **Non Current Right-of-use assets** |  |  |
| Plant and equipment | 1,155 | **1,987** |
| **Total Non Current Right-of-use assets** | 1,155 | **1,987** |
| **Total right-of-use assets** | 1,155 | **1,987** |
|  |  |  |
| **Lease liabilities** |  |  |
| **Current lease Liabilities** |  |  |
| Plant and equipment | 855 | **856** |
| **Total current lease liabilities** | 855 | **856** |
| **Non-current lease liabilities** |  |  |
| Plant and equipment | 323 | **987** |
| **Total non-current lease liabilities** | 323 | **987** |
| Total lease liabilities | 1,178 | **1,843** |

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 3.5%.

**6.2.3 Working capital**

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months and are therefore not available for discretionary spending.

The expected working capital ratio for 2022/23 is 1.29:1 which means that Council can meet its short-term obligations and has sufficient cash or operating liquidity remaining to meet fluctuating cash levels during the year.

**6.3 Statement of changes in Equity**

**6.3.1 Equity**

Total equity always equals net assets and is made up of the following components:

* Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
* Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of $25.64 million results directly from the surplus for the year.

**6.4 Statement of Cash Flows**

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2022/23 year. Budgeting cash flows for Council is one of the key factors in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained.

The analysis is based on three main categories of cash flows:

* **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
* **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
* **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and the repayments of borrowings. These activities also include repayment of the principal component of loan repayments for the year.

**6.4.1 Net cash flows provided by/ (used in) operating activities**

The increase in cash inflows from operating activities of $9.75 million is due mainly to a $4.2 million increase in user fees, further a decrease in materials and services of $8.5 million and a $5.2 million increase in employee costs.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

|  |  |  |  |
| --- | --- | --- | --- |
|  | **Forecast** |  |  |
| **Actual** | **Budget** | **Variance** |
| **202122** | **2022/23** |  |
| **$’000** | **$’000** | **$’000** |
| **Surplus (deficit) for the year** | **39,731** | **25,637** | (14,094) |
| Depreciation | 25,869 | **27,209** | 1,340 |
| Net gain/(loss) on disposal of property, infrastructure, plant and equipment | 92 | **(93)** | (185) |
| Finance costs | (52) | **(61)** | (9) |
| Net movement in current assets and liabilities | (26,618) | **(3,917)** | 22,701 |
| **Cash flows available from operating activities** | **39,022** | **48,775** | **9,753** |

**6.4.2 Net cash flows provided by/ (used in) investing activities**

The decrease in payments for investing activities represents a decrease in capital works expenditure between 2021/22 and 2022/23.

**6.4.3 Net cash flows provided by/ (used in) financing activities**

The payments for financing activities represents repayment of borrowings both principal and interest for the existing loan for Aquanation and new borrowings in 2021/22. (refer 6.2.2).

**6.4.4 Cash and cash equivalents at end of the year**

Overall, total cash and investments are forecast to decrease by $1.45 million to $19.25 million as at 30 June 2023. This is consistent with Council’s Financial Plan.

**6.4.5 Restricted and unrestricted cash and investments**

Cash and cash equivalents held by Council are restricted in part and not fully available for Council’s operations. The budgeted balance sheet indicates that Council is estimating at 30 June 2023 it will have cash and investments of $32.85 million, which are partly restricted as shown in the following table.

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  |  | **Forecast** |  |  |
|  |  | **Actual** | **Budget** | **Variance** |
|  | **Ref** | **2021/22** | **2022/23** |  |
|  |  | **$’000** | **$’000** | **$’000** |
| **Total cash and investments including financial assets** |  | **34,494** | **32,850** | **(1,644)** |
| Restricted cash and investments | 6.4.5.1 |  |  |  |
| - Trust funds and deposits |  | (6,796) | **(6,796)** | 0 |
| - Unexpended grants and contributions |  | (2,500) | **(2,500)** | 0 |
| - Unexpended specific purpose investments other |  | (14,074) | **(11,526)** | 2,548 |
| - Cash backed reserve |  | 0 | **(500)** | (500) |
| **Unrestricted cash and investments** | 6.4.5.2 | **11,124** | **11,528** | **404** |

**6.4.5.1 Restricted cash and investments**

Council has cash and cash equivalents that are subject to restrictions, Council has restrictions in relation to unexpended specific purpose investments other which relate mainly to monies received by Council for Public Open Space and Waste; trust funds and deposits; unexpended grants and contributions and cash backed reserves.

**6.4.5.2 Unrestricted cash and investments**

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

**6.5 Capital works program**

**6.5.1 Summary**

This section presents a listing of the capital works projects that will be undertaken for the 2022/23 year, classified by expenditure type and funding source.

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | **%** |
|  | **2021/22** | **2022/23** |
|  | **$’000** | **$’000** | **$’000** |
| Property | 53,035 | **30,137** | (22,898) | **(43.2%)** |
| Plant and equipment | 4,791 | **3,692** | (1,099) | **(22.9%)** |
| Infrastructure | 20,446 | **17,869** | (2,577) | **(12.6%)** |
| **Total** | 78,272 | **51,698** | (26,574) | **(34.0%)** |

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  | **Project Cost** | **Asset expenditure types** | | | | **Summary of Funding Sources** | | |
|  | **New** | **Renewal** | **Upgrade** | **Expansion** | **Grants** | **Contrib.** | **Council cash** |
|  | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$'000** |
|  |  |  |  |  |  |  |  |  |
| Property | **30,137** | 23,050 | 4,861 | 2,226 | - | 23,050 | 175 | 6,912 |
| Plant and equipment | **3,692** | 158 | 3,425 | 109 | - | - | 734 | 2,958 |
| Infrastructure | **17,869** | 4,637 | 10,634 | 2,598 | - | 324 | 36 | 17,509 |
| **Total** | **51,698** | 27,845 | 18,919 | 4,934 | - | 23,374 | 945 | 27,379 |

This following sections present the four-year capital expenditure program for the period 2021/22 to 2024/25. Council has already made prior budget commitments to a number of projects to ensure timely completion consistent with expectations.

The capital projects are grouped by class and include detail of both Council and Other contributions to individual projects. Further detail is also provided on asset renewal, new assets, asset upgrade and asset expansion projects.

**6.5.2 Summary of Planned Capital Works Expenditure**

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Summary of planned capital works expenditure** | | | |  |  |  |  | |  |  |  |  | |
| **For the years ending 30 June 2024, 2025 & 2026** | | | |  |  |  |  | |  |  |  |  | |
|  |  |  |  |  |  |  |  | |  |  |  |  | |
| **2023/24** |  | **Asset Expenditure Types** | | | | | | **Funding Sources** | | | | |  |
|  | **Total** | **New** | **Renewal** | **Expansion** | **Upgrade** | **Total** | | **Grants** | **Contributions** | **Council Cash** |  | |
|  | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | | **$'000** | **$'000** | **$'000** |  | |
|  |  |  |  |  |  |  |  | |  |  |  |  | |
| **Property** |  |  |  |  |  |  |  | |  |  |  |  | |
| Land |  | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | 0 |  | |
| Land improvements |  | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | 0 |  | |
| **Total Land** |  | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | 0 |  | |
| Buildings |  | 16,641 | 3,000 | 10,585 | 0 | 3,056 | 16,641 | | 3,000 | 180 | 13,461 |  | |
| **Total Buildings** |  | 16,641 | 3,000 | 10,585 | 0 | 3,056 | 16,641 | | 3,000 | 180 | 13,461 |  | |
| **Total Property** |  | **16,641** | **3,000** | **10,585** | **0** | **3,056** | **16,641** | | **3,000** | **180** | **13,461** |  | |
|  |  |  |  |  |  |  |  | |  |  |  |  | |
| **Plant and Equipment** |  |  |  |  |  |  |  | |  |  |  |  | |
| Plant, machinery and equipment |  | 2,196 | 0 | 2,196 | 0 | 0 | 2,196 | | 0 | 589 | 1,607 |  | |
| Fixtures, fittings and furniture |  | 810 | 50 | 718 | 0 | 43 | 810 | | 0 | 0 | 810 |  | |
| Computers and telecommunications |  | 316 | 95 | 158 | 0 | 63 | 316 | | 0 | 0 | 316 |  | |
| **Total Plant and Equipment** |  | **3,322** | **145** | **3,072** | **0** | **106** | **3,322** | | **0** | **589** | **2,733** |  | |
|  |  |  |  |  |  |  |  | |  |  |  |  | |
| **Infrastructure** |  |  |  |  |  |  |  | |  |  |  |  | |
| Roads |  | 3,652 | 0 | 3,460 | 0 | 192 | 3,652 | | 637 | 0 | 3,015 |  | |
| Footpaths and cycleways |  | 3,440 | 1,447 | 1,752 | 0 | 241 | 3,440 | | 0 | 0 | 3,440 |  | |
| Drainage |  | 4,925 | 0 | 4,108 | 0 | 817 | 4,925 | | 0 | 0 | 4,925 |  | |
| Recreational, leisure and community facilities |  | 1,901 | 0 | 1,599 | 0 | 302 | 1,901 | | 0 | 36 | 1,865 |  | |
| Waste management |  | 50 | 0 | 0 | 0 | 50 | 50 | | 0 | 0 | 50 |  | |
| Parks, open space and streetscapes |  | 1,416 | 745 | 494 | 0 | 177 | 1,416 | | 0 | 0 | 1,416 |  | |
| Off street car parks |  | 520 | 0 | 260 | 0 | 260 | 520 | | 0 | 0 | 520 |  | |
| Other infrastructure |  | 1,075 | 100 | 185 | 0 | 790 | 1,075 | | 0 | 0 | 1,075 |  | |
| **Total Infrastructure** |  | **16,979** | **2,292** | **11,858** | **0** | **2,829** | **16,979** | | **637** | **36** | **16,306** |  | |
| **Total Capital Works Expenditure** |  | **36,942** | **5,437** | **25,514** | **0** | **5,991** | **36,942** | | **3,637** | **805** | **32,500** |  | |

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **2024/25** |  | **Asset Expenditure Types** | | | | | **Funding Sources** | | | |
|  | **Total** | **New** | **Renewal** | **Expansion** | **Upgrade** | **Total** | **Grants** | **Contributions** | **Council Cash** | |
|  | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | |
|  |  |  |  |  |  |  |  |  |  |  | |
| **Property** |  |  |  |  |  |  |  |  |  |  | |
| Land |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Land improvements |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| **Total Land** |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Buildings |  | 13,536 | 0 | 10,455 | 0 | 3,081 | 13,536 | 2,000 | 190 | 11,346 | |
| **Total Buildings** |  | 13,536 | 0 | 10,455 | 0 | 3,081 | 13,536 | 2,000 | 190 | 11,346 | |
| **Total Property** |  | **13,536** | **0** | **10,455** | **0** | **3,081** | **13,536** | **2,000** | **190** | **11,346** | |
|  |  |  |  |  |  |  |  |  |  |  | |
| **Plant and Equipment** |  |  |  |  |  |  |  |  |  |  | |
| Plant, machinery and equipment |  | 2,637 | 0 | 2,637 | 0 | 0 | 2,637 | 0 | 808 | 1,829 | |
| Fixtures, fittings and furniture |  | 810 | 50 | 718 | 0 | 43 | 810 | 0 | 0 | 810 | |
| Computers and telecommunications |  | 516 | 155 | 258 | 0 | 103 | 516 | 0 | 0 | 516 | |
| **Total Plant and Equipment** |  | **3,963** | **205** | **3,613** | **0** | **146** | **3,963** | **0** | **808** | **3,155** | |
|  |  |  |  |  |  |  |  |  |  |  | |
| **Infrastructure** |  |  |  |  |  |  |  |  |  |  | |
| Roads |  | 4,445 | 0 | 4,218 | 0 | 227 | 4,445 | 508 | 0 | 3,937 | |
| Footpaths and cycleways |  | 3,532 | 1,487 | 1,800 | 0 | 245 | 3,532 | 0 | 0 | 3,532 | |
| Drainage |  | 5,285 | 0 | 4,396 | 0 | 889 | 5,285 | 0 | 0 | 5,285 | |
| Recreational, leisure and community facilities |  | 1,971 | 0 | 1,704 | 0 | 267 | 1,971 | 0 | 36 | 1,935 | |
| Waste management |  | 50 | 0 | 0 | 0 | 50 | 50 | 0 | 0 | 50 | |
| Parks, open space and streetscapes |  | 1,721 | 765 | 759 | 0 | 197 | 1,721 | 0 | 0 | 1,721 | |
| Off street car parks |  | 540 | 0 | 270 | 0 | 270 | 540 | 0 | 0 | 540 | |
| Other infrastructure |  | 1,085 | 100 | 190 | 0 | 795 | 1,085 | 0 | 0 | 1,085 | |
| **Total Infrastructure** |  | **18,629** | **2,352** | **13,337** | **0** | **2,940** | **18,629** | **508** | **36** | **18,085** | |
| **Total Capital Works Expenditure** |  | **36,128** | **2,557** | **27,405** | **0** | **6,166** | **36,128** | **2,508** | **1,034** | **32,586** | |

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **2025/26** |  | **Asset Expenditure Types** | | | | | **Funding Sources** | | | |
|  | **Total** | **New** | **Renewal** | **Expansion** | **Upgrade** | **Total** | **Grants** | **Contributions** | **Council Cash** |
|  | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** |
|  |  |  |  |  |  |  |  |  |  |  |
| **Property** |  |  |  |  |  |  |  |  |  |  |
| Land |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Land improvements |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **Total Land** |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Buildings |  | 14,776 | 1,000 | 10,629 | 0 | 3,147 | 14,776 | 0 | 190 | 14,586 |
| **Total Buildings** |  | 14,776 | 1,000 | 10,629 | 0 | 3,147 | 14,776 | 0 | 190 | 14,586 |
| **Total Property** |  | **14,776** | **1,000** | **10,629** | **0** | **3,147** | **14,776** | **0** | **190** | **14,586** |
|  |  |  |  |  |  |  |  |  |  |  |
| **Plant and Equipment** |  |  |  |  |  |  |  |  |  |  |
| Plant, machinery and equipment |  | 1,257 | 0 | 1,257 | 0 | 0 | 1,257 | 0 | 371 | 886 |
| Fixtures, fittings and furniture |  | 785 | 50 | 693 | 0 | 43 | 785 | 0 | 0 | 785 |
| Computers and telecommunications |  | 326 | 98 | 163 | 0 | 65 | 326 | 0 | 0 | 326 |
| **Total Plant and Equipment** |  | **2,368** | **148** | **2,113** | **0** | **108** | **2,368** | **0** | **371** | **1,997** |
|  |  |  |  |  |  |  |  |  |  |  |
| **Infrastructure** |  |  |  |  |  |  |  |  |  |  |
| Roads |  | 4,576 | 0 | 4,349 | 0 | 227 | 4,576 | 508 | 0 | 4,068 |
| Footpaths and cycleways |  | 3,627 | 1,502 | 1,868 | 0 | 257 | 3,627 | 0 | 0 | 3,627 |
| Drainage |  | 5,430 | 0 | 4,514 | 0 | 916 | 5,430 | 0 | 0 | 5,430 |
| Recreational, leisure and community facilities |  | 1,971 | 0 | 1,697 | 0 | 274 | 1,971 | 0 | 36 | 1,935 |
| Waste management |  | 50 | 0 | 0 | 0 | 50 | 50 | 0 | 0 | 50 |
| Parks, open space and streetscapes |  | 1,471 | 755 | 529 | 0 | 187 | 1,471 | 0 | 0 | 1,471 |
| Off street car parks |  | 560 | 0 | 280 | 0 | 280 | 560 | 0 | 0 | 560 |
| Other infrastructure |  | 1,117 | 120 | 197 | 0 | 800 | 1,117 | 0 | 0 | 1,117 |
| **Total Infrastructure** |  | **18,802** | **2,377** | **13,434** | **0** | **2,991** | **18,802** | **508** | **36** | **18,258** |
| **Total Capital Works Expenditure** |  | **35,946** | **3,525** | **26,176** | **0** | **6,245** | **35,946** | **508** | **597** | **34,841** |

**6.5.3 Capital Works Program**

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **CAPITAL EXPENDITURE PROGRAM 2022/23 TO 2025/26** | | | | | | | | | | |
|  | **Budget 2022/23** | | | | | | | **Budget 2023/24** | **Budget 2024/25** | **Budget 2025/26** | |
|  | **Total Expenditure** | **Council Cash** | **Grants** | **Others Contrib'n** | **Asset Renewal** | **Upgrade** | **New Work** | **Total Expenditure** | **Total Expenditure** | **Total Expenditure** | |
|  | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | |
| **BUILDINGS** |  |  |  |  |  |  |  |  |  |  | |
| **BUILDINGS** |  |  |  |  |  |  |  |  |  |  | |
| Capital Funding for Community Groups | 350 | 175 |  | 175 | 175 | 175 |  | 360 | 380 | 380 | |
| Community Facilities - Access & Inclusion | 220 | 220 |  |  | 176 | 44 |  | 230 | 240 | 240 | |
| Public Toilet Improvement Program | 280 | 280 |  |  | 280 |  |  | 300 | 300 | 310 | |
| Community Facilities Major Plant Renewal | 800 | 800 |  |  | 800 |  |  | 600 | 400 | 300 | |
| Community Facilities Replacement Program | 0 | 0 |  |  | 0 | 0 |  | 0 | 0 | 0 | |
| Carbon Neutral-Energy Revolving Fund | 150 | 150 |  |  |  | 150 |  | 500 | 500 | 500 | |
| Community Facilities Improvement Program | 4,287 | 4,287 |  |  | 3,430 | 857 |  | 3,751 | 3,366 | 4,407 | |
| Croydon Community Wellbeing Precinct Hub A (Subject to Funding) |  |  |  |  |  |  |  | 5,400 | 7,350 | 7,500 | |
| Croydon Community Precinct Redevelopment - Multipurpose Pavilion and Bowling Greens (Subject to Funding) |  |  |  |  |  |  |  | 0 | 0 |  | |
| Croydon Community Precinct Redevelopment - Open Space Improvements (Subject to Funding) |  |  |  |  |  |  |  | 2,500 | 1,000 | 1,139 | |
| Land Acquisition |  |  |  |  |  |  |  | 3,000 |  |  | |
| Heathmont Multilevel Carpark Development | 3,900 |  | 3,900 |  |  |  | 3,900 |  |  |  | |
| Ringwood Multilevel Carpark Development | 19,150 |  | 19,150 |  |  |  | 19,150 |  |  |  | |
| JW Manson Pavilion Improvements | 1,000 | 1,000 |  |  |  | 1,000 |  |  |  |  | |
| **TOTAL BUILDINGS** | **30,137** | **6,912** | **23,050** | **175** | **4,861** | **2,226** | **23,050** | **16,641** | **13,536** | **14,776** | |
| **TOTAL BUILDINGS** | **30,137** | **6,912** | **23,050** | **175** | **4,861** | **2,226** | **23,050** | **16,641** | **13,536** | **14,776** | |

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **CAPITAL EXPENDITURE PROGRAM 2022/23 TO 2025/26** | | | | | | | | | | |
|  | **Budget 2022/23** | | | | | | | **Budget 2023/24** | **Budget 2024/25** | **Budget 2025/26** |
|  | **Total Expenditure** | **Council Cash** | **Grants** | **Others Contrib'n** | **Asset Renewal** | **Upgrade** | **New Work** | **Total Expenditure** | **Total Expenditure** | **Total Expenditure** |
|  | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** |
| **ROADS AND DRAINAGE** |  |  |  |  |  |  |  |  |  |  |
| **ROADS** |  |  |  |  |  |  |  |  |  |  |
| Roads to Recovery Funding of Local Road Improvements by the Federal Government | 0 |  | 0 |  | 0 | 0 |  | 637 | 508 | 508 |
| Local Road Reconstruction Program | 500 | 500 |  |  | 500 |  |  | 500 | 550 | 550 |
| Local Area Traffic Management | 120 | 120 |  |  | 60 | 60 |  | 130 | 250 | 250 |
| Local Area Traffic Management - Renewal | 65 | 65 |  |  | 65 |  |  | 75 | 75 | 95 |
| Traffic Lights and Pedestrian Crossings | 80 | 80 |  |  | 80 |  |  | 80 | 80 | 90 |
| Local Road Renewal Program | 1,198 | 1,198 |  |  | 1,198 |  |  | 1,495 | 2,197 | 2,298 |
| Kerb and Channel Replacement Works | 675 | 675 |  |  | 675 |  |  | 735 | 785 | 785 |
| **TOTAL ROADS** | **2,638** | **2,638** | **0** | **0** | **2,578** | **60** | **0** | **3,652** | **4,445** | **4,576** |
| **FOOTPATHS AND CYCLEWAYS** |  |  |  |  |  |  |  |  |  |  |
| Shared (Bike) Path Improvement Program | 669 | 669 |  |  | 446 | 223 |  | 540 | 540 | 570 |
| Footpath Replacement Works | 1,145 | 1,145 |  |  | 1,145 |  |  | 1,148 | 1,180 | 1,220 |
| Footpath Construction Program | 1,327 | 1,327 |  |  |  |  | 1,327 | 1,447 | 1,487 | 1,502 |
| Disability Footpath Access | 305 | 305 |  |  | 244 | 61 |  | 305 | 325 | 335 |
| **TOTAL FOOTPATHS AND CYCLEWAYS** | **3,446** | **3,446** | **0** | **0** | **1,835** | **284** | **1,327** | **3,440** | **3,532** | **3,627** |
| **CARPARKS** |  |  |  |  |  |  |  |  |  |  |
| Car Park Improvement Program | 500 | 500 |  |  | 250 | 250 |  | 520 | 540 | 560 |
| **TOTAL CARPARKS** | **500** | **500** | **0** | **0** | **250** | **250** | **0** | **520** | **540** | **560** |

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **CAPITAL EXPENDITURE PROGRAM 2022/23 TO 2025/26** | | | | | | | | | | |
|  | **Budget 2022/23** | | | | | | | **Budget 2023/24** | **Budget 2024/25** | **Budget 2025/26** |
|  | **Total Expenditure** | **Council Cash** | **Grants** | **Others Contrib'n** | **Asset Renewal** | **Upgrade** | **New Work** | **Total Expenditure** | **Total Expenditure** | **Total Expenditure** |
|  | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** |
| **ROADS AND DRAINAGE Continuation…** |  |  |  |  |  |  |  |  |  |  |
| **DRAINAGE** |  |  |  |  |  |  |  |  |  |  |
| Ringwood Metropolitan Activities Centre -Drainage Infrastructure | 1,000 | 1,000 |  |  | 1,000 |  |  | 700 | 700 | 700 |
| Waterway Improvement Program | 140 | 140 |  |  | 140 |  |  | 140 | 140 | 150 |
| Stormwater drainage renewal program | 3,152 | 3,152 |  |  | 2,522 | 630 |  | 4,085 | 4,445 | 4,580 |
| **TOTAL DRAINAGE** | **4,292** | **4,292** | **0** | **0** | **3,662** | **630** | **0** | **4,925** | **5,285** | **5,430** |
| **WASTE MANAGEMENT** |  |  |  |  |  |  |  |  |  |  |
| Waste Vehicles Turning Points | 50 | 50 |  |  |  | 50 |  | 50 | 50 | 50 |
| Garden Organics Bin Upgrade | 2,500 | 2,176 | 324 |  |  |  | 2,500 | 0 |  |  |
| Glass Bin and Recycling Bin Upgrade |  |  |  |  |  |  |  |  |  |  |
| **TOTAL WASTE MANAGEMENT** | **2,550** | **2,226** | **324** | **0** | **0** | **50** | **2,500** | **50** | **50** | **50** |
| **OTHER** |  |  |  |  |  |  |  |  |  |  |
| Commercial Centres Improvement Program | 220 | 220 |  |  | 110 | 110 |  | 230 | 240 | 250 |
| Ringwood Metropolitan Activity Centre | 600 | 600 |  |  |  | 600 |  | 600 | 600 | 600 |
| Bus Shelters | 25 | 25 |  |  |  |  | 25 | 30 | 30 | 40 |
| Carbon Neutral - Greenpower | 75 | 75 |  |  |  | 75 |  | 75 | 75 | 75 |
| Sustainable Maroondah Fund | 60 | 60 |  |  |  |  | 60 | 70 | 70 | 80 |
| Street Furniture Works | 65 | 65 |  |  | 65 |  |  | 70 | 70 | 72 |
| **TOTAL OTHER** | **1,045** | **1,045** | **0** | **0** | **175** | **785** | **85** | **1,075** | **1,085** | **1,117** |
| **TOTAL ROADS AND DRAINAGE** | **14,471** | **14,147** | **324** | **0** | **8,500** | **2,059** | **3,912** | **13,662** | **14,937** | **15,360** |

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **CAPITAL EXPENDITURE PROGRAM 2022/23 TO 2025/26** | | | | | | | | | | |
|  | **Budget 2022/23** | | | | | | | **Budget 2023/24** | **Budget 2024/25** | **Budget 2025/26** |
|  | **Total Expenditure** | **Council Cash** | **Grants** | **Others Contrib'n** | **Asset Renewal** | **Upgrade** | **New Work** | **Total Expenditure** | **Total Expenditure** | **Total Expenditure** |
|  | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** |
| **RECREATIONAL IMPROVEMENTS** |  |  |  |  |  |  |  |  |  |  |
| **RECREATIONAL, LEISURE AND COMMUNITY FACILITIES** |  |  |  |  |  |  |  |  |  |  |
| Sportsfield Improvement Program | 0 | 0 |  |  | 0 |  |  | 650 | 900 | 900 |
| Sportsfield Lighting Improvement Program | 250 | 250 |  |  | 200 | 50 |  | 270 | 180 | 180 |
| Sportsfield Irrigation Improvement Program | 80 | 80 |  |  | 80 |  |  | 90 | 90 | 100 |
| Golf Course Improvement Program | 450 | 450 |  |  | 323 | 127 |  | 450 | 450 | 450 |
| Sport and Recreation Infrastructure Improvement Program | 310 | 310 |  |  | 310 |  |  | 320 | 230 | 220 |
| Sports Oval Fence Replacement (ongoing) | 75 | 75 |  |  | 75 |  |  | 85 | 85 | 85 |
| Bedford Park Advisory Group Project | 36 |  |  | 36 | 36 |  |  | 36 | 36 | 36 |
| **TOTAL RECREATIONAL, LEISURE AND COMMUNITY FACILITIES** | **1,201** | **1,165** | **0** | **36** | **1,024** | **177** | **0** | **1,901** | **1,971** | **1,971** |

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **CAPITAL EXPENDITURE PROGRAM 2022/23 TO 2025/26** | | | | | | | | | | |
|  | **Budget 2022/23** | | | | | | | **Budget 2023/24** | **Budget 2024/25** | **Budget 2025/26** |
|  | **Total Expenditure** | **Council Cash** | **Grants** | **Others Contrib'n** | **Asset Renewal** | **Upgrade** | **New Work** | **Total Expenditure** | **Total Expenditure** | **Total Expenditure** |
|  | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** |
| **RECREATIONAL IMPROVEMENTS Continuation…** |  |  |  |  |  |  |  |  |  |  |
| **PARKS AND OPEN SPACE** |  |  |  |  |  |  |  |  |  |  |
| Open Space Playground Improvement Program | 666 | 666 |  |  | 556 | 110 | 0 | 486 | 531 | 531 |
| Open Space Lighting Improvement Program | 50 | 50 |  |  | 20 |  | 30 | 60 | 60 | 60 |
| Open Space Pathway Improvement Program | 60 | 60 |  |  | 25 | 35 | 0 | 70 | 100 | 80 |
| Open Space Improvement Program | 375 | 375 |  |  | 158 | 207 | 10 | 85 | 85 | 85 |
| Open Space Footbridge and Boardwalk Improvement Program | 341 | 341 |  |  | 341 |  |  | 0 | 230 | 0 |
| Committees of Management Open Space Improvements | 20 | 20 |  |  | 10 | 10 |  | 20 | 20 | 20 |
| Tree Improvement Program | 685 | 685 |  |  |  |  | 685 | 685 | 685 | 685 |
| Bushland Improvement Program | 0 | 0 |  |  |  |  | 0 | 10 | 10 | 10 |
| **TOTAL PARKS AND OPEN SPACE** | **2,197** | **2,197** | **0** | **0** | **1,110** | **362** | **725** | **1,416** | **1,721** | **1,471** |
| **TOTAL RECREATIONAL IMPROVEMENTS** | **3,398** | **3,362** | **0** | **36** | **2,134** | **539** | **725** | **3,317** | **3,692** | **3,442** |

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **CAPITAL EXPENDITURE PROGRAM 2022/23 TO 2025/26** | | | | | | | | | | | | | | | |
|  | **Budget 2022/23** | | | | | | | | **Budget 2023/24** | | **Budget 2024/25** | | **Budget 2025/26** | |
|  | **Total Expenditure** | **Council Cash** | **Grants** | **Others Contrib'n** | **Asset Renewal** | **Upgrade** | **New Work** | **Total Expenditure** | | **Total Expenditure** | | **Total Expenditure** | |
|  | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | | **$000** | | **$000** | |
| **PLANT AND EQUIPMENT** |  |  |  |  |  |  |  |  | |  | |  | |
| **FIXTURES, FITTINGS AND FURNITURE** |  |  |  |  |  |  |  |  | |  | |  | |
| Karralyka and Federation Estate - Renew Equipment | 75 | 75 |  |  | 38 | 38 |  | 85 | | 85 | | 85 | |
| REALM Furniture and Equipment | 45 | 45 |  |  | 45 | 0 |  | 50 | | 50 | | 50 | |
| Leisure Facilities - Equipment Replacement | 750 | 750 |  |  | 750 |  |  | 625 | | 625 | | 600 | |
| Art in Public Places | 50 | 50 |  |  |  |  | 50 | 50 | | 50 | | 50 | |
| **TOTAL FIXTURES, FITTINGS AND FURNITURE** | **920** | **920** | **0** | **0** | **833** | **38** | **50** | **810** | | **810** | | **785** | |
| **PLANT, MACHINERY AND EQUIPMENT** |  |  |  |  |  |  |  |  | |  | |  | |
| Plant and Fleet Replacement Program | 2,413 | 1,679 |  | 734 | 2,413 |  |  | 2,196 | | 2,637 | | 1,257 | |
| **TOTAL PLANT, MACHINERY AND EQUIPMENT** | **2,413** | **1,679** | **0** | **734** | **2,413** | **0** | **0** | **2,196** | | **2,637** | | **1,257** | |
| **COMPUTERS AND TELECOMMUNICATIONS** |  |  |  |  |  |  |  |  | |  | |  | |
| Information Technology Improvement Program | 359 | 359 |  |  | 180 | 72 | 108 | 316 | | 516 | | 326 | |
| **TOTAL COMPUTERS AND TELECOMMNUNICATIONS** | **359** | **359** | **0** | **0** | **180** | **72** | **108** | **316** | | **516** | | **326** | |
| **TOTAL PLANT AND EQUIPMENT** | **3,692** | **2,958** | **0** | **734** | **3,425** | **109** | **158** | **3,322** | | **3,963** | | **2,368** | |
| **TOTAL CAPITAL EXPENDITURE** | **51,698** | **27,379** | **23,374** | **945** | **18,919** | **4,934** | **27,845** | **36,942** | | **36,128** | | **35,946** | |

## Financial performance indicators

The following table highlights Council’s current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council’s financial position and performance and should be interpreted in the context of the Council’s future outcomes and priority actions. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council’s Performance Statement included in the Annual Report.

|  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Indicator** | **Measure** | **Notes** | **Actual** | **Forecast** | **Budget** | **Financial Plan Projections** | | | **Trend** |
| **2020/21** | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025/26** | **+/o/-** |
| ***Operating position*** | |  |  |  |  |  |  |  |  |
| Adjusted underlying result | Adjusted underlying surplus (deficit) / Adjusted underlying revenue | 1 | 12.52% | 0.31% | 1.60% | 2.71% | 2.95% | 3.34% | + |
| ***Liquidity*** |  |  |  |  |  |  |  |  |  |
| Working Capital | Current assets / current liabilities | 2 | 117.1% | 115.3% | 128.6% | 121.3% | 116.4% | 110.2% | **-** |
| Unrestricted cash | Unrestricted cash / current liabilities |  | 30.5% | 1.3% | 2% | -14% | -17% | -28% | **-** |
| ***Obligations*** |  |  |  |  |  |  |  |  |  |
| Loans and borrowings | Interest bearing loans and borrowings / rate revenue | 3 | 16.5% | 23.6% | 20.4% | 17.3% | 14.1% | 11.1% | **-** |
| Loans and borrowings | Interest and principal repayments on interest bearing loans and borrowings / rate revenue |  | 3.6% | 3.3% | 3.4% | 3.3% | 3.1% | 3.0% | **o** |
| Indebtedness | Non-current liabilities / own source revenue |  | 15.1% | 19.9% | 16.6% | 11.7% | 9.8% | 8.2% | **-** |
| Asset renewal | Asset renewal expenses / Asset depreciation | 4 | 119.0% | 171.4% | 87.7% | 111.8% | 115.7% | 108.4% | **+** |
| ***Stability*** |  |  |  |  |  |  |  |  |  |
| Rates concentration | Rate revenue / adjusted underlying revenue | 5 | 64.5% | 85.6% | 80.0% | 69.8% | 69.5% | 69.0% | **-** |
| Rates effort | Rate revenue / CIV of rateable properties in the municipality |  | 0.3% | 0.3% | 0.2% | 0.2% | 0.2% | 0.2% | **o** |

|  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Indicator** | **Measure** | **Notes** | **Actual** | **Forecast** | **Budget** | **Financial Plan Projections** | | | **Trend** |
| **2020/21** | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025/26** | **+/o/-** |
| ***Efficiency*** |  |  |  |  |  |  |  |  |  |
| Expenditure level | Total expenses/ no. of property assessments |  | $2,551 | $3,354 | $3,204 | $3,207 | $3,274 | $3,331 | **o** |
| Revenue level | Residential rate revenue / no. of residential property assessments |  | $1,565 | $1,827 | $1,864 | $1,907 | $1,959 | $2,012 | **+** |
| Workforce turnover | No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year |  | 8.0% | 22.5% | 11.9% | 11.9% | 11.9% | 11.9% | **o** |
|  |
|  |  |  |  |  |  |  |  |  |  |  |
| **Key to Forecast Trend:** |  |  |  |  |  |  |  |  |  |  |
| + Forecasts improvement in Council's financial performance/financial position indicator | | | | | | | | | |  |
| o Forecasts that Council's financial performance/financial position indicator will be steady | | | | | | | | | |  |
| - Forecasts deterioration in Council's financial performance/financial position indicator | | | | | | | | | |  |

**Notes to indicators**

***1 Adjusted underlying result***– An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Although still within acceptable levels, the declining trend in 2022/23 demonstrates a reduction of cash and cash equivalents. A steady increase is expected throughout 2023/24 to 2025/26.

***2 Working capital*** – The proportion of current liabilities represented by current assets. Working capital is forecast to increase from 2021/22 to 2022/23. This trend is forecast to continue in later years with the ratio remaining at a healthy level.

***3 Debt compared to rates*** - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long-term debt. Interest-bearing borrowings will decrease in 2022/23.

***4 Asset renewal*** - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets.

***5 Rates concentration*** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will have a steady reliance on rate revenue compared to all other revenue sources.

# Appendices

The contents of the appendices following are summarised below:

|  |  |  |
| --- | --- | --- |
| **Appendix** | **Nature of information** | **Page** |
| A | Statutory disclosures | 82 |
| B | Fees and Charges | 84 |

## Appendix A - Statutory Disclosures

This appendix lists the items that must be included in Council’s budget in order for it to comply with the requirements of the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

Under Section 94 of the Local Government Act 2020, Council must prepare a budget for each financial year and the subsequent 3 financial years and ensure that the budget contains information as detailed in the Act and the Local Government (Planning and Reporting) Regulations 2020. The Regulations, supporting the Act also specify further information to be included in the Budget. The following tables provides where in this document information is available to the reader.

|  |  |  |  |
| --- | --- | --- | --- |
| **Requirement** | | **Act & Regulations** | **Budget Document Reference** |
| 1. | Financial statements (income statement, balance sheet, changes in equity, cash flows, capital works) in the form set out in the Local Government Model Financial Report | Section 94(2)(a) Regulation 7 | Section 5 |
| 2. | Services and initiatives to be funded in the budget | Section 94(2)(b) | Section 2 |
| 3. | Major initiatives identified by Council as priorities in the Council Plan, to be undertaken during the financial year | Section 94(2)(c) | Section 2 |
| 4. | For services to be funded in the budget, the prescribed indicators and measures of service performance that are required to be reported against the Act | Section 94(2)(d) | Section 2 |
| 5. | Total amount that Council intends to raise by rates and charges | Section 94(2)(e) | Section 6 |
| 6. | Details of whether rates will be raised by application of a uniform or differential rate | Section 94(f) | Section 6 |
| 7. | If applicable, a statement that Council intends to apply, has applied or has received a rate cap variation for any year | Section 94(3) | Not applicable |
| 8. | Description of any fixed component of Rates and other information prescribed by legislation | Section 94(g)-(j) | Section 6 |
| 9. | A detailed list of capital works expenditure in relation to non-current assets classified in accordance with the model statement of capital works in the Local Government Model Financial Report, and set out according to asset expenditure type | Regulation 8(4)(a) | Section 6 |
| 10. | A summary of the funding sources in relation to the capital works expenditure, classified separately as to grants, contributions, Council cash and borrowings | Regulation 8(4)(b) | Section 6 |
| 11. | A summary of the planned capital works expenditure and funding sources for subsequent 3 years in accordance with the model statement of capital works in the Local Government Model Financial Report, and set out according to asset expenditure type | Regulation 8(3) |  |
| 12. | A statement of human resources | Regulation 8(4)(c) | Section 5 |
| 13. | A summary of human resources expenditure and the number of full-time equivalent Council employees referred to in the statement of human resources, categorised according to the organisational structure of the Council and classified separately as to permanent full time or permanent part time who are women, men or persons self-described gender | Regulation 8(4)(d) & (e) | Section 5 |
| **Requirement** | | **Act & Regulations** | **Budget Document Reference** |
| 14. | A list of grants by type and source, classified as recurrent grants to be used to fund operation expenditure and capital expenditure, and non-recurrent grants to be used to fund operation and capital expenditure | Regulation 8(4)(f) | Section 6 |
| 15. | Total amount borrowed as at 30 June of the financial year compared with the previous financial year | Regulation 8(4)(g) | Section 6 |
| 16. | Total amount projected to be redeemed during the financial year compared with the previous financial year | Regulation 8(4)(h) | Section 6 |
| 17. | Rate in the dollar for each type or class of land | Regulation 8(4)(i) | Section 6 |
| 18. | Percentage change in the rate in the dollar for each class or type of land compared with the previous year | Regulation 8(5)(a) | Section 6 |
| 19. | Estimated amount to be raised by general rates in relation to each type of class of land compared with the previous financial year | Regulation 8(5)(b) | Section 6 |
| 20. | Estimated total amount to be raised by general rates compared with the previous financial year | Regulation 8(5)(b) | Section 6 |
| 21. | Number of assessments for each class or type of land compared with the previous financial year | Regulation 8(5)(d) | Section 6 |
| 22. | Number of assessments compared with the previous financial year | Regulation  8(5)(e)10(2)(f) | Section 6 |
| 23. | Basis of valuation to be used | Regulation 8(4)(j) | Section 6 |
| 24. | Estimated value of each type or class of land compared with the previous financial year | Regulation 8(5)(f) | Section 6 |
| 25. | Estimated total value of land rated compared with the previous financial year | Regulation  8(5)(g)10(2)(i) | Section 6 |
| 26. | Municipal charge compared with the previous financial year | Regulation 8(5)(h) | Not applicable |
| 27. | Percentage change in the municipal charge compared with the previous financial year | Regulation 8(5)(I) | Not applicable |
| 28. | Estimated amount to be raised by municipal charges compared with the previous financial year | Regulation 8(5)(j) | Not applicable |
| 29. | Rate or unit amount to be levied for each type of service rate or charge compared with the previous financial year | Regulation 8(5)(k) | Section 6 |
| 30. | Percentage change for each type of service rate or charge compared with the previous financial year | Regulation 8(5)(l) | Section 6 |
| 31. | Estimated amount to be raised by each type of service rate or charge compared with the previous financial year | Regulation 8(5)(m) | Section 6 |
| 32. | Estimated total amount to be raised by service rates and charges compared with the previous financial year | Regulation 8(5)(n) | Section 6 |
| 33. | Estimated total amount to be raised by all rates and charges compared with the previous financial year | Regulation 8(5)(o) | Section 6 |
| 34. | Any significant changes that may affect the estimated amounts referred to in Regulation 8(5) | Regulation 8(1)(d) | Section 6 |

## Appendix B - Fees and Charges

This appendix presents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the FY 2022/23.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

| **FEES AND CHARGES 2022/23** |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Account Description** | **General Ledger Account** | **Fee Type N=Non-statutory S=Statutory** | **GST Yes/No** | **2021/22 Fees & Charges Inc. GST** | **2022/23 Fees & Charges Inc. GST** |
| **Business & Activity Centre Development** |  |  |  |  |  |
| **Business & Development Business Week** |  |  |  |  |  |
| Business Week events | **26337 1070** | N | Yes | 40.00 | 44.00 |
| **Business & Development Co-Working Memberships** |  |  |  |  |  |
| Casual per attendance | **26350 1070** | N | Yes | 30.00 | 30.00 |
| Casual per year | **26350 1070** | N | Yes | 80.00 | 80.00 |
| Premium per additional member | **26350 1070** | N | Yes | 150.00 | 150.00 |
| Premium per month | **26350 1070** | N | Yes | 450.00 | 450.00 |
| Resident per additional member | **26350 1070** | N | Yes | 150.00 | 150.00 |
| Resident per month | **26350 1070** | N | Yes | 250.00 | 250.00 |
| **Business & Development Business Awards** |  |  |  |  |  |
| Fee | **26355 1070** | N | Yes | 100.00 | 110.00 |
| Sponsorship | **26355 1935** | N | Yes | Varies according to type of sponsorship | Varies according to type of sponsorship |
| **Engineering & Building Services** |  |  |  |  |  |
| **Engineering Services** |  |  |  |  |  |
| Road Opening Permit | **22330 1070** | N | No | 241.00 | 246.00 |
| Retrospective Road Opening Permit | **22330 1070** | N | No | 0.00 | 369.00 |
| Build on flood prone land | **22331 1070** | S | No | 297.67 | 299.80 |
| Issue of Legal Point of Discharge, Fees in accordance with Statutory Building Regs | **22401 1070** | S | No | 148.40 | 149.40 |
| Vehicle Crossing Permit | **22405 1070** | N | No | 241.00 | 246.00 |
| Retrospective Vehicle Crossing Permit | **22405 1070** | N | No | 0.00 | 369.00 |
| Drainage Fee - Stormwater Flood Modelling Information | **22613 1070** | N | No | 63.00 | 65.00 |
| Construction Zone (application fee) | **22621 1070** | N | No | 0.00 | 104.00 |
| Construction Zone (administration fee) | **22621 1070** | N | No | 0.00 | 573.00 |
| Construction Zone (occupation rate $ per sqm per day) | **22621 1070** | N | No | 0.00 | 1.21 |
| Construction Zone extension (application fee) | **22621 1070** | N | No | 0.00 | 104.00 |
| Construction Zone extension (administration fee) | **22621 1070** | N | No | 0.00 | 115.00 |
| Construction Zone extension (occupation rate $ per sqm per day) | **22621 1070** | N | No | 0.00 | 1.21 |
| Construction Zone (modification fee) | **22621 1070** | N | No | 0.00 | 150.00 |
| Construction Zone (expedition fee) | **22622 1070** | N | No | 0.00 | 1,002.00 |
| Road and Footpath Closure Permit (application fee) | **22623 1070** | N | No | 0.00 | 200.00 |
| Road and Footpath Closure Permit (modification fee) | **22623 1070** | N | No | 0.00 | 80.00 |
| Road and Footpath Closure Permit (expedition fee) | **22623 1070** | N | No | 0.00 | 350.00 |
| Commercial 2-5 industrial/factory/warehouse developments | **22624 1075** | N | No | 443.00 | 454.00 |
| Commercial Development Plan Checking Medium commercial development (500-2000m2) | **22624 1075** | N | No | 760.00 | 776.00 |
| Commercial Development Plan Checking Small commercial development (<500m2) | **22624 1075** | N | No | 318.00 | 325.00 |
| Commercial Large development (2000m2+) | **22624 1075** | N | No | 1,268.00 | 1,295.00 |
| Construction Management Plan Checking (Multi story complex / Commercial / Industrial) | **22624 1075** | N | No | 507.00 | 518.00 |
| Construction Management Plan Checking (Residential) | **22624 1075** | N | No | 318.00 | 325.00 |
| Development Plan Checking 6+ industrial/factory/warehouse developments | **22624 1075** | N | No | 697.00 | 711.00 |
| Residential Development Plan Checking 13-19 Lot development with common property | **22624 1075** | N | No | 950.00 | 970.00 |
| Residential Development Plan Checking 2 Lot development with common property | **22624 1075** | N | No | 191.00 | 195.00 |
| Residential Development Plan Checking 20+ Lot development with common property | **22624 1075** | N | No | 1,268.00 | 1,295.00 |
| Residential Development Plan Checking 3-4 Lot development with common property | **22624 1075** | N | No | 318.00 | 325.00 |
| Residential Development Plan Checking 5-8 Lot development with common property | **22624 1075** | N | No | 507.00 | 518.00 |
| Residential Development Plan Checking 9-12 Lot development with common property | **22624 1075** | N | No | 760.00 | 776.00 |
| Single industrial/factory/warehouse development | **22624 1075** | N | No | 191.00 | 195.00 |
| Unit / Apartment Development Plan Checking 20-60 unit apartment building | **22624 1075** | N | No | 507.00 | 518.00 |
| Unit / Apartment Development Plan Checking Up to 20 unit apartment building | **22624 1075** | N | No | 318.00 | 325.00 |
| Unit / Apartment Residential Development Plan Checking 60+ unit apartment building | **22624 1075** | N | No | 760.00 | 776.00 |
| Amended Endorsed Engineering Plans | **22624 1075** | S | No | 0.00 | 336.40 |
| Subdivisions Supervision, Fee set by Subdivision Act | **22624 1102** | S | No | Price on Application | Price on Application |
| Build Over Easement Application | **22626 1027** | S | No | 297.70 | 299.80 |
| **Building Services** |  |  |  |  |  |
| Building Permit Amendments Class 1 or 10 Amendments | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Amendments Class 2 - 9 Amendments | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fees Garages/Sheds/Carports/verandah/shade sails $0 - $25,000 (Including 3 inspections)($Fee) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fees Garages/Sheds/Carports/verandahs/shade sails $25,001 - $50,000 including 3 inspections($ Fee + (0.45%) of building work | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Garages/Sheds/Carports/verandahs/shade sails $50,000 + ($Fee + 0.45%) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Services Additional Inspection Fees Additional Inspection required for Building Permits & Lapsed Permits | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Class 2 to 9 Buildings Minor works $0 - $10,000 ($ Fee + of building works) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Class 2 to 9 Buildings $1,000,001 + (Price on Application POA) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Class 2 to 9 Buildings $10,001 - $50,000 ($ Fee + (0.45%) of building works) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Class 2 to 9 Buildings $50,001 - $100,000 ($ Fee + (0.45%) of building works) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Class 2 to 9 Buildings $100,001 - $300,000 ($ Fee + (0.45%) of building works) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Class 2 to 9 Buildings $300,001 - $500,000 ($ Fee + (0.45% of building works) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Demolitions Commercial ($ Fee + $680 per storey) | **24400 1070** | N | Yes | 155.00 | Price on Application |
| Building Permit Fee Demolitions Domestic | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Restump/underpin of dwelling Including 4 inspections ($fee) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Dwellings $12,000 - $50,000 Cost of Construction including 4 inspections ($ Fee of building works) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Dwellings $50,001 - $100,000 Cost of Construction including 4 inspections ($ Fee + (0.35%) of building works) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Dwellings $100,001 - $150,000 Cost of Construction including 5 inspections ($ Fee + (0.30%) of building works) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Dwellings $150,001 - $200,000 Cost of Construction including 5 inspections ($ Fee + (0.65%) of building works) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Dwellings $200,001 - $250,000 Cost of Construction including 5 inspections ($ Fee + (0.65%) of building works) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Dwellings $250,001 - $300,000 Cost of Construction including 5 inspections ($ Fee + (0.65%) of building works) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Dwellings > $300,000 unit development (Price on Application POA) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Extension of Time for Permits Class 2 - 9 | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Extension of Time for Permits Class 1 or 10 | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Non prescribed Fences due to report and consent including 2 inspections ($Fee) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Fences/Ret Walls/Masts/Poles Upto $25,000 including 2 inspections ($Fee) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Fences/Ret Walls/Masts/Poles $25,001 - $50,000 including 2 inspections ($Fee + 0.45 of cost of building works) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Fences/Ret Walls/Masts/Poles $50,001 - over including 3 inspections ($Fee + (O.45% of cost of building works) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Swimming pool Barrier (Temp pool), above ground pool , Alterations to existing barrier including 2 inspections ($ Fee) - NEW | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Swimming Pools and Spas $12,001 - $20,000 including 4 inspections ($ Fee + (0.30%) of building works) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Swimming Pools and Spas $20,001 - $40,000 including 4 inspections ($ Fee + (0.35%) of building works) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Swimming Pools and Spas $40,001 - $60,000 including 4 inspections ($ Fee + (0.45%) cost of building works) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Building Permit Fee Swimming Pools and Spas $60,001 + over including 4 inspections ($Fee + 0.45%) | **24400 1070** | N | Yes | Price on Application | Price on Application |
| Private Building Surveyor lodgement fees (8.23 Fee units) | **24400 1072** | S | No | 124.93 | 125.80 |
| Consent & Reports: (Dispensations) Advertise for Owner - First property | **24400 1083** | N | Yes | 160.00 | 160.00 |
| Consent & Reports: (Dispensations) Advertise for Owner - subsequent properties | **24400 1083** | N | Yes | 62.50 | 65.00 |
| Consent & Reports: (Dispensations) Extension of time | **24400 1083** | N | Yes | 0.00 | 144.00 |
| Consent & Reports: (Dispensations) Hoarding Occupation Declared Roads - m2 per week | **24400 1083** | N | Yes | 5.00 | 7.00 |
| Consent & Reports: (Dispensations) Hoarding Occupation Domestic - per week | **24400 1083** | N | Yes | 110.00 | 65.00 |
| Consent & Reports: (Dispensations) Hoarding Occupation Non-Declared Roads - m2 per week | **24400 1083** | N | Yes | 3.90 | 4.00 |
| Consent & Reports: (Dispensations) Hoarding Permit | **24400 1083** | S | No | 294.71 | 299.80 |
| Consent & Reports: (Dispensations) Permit issued or work commenced - first clause | **24400 1083** | N | Yes | 440.00 | 450.00 |
| Consent & Reports: (Dispensations) Permit issued or work commenced - subsequent clauses | **24400 1083** | N | Yes | 298.00 | 305.45 |
| Consent & Reports: Dispensations | **24400 1083** | S | No | 290.40 | 299.80 |
| Consent & Reports: (Dispensations) 29A Process | **24400 1105** | S | No | 85.16 | 87.90 |
| Reg 51 (1), (2) & (3). Owner or mortgagee of building or land or prescribed building practitioner requesting information in respect to building or land | **24400 1106** | S | No | 47.20 | 48.75 |
| Copy of plans - Class 1 or 10, including copy of any associated documentation | **24400 1107** | N | No | 135.00 | 165.00 |
| Copy of plans - Class 2 - 9,(Standard Package -Commercial Plans first permit file - Copies of plans, Certificates or any requested information) | **24400 1107** | N | No | 255.00 | 260.00 |
| Copy of plans - Class 2 - 9, Commercial Plans additional permits - Copies of plans, Certificates or any requested information) | **24400 1107** | N | No | 0.00 | 150.00 |
| Swimming Pool Certificate of compliance Form 23 Lodgement fee (1.38 Fee units) | **24405 1028** | S | No | 20.44 | 21.10 |
| Swimming Pool Certificate of Non-Compliance Certificate Form 24(26 Fee units) | **24405 1029** | S | No | 385.06 | 397.54 |
| Swimming Pool Register -Registration (2.15 fee units) | **24405 1096** | S | No | 31.84 | 32.85 |
| Swimming Pool Audit Fee-Search ( 3.19 Fee units) |  | S | No | 47.24 | 48.75 |
| **Asset Protection** |  |  |  |  |  |
| Asset Protection - Industrial / Warehouse | **62015 1076** | N | No | 653.00 | 665.00 |
| Asset Protection - Verandah/Decks/Pergola/Alfresco/small shed | **62015 1076** | N | No | 381.00 | 390.00 |
| Asset Protection - Demolition/New dwelling/Swimming pool/spa/Garage/Carport/large shed/Dpu/Extension/Addition/Alteration | **62015 1076** | N | No | 490.00 | 500.00 |
| Multi Dwelling - 10+ | **62015 1076** | N | No | 1,305.00 | 1,335.00 |
| Multi Dwelling - 2 | **62015 1076** | N | No | 653.00 | 665.00 |
| Multi Dwelling - 3 -5 | **62015 1076** | N | No | 870.00 | 890.00 |
| Multi Dwelling - 6 -9 | **62015 1076** | N | No | 1,087.00 | 1,110.00 |
| Multi storey complex / commercial development | **62015 1076** | N | No | 2,174.00 | 2,220.00 |
| **Operations** |  |  |  |  |  |
| Use of Marveloo (varies according to quote) | **62302 1552** | N | Yes | Varies according to quote | Varies according to quote |
| **Health, Local Laws & Emergency** |  |  |  |  |  |
| **Community Health** |  |  |  |  |  |
| Community Health Education Seminar (2 Hours) / Min grp 10 people | **24200 1073** | N | Yes | 277.00 | 290.00 |
| Community Health Education Seminar (per person over minimum) | **24200 1073** | N | Yes | 27.00 | 29.00 |
| Prescribed Accommodation Registration/Renewal 4 - 20 Beds | **24200 1096** | N | No | 310.00 | 326.00 |
| Prescribed Accommodation Registration/Renewal 21 - 40 Beds | **24200 1096** | N | No | 460.00 | 483.00 |
| Prescribed Accommodation Registration/Renewal (more than 41 bedrooms) | **24200 1096** | N | No | 625.00 | 656.00 |
| Prescribed Accommodation - Rooming House | **24200 1096** | N | No | 340.00 | 357.00 |
| Food Events/Fetes once-off/Short term registration (CLASS 2) | **24200 1096** | N | No | 190.00 | 200.00 |
| Food Premises Registration Fees Class 1 Premises | **24200 1096** | N | No | 620.00 | 651.00 |
| Food Premises Registration Fees Class 2 Premises | **24200 1096** | N | No | 515.00 | 540.00 |
| Food Premises Registration Fees Class 3 Premises | **24200 1096** | N | No | 385.00 | 405.00 |
| Food Premises Renewal Fees Class 1 Premises | **24200 1096** | N | No | 620.00 | 651.00 |
| Food Premises Renewal Fees Class 2 Premises | **24200 1096** | N | No | 515.00 | 540.00 |
| Food Premises Renewal Fees Class 3 Premises | **24200 1096** | N | No | 385.00 | 405.00 |
| Food Premises Registration Fees Class 2 Additional Premises | **24200 1096** | N | No | 260.00 | 273.00 |
| Food Premises Registration Fees Class 3 Additional Premises | **24200 1096** | N | No | 195.00 | 205.00 |
| Food Premises Renewal Fees Class 2 Additional Premises | **24200 1096** | N | No | 260.00 | 273.00 |
| Food Premises Renewal Fees Class 3 Additional Premises | **24200 1096** | N | No | 195.00 | 205.00 |
| Food Premises Registration Fees Class 2 Streatrader Temporary Mobile Premises | **24200 1096** | N | No | 515.00 | 540.00 |
| Food Premises Registration Fees Class 3 Streatrader Temporary Mobile Premises | **24200 1096** | N | No | 385.00 | 405.00 |
| Food Premises Renewal Fees Class 2 Streatrader Temporary Mobile Premises | **24200 1096** | N | No | 515.00 | 540.00 |
| Food Premises Renewal Fees Class 3 Streatrader Temporary Mobile Premises | **24200 1096** | N | No | 385.00 | 405.00 |
| Food Premises Registration Fees Food Class 2 Premises - Community/Sports Groups | **24200 1096** | N | No | 255.00 | 268.00 |
| Food Premises Registration Fees Food Class 3 Premises - Community/Sports Groups | **24200 1096** | N | No | 195.00 | 205.00 |
| Food Premises Renewal Fees Food Class 2 - Community/Sports Groups | **24200 1096** | N | No | 255.00 | 268.00 |
| Food Premises Renewal Fees Food Class 3 - Community/Sports Groups | **24200 1096** | N | No | 195.00 | 205.00 |
| Food Premises Registration Fee Class 2 Community/Sports Group - Additional Premises TFP/MFV | **24200 1096** | N | No | 127.00 | 133.00 |
| Food Premises Registration Fee Class 3 Community/Sports Group - Additional Premises TFP/MFV | **24200 1096** | N | No | 98.00 | 103.00 |
| Food Premises Renewal Fee Class 2 Community/Sports Group - Additional Premises TFP/MFV | **24200 1096** | N | No | 127.00 | 133.00 |
| Food Premises Renewal Fee Class 3 Community/Sports Group - Additional Premises TFP/MFV | **24200 1096** | N | No | 98.00 | 103.00 |
| Food Premises Additional / Follow up Inspection / Pre Renewal Inspection | **24200 1096** | N | No | 190.00 | 200.00 |
| Food Premises New Proprietor Fee (Class 1,2 & 3) | **24200 1096** | N | No | 235.00 | 247.00 |
| Plans Assessment (Optional all premises) | **24200 1096** | N | No | 170.00 | 180.00 |
| Food Premises Registration Fee Very Large Manufactures & Supermarkets | **24200 1096** | N | No | 2,480.00 | 2,605.00 |
| Food Premises Registration Fee Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats) | **24200 1096** | N | No | 730.00 | 767.00 |
| Food Premises Renewal High Risk Category - Very Large Manufacturers/Supermarkets | **24200 1096** | N | No | 2,911.00 | 3,057.00 |
| Food Premises Renewal High Risk Category - Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats) | **24200 1096** | N | No | 860.00 | 903.00 |
| Health Premises one-off Registration - Low Risk Activities | **24200 1096** | N | No | 260.00 | 275.00 |
| Health Premises Registration Fee - Low Risk Activities | **24200 1096** | N | No | 195.00 | 205.00 |
| Health Premises Registration Fee - Medium Risk Activities | **24200 1096** | N | No | 250.00 | 265.00 |
| Health Premises Registration - High Risk Activities | **24200 1096** | N | No | 310.00 | 330.00 |
| Health Premises Transfer Registration Fee | **24200 1096** | N | No | 140.00 | 150.00 |
| Health Premises Renewal Fee - Low Risk Activities | **24200 1096** | N | No | 195.00 | 205.00 |
| Health Premises Renewal Fee - Medium Risk Activities | **24200 1096** | N | No | 250.00 | 265.00 |
| Health Premises Renewal Fee - High Risk Activities | **24200 1096** | N | No | 310.00 | 330.00 |
| Food Premises Renewal Fee Very Large Manufacturers/Supermarkets | **24200 1096** | N | No | 2,480.00 | 2,605.00 |
| Health Premises Renewal - High Risk Category (Medium Risk Activities/Aquatics) | **24200 1096** | N | No | 312.00 | 330.00 |
| Health Premises Renewal - Low Risk Category (Medium Risk Activities/Aquatics) | **24200 1096** | N | No | 187.00 | 196.00 |
| Food Premises Renewal Fees Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats) | **24200 1096** | N | No | 730.00 | 767.00 |
| Food Premises renewal - Low Risk Category - Class 3 (compliant over 2 years) | **24200 1096** | N | No | 272.00 | 286.00 |
| Food Premises renewal High Risk Category- Class 1 | **24200 1096** | N | No | 726.00 | 762.00 |
| Food Premises renewal High Risk Category - Class 2 | **24200 1096** | N | No | 607.00 | 637.00 |
| Renewal Late Payment Administration Fee | **24200 1096** | N | No | 105.00 | 115.00 |
| Health Premises Renewal - High Risk Category (High Risk Activities) | **24200 1096** | N | No | 360.00 | 378.00 |
| Health Premises Additional / Follow up Inspection / Pre Renewal Inspection | **24200 1096** | N | No | 115.00 | 125.00 |
| Pre-application Fee Food Class 1 Premises | **24200 1096** | N | No | 340.00 | 365.00 |
| Pre-application Fee Food Class 2 Premises | **24200 1096** | N | No | 345.00 | 365.00 |
| Pre-application Fee Food Class 2 Premises - Community/Sports Groups | **24200 1096** | N | No | 235.00 | 247.00 |
| Pre-application Fee Food Class 3 Premises | **24200 1096** | N | No | 235.00 | 247.00 |
| Pre-application Fee Food Class 3 Premises - Community/Sports Groups | **24200 1096** | N | No | 210.00 | 220.00 |
| Pre-application Fees Health Premises - Low Risk Activities | **24200 1096** | N | No | 180.00 | 189.00 |
| Pre-application Fees Health Premises - Medium Risk Activities | **24200 1096** | N | No | 180.00 | 189.00 |
| Pre-application Fees Health Premises - High Risk Activities | **24200 1096** | N | No | 180.00 | 189.00 |
| Pre-application Fees Food Manufacturers & Supermarkets | **24200 1096** | N | No | 450.00 | 472.00 |
| Pre-application Fees Restaurants/Cafes/Hotels/Clubs (>100 seats) | **24200 1096** | N | No | 340.00 | 370.00 |
| Requested ~~I~~nspection Report - All premises types | **24200 1096** | N | No | 230.00 | 245.00 |
| Requested Inspection Report - All premises types - less than 5 Days Notification | **24200 1096** | N | No | 290.00 | 310.00 |
| Wastewater Application - LCA Assessment | **24200 1096** | N | No | 180.00 | 195.00 |
| Minor alteration to an on-site wastewater management system (37.25FU) | **24200 1096** | S | No | Not yet available | 569.55 |
| Permit to construct, install or alter an on-site wastewater management system (up to 8.2 hours work) (48.88 FU) | **24200 1096** | S | No | Not yet available | 747.38 |
| Permit to construct, install or alter an on-site wastewater management system (additional fee per hour of assessment over 8.2 hour) (6.12 FU) | **24200 1096** | S | No | Not yet available | 93.57 |
| Permit to construct, install or alter an on-site wastewater management system (Maximum Fee limit) (135.43 FU) | **24200 1096** | S | No | Not yet available | 2,070.72 |
| Fee to transfer onsite wastewater management system (9.93 FU) | **24200 1096** | S | No | Not yet available | 151.82 |
| Fee to amend onsite wastewater management system permit (10.38 FU) | **24200 1096** | S | No | Not yet available | 158.71 |
| Fee to apply for an exemption to a required permit (up to 2.6 hours work) (14.67 FU) | **24200 1096** | S | No | Not yet available | 224.30 |
| Fee to apply for an exemption to a required permit (additional fee per hour) (5.94 FU) | **24200 1096** | S | No | Not yet available | 90.82 |
| Wastewater Application - fee to apply for an exemption to a required permit (Maximum fee limit) (61.41 FU) | **24200 1096** | S | No | Not yet available | 938.96 |
| Wastewater Application - Renewal Fee (8.31 FU) | **24200 1096** | S | No | Not yet available | 127.06 |
| **Local Laws** |  |  |  |  |  |
| Fines - General Local Law (including Litter) | **24100 1110** | S | No | 0.00 | 185.00 |
| Fines - MFB Act | **24103 1110** | N | No | 1,650.00 | 0.00 |
| Local Law Infringement Notices- Category 1 | **24100 1110** | N | No | 200.00 | 200.00 |
| Local Law Infringement Notices- Category 2 | **24100 1110** | N | No | 500.00 | 500.00 |
| Local Law Infringement Notices- Category 3 | **24100 1110** | N | No | 1,000.00 | 1,000.00 |
| Local Law Infringement Notices- 1 Penalty Unit | **24100 1110** | S | No | 0.00 | 185.00 |
| Footpath Trading area in excess of 6m2 (per square metre) | **24100 1709** | N | No | 34.00 | 36.00 |
| Permit for Footpath Trading -1 category | **24100 1709** | N | No | 119.00 | 130.00 |
| Permit for Footpath Trading - 2 categories | **24100 1709** | N | No | 210.00 | 230.00 |
| Permit for Footpath Trading - 3 categories | **24100 1709** | N | No | 343.00 | 370.00 |
| Permit for Commercial waste bin on council land | **24100 1709** | N | No | 220.00 | 235.00 |
| Commercial Waste Bin Enclosure Permit - 240L Bin - 12 Months | **24109 1709** | N | No | 0.00 | 216.00 |
| Commercial Waste Bin Enclosure Permit - 240L Bin - 6 Months | **24109 1709** | N | No | 0.00 | 108.00 |
| Commercial Waste Bin Enclosure Permit - 660L Bin - 12 Months | **24109 1709** | N | No | 0.00 | 594.00 |
| Commercial Waste Bin Enclosure Permit - 660L Bin - 6 Months | **24109 1709** | N | No | 0.00 | 297.00 |
| Commercial Waste Bin Enclosure Permit - 1100L Bin - 12 Months | **24109 1709** | N | No | 0.00 | 886.00 |
| Commercial Waste Bin Enclosure Permit - 1100L Bin - 6 Months | **24109 1709** | N | No | 0.00 | 443.00 |
| Commercial Waste Bin Enclosure Permit - 1.5m3 Bin - 12 Months | **24109 1709** | N | No | 0.00 | 1,210.00 |
| Commercial Waste Bin Enclosure Permit - 1.5m3 Bin - 6 Months | **24109 1709** | N | No | 0.00 | 605.00 |
| Commercial Waste Bin Enclosure Permit - 3m3 (and above) Bin - 12 Months | **24109 1709** | N | No | 0.00 | 2,430.00 |
| Commercial Waste Bin Enclosure Permit - 3m3 (and above) Bin - 6 Months | **24109 1709** | N | No | 0.00 | 1,265.00 |
| Permit for skip bin to be left on nature strip (Contractor not individual person) 1 to 3 days | **24100 1709** | N | No | 79.00 | 85.00 |
| Permit for skip bin to be left on nature strip (Contractor not individual person) 4 to 8 days | **24100 1709** | N | No | 132.00 | 140.00 |
| Permit for skip bin to be left on nature strip (Contractor not individual person) 9 to 14 days | **24100 1709** | N | No | 176.00 | 185.00 |
| Shipping Container Permit (for longer than 28 days) | **24100 1709** | N | No | 250.00 | 0.00 |
| Permit to burn off | **24100 1709** | N | No | 178.00 | 190.00 |
| Permit to keep additional animals (annual renewal) | **24100 1709** | N | No | 54.00 | 56.00 |
| Permit to sell goods i.e. Street Stalls - per annum | **24100 1709** | N | No | 2,685.00 | 2,819.00 |
| Permits Real Estate Multiple Boards | **24100 1709** | N | No | 397.00 | 420.00 |
| Permits Street Performance | **24100 1709** | N | No | 42.00 | 45.00 |
| Permit Street Art | **24101 1709** | N | No | 40.00 | 45.00 |
| Permit Fundraising | **24102 1709** | N | No | 118.00 | 120.00 |
| Administration fee - Compulsory Clearance | **24100 1709** | N | No | 104.00 | 110.00 |
| Impound fee - small items | **24100 1709** | N | No | 62.00 | 65.00 |
| Impound fee - large items | **24100 1709** | N | No | 125.00 | 130.00 |
| Impound fee for skip bin, bulk waste container, shipping container, clothing recycling bin | **24100 1059** | N | No | 400.00 | 400.00 |
| Impound Storage fee- small items (per day) | **24100 1059** | N | No | 10.00 | 10.00 |
| Impound Storage fee- Vehicle/large item (per day) | **24100 1059** | N | No | 25.00 | 25.00 |
| General Local Law Permit Application | **24100 1059** | N | No | 50.00 | 100.00 |
| Permit - Clothing Bin Permit on Council Land | **24100 1059** | N | No | 150.00 | 1,210.00 |
| **Animals** |  |  |  |  |  |
| Domestic Animal Business Registration | **24101 1096** | N | No | 230.00 | 237.00 |
| Animal Registrations - Entire - Cats | **24101 1096** | N | No | 126.00 | 131.00 |
| Animal Registrations - Entire - Dogs | **24101 1096** | N | No | 166.00 | 174.00 |
| Animal Registrations - Desexed & Microchipped Cats | **24101 1096** | N | No | 44.00 | 46.00 |
| Animal Registrations - Desexed & Microchipped - Dogs | **24101 1096** | N | No | 54.00 | 56.00 |
| Animal Registrations Dangerous Dog. Includes dogs declared menacing & all restricted breeds | **24101 1096** | N | No | 265.00 | 285.00 |
| Animal Registrations Pensioner/Concession - Cats Desexed & Microchipped | **24101 1096** | N | No | 22.00 | 23.00 |
| Animal Registrations Pensioner/Concession - Cats Entire | **24101 1096** | N | No | 63.00 | 65.00 |
| Animal Registrations Pensioner/Concession - Dogs Desexed & Microchipped | **24101 1096** | N | No | 27.00 | 28.00 |
| Animal Registrations Pensioner/Concession - Dogs Entire | **24101 1096** | N | No | 83.00 | 87.00 |
| Animal Registrations look up fee | **24101 1096** | N | No | 22.00 | 23.00 |
| Animal surrender fee | **24101 3010** | N | No | 150.00 | 150.00 |
| Domestic Animals Infringement Not wearing Council tag (0.5PU) | **24101 1110** | S | No | 83.00 | 92.00 |
| Domestic Animals Infringement- (Dog/cat found in prohibited public place) (Allow dog to rush or chase a person) (1.0PU) | **24101 1110** | S | No | 165.00 | 185.00 |
| Domestic Animals Infringement- Dog at Large - Day time (1.5 PU) | **24101 1110** | S | No | 248.00 | 277.00 |
| Domestic Animals Infringement- Dog at Large Night time/Unregistered/Fail to Renew (2.0PU) | **24101 1110** | S | No | 330.00 | 370.00 |
| Domestic Animals Infringement - Non serious injury caused by Dog Attack (2.5PU) | **24101 1110** | S | No | 413.00 | 462.00 |
| Foster Carer Registration | **24101 1110** | S | No | 54.00 | 0.00 |
| **Traffic** |  |  |  |  |  |
| Parking Road Safety (General) Regulations 2019 "Green Sign" Offence Codes 701 - 714 (0.5 penalty unit) | **24108 1110** | S | No | 83.00 | 92.00 |
| Parking Road Safety (General) Regulations 2019 Offence Codes 715 - 808 (0.6 penalty unit) | **24108 1110** | S | No | 99.00 | 110.00 |
| Statutory Offences Fine prescribed in Road Rules Victoria (1 Penalty unit) | **24108 1110** | S | No | 165.00 | 185.00 |
| Abandoned vehicles reclaim fee | **24108 1110** | N | No | 400.00 | 400.00 |
| Abandoned Vehicles Additional Storage Fee (per day) | **24100 1059** | N | No | 25.00 | 25.00 |
| Croydon Traders Vehicle 12 months | **24108 1709** | N | No | 165.00 | 175.00 |
| Croydon Traders Vehicle 6 months | **24108 1709** | N | No | 83.00 | 88.00 |
| RMAC Permit Vehicle 1 | **24108 1709** | N | No | 44.00 | 48.00 |
| RMAC Permit Vehicle 2 | **24108 1709** | N | No | 78.00 | 84.00 |
| RMAC Permit Vehicle 3 | **24108 1709** | N | No | 120.00 | 130.00 |
| RMAC Permit Visitor | **24108 1709** | N | No | 40.00 | 42.00 |
| Tradesperson Parking Permit | **24108 1709** | N | No | 17.00 | 18.00 |
| Heavy Haulage Tow Fee | **24108 1709** | N | No | 1,500.00 | per contractor fee |
| Activty Centre Car Park Reserved Parking Bay Scheme - 12 Months | **24115 1709** | N | No | 0.00 | 1,248.00 |
| Activty Centre Car Park Reserved Parking Bay Scheme - 6 Months | **24115 1709** | N | No | 0.00 | 624.00 |
| Activty Centre Car Park Reserved Parking Bay Scheme - 1 Month | **24115 1709** | N | No | 0.00 | 130.00 |
| Activty Centre Car Park Reserved Parking Bay Scheme - Access Card & Remote (New) | **24115 1709** | N | No | 0.00 | 43.00 |
| Activty Centre Car Park Reserved Parking Bay Scheme - Access Card Replacement | **24115 1709** | N | No | 0.00 | 22.00 |
| Activty Centre Car Park Reserved Parking Bay Scheme - Access Remote Replacement | **24115 1709** | N | No | 0.00 | 22.00 |
| **Immunisation** |  |  |  |  |  |
| Chicken pox | **24210 1070** | N | Yes | 69.00 | 73.00 |
| Hepatitis B | **24210 1070** | N | Yes | 22.00 | 23.00 |
| Influenza per dose | **24210 1070** | N | Yes | 27.00 | 28.00 |
| Diphtheria Tetanus Pertussis | **24210 1070** | N | Yes | 51.00 | 54.00 |
| Meningococcal ACYW | **24210 1070** | N | Yes | 82.00 | 86.00 |
| Bexero | **24210 1070** | N | Yes | 0.00 | 120.00 |
| **Statutory Planning** |  |  |  |  |  |
| Extension of Permit/Time, Planning & Environment (P/E) Act Fee | **24300 1077** | N | Yes | 294.00 | 303.00 |
| Public Notices | **24300 1091** | N | Yes | 194.30 | 200.00 |
| 1 Tree removal Permit Fees: P/E Act Fee | **24300 1092** | N | Yes | 120.80 | 125.00 |
| 2 Tree removal Permit Fees: P/E Act Fee | **24300 1092** | N | Yes | 147.00 | 152.00 |
| 3 Tree removal Permit Fees: P/E Act Fee | **24300 1092** | N | Yes | 173.30 | 179.00 |
| 4 Tree removal Permit Fees: P/E Act Fee | **24300 1092** | N | Yes | 199.50 | 206.00 |
| 5 Tree removal Permit Fees: P/E Act Fee | **24300 1092** | N | Yes | 225.80 | 233.00 |
| 6+ Tree removal Permit Fees: P/E Act Fee | **24300 1092** | N | Yes | 252.00 | 260.00 |
| All other development more than $50M | **24300 1092** | S | No | 58,832.50 | 60,282.60 |
| A permit not otherwise provided for in the regulation | **24300 1092** | S | No | 1,344.50 | 1,377.80 |
| All other development more than $100,000 to $1M | **24300 1092** | S | No | 1,578.70 | 1,617.70 |
| All other development more than $15M to $50M | **24300 1092** | S | No | 26,171.50 | 26,820.70 |
| All other development more than $1M to $5M | **24300 1092** | S | No | 3,482.00 | 3,568.30 |
| All other development more than $5M to $15M | **24300 1092** | S | No | 8,874.90 | 9,095.00 |
| All other development up to $100,000 | **24300 1092** | S | No | 1,170.70 | 1,199.70 |
| Amend or end a section 173 agreement | **24300 1092** | S | No | 672.20 | 688.90 |
| Amendment to a permit to change the permit | **24300 1092** | S | No | 1,344.50 | 1,377.80 |
| Certificate of compliance | **24300 1092** | S | No | 332.30 | 340.60 |
| Determination to the satisfaction of Council (Includes secondary consent amendment applications | **24300 1092** | S | No | 332.30 | 340.60 |
| Single dwelling more than $10,000 to $100,000 | **24300 1092** | S | No | 642.00 | 658.00 |
| Single dwelling more than $100,000 to $500,000 | **24300 1092** | S | No | 1,314.20 | 1,346.80 |
| Single dwelling more than $500,000 to $1M | **24300 1092** | S | No | 1,420.00 | 1,455.20 |
| Single dwelling more than $1M to $2M | **24300 1092** | S | No | 1,525.70 | 1,563.50 |
| Single dwelling up to $10,000 | **24300 1092** | S | No | 203.90 | 209.00 |
| Change Of Use Only, P/E Act Fee | **24300 1092** | S | No | 1,344.50 | 1,377.80 |
| Subdivision: P/E Act Fee - Boundary realignment | **24300 1092** | S | No | 1,344.50 | 1,377.80 |
| Subdivision: P/E Act Fee - Remove Restriction(Covenant)-no adv req | **24300 1092** | S | No | 1,344.50 | 1,377.80 |
| Subdivision: P/E Act Fee - Create, Vary Or Remove An Easement | **24300 1092** | S | No | 1,344.50 | 1,377.80 |
| Subdivision: P/E Act Fee - Create/Vary/Remove Restriction(Covenant) | **24300 1092** | S | No | 1,344.50 | 1,377.80 |
| Subdivision: P/E Act Fee - Subdivide existing building | **24300 1092** | S | No | 1,344.50 | 1,377.80 |
| Subdivision: P/E Act Fee - Subdivide into 2 lots | **24300 1092** | S | No | 1,344.50 | 1,377.80 |
| Subdivision: P/E Act Fee - Subdivide into 3 or more lots | **24300 1092** | S | No | 1,344.50 | 1,377.80 |
| Use of land (includes car parking and liquor licence applications) | **24300 1092** | S | No | 1,344.50 | 1,377.80 |
| VicSmart application to subdivide or consolidate land | **24300 1092** | S | No | 203.90 | 209.00 |
| VicSmart more than $10,000 | **24300 1092** | S | No | 438.10 | 449.00 |
| VicSmart up to $10,000 | **24300 1092** | S | No | 203.90 | 209.00 |
| General Planning Information request | **24300 1093** | N | Yes | 174.30 | 180.00 |
| Permit Requests ($80 for each thereafter) | **24300 1093** | N | Yes | 325.00 | 335.00 |
| Single dwelling (Residential Zone) requests ($30 each thereafter) | **24300 1093** | N | Yes | 119.70 | 124.00 |
| Single Dwelling Residential Information request | **24300 1093** | N | Yes | 107.10 | 111.00 |
| Subdivision - Alteration of a plan | **24300 1101** | S | Yes | 113.30 | 116.10 |
| All other Applications, P/E Act Fee | **24300 1101** | S | Yes | 1,344.50 | 1,377.80 |
| Other subdivision fee: re-cert(second time), P/E Act Fee | **24300 1101** | S | No | 143.50 | 182.70 |
| Subdivision - Amend a certified plan | **24300 1101** | S | No | 143.50 | 147.10 |
| Infringements-Company, P/E Act Fee | **24300 1560** | S | No | 1,685.20 | 1,871.90 |
| Infringements-Individual, P/E Act Fee | **24300 1560** | S | No | 842.60 | 936.00 |
| A3 Size - Black & White per copy | **24300 1700** | N | Yes | 1.70 | 2.00 |
| A4 Size - Black & White per copy | **24300 1700** | N | Yes | 0.30 | 1.00 |
| A1 Size - Black & White per copy | **24300 1700** | N | Yes | 22.90 | 24.00 |
| Fences, Act | **24316 1083** | S | No | 145.00 | 152.00 |
| Siting, Act | **24316 1083** | S | No | 296.20 | 319.00 |
| Remove, destroy or lop of one or more trees or vegetation | **24300 1092** | N | No | 240.00 | 260.00 |
| **Revenue, Property & Customer Service** |  |  |  |  |  |
| **Revenue** |  |  |  |  |  |
| Fee- DD Dishonour/Admin | **46500 1114** | N | No | 25.00 | 25.00 |
| Land Information Certificate Fees | **46500 1800** | S | No | 27.00 | 27.80 |
| Copy Rate Notice | **46500 1800** | N | No | 20.00 | 20.00 |
| Urgent Land Information Certificate | **46500 1800** | N | No | 50.00 | 50.00 |
| **Finance & Governance** |  |  |  |  |  |
| **Election** |  |  |  |  |  |
| Failure to vote | **42350 1110** | S | No | 91.00 | not available until 1/7/22 |
| **Community Services** |  |  |  |  |  |
| **Wyreena Facility Hire** |  |  |  |  |  |
| Facility Hire | **66170 1061 & 66170 1063** | N | Yes | Varies according to quote | Varies according to quote |
| **Wyreena Music Cafe** |  |  |  |  |  |
| Wyreena Open Day Music Café | **66177 1070** | N | Yes | 35.00 | 35.00 |
| **Wyreena Course Fees Term 1** |  |  |  |  |  |
| Adults | **66178 1070** | N | Yes | Varies according to course | Varies according to course |
| Adults with a disability | **66178 1070** | N | Yes | Varies according to course | Varies according to course |
| Children | **66178 1070** | N | Yes | Varies according to course | Varies according to course |
| Makers workshops | **66178 1070** | N | Yes | Varies according to course | Varies according to course |
| **Wyreena Course Fees Term 2** |  |  |  |  |  |
| Adults | **66179 1070** | N | Yes | Varies according to course | Varies according to course |
| Adults with a disability | **66179 1070** | N | Yes | Varies according to course | Varies according to course |
| Children | **66179 1070** | N | Yes | Varies according to course | Varies according to course |
| Makers workshops | **66179 1070** | N | Yes | Varies according to course | Varies according to course |
| **Wyreena Course Fees Term 3** |  |  |  |  |  |
| Adults | **66180 1070** | N | Yes | Varies according to course | Varies according to course |
| Adults with a disability | **66180 1070** | N | Yes | Varies according to course | Varies according to course |
| Children | **66180 1070** | N | Yes | Varies according to course | Varies according to course |
| Makers workshops | **66180 1070** | N | Yes | Varies according to course | Varies according to course |
| **Wyreena Course Fees Term 4** |  |  |  |  |  |
| Adults | **66181 1070** | N | Yes | Varies according to course | Varies according to course |
| Adults with a disability | **66181 1070** | N | Yes | Varies according to course | Varies according to course |
| Children | **66181 1070** | N | Yes | Varies according to course | Varies according to course |
| Makers workshops | **66181 1070** | N | Yes | Varies according to course | Varies according to course |
| **Wyreena School Holiday** |  |  |  |  |  |
| Wyreena School Holidays Fees Course Fees | **66182 1070** | N | Yes | Varies according to workshop | Varies according to workshop |
| **Wyreena Arts Lounge** |  |  |  |  |  |
| Rental hire fees for Gallery | **66183 1060** | N | Yes | Varies according to type of hire | Varies according to type of hire |
| **Holiday Program** |  |  |  |  |  |
| Inhouse Day | **66300 1090** | N | No | 61.00 | 66.00 |
| Excursion Day | **66300 1090** | N | No | 72.00 | 78.00 |
| **Federation Estate Gallery** |  |  |  |  |  |
| Fees for Hire of the Gallery 1 For 8 week blocks | **66510 1060** | N | Yes | 968.00 | 968.00 |
| **Social Support** |  |  |  |  |  |
| Monthly Social Outing Fee | **68172 1081** | N | No | 4.90 | 5.30 |
| Shopping/library Return Trip | **68172 1081** | N | No | 4.90 | 5.30 |
| **Family Day Care** |  |  |  |  |  |
| Family Day Care - Fee | **68350 1082** | N | No | 11.65 | 12.58 |
| Family Day Care - Levy | **68350 1620** | N | No | 4.30 | 5.22 |
| **Occasional Day Care** |  |  |  |  |  |
| Occasional Day Care - Parents fee (half day) | **68400 1690** | N | No | 42.00 | 45.50 |
| Occasional Day Care - Parents fee (full day) | **68400 1690** | N | No | 74.00 | 80.00 |
| **HACC Allied Health** |  |  |  |  |  |
| OT fee High Fee/ Per Hour | **68178 1070** | N | No | 104.90 | 113.30 |
| OT fee low fee | **68178 1070** | N | No | 10.35 | 11.20 |
| OT fee medium fee | **68178 1070** | N | No | 15.90 | 17.20 |
| OT fee low fee per session (short course) | **68178 1070** | N | No | 7.95 | 8.60 |
| OT fee high/private fee per session (short course) | **68178 1070** | N | No | 75.05 | 81.05 |
| **Social Inclusion & Well Being** |  |  |  |  |  |
| Low Fee - Social Support Group | **68180 1070** | N | No | 7.95 | 8.60 |
| Low Fee - Social Support Group with meal | **68180 1070** | N | No | 17.15 | 18.50 |
| High/Private Fee - Social Support Group | **68180 1070** | N | No | 121.00 | 130.70 |
| High/Private Fee - Social Support Group with meal | **68180 1070** | N | No | 136.60 | 147.50 |
| Social Support Group - Low fee per half day | **68180 1070** | N | No | 4.90 | 5.30 |
| Social Support Group with meal - Low fee per half day | **68180 1070** | N | No | 14.10 | 15.20 |
| Social Support Group - High/Private fee per half day | **68180 1070** | N | No | 75.05 | 81.05 |
| Social Support Group with meal- High/Private fee per half day | **68180 1070** | N | No | 90.65 | 97.90 |
| Social Support Group - virtual online session - Low fee | **68180 1070** | N | No | 4.90 | 5.30 |
| Social Support Group - virtual online session - High/private fee | **68180 1070** | N | No | 26.90 | 29.05 |
| **Maroondah Police Seniors Register** |  |  |  |  |  |
| Seniors Register | **68187 1070** | N | No | 4.90 | 5.30 |
| **Maternal Child Health Norwood** |  |  |  |  |  |
| Community hourly rate | **68456 1880** | N | Yes | 22.50 | 24.25 |
| Others - hourly rate | **68456 1880** | N | Yes | 22.50 | 24.25 |
| **Meals on Wheels** |  |  |  |  |  |
| High fee | **68501 1070** | N | No | 15.60 | 16.85 |
| low fee | **68501 1070** | N | No | 9.20 | 9.95 |
| **HAC Other Food Services** |  |  |  |  |  |
| Other Food Services - Low Fee per session (short courses) | **68503 1070** |  |  | 4.90 | 5.30 |
| Other Food Services - Low Fee per session (short courses) | **68503 1070** | N | No | 29.60 | 32.00 |
| **Brushy Creek Hall** |  |  |  |  |  |
| Brushy Creek Hall NFP casual hour rate - Jul to Dec | **66150 1882** | N | Yes | Varies according to quote | 25.00 |
| Brushy Creek Hall NFP casual hour rate - Jan to Jun | **66150 1882** | N | Yes | Varies according to quote | 25.00 |
| Brushy Creek Hall NFP regular hour rate - Jul to Dec | **66150 1882** | N | Yes | Varies according to quote | 19.40 |
| Brushy Creek Hall NFP regular hour rate - Jan to Jun | **66150 1882** | N | Yes | Varies according to quote | 19.40 |
| Brushy Creek Hall NFP Night Hire - Jul to Dec | **66150 1882** | N | Yes | Varies according to quote | 377.70 |
| Brushy Creek Hall NFP Night Hire - Jan to Jun | **66150 1882** | N | Yes | Varies according to quote | 377.70 |
| Brushy Creek Hall Community casual hour rate - Jul to Dec | **66150 1882** | N | Yes | Varies according to quote | 28.30 |
| Brushy Creek Hall Community casual hour rate - Jan to Jun | **66150 1882** | N | Yes | Varies according to quote | 28.30 |
| Brushy Creek Hall Community regular hour rate - Jul to Dec | **66150 1882** | N | Yes | Varies according to quote | 22.20 |
| Brushy Creek Hall Community regular hour rate - Jan to Jun | **66150 1882** | N | Yes | Varies according to quote | 22.20 |
| Brushy Creek Hall Community Night Hire - Jul to Dec | **66150 1882** | N | Yes | Varies according to quote | 411.00 |
| Brushy Creek Hall Community Night Hire - Jan to Jun | **66150 1882** | N | Yes | Varies according to quote | 411.00 |
| Brushy Creek Hall Corporate casual hour rate - Jul - Dec | **66150 1882** | N | Yes | Varies according to quote | 33.30 |
| Brushy Creek Hall Corporate casual hour rate - Jan to Jun | **66150 1882** | N | Yes | Varies according to quote | 33.30 |
| Brushy Creek Hall Corporate regular hour rate - Jul to Dec | **66150 1882** | N | Yes | Varies according to quote | 27.75 |
| Brushy Creek Hall Corporate regular hour rate - Jan - Jun | **66150 1882** | N | Yes | Varies according to quote | 27.75 |
| Brushy Creek Hall Corporate Night Hire - Jul to Dec | **66150 1882** | N | Yes | Varies according to quote | 444.00 |
| Brushy Creek Hall Corporate Night Hire - Jan to Jun | **66150 1882** | N | Yes | Varies according to quote | 444.00 |
| Casual Cleaner 3 hours | **66150 1882** | N | Yes | Varies according to quote | 120.00 |
| **Croydon Swim Club** |  |  |  |  |  |
| Croydon Swimming Club NFP casual hour rate - Jul to Dec | **66151 1882** | N | Yes | Varies according to quote | 25.00 |
| Croydon Swimming Club NFP casual hour rate - Jan to Jun | **66151 1882** | N | Yes | Varies according to quote | 25.00 |
| Croydon Swimming Club NFP regular hour rate - Jul to Dec | **66151 1882** | N | Yes | Varies according to quote | 19.40 |
| Croydon Swimming Club NFP regular hour rate - Jan to Jun | **66151 1882** | N | Yes | Varies according to quote | 19.40 |
| Croydon Swimming Club Hall NFP Night Hire - Jul to Dec | **66151 1882** | N | Yes | Varies according to quote | 207.70 |
| Croydon Swimming Club Hall NFP Night Hire - Jan to Jun | **66151 1882** | N | Yes | Varies according to quote | 207.70 |
| Croydon Swimming Club Community casual hour rate - Jul to Dec | **66151 1882** | N | Yes | Varies according to quote | 28.30 |
| Croydon Swimming Club Community casual hour rate - Jan to Jun | **66151 1882** | N | Yes | Varies according to quote | 28.30 |
| Croydon Swimming Club Community regular hour rate - Jul to Dec | **66151 1882** | N | Yes | Varies according to quote | 22.20 |
| Croydon Swimming Club Community regular hour rate - Jan to Jun | **66151 1882** | N | Yes | Varies according to quote | 22.20 |
| Croydon Swimming Club Hall Community Night Hire - Jul to Dec | **66151 1882** | N | Yes | Varies according to quote | 277.45 |
| Croydon Swimming Club Hall Community Night Hire - Jan to Jun | **66151 1882** | N | Yes | Varies according to quote | 277.45 |
| Croydon Swimming Club Corporate casual hour rate - Jul to Dec | **66151 1882** | N | Yes | Varies according to quote | 33.30 |
| Croydon Swimming Club Corporate casual hour rate - Jan to Jun | **66151 1882** | N | Yes | Varies according to quote | 33.30 |
| Croydon Swimming Club Corporate regular hour rate - Jul to Dec | **66151 1882** | N | Yes | Varies according to quote | 27.75 |
| Croydon Swimming Club Corporate regular hour rate - Jan to Jun | **66151 1882** | N | Yes | Varies according to quote | 27.75 |
| Croydon Swimming Club Hall Corporate Night Hire - Jul to Dec | **66151 1882** | N | Yes | Varies according to quote | 300.00 |
| Croydon Swimming Club Hall Corporate Night Hire - Jan to Jun | **66151 1882** | N | Yes | Varies according to quote | 300.00 |
| Casual Cleaner 3 hours | **66151 1882** | N | Yes | Varies according to quote | 120.00 |
| **Belmont Pavilion** |  |  |  |  |  |
| Belmont Park Hall NFP casual hour rate - Jul to Dec | **66152 1882** | N | Yes | Varies according to quote | 25.00 |
| Belmont Park Hall NFP casual hour rate - Jan to Jun | **66152 1882** | N | Yes | Varies according to quote | 25.00 |
| Belmont Park Hall NFP regular hour rate - Jul to Dec | **66152 1882** | N | Yes | Varies according to quote | 19.40 |
| Belmont Park Hall NFP regular hour rate - Jan to Jun | **66152 1882** | N | Yes | Varies according to quote | 19.40 |
| Belmont Park Hall NFP Night Hire - Jul to Dec | **66152 1882** | N | Yes | Varies according to quote | 377.70 |
| Belmont Park Hall NFP Night Hire - Jan to Jun | **66152 1882** | N | Yes | Varies according to quote | 377.70 |
| Belmont Park Hall Community casual hour rate - Jul to Dec | **66152 1882** | N | Yes | Varies according to quote | 28.30 |
| Belmont Park Hall Community casual hour rate - Jan to Jun | **66152 1882** | N | Yes | Varies according to quote | 28.30 |
| Belmont Park Hall Community regular hour rate - Jul to Dec | **66152 1882** | N | Yes | Varies according to quote | 22.20 |
| Belmont Park Hall Community regular hour rate - Jan to Jun | **66152 1882** | N | Yes | Varies according to quote | 22.20 |
| Belmont Park Hall Community Night Hire - Jul to Dec | **66152 1882** | N | Yes | Varies according to quote | 329.90 |
| Belmont Park Hall Community Night Hire - Jan to Jun | **66152 1882** | N | Yes | Varies according to quote | 329.90 |
| Belmont Park Hall Corporate casual hour rate - Jul to Dec | **66152 1882** | N | Yes | Varies according to quote | 33.30 |
| Belmont Park Hall Corporate casual hour rate - Jan to Jun | **66152 1882** | N | Yes | Varies according to quote | 33.30 |
| Belmont Park Hall Corporate regular hour rate - Jul to Dec | **66152 1882** | N | Yes | Varies according to quote | 27.75 |
| Belmont Park Hall Corporate regular hour rate - Jan to Jun | **66152 1882** | N | Yes | Varies according to quote | 27.75 |
| Belmont Park Hall Corporate Night Hire - Jul to Dec | **66152 1882** | N | Yes | Varies according to quote | 245.00 |
| Belmont Park Hall Corporate Night Hire - Jan to Jun | **66152 1882** | N | Yes | Varies according to quote | 245.00 |
| Casual Cleaner 3 hours | **66152 1882** | N | Yes | Varies according to quote | 120.00 |
| **Keystone Hall** |  |  |  |  |  |
| Keystone Hall NFP casual hour rate - Jul to Dec | **66153 1882** | N | Yes | Varies according to quote | 25.00 |
| Keystone Hall NFP casual hour rate - Jan to Jun | **66153 1882** | N | Yes | Varies according to quote | 25.00 |
| Keystone Hall NFP regular hour rate - Jul to Dec | **66153 1882** | N | Yes | Varies according to quote | 19.40 |
| Keystone Hall NFP regular hour rate - Jan to Jun | **66153 1882** | N | Yes | Varies according to quote | 19.40 |
| Keystone Hall NFP Night Hire - Jul to Dec | **66153 1882** | N | Yes | Varies according to quote | 302.15 |
| Keystone Hall NFP Night Hire - Jan to Jun | **66153 1882** | N | Yes | Varies according to quote | 302.15 |
| Keystone Hall Community casual hour rate - Jul to Dec | **66153 1882** | N | Yes | Varies according to quote | 28.30 |
| Keystone Hall Community casual hour rate - Jan to Jun | **66153 1882** | N | Yes | Varies according to quote | 28.30 |
| Keystone Hall Community regular hour rate - Jul to Dec | **66153 1882** | N | Yes | Varies according to quote | 22.20 |
| Keystone Hall Community regular hour rate - Jan to Jun | **66153 1882** | N | Yes | Varies according to quote | 22.20 |
| Keystone Hall Community Night Hire - Jul to Dec | **66153 1882** | N | Yes | Varies according to quote | 328.80 |
| Keystone Hall Community Night Hire - Jan to Jun | **66153 1882** | N | Yes | Varies according to quote | 328.80 |
| Keystone Hall Corporate casual hour rate - Jul to Dec | **66153 1882** | N | Yes | Varies according to quote | 33.30 |
| Keystone Hall Corporate casual hour rate - Jan to Jun | **66153 1882** | N | Yes | Varies according to quote | 33.30 |
| Keystone Hall Corporate regular hour rate - Jul to Dec | **66153 1882** | N | Yes | Varies according to quote | 27.75 |
| Keystone Hall Corporate regular hour rate - Jan to Jun | **66153 1882** | N | Yes | Varies according to quote | 27.75 |
| Keystone Hall Corporate Night Hire - Jul to Dec | **66153 1882** | N | Yes | Varies according to quote | 356.00 |
| Keystone Hall Corporate Night Hire - Jan to Jun | **66153 1882** | N | Yes | Varies according to quote | 356.00 |
| Casual Cleaner 3 hours | **66153 1882** | N | Yes | Varies according to quote | 120.00 |
| **Bill Wilkins Lodge** |  |  |  |  |  |
| Bill Wilkins Lodge NFP casual hour rate - Jul to Dec | **66165 1882** | N | Yes | Varies according to quote | 25.00 |
| Bill Wilkins Lodge NFP casual hour rate - Jan to Jun | **66165 1882** | N | Yes | Varies according to quote | 25.00 |
| Bill Wilkins Lodge NFP regular hour rate - Jul to Dec | **66165 1882** | N | Yes | Varies according to quote | 19.40 |
| Bill Wilkins Lodge NFP regular hour rate - Jan to Jun | **66165 1882** | N | Yes | Varies according to quote | 19.40 |
| Bill Wilkins Lodge NFP Night Hire - Jul to Dec | **66165 1882** | N | Yes | Varies according to quote | 377.70 |
| Bill Wilkins Lodge NFP Night Hire - Jan to Jun | **66165 1882** | N | Yes | Varies according to quote | 377.70 |
| Bill Wilkins Lodge Community casual hour rate - Jul to Dec | **66165 1882** | N | Yes | Varies according to quote | 28.30 |
| Bill Wilkins Lodge Community casual hour rate - Jan to Jun | **66165 1882** | N | Yes | Varies according to quote | 28.30 |
| Bill Wilkins Lodge Community regular hour rate - Jul to Dec | **66165 1882** | N | Yes | Varies according to quote | 22.20 |
| Bill Wilkins Lodge Community regular hour rate - Jan to Jun | **66165 1882** | N | Yes | Varies according to quote | 22.20 |
| Bill Wilkins Lodge Community Night Hire - Jul to Dec | **66165 1882** | N | Yes | Varies according to quote | 411.00 |
| Bill Wilkins Lodge Community Night Hire - Jan to Jun | **66165 1882** | N | Yes | Varies according to quote | 411.00 |
| Bill Wilkins Lodge Corporate casual hour rate - Jul to Dec | **66165 1882** | N | Yes | Varies according to quote | 33.30 |
| Bill Wilkins Lodge Corporate casual hour rate - Jan to Jun | **66165 1882** | N | Yes | Varies according to quote | 33.30 |
| Bill Wilkins Lodge Corporate regular hour rate - Jul to Dec | **66165 1882** | N | Yes | Varies according to quote | 27.75 |
| Bill Wilkins Lodge Corporate regular hour rate - Jan to Jun | **66165 1882** | N | Yes | Varies according to quote | 27.75 |
| Bill Wilkins Lodge Corporate Night Hire - Jul to Dec | **66165 1882** | N | Yes | Varies according to quote | 444.00 |
| Bill Wilkins Lodge Corporate Night Hire - Jan to Jun | **66165 1882** | N | Yes | Varies according to quote | 444.00 |
| **Federation Estate Lifestyle Centre** |  |  |  |  |  |
| Facility Hire | **66510 1060** | N | Yes | Varies according to quote | Varies according to quote |
| **Federation Cultural Centre** |  |  |  |  |  |
| Federation Estate Hire of Studio 1 | **66530 1060** | N | Yes | Varies according to quote | Varies according to quote |
| Federation Estate Hire of Studio 3 | **66530 1060** | N | Yes | Varies according to quote | Varies according to quote |
| Federation Estate Hire of Studio 4 | **66530 1060** | N | Yes | Varies according to quote | Varies according to quote |
| Federation Estate Per month | **66530 1060** | N | Yes | Varies according to quote | Varies according to quote |
| **Karralyka Theatre Hire** |  |  |  |  |  |
| Commercial Performance | **68621 1895** | N | Yes | Varies according to quote | Varies according to quote |
| Commercial Rehearsal | **68621 1895** | N | Yes | Varies according to quote | Varies according to quote |
| Community Performance | **68621 1895** | N | Yes | Varies according to quote | Varies according to quote |
| Community Rehearsal | **68621 1895** | N | Yes | Varies according to quote | Varies according to quote |
| Not for Profit Performance | **68621 1895** | N | Yes | Varies according to quote | Varies according to quote |
| Not for Profit Rehearsal | **68621 1895** | N | Yes | Varies according to quote | Varies according to quote |
| **Karralyka Theatre Tickets** |  |  |  |  |  |
| Theatre Tickets | **68622 1895** | N | Yes | Varies according to quote | Varies according to quote |
| **Karralyka Theatre Equipment** |  |  |  |  |  |
| Theatre Equipment | **68628 1895** | N | Yes | Varies according to quote | Varies according to quote |
| **Karralyka Theatre Labour** |  |  |  |  |  |
| Theatre labour | **68629 1895** | N | Yes | Varies according to quote | Varies according to quote |
| **Karralyka Morning Music** |  |  |  |  |  |
| Morning Music (show and morning tea) | **68631 1895** | N | Yes | Varies according to quote | 24.00 |
| **Karralyka Functions-Other** |  |  |  |  |  |
| Breakfast Events | **68683 1896** | N | Yes | Varies according to quote | Varies according to quote |
| Cocktail Events | **68683 1896** | N | Yes | Varies according to quote | Varies according to quote |
| Commercial Full Day - Banquet Room (all 3 rooms) | **68683 1880** | N | Yes | Varies according to quote | 2,800.00 |
| Commercial Full Day - Maroondah Room | **68683 1880** | N | Yes | Varies according to quote | 1,400.00 |
| Commercial Full Day - Mt Dandenong & Mullum Rooms | **68683 1880** | N | Yes | Varies according to quote | 1,400.00 |
| Commercial Full Day - Mt. Dandenong Room | **68683 1880** | N | Yes | Varies according to quote | 800.00 |
| Commercial Full Day - Mullum Room | **68683 1880** | N | Yes | Varies according to quote | 800.00 |
| Commercial Half Day - Banquet Room (all 3 rooms) | **68683 1880** | N | Yes | Varies according to quote | 2,000.00 |
| Commercial Half Day - Maroondah & Mullum Rooms | **68683 1880** | N | Yes | Varies according to quote | 1,500.00 |
| Commercial Half Day - Maroondah & Mullum Rooms | **68683 1880** | N | Yes | Varies according to quote | 1,500.00 |
| Commercial Half Day - Maroondah Room | **68683 1880** | N | Yes | Varies according to quote | 1,200.00 |
| Commercial Half Day - Mt Dandenong & Mullum Rooms | **68683 1880** | N | Yes | Varies according to quote | 1,200.00 |
| Commercial Half Day - Mt. Dandenong Room | **68683 1880** | N | Yes | Varies according to quote | 600.00 |
| Commercial Half Day - Mullum Room | **68683 1880** | N | Yes | Varies according to quote | 600.00 |
| Conference Full Day - 8 Hours | **68683 1896** | N | Yes | Varies according to quote | 2,800.00 |
| Conference Half Day - 5 Hours | **68683 1896** | N | Yes | Varies according to quote | 2,000.00 |
| Dinner Events | **68683 1896** | N | Yes | Varies according to quote | Varies according to quote |
| Lunch Events | **68683 1896** | N | Yes | Varies according to quote | Varies according to quote |
| Not For Profit Full Day - Banquet Room (all 3 rooms) | **68683 1880** | N | Yes | Varies according to quote | 2,240.00 |
| Not For Profit Full Day - Maroondah Room | **68683 1880** | N | Yes | Varies according to quote | 1,120.00 |
| Not For Profit Full Day - Mt Dandenong & Mullum Rooms | **68683 1880** | N | Yes | Varies according to quote | 1,120.00 |
| Not For Profit Full Day - Mt. Dandenong Room | **68683 1880** | N | Yes | Varies according to quote | 640.00 |
| Not For Profit Full Day - Mullum Room | **68683 1880** | N | Yes | Varies according to quote | 640.00 |
| Not For Profit Half Day - Banquet Room (all 3 rooms) | **68683 1880** | N | Yes | Varies according to quote | 1,600.00 |
| Not For Profit Half Day - Maroondah & Mullum Rooms | **68683 1880** | N | Yes | Varies according to quote | 1,200.00 |
| Not For Profit Half Day - Maroondah & Mullum Rooms | **68683 1880** | N | Yes | Varies according to quote | 1,200.00 |
| Not For Profit Half Day - Maroondah Room | **68683 1880** | N | Yes | Varies according to quote | 960.00 |
| Not For Profit Half Day - Mt Dandenong & Mullum Rooms | **68683 1880** | N | Yes | Varies according to quote | 960.00 |
| Not For Profit Half Day - Mt. Dandenong Room | **68683 1880** | N | Yes | Varies according to quote | 480.00 |
| Not For Profit Half Day - Mullum Room | **68683 1880** | N | Yes | Varies according to quote | 480.00 |
| Pre Theatre Dinner | **68683 1896** | N | Yes | Varies according to quote | Varies according to quote |
| School Function | **68683 1896** | N | Yes | Varies according to quote | Varies according to quote |
| Sporting Club Function | **68683 1896** | N | Yes | Varies according to quote | Varies according to quote |
| **The Rings Thursday Ladies** |  |  |  |  |  |
| Scoresheet | **67064 1098** | N | Yes | 72.00 | 74.00 |
| **The Rings Sunday Mixed** |  |  |  |  |  |
| Scoresheet | **67065 1098** | N | Yes | 72.00 | 74.00 |
| **The Rings BB Monday Senior** |  |  |  |  |  |
| Scoresheet - Winter Season Fees | **67069 1098** | N | Yes | 72.00 | 72.00 |
| Scoresheet - Summer Season Fees | **67069 1098** | N | Yes | 72.00 | 74.00 |
| **The Rings Biddy Ball Skills** |  |  |  |  |  |
| New Enrolment Fee | **67075 1070** | N | Yes | 10.50 | 10.90 |
| **The Rings Biddy Ball Play** |  |  |  |  |  |
| Weekly Fee | **67076 1070** | N | Yes | 10.50 | 10.90 |
| **The Rings Schools Court Hire** |  |  |  |  |  |
| Per Hour | **67080 1070** | N | Yes | 43.21 | 44.93 |
| **The Rings General Court Hire** |  |  |  |  |  |
| Casual Shooting | **67081 1070** | N | Yes | 4.50 | 4.50 |
| Off Peak | **67081 1070** | N | Yes | 41.55 | 43.21 |
| Peak | **67081 1070** | N | Yes | 57.10 | 59.38 |
| **The Rings Open Days** |  |  |  |  |  |
| Open day | **67108 1098** | N | Yes | 9.40 | 9.40 |
| **The Rings Biddy Ball Intro** |  |  |  |  |  |
| Weekly Fee | **67111 1070** | N | Yes | 10.50 | 10.90 |
| **The Rings Basketball Holiday Prog** |  |  |  |  |  |
| Daily Rate | **67112 1070** | N | Yes | 50.00 | 52.00 |
| **The Rings Multi Sports Holiday Prog** |  |  |  |  |  |
| Participation Fee | **67114 1070** | N | Yes | 56.00 | 58.00 |
| **The Rings Soccer Holiday Prog** |  |  |  |  |  |
| Participation Fee | **67117 1070** | N | Yes | 50.00 | 52.00 |
| **Maroondah Nets Volleyball Badminton Holiday Prog** |  |  |  |  |  |
| Holiday Prog | **67404 1070** | N | Yes | 50.00 | 52.00 |
| **Maroondah Nets Netball Holiday Prog** |  |  |  |  |  |
| Holiday Prog | **67406 1070** | N | Yes | 50.00 | 52.00 |
| **Maroondah Nets Multi Sports Holiday Prog** |  |  |  |  |  |
| Holiday Prog | **67407 1070** | N | Yes | 50.00 | 58.00 |
| **Maroondah Nets School Court Hire** |  |  |  |  |  |
| Nets School Court Hire/Fee - indoor Netball per hr, per court | **67412 1070** | N | Yes | 41.55 | 44.93 |
| Per outdoor netball court | **67412 1070** | N | Yes | 0.00 | 14.35 |
| Per volleyball court | **67412 1070** | N | Yes | 0.00 | 31.75 |
| Per table tennis court | **67412 1070** | N | Yes | 0.00 | 16.17 |
| Per badminton court | **67412 1070** | N | Yes | 0.00 | 17.52 |
| Per pickleball court | **67412 1070** | N | Yes | 0.00 | 17.52 |
| **Maroondah Net Soccer Holiday Prog** |  |  |  |  |  |
| Participation Fee | **67405 1070** | N | Yes | 0.00 | 52.00 |
| Maroondah Nets casual shooting | **67405 1070** | N | Yes | 0.00 | 4.50 |
| **Maroondah Nets General Court Hire** |  |  |  |  |  |
| Fee Off Peak Badminton | **67413 1070** | N | Yes | 16.20 | 16.84 |
| Fee Off Peak Netball Indoor | **67413 1070** | N | Yes | 41.75 | 43.21 |
| Fee Off Peak Netball Outdoor | **67413 1070** | N | Yes | 13.25 | 13.78 |
| Fee Off Peak Table Tennis | **67413 1070** | N | Yes | 14.95 | 15.54 |
| Fee Off Peak Volleyball | **67413 1070** | N | Yes | 30.55 | 31.77 |
| Fee Peak Badminton | **67413 1070** | N | Yes | 20.40 | 21.21 |
| Fee Peak Netball Indoor | **67413 1070** | N | Yes | 57.10 | 59.38 |
| Fee Peak Netball Outdoor | **67413 1070** | N | Yes | 16.20 | 16.84 |
| Fee Peak Table Tennis | **67413 1070** | N | Yes | 19.05 | 19.80 |
| Fee Peak Volleyball | **67413 1070** | N | Yes | 38.30 | 39.83 |
| **Maroondah Nets Function Room Hire** |  |  |  |  |  |
| Room Hire - Combined | **67414 1070** | N | Yes | 39.50 | 41.50 |
| Room Hire - Room A | **67414 1070** | N | Yes | 22.00 | 23.00 |
| Room Hire - Room B | **67414 1070** | N | Yes | 22.00 | 23.00 |
| Tennis Holiday Prog Participation fee Maroondah Nets | **67418 1070** | N | Yes | 0.00 | 58.00 |
| Pickleball Hourly session indoor | **67413 1070** | N | Yes | 0.00 | 5.30 |
| Pickleball session outdoor | **67413 1070** | N | Yes | 0.00 | 5.50 |
| Badminton Session | **67413 1070** | N | Yes | 0.00 | 7.50 |
| **Jubilee Indoor Cricket Centre** |  |  |  |  |  |
| Club/Assoc Lane Hire | **67801 1070** | N | Yes | 0.00 | 61.00 |
| Public Lane Hire - Peak | **67801 1070** | N | Yes | 0.00 | 38.00 |
| Public Lane Hire - Off Peak | **67801 1070** | N | Yes | 0.00 | 32.00 |
| Commercial Hire - Peak | **67801 1070** | N | Yes | 0.00 | 49.00 |
| Commercial Hire - Off Peak | **67801 1070** | N | Yes | 0.00 | 38.00 |
| School Lane Hire | **67800 1070** | N | Yes | 0.00 | 32.00 |
| **Ringwood Golf Course Fees** |  |  |  |  |  |
| 18 Hole Mid Week - Adult M/W 18 Holes | **66901 1070** | N | Yes | 35.00 | 36.00 |
| 18 Hole Mid Week - Concession m/w 18 | **66901 1070** | N | Yes | 25.00 | 29.00 |
| 18 Hole Mid Week - Senior Card m/w 18 | **66901 1070** | N | Yes | 30.00 | 32.00 |
| 18 Hole Mid Week - Junior m/w 18 | **66901 1070** | N | Yes | 20.00 | 20.00 |
| 18 Hole Weekend - Adult W/E 18 Holes | **66901 1070** | N | Yes | 40.00 | 41.00 |
| 18 Hole Weekend - Junior w/e 18 | **66901 1070** | N | Yes | 20.00 | 22.00 |
| Adult Mid Week 9 Holes | **66901 1070** | N | Yes | 27.00 | 28.00 |
| Junior Mid Week 9 Holes | **66901 1070** | N | Yes | 16.00 | 16.00 |
| Pension Mid Week 9 Holes | **66901 1070** | N | Yes | 20.00 | 23.00 |
| Senior Card Mid Week 9 Holes | **66901 1070** | N | Yes | 24.00 | 25.00 |
| Weekend - Adult Weekend 9 Holes | **66901 1070** | N | Yes | 30.00 | 31.00 |
| Weekend - Junior Weekend 9 Holes | **66901 1070** | N | Yes | 16.00 | 18.00 |
| **Ringwood Golf Equipment Hire** |  |  |  |  |  |
| Buggy Hire | **66925 1895** | N | Yes | 6.00 | 6.00 |
| Cart 18 | **66925 1895** | N | Yes | 40.00 | 40.00 |
| Cart 9 | **66925 1895** | N | Yes | 20.00 | 20.00 |
| Club hire 18 holes | **66925 1895** | N | Yes | 20.00 | 20.00 |
| Club hire 9 holes | **66925 1895** | N | Yes | 15.00 | 15.00 |
| **Dorset Golf Course Fees** |  |  |  |  |  |
| 18 Hole Mid Week - Adult M/W 18 Holes | **67500 1070** | N | Yes | 35.00 | 36.00 |
| 18 Hole Mid Week - Concession m/w 18 | **67500 1070** | N | Yes | 25.00 | 29.00 |
| 18 Hole Mid Week - Senior Card m/w 18 | **67500 1070** | N | Yes | 30.00 | 32.00 |
| 18 Hole Mid Week - Junior m/w 18 | **67500 1070** | N | Yes | 20.00 | 20.00 |
| 18 Hole Weekend - Adult W/E 18 Holes | **67500 1070** | N | Yes | 40.00 | 41.00 |
| 18 Hole Weekend - Junior w/e 18 | **67500 1070** | N | Yes | 20.00 | 22.00 |
| Adult Mid Week 9 Holes | **67500 1070** | N | Yes | 27.00 | 28.00 |
| Junior Mid Week 9 Holes | **67500 1070** | N | Yes | 16.00 | 16.00 |
| Pension Mid Week 9 Holes | **67500 1070** | N | Yes | 20.00 | 23.00 |
| Senior CardMid Week 9 Holes | **67500 1070** | N | Yes | 24.00 | 25.00 |
| Weekend - Adult Weekend 9 Holes | **67500 1070** | N | Yes | 30.00 | 31.00 |
| Weekend - Junior Weekend 9 Holes | **67500 1070** | N | Yes | 16.00 | 18.00 |
| **Dorset Golf Equipment Hire** |  |  |  |  |  |
| Buggy Hire | **67544 1895** | N | Yes | 6.00 | 6.00 |
| Cart 18 | **67544 1895** | N | Yes | 40.00 | 40.00 |
| Cart 9 | **67544 1895** | N | Yes | 20.00 | 20.00 |
| Club hire 18 holes | **67544 1895** | N | Yes | 20.00 | 20.00 |
| Club hire 9 holes | **67544 1895** | N | Yes | 15.00 | 15.00 |
| **Aquahub-Casual Fitness** |  |  |  |  |  |
| Health Club Casual | **66620 1070** | N | Yes | 24.00 | 25.00 |
| Health Club Casual Concession | **66620 1070** | N | Yes | 20.00 | 20.50 |
| Health Club Casual Senior | **66620 1070** | N | Yes | 21.00 | 21.50 |
| Health Club Casual Teen | **66620 1070** | N | Yes | 19.00 | 19.50 |
| **Aquahub-Family Membership - Dry** |  |  |  |  |  |
| Fee | **66621 1070** | N | Yes | 110.90 | 142.00 |
| **Aquahub-Individual Membership - Dry** |  | N |  |  |  |
| Fee | **66604 1070** | N | Yes | 56.10 | 71.00 |
| **Aquahub-50's plus Membership - Dry** |  |  |  |  |  |
| Fee | **66628 1070** | N | Yes | 55.00 | 63.90 |
| **Aquahub - Gymnastics** |  |  |  |  |  |
| Fee Registration | **66642 1096** | N | Yes | 40.50 | 47.00 |
| **Aquahub-Room hire** |  |  |  |  |  |
| stadium hire per hr | **66648 1060** | N | Yes | 65.00 | 65.00 |
| **Aquahub-Stadium** |  |  |  |  |  |
| single court per hour | **66649 1070** | N | Yes | 47.00 | 47.00 |
| Single half court | **66649 1070** | N | Yes | 23.50 | 23.50 |
| Stadium hire (per hour) | **66649 1070** | N | Yes | 144.00 | 144.00 |
| **Aquahub-Personal Training** |  |  |  |  |  |
| 10 Pass 30mins 1:1 (1 free session) | **66653 1070** | N | Yes | 455.00 | 469.00 |
| 10 Pass 45mins 1:1 (1 free session) | **66653 1070** | N | Yes | 585.00 | 603.00 |
| 10 Pass 60mins 1:1 (1 free session) | **66653 1070** | N | Yes | 715.00 | 736.00 |
| 30mins 1:1 | **66653 1070** | N | Yes | 50.00 | 52.00 |
| 45mins 1:1 | **66653 1070** | N | Yes | 65.00 | 67.00 |
| 60mins 1:1 | **66653 1070** | N | Yes | 79.00 | 81.00 |
| Start Up Trial - 3 sessions (30mins) | **66653 1070** | N | Yes | 99.00 | 99.00 |
| Non member 30 mins - 1:1 | **66653 1070** | N | Yes | 58.00 | 60.00 |
| Non member 60 mins - 1:1 | **66653 1070** | N | Yes | 90.00 | 93.00 |
| Member 30 mins - 2:1 | **66653 1070** | N | Yes | 69.00 | 71.00 |
| Member 60 mins - 2:1 | **66653 1070** | N | Yes | 96.00 | 99.00 |
| Non member 30 mins - 2:1 | **66653 1070** | N | Yes | 79.00 | 81.00 |
| Non member 60 mins - 2:1 | **66653 1070** | N | Yes | 106.00 | 109.00 |
| Member 10 pass 30 mins - 1:1 | **66653 1070** | N | Yes | 455.00 | 469.00 |
| Member 10 pass 60 mins - 1:1 | **66653 1070** | N | Yes | 715.00 | 736.00 |
| Non member 10 pass 30 mins - 1:1 | **66653 1070** | N | Yes | 525.00 | 541.00 |
| Non member 10 pass 60 mins - 1:1 | **66653 1070** | N | Yes | 810.00 | 834.00 |
| Member 10 pass 30 mins - 2:1 | **66653 1070** | N | Yes | 621.00 | 640.00 |
| Member 10 pass 60 mins - 2:1 | **66653 1070** | N | Yes | 864.00 | 890.00 |
| Non member 10 pass 30 mins - 2:1 | **66653 1070** | N | Yes | 711.00 | 732.00 |
| Non member 10 pass 60 mins - 2:1 | **66653 1070** | N | Yes | 954.00 | 983.00 |
| **Aquahub-Active Adults** |  |  |  |  |  |
| Casual Active Adults programs | **66654 1070** | N | Yes | 7.20 | 7.50 |
| Active Adults - 10 visit pass | **66654 1070** | N | Yes | 64.80 | 67.50 |
| **Aquahub-Membership Joining Fee** |  |  |  |  |  |
| Fee | **66665 1070** | N | Yes | 59.00 | 99.00 |
| **Aquahub-Aquahub Membership - Wet** |  |  |  |  |  |
| Fee | **69000 1070** | N | Yes | 35.95 | 36.50 |
| **Aquahub-Adults** |  |  |  |  |  |
| 10 Pass Swim Spa Sauna | **69005 1070** | N | Yes | 108.00 | 110.70 |
| 10 Visit Adult Swim | **69005 1070** | N | Yes | 76.50 | 78.30 |
| Adult Swim | **69005 1070** | N | Yes | 8.50 | 8.70 |
| Swim Spa Sauna Adult | **69005 1070** | N | Yes | 12.00 | 12.30 |
| **Aquahub-Juniors** |  |  |  |  |  |
| Child Swim | **69006 1070** | N | Yes | 7.20 | 7.40 |
| 10 pass Child Swim | **69007 1070** | N | Yes | 64.80 | 66.60 |
| **Aquahub - Concession** |  |  |  |  |  |
| 10 Pass Swim Spa Sauna Concession | **69007 1070** | N | Yes | 92.70 | 95.40 |
| 10 Visit Concession Swim | **69007 1070** | N | Yes | 61.20 | 63.00 |
| Concession Swim | **69007 1070** | N | Yes | 6.80 | 7.00 |
| Swim Spa Sauna Concession | **69007 1070** | N | Yes | 10.30 | 10.60 |
| **Aquahub-Senior Card** |  |  |  |  |  |
| 10 Visit Seniors Swim | **69008 1070** | N | Yes | 68.40 | 70.20 |
| Seniors Swim | **69008 1070** | N | Yes | 7.60 | 7.80 |
| Swim Spa Sauna Senior | **69008 1070** | N | Yes | 11.10 | 11.40 |
| 10 Pass Swim Spa Sauna Senior | **69008 1070** | N | Yes | 99.90 | 102.60 |
| **Aquahub-Family** |  |  |  |  |  |
| 10 Visit Family | **69009 1070** | N | Yes | 217.80 | 225.00 |
| Family Swim (2 adults, 1Child) | **69009 1070** | N | Yes | 24.20 | 25.00 |
| **Aquahub - Learn to Swim** |  |  |  |  |  |
| per fortnight m/ship | **69101 1070** | N | Yes | 42.00 | 43.20 |
| **Aquahub-Schools Learn to Swim** |  |  |  |  |  |
| per fortnight m/ship | **69105 1070** | N | Yes | 10.00 | 10.00 |
| **Aquahub-Water Aerobics** |  |  |  |  |  |
| Water Aerobics | **69107 1070** | N | Yes | 19.50 | 20.00 |
| **Aquahub-Sauna & Spa** |  |  |  |  |  |
| Spa/Sauna Upgrade | **69123 1070** | N | Yes | 3.50 | 3.60 |
| **Aquahub-Lane Hire** |  |  |  |  |  |
| Lane Hire (per hour) | **69140 1070** | N | Yes | 39.00 | 40.00 |
| **Aquahub-Hydrotherapy Hire** |  |  |  |  |  |
| Hydrotherapy Hire Full Pool (per hour) | **69142 1070** | N | Yes | 110.00 | 120.00 |
| Hydrotherapy Hire Half Pool (per hour) | **69142 1070** | N | Yes | 55.00 | 55.00 |
| **Croydon Memorial Pool Carnival** |  |  |  |  |  |
| Carnival Hire - per hour, exclusive use | **66848 1070** | N | Yes | 300.00 | 310.00 |
| Lane Hire | **66848 1070** | N | Yes | 45.00 | 47.00 |
| **Croydon Memorial Pool Concession** |  |  |  |  |  |
| Concession Fee | **66850 1070** | N | Yes | 6.20 | 6.40 |
| 10 Visit Child/Concession Swim | **66850 1070** | N | Yes | 55.80 | 57.60 |
| **Croydon Memorial Pool Juniors** |  |  |  |  |  |
| Juniors | **66852 1070** | N | Yes | 6.60 | 6.80 |
| 10 pass Junior Swim | **66852 1070** | N | Yes | 59.40 | 61.20 |
| **Croydon Memorial Pool Family Concessions** |  |  |  |  |  |
| Family Concessions | **66856 1070** | N | Yes | 22.00 | 22.80 |
| **Croydon Memorial Pool Adults** |  |  |  |  |  |
| Adults | **66857 1070** | N | Yes | 7.70 | 8.00 |
| 10 Visit Adult Swim | **66857 1070** | N | Yes | 69.30 | 72.00 |
| **Croydon Memorial Pool Senior Card** |  |  |  |  |  |
| Senior Card | **66859 1070** | N | Yes | 7.00 | 7.20 |
| 10 Visit Seniors Swim |  | N | Yes | 63.00 | 64.80 |
| **Croydon Memorial Pool Family Membership** |  |  |  |  |  |
| Fee | **66871 1070** | N | Yes | 110.90 | 120.70 |
| **Croydon Memorial Pool Individual Memberships** |  |  |  |  |  |
| Fee | **66872 1070** | N | Yes | 56.10 | 71.00 |
| **Croydon Memorial Pool 50's Plus Membership** |  |  |  |  |  |
| CMP 50's Plus Membership | **66874 1070** | N | Yes | 43.70 | 63.90 |
| **Croydon Memorial Pool Aquatics Membership** |  |  |  |  |  |
| Fee | **66880 1070** | N | Yes | 35.95 | 36.50 |
| **Croydon Memorial Pool Membership** |  |  |  |  |  |
| Fitness Plus Family | **66840 1070** | N | Yes | 0.00 | 97.00 |
| Fitness Plus Family Concession | **66840 1070** | N | Yes | 0.00 | 81.60 |
| Fitness Plus Off Peak | **66841 1070** | N | Yes | 0.00 | 31.50 |
| Fitness Plus Teen | **66842 1070** | N | Yes | 0.00 | 24.25 |
| Fitness Plus Individual | **66845 1070** | N | Yes | 0.00 | 48.50 |
| Fitness Plus Individual Concession | **66845 1070** | N | Yes | 0.00 | 41.20 |
| **Recreation Program Active Participation** |  |  |  |  |  |
| Fee | **66020 1070** | N | Yes | Varies on type of run | Varies |
| **Night Run** |  |  |  |  |  |
| Fee | **66038 1070** | N | Yes | Varies on type of run | Varies on type of run |
| Individual | **66038 1070** | N | Yes | 0.00 | 26.00 |
| Family | **66038 1070** | N | Yes | 0.00 | 52.00 |
| **Run Maroondah** |  |  |  |  |  |
| Participation Fee - Community Group | **66040 1070** | N | Yes | Varies | Varies |
| Entry fee - individual 15km | **66040 1070** | N | Yes | 35.00 | 36.40 |
| Entry fee - individual 10km | **66040 1070** | N | Yes | 30.00 | 31.20 |
| Entry fee - individual 5km | **66040 1070** | N | Yes | 25.00 | 26.00 |
| Entry fee - concession 15km | **66040 1070** | N | Yes | 30.00 | 31.20 |
| Entry fee - concession 10km | **66040 1070** | N | Yes | 25.00 | 26.00 |
| Entry fee - concession 5km | **66040 1070** | N | Yes | 20.00 | 20.80 |
| Entry fee - family 5km run/walk (up to 4 participants) | **66040 1070** | N | Yes | 55.00 | 57.20 |
| Entry fee - family additional family entry per person | **66040 1070** | N | Yes | 5.00 | 5.00 |
| Entry fee - kids 1.2km dash (under 14 years) | **66040 1070** | N | Yes | 15.00 | 15.60 |
| **Tri Maroondah** |  |  |  |  |  |
| Participation fee - varies | **66041 1070** | N | Yes | 20.00 | 20.80 |
| Participation Fee - Community Group | **66041 1070** | N | Yes | Varies | Varies |
| **Maroondah Festival** |  |  |  |  |  |
| Community site fee - marquee (no power) | **66073 1052** | N | Yes | 40.00 | 40.00 |
| Community site fee - display site (no power) | **66073 1052** | N | Yes | 70.00 | 70.00 |
| Market stall site - artisan stall | **66073 1052** | N | Yes | 120.00 | 120.00 |
| Market stall site | **66073 1052** | N | Yes | 120.00 | 120.00 |
| Commercial - Business & Eco Village site - commercial business marquee site | **66073 1052** | N | Yes | 495.00 | 495.00 |
| Commercial - Business & Eco Village site - homegrown marquee site | **66073 1052** | N | Yes | 430.00 | 430.00 |
| Commercial - food vendor site | **66073 1052** | N | Yes | 450.00 | 450.00 |
| **Carols by Candlelight** |  |  |  |  |  |
| Seasonal & casual use of council facilities | **66087 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Quambee Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66116 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Nth Ringwood Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66117 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Jubilee Park Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66118 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Proclamation Park Income** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66120 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Heathmont Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66121 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Manson Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66122 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **HE Parker Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66123 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **East Ringwood Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66124 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Mullum Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66126 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Belmont Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66127 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Arrabri Oval** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66128 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Cheong Park** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66129 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Eastfield Park** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66130 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Glen Park** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66131 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Gracedale Park** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66132 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Ainslie Park** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66133 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Hughes Park** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66134 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Lipscombe Park** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66135 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Griff Hunt Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66136 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Barngeong Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66137 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Silcock Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) | **66138 1070** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Town Park** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) |  | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Croydon Park** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) |  | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Dorset Complex** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) |  | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Sundry Parks Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities (Refer to policy on the Maroondah City Council Website) |  | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Occupancy Payments** |  |  |  |  |  |
| Tennis Club Rentals | **66146 1860** | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |
| **Aquanation - Casual** |  |  |  |  |  |
| Adult swim | **65010 1070** | N | Yes | 9.00 | 9.00 |
| Child Swim | **65010 1070** | N | Yes | 7.60 | 7.60 |
| Family swim | **65010 1070** | N | Yes | 25.60 | 25.60 |
| Pensioner/Health Care Card | **65010 1070** | N | Yes | 7.20 | 7.20 |
| Seniors | **65010 1070** | N | Yes | 8.10 | 8.10 |
| Waterslide - Adult/Child Member | **65010 1070** | N | Yes | 3.60 | 4.15 |
| Group Swim |  | N | Yes | 12.40 | 12.40 |
| Shower Access | **65010 1070** | N | Yes | 4.20 | 4.20 |
| **Aquanation - Waterslide** |  | N |  |  |  |
| Adult (unlimited slides 4-7pm weekdays, 10am-6pm weekends, school holidays and public holidays) | **65011 1070** | N | Yes | 8.30 | 8.30 |
| Child (unlimited slides 4-7pm weekdays, 10am-6pm weekends, school holidays and public holidays) | **65011 1070** | N | Yes | 6.80 | 7.00 |
| **Aquanation - Casual spa, sauna & steam room** |  |  |  |  |  |
| Adult | **65012 1070** | N | Yes | 12.70 | 12.80 |
| Concession | **65012 1070** | N | Yes | 10.20 | 11.00 |
| Seniors | **65012 1070** | N | Yes | 11.40 | 11.90 |
| **Aquanation - Aquatic 10 Visit Pass** |  |  |  |  |  |
| Adult swim | **65013 1070** | N | Yes | 81.00 | 81.00 |
| Concession swim | **65013 1070** | N | Yes | 64.80 | 64.80 |
| Child Swim | **65013 1070** | N | Yes | 68.40 | 68.40 |
| Family swim | **65013 1070** | N | Yes | 230.40 | 230.40 |
| Seniors | **65013 1070** | N | Yes | 102.60 | 107.00 |
| **Aquanation -Spa, sauna & steam room 10 Visit Pass** |  |  |  |  |  |
| Adult | **65014 1070** | N | Yes | 114.30 | 115.20 |
| Concession | **65014 1070** | N | Yes | 91.80 | 99.00 |
| Seniors | **65014 1070** | N | Yes | 102.60 | 107.00 |
| **Aquanation - Waterslide 10 Visit Pass** |  |  |  |  |  |
| Adult | **65016 1070** | N | Yes | 74.70 | 74.70 |
| Child/Concession swim | **65016 1070** | N | Yes | 61.20 | 63.00 |
| **Aquanation - Aquatic Education** |  |  |  |  |  |
| membership (48 weeks) | **65020 1070** | N | Yes | 42.00 | 43.20 |
| Private 1:1 | **65020 1070** | N | Yes | 102.60 | 65.00 |
| **Aquanation - Schools** |  |  |  |  |  |
| lessons | **65021 1070** | N | Yes | 10.00 | 10.00 |
| **Aquanation - Facility Hire** |  |  |  |  |  |
| 25m lane hire | **65031 1060** | N | Yes | 39.00 | 40.00 |
| 25m pool booking | **65031 1060** | N | Yes | 196.00 | 200.00 |
| 50m lane hire | **65031 1060** | N | Yes | 57.00 | 59.00 |
| 50m pool booking | **65031 1060** | N | Yes | 328.00 | 337.00 |
| Warm water pool booking | **65031 1060** | N | Yes | 130.00 | 130.00 |
| Warm water pool - half pool booking | **65031 1060** | N | Yes | 50.00 | 55.00 |
| Waterslide hire (hire cost only, excludes staff costs) | **65031 1060** | N | Yes | 208.00 | 208.00 |
| Dive pool hire | **65031 1060** | N | Yes | 180.00 | 180.00 |
| Half dive pool hire | **65031 1060** | N | Yes | 112.00 | 112.00 |
| Group fitness room hire | **65031 1060** | N | Yes | 78.00 | 78.00 |
| Multipurpose (room 2) hire | **65031 1060** | N | Yes | 90.00 | 90.00 |
| Group Fitness Room Hire plus Classes | **65031 1060** | N | Yes | 95.00 | 95.00 |
| RSC Room Hire | **65031 1060** | N | Yes | 90.00 | 90.00 |
| Cycle Studio Hire | **65031 1060** | N | Yes | 90.00 | 90.00 |
| Dry Dive Hire | **65031 1060** | N | Yes | 145.00 | 145.00 |
| Half Dry Dive | **65031 1060** | N | Yes | 88.00 | 88.00 |
| Crèche hire | **65031 1060** | N | Yes | 78.00 | 78.00 |
| **Aquanation - Learn to Swim** |  |  |  |  |  |
| Pool booking | **65031 1060** | N | Yes | 159.00 | 159.00 |
| Lane hire | **65031 1060** | N | Yes | 33.50 | 33.50 |
| **Aquanation - Creche** |  |  |  |  |  |
| Member - One Child | **65050 1070** | N | Yes | 10.00 | 11.00 |
| Non member - One Child | **65050 1070** | N | Yes | 12.00 | 12.00 |
| **Aquanation - Creche 10 Visit Passes** |  |  |  |  |  |
| Member 10 visit pass | **65051 1070** | N | Yes | 90.00 | 99.00 |
| Non member 10 visit pass | **65051 1070** | N | Yes | 108.00 | 117.00 |
| Occasional care | **65051 1070** | N | Yes | 15.00 | 15.00 |
| 10 visit pass Occasional care | **65051 1070** | N | Yes | 135.00 | 135.00 |
| **Aquanation-Lockers** |  |  |  |  |  |
| Fee | **65062 1552** | N | Yes | 3.20 | 3.50 |
| **Aquanation - Personal Training** |  |  |  |  |  |
| Member 10 pass 30 mins - 1:1 | **65071 1070** | N | Yes | 455.00 | 469.00 |
| Member 10 pass 60 mins - 1:1 | **65071 1070** | N | Yes | 715.00 | 736.00 |
| Member 10 Pass 45mins 1:1 | **65071 1070** | N | Yes | 711.00 | 603.00 |
| Member 30 mins - 1:1 | **65071 1070** | N | Yes | 50.00 | 52.00 |
| Member 30 mins - 2:1 | **65071 1070** | N | Yes | 69.00 | 71.00 |
| Member 60 mins - 1:1 | **65071 1070** | N | Yes | 79.00 | 81.00 |
| Member 60 mins - 2:1 | **65071 1070** | N | Yes | 96.00 | 99.00 |
| Member 45mins - 1:1 | **65071 1070** | N | Yes | 65.00 | 67.00 |
| Non member 10 pass 30 mins - 1:1 | **65071 1070** | N | Yes | 525.00 | 541.00 |
| Non member 10 pass 60 mins - 1:1 | **65071 1070** | N | Yes | 810.00 | 834.00 |
| Non member 30 mins - 1:1 | **65071 1070** | N | Yes | 58.00 | 60.00 |
| Non member 30 mins - 2:1 | **65071 1070** | N | Yes | 79.00 | 81.00 |
| Non member 60 mins - 1:1 | **65071 1070** | N | Yes | 90.00 | 93.00 |
| Non member 60 mins - 2:1 | **65071 1070** | N | Yes | 106.00 | 109.00 |
| Start up Trial - 3 sessions | **65071 1070** | N | Yes | 99.00 | 99.00 |
| **Aquanation - Casual Health Club** |  |  |  |  |  |
| Adult | **65072 1070** | N | Yes | 24.00 | 25.00 |
| Concession | **65072 1070** | N | Yes | 20.00 | 20.50 |
| Seniors | **65072 1070** | N | Yes | 21.00 | 21.50 |
| Health Club Casual Teen | **65072 1070** | N | Yes | 19.00 | 19.50 |
| **Aquanation - Casual Group Fitness** |  |  |  |  |  |
| 10 visits Adult | **65073 1070** | N | Yes | 207.00 | 180.00 |
| 10 visits Seniors | **65073 1070** | N | Yes | 189.00 | 162.00 |
| 10 visits Concession | **65073 1070** | N | Yes | 180.00 | 153.00 |
| Adult | **65073 1070** | N | Yes | 19.50 | 20.00 |
| Concession | **65073 1070** | N | Yes | 16.50 | 17.00 |
| Fitness 30 min class Adult | **65073 1070** | N | Yes | 12.50 | 13.00 |
| Seniors | **65073 1070** | N | Yes | 17.50 | 18.00 |
| **Aquanation-Active Adults** |  |  |  |  |  |
| Casual Active Adults programs | **65072 1070** | N | Yes | 7.20 | 7.50 |
| Active Adults - 10 visit pass | **65072 1070** | N | Yes | 64.80 | 67.50 |
| **Aquanation - Family Lifestyle Members-Dry** |  |  |  |  |  |
| Family Lifestyle Members-Dry | **65200 1070** | N | Yes | 110.40 | 142.00 |
| Lifestyle - Family Concession | **65200 1070** | N | Yes | 0.00 | 120.70 |
| **Aquanation - Individual Lifestyle -Dry** |  |  |  |  |  |
| Individual Lifestyle -Dry | **65202 1070** | N | Yes | 57.50 | 71.00 |
| Lifestyle - Individual Concession | **65202 1070** | N | Yes | 0.00 | 60.40 |
| **Aquanation - Swim Lifestyle Membership** |  |  |  |  |  |
| Swim Lifestyle Membership (Swim Plus) | **65204 1070** | N | Yes | 35.80 | 36.50 |
| Swim Plus Concession | **65204 1070** | N | Yes | 0.00 | 31.00 |
| **Aquanation - M/ship Joining Fee** |  |  |  |  |  |
| No commitment joining fee | **65208 1070** | N | Yes | 59.00 | 99.00 |
| 12 month commitment joining fee | **65208 1070** | N | Yes | 0.00 | 29.00 |
| **Aquanation - Rehab** |  |  |  |  |  |
| Rehab Swim - 3 months | **65211 1070** | N | Yes | 0.00 | 285.85 |
| Rehab Swim - 6 months | **65211 1070** | N | Yes | 0.00 | 571.70 |
| Rehab Swim - 12 months | **65211 1070** | N | Yes | 0.00 | 1,143.40 |
| Rehab Gym & Swim - 3 months | **65211 1070** | N | Yes | 0.00 | 383.35 |
| Rehab Gym & Swim - 6 months | **65211 1070** | N | Yes | 0.00 | 766.70 |
| Rehab Gym & Swim - 12 months | **65211 1070** | N | Yes | 0.00 | 1,533.40 |
| **Aquanation - M/ship** |  |  |  |  |  |
| Fitness Plus Individual membership | **65213 1070** | N | Yes | 0.00 | 48.50 |
| Fitness Plus - Individual Concession membership | **65213 1070** | N | Yes | 0.00 | 41.20 |
| Fitness Plus Family membership | **65214 1070** | N | Yes | 0.00 | 97.00 |
| Fitness Plus - Family Concession membership | **65214 1070** | N | Yes | 0.00 | 81.60 |
| Fitness Plus Off Peak membership | **65215 1070** | N | Yes | 0.00 | 31.50 |
| Fitness Plus Teen membership | **65216 1070** | N | Yes | 0.00 | 24.25 |
| 50's plus Membership - Dry | **65199 1070** | N | Yes | 0.00 | 63.90 |
| Foundation - stage 1 (35 pct. discount) Fortnightly | **65212 1070** | N | Yes | 0.00 | 33.70 |
| Foundation - stage 2 (30 pct discount) Fortnightly | **65212 1070** | N | Yes | 0.00 | 36.30 |
| Foundation - stage 3 (25 pct discount) Fortnightly | **65212 1070** | N | Yes | 0.00 | 38.90 |
| Foundation - stage 4 (18 pct discount) Fortnightly | **65212 1070** | N | Yes | 0.00 | 42.55 |
| Foundation - stage 5 (6.99 pct discount) Fortnightly | **65212 1070** | N | Yes | 0.00 | 48.30 |
| **Maroondah Leisure Corporate Membership** |  |  |  |  |  |
| Individual Lifestyle Fortnightly | **66601 1070** | N | Yes | 47.15 | 71.00 |
| Joining fee for all memberships (no commitment) | **66601 1070** | N | Yes | 59.00 | 99.00 |
| **Maroondah Leisure-Family Membership** |  |  |  |  |  |
| Lifestyle concession fortnightly | **66602 1070** | N | Yes | 97.75 | 60.40 |
| Lifestyle fortnightly | **66602 1070** | N | Yes | 110.40 | 71.00 |
| Mates Lifestyle x 2 - fortnightly | **66602 1070** | N | Yes | 103.55 | 116.10 |
| Mates Lifestyle x 3 - fortnightly | **66602 1070** | N | Yes | 155.30 | 174.15 |
| Mates Lifestyle x 4 - fortnightly | **66602 1070** | N | Yes | 207.00 | 232.20 |
| Teen Lifestyle Fortnightly | **66602 1070** | N | Yes | 28.75 | 35.50 |
| **Maroondah Leisure-50+Lifestyle Member** |  |  |  |  |  |
| Fee | **66603 1070** | N | Yes | 54.75 | 60.35 |
| **Maroondah Leisure-Individual Member** |  |  |  |  |  |
| Lifestyle Concession Fortnightly | **66604 1070** | N | Yes | 48.90 | 60.40 |
| Lifestyle Fortnightly | **66604 1070** | N | Yes | 57.50 | 71.00 |
| **Maroondah Leisure-Golf** |  |  |  |  |  |
| Concession | **66617 1070** | N | Yes | 47.15 | 55.30 |
| Fortnightly | **66617 1070** | N | Yes | 55.45 | 65.00 |
| **Maroondah Leisure-Aquatics** |  |  |  |  |  |
| Swim Lifestyle Concession Fortnightly | **66618 1070** | N | Yes | 30.40 | 31.00 |
| Swim Lifestyle Fortnightly | **66618 1070** | N | Yes | 35.80 | 36.50 |

**2022/23 Fees & Charges Inc. GST**

