

Contents

[Message from the Mayor and Chief Executive Officer 3](#_Toc136338199)

[Budget influences 7](#_Toc136338200)

[1. Link to the Integrated Strategic Planning and Reporting Framework 10](#_Toc136338201)

[2. Services and service performance indicators 14](#_Toc136338202)

[3. Summary of financial position 33](#_Toc136338203)

[4. Financial Statements 40](#_Toc136338204)

[5. Notes to the financial statements 51](#_Toc136338205)

[6. Financial performance indicators 83](#_Toc136338206)

[7. Schedule of Fees and Charges 87](#_Toc136338207)

Front page image: *Mother and daughter attend the free movie night at BJ Hubbard Reserve in Ringwood North as part of Council’s Celebrate Maroondah event.*

# Message from the Mayor and Chief Executive Officer

On behalf of Maroondah City Council, we are pleased to present the adopted 2023/2024 Budget to the Maroondah community.

In preparing the adopted 2023/2024 Budget, Council has taken into consideration the rising cost of living facing our community along with the significant financial impacts of the COVID-19 pandemic.

While Council continued to provide the majority of its services throughout the pandemic, like most organisations we also had to manage and adapt to the various stages and restrictions, including the required long-term closures during 2020 and short reactive shutdowns during 2021, and continuing restrictions during the first half of 2022. They also meant a redirection of resources and/or funding in excess of $10 million to respond to the COVID pandemic in the 2019/20, 2020/21 and 2021/2022 financial years.

As a consequence, the adopted 2023/2024 Budget has been reviewed to take into account the financial outcomes of the previous three years, as well as the ongoing impacts for 2023/2024. This includes a review of income and capital work projects, ensuring a sustainable outcome for the year ahead and for the 10 year Long Term Financial Strategy (LTFS).

The LTFS outlines Council’s projected financial position for the next 10 years and provides a guide to the community, Council, and management to assist with decision-making about the future directions and operations of Council. The LTFS demonstrates our long-term financial sustainability and ensures we can continue to invest in community facilities and services while operating in a rate cap environment as set out in the Local Government (Fair Go Rates) Act 2015.

Council continues to work towards the community’s vision as outlined in *Maroondah 2040 - Our future together.* The vision is the foundation from which Council shapes its long-term plans for the municipality. Following extensive community and key stakeholder consultation this long-term vision for the future of Maroondah was adopted in late 2014. The Vision has undergone further consultation with our community to provide a revised vision that captures the latest community aspirations and priorities, emerging themes and trends, and provides the strategic blueprint for Council and the community to continue to work together to shape the future of Maroondah to the year 2040. This refreshed Maroondah 2040 Community Vision was adopted by Council in 2020. The community aspirations and priorities are grouped into eight broad outcome areas that provide the structure for the four-year Maroondah City Council Plan 2021-25.

The Council Plan has been informed by Council’s community engagement activities undertaken for the development and review of the Maroondah 2040 Community Vision; Maroondah COVID-19 Recovery Plan; and Maroondah Liveability, Wellbeing and Resilience Strategy 2021-2031. In addition the inputs and recommendations of a Deliberative Panel made up of 40 community members also contributed to the development of the Council Plan.

The adopted Budget for 2023/2024 links to the achievement of the Council Plan as part of Council’s integrated planning framework. The adopted 2023/2024 Budget outlines the provision of financial resources for the next 12 months and details how these resources will be applied to meet the actions and initiatives detailed in the Council Plan, as well as delivering the more than 120 services and the extensive range of programs and activities that Council provides to the Maroondah community.

**Budget Highlights**

The 2023/2024 budget contains 37 major initiatives as identified in the Council Plan. These initiatives will contribute to the achievement of the four-year Council Plan key directions and ultimately the outcomes as outlined in Maroondah 2040.

Some initiatives include:

* Finalise and implement the Maroondah Liveability, Wellbeing and Resilience Strategy 2021-2031 (including the Health and Wellbeing Action Plan 2021-2023 and Positive Ageing Framework and Action Plan 2021-2025) in accordance with the Public Health and Wellbeing Act 2008;
* Review, update and implement Council’s Physical Activity Strategy; and develop and implement a Stadium Sports Strategy;
* Continue to monitor the social and economic impacts of the COVID-19 pandemic and provide responses aligned to community needs;
* Work in partnership with the Victorian Government to support the construction of a new Hospital in Maroondah to ensure the location and construction maximises community benefit;
* Undertake the staged redevelopment of the Croydon Community Wellbeing Precinct;
* Work in partnership with the Victorian Government to support the removal of level crossings at Bedford RoadRingwood; Dublin Road Ringwood East and Coolstore Road Croydon; and the construction of new stations at Ringwood East and Croydon;
* Engage the community in developing a new Community Vision and prepare the Council Plan 2025-2029 following election of a new Council; and
* Advocate on key local issues on behalf of the Maroondah community, including in the lead up to the Australian and Victorian Government elections in 2024/25 and 2026/27

An extensive Capital Works Program of $65.77 million will be undertaken in 2023/2024. This capital investment includes funding of $32.71 million from Council operations and cash holdings; $32.26 million from external grants; and $0.80 million from contributions.

Highlights of the 2023/2024 Capital Works Program include:

|  |  |  |
| --- | --- | --- |
| Program | $ (million) | Details |
| Buildings | **$45.212** | * Activity Centre Carpark Development Program - at Ringwood ($28.62 million) * Community Facilities Improvement Program ($3.75 million) * Croydon Community Wellbeing Precinct ($5.40 million) * Upgrade and renewal of Sporting and Community Group facilities on Council land ($0.36 million) * Community Facilities Access and Public Toilet Improvement ($0.53 million) – to improve accessibility to Council facilities for people with disabilities |
| Roads | **$3.652** | * Local road renewal program ($1.64 million) * Local road reconstruction ($0.50 million) * Kerb and channel replacement works ($0.58 million) * Local area traffic management ($0.20 million) |
| Footpaths & cycleways | **$3.200** | * Footpath replacement works ($1.05 million) * Footpath construction program ($1.45 million) * Accessibility Improvement Program ($0.30 million) |
| Carparks | **$0.400** | * Carpark improvement program ($0.40 million) |
| Drainage | **$4.925** | * Stormwater drainage renewal program including but not limited to, Sherbrook Catchment Flood Mitigation Stage 4 ($2.00 million), Mullum Mullum Road - Retarding Basin & Panfield Lane Upgrades ($1.00 million), Easement Drain Upgrade - 3-21 Dixon Avenue Croydon ($0.25 million, Easement Drain Upgrade - 2-14 Wilson Concourse Croydon North ($0.25 million), Relining Works ($0.25 million) |
| Recreational, leisure and community facilities | **$1.901** | * Sports field improvement program ($0.65) * Sports field lighting improvement program ($0.27 million) * Sports infrastructure renewal including cricket nets, coach’s boxes and scoreboards ($0.49 million) * Golf Course improvement program ($0.45 million) |
| Parks and open space | **$1.931** | * Open space playground improvement program ($0.72 million) * Open space improvement program ($0.08 million) * Tree improvement program ($0.91 million) * Open space footbridge and boardwalk improvement program ($0.07 million) |

**The Rate Rise & Rate Capping**

Councils have the obligation to levy rates and charges under the Local Government Act 2020 in order to fund and deliver essential community infrastructure and services. The rates Councils collect are a form of property tax. The value of each property is used as the basis for calculating what each property owner will pay.

All of Victoria’s 79 Councils have been operating under rate caps since 1 July 2016. Each year the Minister for Local Government sets a cap on rate increases based on that period’s Consumer Price Index (CPI) and advice from the Essential Services Commission (ESC). The rate cap limits the total amount a Council can increase its rates each year based on the amount it levied in the previous year.

The decision must be made by 31 December each year to apply to rates in the following financial year.

For the 2023/2024 financial year, Council’s rate rise has been capped at 3.5%. While Councils may seek approval to increase rates above the rate cap, Council’s 10-year Financial Plan has no intention to do so.

The rate cap applies to the Council’s total rate revenue and not individual properties.  In many cases, an individual rates bill may increase or decrease by more (or less) than the capped rise amount.  This may happen because:

* the value of the property has increased or decreased in relation to the value of other properties in the Council;
* other charges and levies that are not subject to the cap, such as the waste charge, has risen. The capped increases apply to the general rates only; and
* the amount of rates levied from properties of that type (residential, commercial or industrial) has changed through the Council’s application of differential rates.

Council recognises that some members of the community may have difficulty paying their rates, and has a Financial Hardship Policy, which includes offering payment arrangements based on individual ratepayer circumstances.

Further information on Rates and Charges can be found in Section 5.1.1 Notes to financial statements within this document.

**Waste Management**

Waste and recycling collection is considered a critical service used by all residents. As documented over the past few years, the recycling industry has been through some challenging moments and events stemming from issues across the globe. Whilst these challenges are expected to continue into the foreseeable future, Maroondah will continue to work towards a pathway that results in an efficient and resilient recycling system. This includes:

* Investing in the initiatives and the infrastructure required to deliver on the outcomes set out in Council’s 10 Year Waste Strategy over the course of the next decade.
* Driving key initiatives to reduce waste that align with State direction and the State Government Policy.
* Ensuring contracts continue to deliver for current and future requirements.

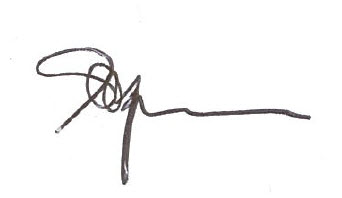
For waste services to be delivered effectively and efficiently throughout the municipality and particularly recycling, the charge for 2023/2024, incorporating kerbside collection, green waste, the introduction of Food in Organics (FOGO) initiatives and recycling, will increase by 9.8% from the 2022/2023 level. This increase in price, assists the municipality in ensuring a reliable and environmentally friendly waste processing service is delivered.

**Other Challenges**

In addition to the Victorian Government cap on rates and the waste management challenges, Maroondah also faces other challenges including:

* Funding renewal and maintenance of infrastructure and community assets whilst at the same time meeting the expectations of delivering new and enhanced infrastructure in an economic environment where cost of materials and services have increased dramatically;
* Constrained ability to fund the delivery of services whilst revenue is capped, whilst also delivering on services that have gradually shifted from State/Federal responsibility. Over time, those same services have become expected by the Community to be continually delivered by Council, but the level of funding received does not reflect the real cost of providing these services to the community;
* Human capital is a challenge across the sector, identifying the people with the right skill sets whilst competing with private sector for talent
* Pandemic recovery and associated economic impacts
* Digital transformation to help Council better serve its citizens; and
* Funding expectations of enhanced service provision to meet changing citizen expectations.

This adopted Budget has been set using a rigorous process of consultation and review and Council endorses it as a balanced, sustainable, and responsible platform to ensure enhanced services, protection of Council’s $2.09 billion in net assets, the delivery of $65.77 million extensive capital projects, an underlying surplus of $3.9 million excluding extraordinary items, and a financially prudent future for our community.

**Cr Rob Steane Mr Steve Kozlowski**

**Mayor Chief Executive Officer**

Budget influences

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

### Budget implications

In framing the Budget, Council has not only focussed on its key directions (strategies) and priority actions (major initiatives) as contained in the Council Plan but has also accommodated significant external influences on its planned levels of revenue and expenditure. In particular, Council operates in a highly regulated environment and decisions by other levels of government and the private sector can have major impacts locally.

Whilst such influences are outside the control of Council, others arise as a result of decisions taken and policies proposed in response to community priorities, the drive for continuous improvement, innovation and the requirement for ongoing sound financial management. The major influences are listed on the next few pages.

Not withstanding their effect, Council’s Budget will deliver outcomes that:

* Provide for the ongoing provision of its wide range of quality services to the community;
* Build on its existing firm financial base to continue its strategy to improve its long-term financial viability;
* Strike an appropriate balance between todays and future generations in respect of the funding of its operations and the development, renewal, and maintenance of its long-term assets; and
* Support an organisational and administrative framework that will help ensure the provision of continued good governance.

### External Influences

In preparing the 2023/2024 budget, a number of external influences have been taken into consideration, because they will impact significantly on the services delivered by Council in the budget period when compared to the 2022/2023 budget. These include:

* The Victorian State Government introduced a cap on rate increases from 2016/17. The cap for 2023/2024 has been set at 3.50%;
* Consumer Price Index – (CPI) All groups Consumer Price Index rose 1.9% in the December 2022 quarter and 7.8% annually. Melbourne Index rose 1.6% in the December 2022 quarter and 8.0% annually (ABS). CPI is forecast to increase to 6.7% by June 2023 before decreasing to 3.6% by the end of the 2023/2024 year (RBA Economic Outlook February 2023).
* Significant loss of revenue and overall impacts on financial position directly as a result of COVID19 including funding the renewal of infrastructure and community assets in a COVID19 environment;
* Cost Shifting occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by local governments do not increase in line with the real cost increases;
* An increase of $0.05 million in the Federal Government Funding Assistance Grants funding compared to the prior year;
* The Australian Federal Government Superannuation Guarantee rate is increasing to 11.00% from 10.50%, effective 1 July 2023 and will then continue to increase until it reaches 12% on 1 July 2025.
* The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the Fire Services Levy Act 2012 which is not included in Council’s budget;
* An overall decrease of $4.30 million in total capital grants is anticipated in 2023/2024.
* Councils across Australia raise approximately 3.5% of the total taxation collected by all levels of Government in Australia. In addition to this, Councils are responsible with the maintenance of more than 30% of all Australian public assets including roads, bridges, parks, public buildings and footpaths. Leading to a large portion of Council income being allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.

### Internal Influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the 2023/2024 budget. These matters and their financial impact when compared to the 2022/2023 budget are set out below:

* Depreciation of Council’s core asset infrastructure for 2023/2024 is $28.86 million. Council must ensure its capital renewal program at minimum keeps pace with this figure to ensure adequate maintenance of Council’s $2.1 billion infrastructure;
* Continued objective of meeting financial sustainability objectives and targets, such as the underlying result, liquidity, indebtedness and renewal/upgrade ratios;
* The inclusion of 37 Council Plan Priority Actions (Major initiatives) that will be undertaken by Council in 2023/2024 that will contribute to the achievement of preferred community outcomes outlined in Maroondah 2040: *Our future together*. for a full list of all initiatives refer to Section 2;
* Work in partnership with a broad range of service providers and agencies to develop and deliver services and cultural experiences in the Croydon Community Wellbeing Precinct.
* Advance planning to reinforce the sense of place and Local Neighborhoods to enable people the choice to live local through the provision of services and daily needs from across a network of neighborhoods within Maroondah;
* New Green Waste processing introduced at the end of 2022/2023 and the continued roll out of Council’s 10 Year Waste, Litter and Resource Recovery Strategy 2020-2030;
* Work in partnership to plan for and support the Victorian Government three-and four-year-old kindergarten reforms, including advocating for funding at all levels of Government for new and redeveloped facilities to enable these reforms in Maroondah;
* Implement the Ringwood Metropolitan Activity Centre Master Plan including enhancing the Maroondah Highway boulevard and Staley Gardens.

### Budget Principles

In response to these influences, guidelines were prepared and distributed to all Council employees with budget responsibilities. The guidelines set out the key budget principles upon which the employees prepare their budgets.

The principles included:

* The outcomes of Councils’ Financial Plan will drive the 2023/2024 budget process. The primary direction for the Budget is to ensure Council’s continued long-term financial sustainability and that the requirements of the State Government in relation to Rate Capping are met;
* Service levels to be maintained at 2022/2023 levels with the aim to use fewer resources with an emphasis on innovation, productivity and efficiency enhancements;
* Grants to be based on confirmed funding levels;
* New initiatives which are not cost neutral to be justified through a business case;
* Existing fees and charges to be increased at market levels for unit costs and volume;
* New revenue sources such as partnerships and shared services to be identified where possible;
* Salaries and wages to be increased in line with estimated Enterprise Bargaining outcomes; and
* Operating revenue and expenses arising from completed 2022/2023 capital projects to be included.

### Legislative requirements

Under Division 2 - Budget Process Section 94 of the Local Government Act 2020, Council must prepare a budget for each financial year and the subsequent 3 financial years:

(1) A Council must prepare and adopt a budget for each financial year and the subsequent 3 financial years by—

(a) 30 June each year; or

(b) any other date fixed by the Minister by notice published in the Government Gazette.

(2) A Council must ensure that the budget gives effect to the Council Plan and contains the following—

(a) financial statements in the form and containing the information required by the regulations;

(b) a general description of the services and initiatives to be funded in the budget;

(c) major initiatives identified by the Council as priorities in the Council Plan, to be undertaken during each financial year;

(d) for services to be funded in the budget, the prescribed indicators and measures of service performance that are required to be reported against by this Act;

(e) the total amount that the Council intends to raise by rates and charges;

(f) a statement as to whether the rates will be raised by the application of a uniform rate or a differential rate;

(g) a description of any fixed component of the rates, if applicable;

(h) if the Council proposes to declare a uniform rate, the matters specified in section 160 of the **Local Government Act 1989**;

(i) if the Council proposes to declare a differential rate for any land, the matters specified in section 161(2) of the **Local Government Act 1989**;

(j) any other information prescribed by the regulations.

(3) The Council must ensure that, if applicable, the budget also contains a statement—

(a) that the Council intends to apply for a special Order to increase the Council's average rate cap for the financial year or any other financial year; or

(b) that the Council has made an application to the ESC for a special Order and is waiting for the outcome of the application; or

(c) that a special Order has been made in respect of the Council and specifying the average rate cap that applies for the financial year or any other financial year.

Council must ensure that the budget contains information as detailed in the Act and the Local Government (Planning and Reporting) Regulations 2020:

1. For the purposes of section 94(2)(a) of the Act, the financial statements included in a budget must—

(a) contain a statement of capital works for the budget year and subsequent 3 financial years; and

(b) be in the form set out in the Local Government Model Financial Report.

## Link to the Integrated Strategic Planning and Reporting Framework

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This section describes how the Budget links to the achievement of the Council Plan within an overall integrated strategic planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Maroondah 2040 Community Vision, Financial Plan and Asset Plan), medium term (Council Plan 2021-2025 and Revenue and Rating Plan) and short term (Service Delivery Plans and Budget) and then holding itself accountable (Annual Report).

### 1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated strategic planning and reporting framework that applies to local government in Victoria. At each stage of the integrated strategic planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



*Figure 1: Maroondah City Council’s Integrated Planning Framework*

Council’s framework is underpinned by the shared long-term community vision outlined in *Maroondah 2040 ‘Our Future Together’*. Council has undertaken a review of *Maroondah 2040 ‘Our future together’* in consultation with the Maroondah community. The refreshed Community Vision was adopted in June 2021.

The community aspirations and priorities for the future of Maroondah have been grouped into eight broad outcome areas that provide the structure for the Council Plan 2021-2025 (Council Plan). These community outcome areas comprise:

* A safe, healthy and active community
* A prosperous and learning community
* A vibrant and culturally rich community
* A clean, green and sustainable community
* An accessible and connected community
* An attractive, thriving and well-built community
* An inclusive and diverse community
* A well governed and empowered community

The strategic direction through Maroondah 2040, the Council Plan, and the Financial Plan has resulted in detailed service delivery plans across each of Council’s service areas. These plans are reviewed annually to ensure alignment with community needs and expectations.

The framework both feeds into and is supported by a number of other key planning documents – in particular Council’s budget, legislated plans and strategies and a broad range of supporting strategies and policies adopted by Council.

To ensure Council has the capacity to work towards the achievement of the Maroondah 2040 Community Vision, a Financial Plan has been prepared to guide the financial resources of Council over the next 10 years. This plan is updated annually.

From the Financial plan evolves a Budget that provides specific targets in relation to financial resources for the next financial year and a framework to ensure strategies and commitments are transformed into ‘on the ground’ results. The Budget specifies goals against which Council can measure its progress and performance whilst also articulating sources of revenue and how that revenue is spent in delivering services to the community.

### 1.1.2 Key planning considerations

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation needs to be in line with a councils adopted Community Engagement Policy and Public Transparency Policy.

### 1.2 Our Purpose

*Organisational Vision*

We will foster a prosperous, healthy and sustainable community.

*Our Mission*

We are dynamic and innovative leaders, working in partnership to enhance community wellbeing.

*Our Workplace Values*

* We are **ACCOUNTABLE** to each other and our community
* We collaborate in an adaptable and **SUPPORTIVE** workplace
* We **PERFORM** at our best
* We are open, honest, **INCLUSIVE** and act with integrity
* We ensure every voice is heard, valued and **RESPECTED**
* We are brave, bold and achieve **EXCELLENCE**

### 1.2.1 What Our Community Said

The Budget evolves from Maroondah 2040 - Our future together. Broad engagement was undertaken in both the development, and recent interim review, of the Maroondah 2040 Community Vision. This engagement included surveys, forums, workshops and events with community members, stakeholders, Advisory Committees and employees.

The Budget has also been informed by the outcomes of recent engagement undertaken for the Maroondah COVID-19 Recovery Plan, including over 3,000 community survey responses; and broad scale engagement for the Maroondah Liveability, Wellbeing and Resilience Strategy 2021-2031 during 2019 and 2020.

### 1.2.2 Deliberative Engagement

Over a period of six weeks, and ten sessions, a panel of 40 community members came together to deliberate on the topics of health and wellbeing; liveable communities; environment; and assets. The inputs and recommendations from this panel have informed the Finance Plan, Council Plan 2021-2025, and four-year Budget and will also inform a range of Council’s future strategic work, projects and service delivery.

### 1.3 Strategic Objectives

The Council Plan articulates eight future outcome areas (strategic objectives), each with a set of four-year key directions (strategies), priority actions, Council Plan indicators (strategic indicators) and supporting strategies and plans. The priority actions (major initiatives) work towards the achievement of the key directions, and ultimately the outcome areas and vision outlined in *Maroondah 2040 ‘Our future together’*.

Council delivers services and initiatives under 14 major service areas. Each contributes to the achievement of the future outcome areas as set out in *Maroondah 2040 ‘Our future together’* and Council Plan. The Budget converts these services and initiatives into financial terms to ensure that there are sufficient resources for their achievement. The following table lists the eight community outcome areas as described in the Council Plan.

| Outcome Area | Vision Statements |
| --- | --- |
| *1. A safe, healthy and active community* | In 2040, Maroondah will be a safe, healthy and active community where all people have the opportunity to experience enhanced levels of social, emotional and physical wellbeing. |
| *2. A prosperous and learning community* | In 2040, Maroondah will be a thriving regional centre of economic activity and education, where the sustainable growth of local businesses is supported, and diverse lifelong learning opportunities are accessible for all community members. |
| *3. A vibrant and culturally rich community* | In 2040, Maroondah will be a vibrant and creative community recognised for celebration of the arts, cultural expression and diverse entertainment options. |
| *4.* *A clean, green and sustainable community* | In 2040, Maroondah will be a resilient community committed to sustainable living, enhancing our natural environment, and providing leadership in responding to climate change. |
| *5. An accessible and connected community* | In 2040, Maroondah will be accessible for all ages and abilities with walkable neighbourhoods, sustainable transport options, and a safe integrated transport network. |
| *6. An attractive, thriving and well built community* | In 2040, Maroondah will be an attractive, sustainable and well built community with thriving activity centres and a network of neighbourhoods where everyone has the opportunity to live, work and play locally. |
| *7. An inclusive and diverse community* | In 2040, Maroondah will be an inclusive and equitable community where all people are valued, supported and socially connected, and diversity is embraced and celebrated. |
| *8.* *A well governed and empowered community* | In 2040, Maroondah will be an empowered community actively engaged in local decision making, led by an innovative community inspired Council that collaborates regionally and proactively champions local needs. |

## Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2023/2024 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council’s operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability.

### 2.1 Outcome Area (Strategic Objective) 1: A safe, healthy and active community

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2021/2022** | **2022/2023** | **2023/2024** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Youth and Children’s Services** |  |  |  |  |
| These services work to raise the wellbeing of Maroondah’s children, young people and their families by performing a wide range of roles and functions. Key services and functions include:   * Youth development programs, individual support services and events for young people * Occasional Care Services for children * Information and education sessions for parents * Professional learning program for early childhood educators * Working with schools to enhance student wellbeing through the School Focussed Youth Service * Maroondah Positive Education Network * Capacity building initiatives for professionals including education and professional networks * Supporting kindergartens * Facility provision and management * Community and online engagement * Strategic planning, projects and sector development | Inc | 1,048 | 1,231 | 793 |
| Exp | 2,888 | 3,347 | 2,847 |
| **Surplus / (deficit)** | **(1,840)** | **(2,116)** | **(2,054)** |
| **Community Health** |  |  |  |  |
| Council plays an instrumental role protecting and promoting the health and wellbeing of the community through education and prevention strategies while supporting sustainable safe environments. A broad range of proactive and reactive activities are undertaken to reduce public health risks that include:   * The registration and assessment of food and health businesses * Statutory food and water sampling * Communicable disease investigations * Immunisation Services * Preventative health services & health promotion activities * Environmental pollution and remediation activities   The team also coordinates the Maroondah Liveability, Safety and Amenity Advisory Committee | Inc | 631 | 750 | 753 |
| Exp | 1,547 | 1,544 | 1,661 |
| **Surplus / (deficit)** | **(916)** | **(794)** | **(908)** |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2021/2022** | **2022/2023** | **2023/2024** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Emergency and Recovery Management** |  |  |  |  |
| The Emergency Management area facilitates Council’s planning and readiness to mitigate, respond to and recover from emergencies within the municipality. The Emergency Management team take a lead role in supporting the emergency management partnership with eastern region Councils and resource sharing | Inc | 93 | - | - |
| Exp | 455 | 141 | 148 |
| **Surplus / (deficit)** | **(362)** | **(141)** | **(148)** |
| **Community Well Being** |  |  |  |  |
| This team oversees the integrated planning and delivery of Council activities in accordance with organisational goals, objectives and budgets.  The team facilitates:   * community wellbeing initiatives, including developing a future operational model for the Croydon Community Wellbeing precinct * disability advocacy, * social research, * community safety, * and on-the-ground community development activities.   It also leads Council policy development on social issues such as affordable housing and gender equity and gambling.    The team supports the following Committees:   * Maroondah Access Inclusion and Equity, * Maroondah Community Health and Wellbeing, * Maroondah Disability Advisory, * Maroondah Liveability Safety and Amenity, * as well as the Maroondah Communities of Wellbeing initiative.   In addition, the team oversees:   * Council’s Community Grants funding program, * supports the work of the Maroondah Liquor Accord, coordinates the Maroondah’s Community Houses Network, * supports Preventing Violence Against Women and gender equity activities, * leads disability initiatives and advocacy | Inc | 8 | 219 | 1 |
| Exp | 1,310 | 1,591 | 1,750 |
| **Surplus / (deficit)** | **(1,302)** | **(1,372)** | **(1,749)** |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2021/2022** | **2022/2023** | **2023/2024** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Leisure and Aquatics, Stadiums, Golf and Sports fields** | **Exp** | **#N/A** | **343.9991** | **0** |
| These three (3) teams provide a broad range of services and activities from a range of community facilities and open space assets, to meet the needs of Maroondah’s diverse community. The teams provide support, management and operation of Council’s major leisure facilities, including:   * Aquahub * Aquanation * Croydon Memorial Pool * Dorset Golf * Ringwood Golf * The Rings * Maroondah Nets; and * Maroondah Edge   In addition, the Golf and sports fields team provides maintenance and renewal of Council’s 48 sports fields, which includes cricket pitch turf management. The teams also have a strong focus on service co-ordination and policy development. | Inc | 13,668 | 21,496 | 23,365 |
| Exp | 17,857 | 22,184 | 23,259 |
| **Surplus / (deficit)** | **(4,189)** | **(688)** | **106** |
| **Sports, Recreation and Events** | **Exp** | **30.311235** | **25.979036** | **0** |
| This team supports and encourages community involvement in physical activity via direct and indirect service provision through:   * Casual and seasonal allocation of sports fields and pavilions; * Community Facilities Tenancy agreement development and management; * Events (including Maroondah Carols and Maroondah Festival); direct service provision, support and advice for community-based events; * Community sporting liaison and advocacy; capital works project planning and co-ordination; * Promotion of participation in physical activity; information dissemination and direct liaison with sport and recreation groups; * Leisure planning and policy development; and   Facility management of 72 community buildings and club development initiatives. | Inc | 1,038 | 715 | 723 |
| Exp | 1,889 | 1,480 | 1,416 |
| **Surplus / (deficit)** | **(851)** | **(765)** | **(693)** |
| **Maternal and Child Health Services** | **Exp** | **108.56601** | **123.39038** | **0** |
| This is a state-wide universal service for families with children from birth to school age. The service is delivered at seven Maternal and Child Health centres across the municipality and is provided in partnership with the Department of Families, Fairness & Housing. Council also provides an enhanced MCH service focusing on children, mothers, fathers, parents and families at risk of poor health and community wellbeing outcomes. The service also works in close partnership with a wide range of external organisations such as Eastern Health, EACH, CYMHS (Child and Youth Mental Health Services), ECLC (Eastern Community Legal Centre) and Refugee Heath Services to deliver innovative and targeted programs to ensure the wellbeing of children and families connected with the service. | Inc | 1,523 | 1,806 | 1,383 |
| Exp | 2,902 | 3,360 | 3,048 |
| **Surplus / (deficit)** | **(1,379)** | **(1,554)** | **(1,665)** |

**Major Initiatives (Priority Actions)**

1. Review, update and implement Council’s Physical Activity Strategy; and develop and implement a Stadium Sport Strategy
2. Finalise and implement the Maroondah Liveability, Wellbeing and Resilience Strategy 2021-2031 (including the Health and Wellbeing Action Plan and Positive Ageing Framework and Action Plan 2021-2025) in accordance with the Public Health and Wellbeing Act 2008
3. Work in partnership with a broad range of service providers and agencies, to develop and deliver services and cultural experiences in the Croydon Community Wellbeing Precinct
4. Continue to monitor the social and economic impacts of the COVID-19 pandemic and provide responses aligned to community needs
5. Work in partnership with the Victorian Government to support the construction of a new hospital in Maroondah to ensure the location and construction maximises community benefit

**Service Performance Indicators**

|  |  |  |  |
| --- | --- | --- | --- |
| **Service** | **Indicator** | **Performance Measure** | **Computation** |
| Aquatic Facilities | Utilisation | Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population) | Number of visits to aquatic facilities / Population |
| Food Safety | Health  And  Safety | Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council) | [Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100 |
| Maternal and Child Health | Participation | Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service) | [Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100 |
| Maternal and Child Health | Participation | Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service) | [Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100 |

### 2.2 Outcome Area (Strategic Objective) 2: A prosperous and learning community

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2021/2022** | **2022/2023** | **2023/2024** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Business & Activity Centre Development** |  |  |  |  |
| The key focus of these services is to strengthen the local economy, recognising that a healthy community is built on a strong local economy. The team stewards investment attraction and development of the:   * the Ringwood Metropolitan Activity Centre * Croydon Major Activity Centre * and 31 Local centres across the municipality   as well as the Bayswater Business Precinct which is a precinct of regional significance shared with Knox and Yarra Ranges City Councils.  The team delivers a collaborative co-workspace, business programs, workshops and events and information all designed to develop, strengthen, connect and celebrate our businesses as well as developing partnerships which are critical to delivery such as:   * business * investors * governments * education providers and others. | Inc | 125 | 277 | 274 |
| Exp | 1,298 | 1,460 | 1,458 |
| **Surplus / (deficit)** | **(1,173)** | **(1,183)** | **(1,184)** |
| **Libraries** |  |  |  |  |
| Maroondah City Council provides two library facilities – one in Realm and one in Croydon, delivered under a regional Business Enterprise partnership model with the Eastern Regional Libraries Corporation. | Inc | - | - | - |
| Exp | 3,061 | 3,085 | 3,156 |
| **Surplus / (deficit)** | **(3,061)** | **(3,085)** | **(3,156)** |

**Major Initiatives (Priority Action)**

1. Advance planning to reinforce the sense of place and Local Neighbourhoods to enable people the choice to live local through the provision of services and daily needs from across a network of neighbourhoods within Maroondah
2. Work in partnership to implement the Bayswater Business Precinct Transformation Strategy and investigate and implement innovative opportunities to enhance business capability, skill development, employment and education pathways for the manufacturing sector
3. Work in partnership to plan for and support the Victorian Government three- and four year old kindergarten reforms, including advocating for funding at all levels of Government for new and redeveloped facilities to enable these reforms in Maroondah
4. Implement the Ringwood Metropolitan Activity Centre Master Plan including enhancing the Maroondah Highway boulevard and Staley Gardens
5. Successfully transition the Eastern Regional Libraries service to a Beneficial Enterprise Model

**Service Performance Indicators**

|  |  |  |  |
| --- | --- | --- | --- |
| **Service** | **Indicator** | **Performance Measure** | **Computation** |
| Libraries | Participation | Library membership (Percentage of the population that are registered library members) | [Number of registered library members / Population] x100 |

### 2.3 Outcome Area (Strategic Objective) 3: A vibrant and culturally rich community

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2021/2022** | **2022/2023** | **2023/2024** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
|  |  |  |  |  |
| **Arts and Cultural Development** |  |  |  |  |
| Arts, creativity and cultural vitality are a key part of Maroondah’s liveability. This team presents, supports and facilitates a wide range of creative opportunities across Maroondah, ensuring a culturally rich and vibrant municipality in line with the community's aspirations.  The team develops and delivers dynamic and exciting arts programming for all ages and abilities within high calibre indoor and outdoor arts spaces. All art forms are included, from visual arts to music, from performance to digital media. Innovative visual and performing arts programming, including arts incubators and the R & M McGivern Prize valued at $25,000, bring highly skilled artists and a wide range of visitors to Maroondah from across the eastern region and beyond. | Inc | 213 | 337 | 352 |
| Exp | 1,270 | 1,464 | 1,566 |
| **Surplus / (deficit)** | **(1,057)** | **(1,127)** | **(1,214)** |
| **Karralyka Centre** |  |  |  |  |
| This is a premier theatre and function centre in Melbourne's eastern suburbs and the only such facility of this size in Maroondah. The theatre has a seating capacity of 430 and delivers a season of theatre for the community including:   * Morning Melodies * children's theatre and drama workshops * comedy * musical and * dramatic performances   Karralyka partners with local theatre groups to promote and develop performing arts in the community. The theatre generates positive demand as a ‘venue for hire’, and regularly hosts local school and corporate performances and seminars. Karralyka is a flexible function and conference venue with a total capacity for 550 seated guests. Karralyka manages its food and beverage operations in-house. The kitchen facilities at Karralyka are also used to prepare food for Council’s Meals on Wheels service (including Knox City Council and emergency supply as required). The Maroondah Federation Estate and Maroondah Community Halls are also managed through Karralyka. | Inc | 2,227 | 3,160 | 3,342 |
| Exp | 3,348 | 3,475 | 3,447 |
| **Surplus / (deficit)** | **(1,121)** | **(315)** | **(105)** |

**Major Initiatives (Priority Actions)**

1. Design the Karralyka redevelopment, and undertake staged redevelopment works
2. Implement *the Arts and Cultural Development Strategy 2020-2025* and work with the Maroondah Arts Advisory Committee to maximise arts and cultural opportunities across Maroondah

### 2.4 Outcome Area (Strategic Objective) 4: A clean, green and sustainable community

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2021/2022** | **2022/2023** | **2023/2024** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Natural Environment (bushland Management, Parks and**  **Open Space, and Tree Maintenance)** |  |  |  |  |
| There are three (3) distinct teams that maintain and manage aspects of Maroondah’s Natural Environment, including Bushland Management, Parks and Open Space, and Tree Maintenance.  The Bushland Management team maintains over 50 bushland reserves, which involves proactively supporting and protecting biodiversity and maintaining appropriate fire breaks. The team also works closely and proactively with Council’s bush reserve ‘Friends of Groups’ to support and assist with the maintenance of Maroondah’s Bushland Reserves.  The Parks and Open Space team maintains Maroondah’s extensive parks and gardens, including proactive and reactive maintenance of landscaped areas, and grass mowing.  The Tree Maintenance team manage power line clearance, the reactive tree maintenance program, tree data capture program and Council’s Tree Improvement program (which includes tree planting in streets and reserves). | Inc | 50 | 50 | 60 |
| Exp | 10,484 | 10,474 | 10,688 |
| **Surplus / (deficit)** | **(10,434)** | **(10,424)** | **(10,628)** |
| **Waste Management** |  |  |  |  |
| This team provides residential and commercial waste services to the Maroondah community, including public recycling bins, street litter bins, parks and reserves bins and Council facilities bins. They manage kerbside collection, receipt and sorting, green organics, land fill supply and hard waste contracts. Services also include the on-call hard waste collection, a schools and community waste education program, and planning to meet future waste management needs, including the rollout of the new Food and Garden Organics (FOGO) service. | Inc | 139 | - | - |
| Exp | 15,791 | 18,491 | 20,435 |
| **Surplus / (deficit)** | **(15,652)** | **(18,491)** | **(20,435)** |

**Major Initiatives (Priority Actions)**

1. Work in partnership to deliver the staged implementation of the Reimagining Tarralla Creek project
2. Implement Council's *Sustainability Strategy 2022-2031*, including development of a Climate Change Plan integrating carbon reduction and climate adaptation measures
3. Develop and implement *Council’s Waste, Litter and Resource Recovery Strategy 2020-2030*
4. Prepare and implement a series of Biolink Action Plans that implement the Maroondah Habitat Connectivity Study
5. Implement a streetscape enhancement program, including a significant increase in tree planting

**Service Performance Indicators**

|  |  |  |  |
| --- | --- | --- | --- |
| **Service** | **Indicator** | **Performance Measure** | **Computation** |
| Waste management | Waste Diversion | Kerbside collection waste diverted from landfill. (Percentage of recyclables and green organics collected from kerbside bins that is diverted from landfill) | [Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100 |

### 2.5 Outcome Area (Strategic Objective) 5: An accessible and connected community

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2021/2022** | **2022/2023** | **2023/2024** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Asset Management** |  |  |  |  |
| The Asset Management team provides specialist advice and support to facilitate improved asset management capabilities for the organisation, including:   * Strategic asset management * Implementation and development of Council’s corporate asset and works management system * Management of all corporate data relating to Council’s assets * Cyclical proactive inspections of Council’s assets in accordance with Council’s Road Management Plan; and   Development of Council’s annual capital works programs relating to roads, car parks, laneways, shared paths, community facilities, and open space assets | Inc | 40 | 14,991 | 46 |
| Exp | 1,644 | 16,811 | 1,932 |
| **Surplus / (deficit)** | **(1,604)** | **(1,820)** | **(1,886)** |
| **Engineering Services** |  |  |  |  |
| Engineering Services provides professional advice and technical expertise in a wide range of infrastructure areas including traffic and transport investigations, strategic transportation issues, stormwater drainage investigations and flood management strategies.  The team is also responsible for various statutory approval functions in relation to private developments including:   * assessment of engineering and construction and management plans, * assessment and approval of report and consents, * asset protection and other engineering applications, * supervision of engineering works relating to developments along with construction site and * general infrastructure compliance activities.   The team is responsible for the engineering related component of Council’s Capital Works Program including:   * management of design consultants, * the tendering and contract process, and   the supervision of construction works. | Inc | 1,046 | 1,197 | 1,374 |
| Exp | 2,295 | 2,362 | 2,286 |
| **Surplus / (deficit)** | **(1,249)** | **(1,165)** | **(912)** |

**Major Initiatives (Priority Actions)**

1. Work in partnership with the Victorian Government to implement road improvement works at: New Street, Ringwood; Reilly Street and Wantirna Road, Ringwood; Eastfield Road, Ringwood East; and Plymouth Road and Kirtain Drive, Croydon. Undertake carpark improvement works at: McAlpin Reserve, Ringwood North; and Dorset Recreation Reserve, Croydon
2. Design and construct an activity centre carpark in Ringwood
3. Work in partnership with the Victorian Government to support the removal of level crossings at Bedford Road Ringwood; Dublin Road Ringwood East and Coolstore Road Croydon; and the construction of new stations at Ringwood East and Croydon
4. Advocate to the Australian and Victorian Governments for the provision of new and upgraded transportation infrastructure in Maroondah
5. Work in partnership to undertake renewal works on the Mullum Mullum Creek and Colchester Road shared trails; and continue footpath construction in the Principle Pedestrian Network

### 2.6 Outcome Area (Strategic Objective) 6: An attractive, thriving and well built community

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2021/2022** | **2022/2023** | **2023/2024** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Building Services** |  |  |  |  |
| The Building Services team ensures the compliance of existing and proposed buildings in Maroondah with the Building Act and Regulations and provides advice on variations to Building Regulations and swimming pool/spa safety barriers, building permits and inspections.  The Building Services team also issue building permits for building works and conduct the inspections related to the permits issued.  The team perform a statutory function relating to report and consent (dispensation) applications and Hoarding Permits under the Building Regulations, co-ordinate Section 29A reports for demolition and provide property and building permit information on application. | Inc | 576 | 787 | 548 |
| Exp | 1,232 | 1,501 | 1,473 |
| **Surplus / (deficit)** | **(656)** | **(714)** | **(925)** |
| **Built Environment** |  |  |  |  |
| This team provides pro-active and reactive maintenance of Council’s infrastructure assets including roads, footpaths and drains. The team also provides pro-active cleaning of all drainage pits within road reserves, programmed street sweeping, public toilet & BBQ cleaning, graffiti removal, and plant and fleet management for all Council’s vehicles (including the workshop). | Inc | 109 | 87 | 80 |
| Exp | 7,557 | 7,657 | 7,833 |
| **Surplus / (deficit)** | **(7,448)** | **(7,570)** | **(7,753)** |
| **Statutory Planning** |  |  |  |  |
| Council has the responsibility for delivering town planning land use and development advice and assessments to diverse residential and commercial communities. These residential and commercial land uses are set in a unique urban environment with high levels of amenity protected by various landscape and environmental controls as set out in the Maroondah Planning Scheme.  The role of statutory planning is to manage and consult with the community on changes and ensure that such changes are to the social, environmental and economic betterment of the City.  $4.0M income is restricted for Public Open Space. | Inc | 5,054 | 6,608 | 6,498 |
| Exp | 2,842 | 2,904 | 2,910 |
| **Surplus / (deficit)** | **2,212** | **3,704** | **3,588** |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2021/2022** | **2022/2023** | **2023/2024** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Strategic Planning and Sustainability** |  |  |  |  |
| This function carries oversight of the Maroondah Planning Scheme to ensure efficient and effective economic, social and environmental outcomes for the City, this includes:   * reviewing the Maroondah Planning Scheme, * undertaking supporting strategic studies such as neighbourhood character and vegetation, * preparing housing strategies and structure plans for activity centres, * identifying and recommending places of heritage significance, * preparing and considering planning scheme amendments, * and working in partnership with a range of stakeholders to deliver projects such as Greening the Greyfields.   This function also assists with the development and implementation of integrated and sustainable transport services for the community along with a range of environmental sustainability initiatives and programs for both the community and Council services.  This includes support for the Eastern Alliance for Greenhouse Action (EAGA), a formal collaboration of eight Councils in Melbourne’s east, working together on regional programs that reduce greenhouse gas emissions and facilitate regional adaptation.  The team also supports the Maroondah Environment Advisory Committee. | Inc | 1,093 | 1,072 | 694 |
| Exp | 2,467 | 3,075 | 2,505 |
| **Surplus / (deficit)** | **(1,374)** | **(2,003)** | **(1,811)** |

**Major Initiatives (Priority Actions)**

1. Develop a new Croydon Structure Plan and prepare a planning scheme amendment to incorporate the policy into the Maroondah Planning Scheme
2. Work in partnership to implement the Greening the Greyfields project to facilitate a sustainable approach to urban redevelopment in identified residential precincts
3. Undertake the staged redevelopment of the Croydon Community Wellbeing Precinct
4. Undertake flood mitigation works in New Street, Ringwood, Sherbrook Avenue catchment in Ringwood, and Scenic Avenue and Wingate Avenue catchments in Ringwood East; and work in partnership to develop flood mitigation solutions for central Croydon

**Service Performance Indicators**

|  |  |  |  |
| --- | --- | --- | --- |
| **Service** | **Indicator** | **Performance Measure** | **Computation** |
| Statutory Planning | Service standard | Planning applications decided within required timeframes (percentage of regular and VicSmart planning application decisions made within legislated timeframes) | [Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100 |
| Roads | Condition | Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal) | [Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100 |

### 2.7 Outcome Area (Strategic Objective) 7: An inclusive and diverse community

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2021/2022** | **2022/2023** | **2023/2024** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Aged and Disability Services** |  |  |  |  |
| Council provides the Commonwealth Home Support Program (CHSP) which includes: Delivered Meals; Social Support Groups; and Occupational Therapy services to eligible residents who are 65 years of age or more (50+ years for people of Aboriginal and/or Torres Strait Islander identity). CHSP is for people who require support to remain independent and safe in their home, maximise their wellbeing and connected to their community.  The team also provides support for residents under the age of 65 years who need assistance to navigate and/or advocate for access and supports through National Disability Insurance Scheme (NDIS).  The Maroondah Connect program provides a local point of contact for Maroondah residents who have difficulty navigating and accessing the new service systems and local services and need person-centred, local solutions to respond to the various needs due to vulnerability or risk of adverse outcomes. The team provide community outings and events for seniors such as:   * Library, shopping & outings * Carer support groups * Buried in Treasures (BITS) peer support (for people affected by hoarding) and * offer support to Senior Citizens Clubs and other older persons groups   The Active and Health Ageing Initiative engages community partners to establish sustainable wellbeing-related activities for older residents. Short courses, seminars and forums are run to enhance people’s capacity to make positive changes to their living situations, independence and wellbeing (for example: Buried in Treasures for people affected by hoarding; Good Food for Me to improve nutrition and independence in meal preparation). | Inc | 2,039 | 2,144 | 2,110 |
| Exp | 3,235 | 3,305 | 3,602 |
| **Surplus / (deficit)** | **(1,196)** | **(1,161)** | **(1,492)** |

**Major Initiatives (Priority Actions)**

1. Investigate and implement additional female changing facilities at local sporting venues
2. Implement the *Gender Equality Act 2020*, including the *Maroondah Gender Equality Action Plan 2021-2025*
3. Continue to monitor and respond to Australian Government Aged Care Reforms to ensure that Council services adapt appropriately to meet current and future community needs, and advocate for ongoing support and care for Maroondah senior citizens

### 2.8 Outcome Area (Strategic Objective) 8: A well governed and empowered community

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2021/2022** | **2022/2023** | **2023/2024** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Communications & Engagement** |  |  |  |  |
| This team has both a corporate and an operational responsibility for the management of communications, public relations, media and engagement for Council promoting the work and achievements of Council and keeping the community informed and engaged. They provide information and promotion on all Council services, Communication activities and events across a range of channels. Activities include:   * advertising and newsletters * communication and advocacy campaigns * Corporate identity and marketing * Council branding * development of style guides and related policies * eNewsletters * internal communications and Intranet * Management of corporate and civic events * Management of Council’s e-Communications * production of publications * social media and websites | Inc | - | 4 | - |
| Exp | 1,644 | 2,009 | 2,527 |
| **Surplus / (deficit)** | **(1,644)** | **(2,005)** | **(2,527)** |
| **Customer Service** |  |  |  |  |
| This team manages and operates Council’s multi-channel Contact Centre, including inbound and outbound telephone enquiries, live chat, and a range of digital channels. The provision of in-person customer contact via service centres is also delivered in Realm and Croydon Library. They seek to be a responsive customer service and assist the organisation to connect its services to the community as a centralised point of contact to access Council services. The Customer Service team operates a 10-seat call centre and two Customer Service centres (at Croydon and Realm) that support in-person enquiries, community information, and customer payments. The Customer Service team directly answers and responds to over 100,000 phone calls, 22,147 live chats (including Facebook messenger, SMS & Snap Send Solve) and over 27,000 receipting transactions per annum | Inc | - | - | - |
| Exp | 1,423 | 1,465 | 1,309 |
| **Surplus / (deficit)** | **(1,423)** | **(1,465)** | **(1,309)** |
| **Governance & Procurement** |  |  |  |  |
| This team provides administration and civic support to Councillors, develops Council agendas and minutes, organises citizenship ceremonies, ensures Council-wide statutory compliance and provides governance advice to Council. They also assist Council’s Service Areas in the best value purchasing of goods and services through the strategic development and co-ordination of the purchasing, tendering and contract management processes. | Inc | 113 | 34 | - |
| Exp | 750 | 851 | 978 |
| **Surplus / (deficit)** | **(637)** | **(817)** | **(978)** |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2021/2022** | **2022/2023** | **2023/2024** |
|  |  | **Actual** | **Forecast** | **Budget** |
|  |  | **$'000** | **$'000** | **$'000** |
| **Council Planning** |  |  |  |  |
| The team oversees the development and implementation of the:   * community vision, * Maroondah 2040 (to become Maroondah 2050), * coordinates the development and implementation of the Maroondah Health and Wellbeing Plan, * Disability Policy and Action Plan * and Reconciliation Action Plan.   The team also coordinates:   * the preparation of the Annual Report and Council Plan * facilitates service delivery planning across the organisation * coordinates reporting on the Local Government Performance Reporting Framework * and supports organisation wide policy development and strategy development. | Inc | - | - | - |
| Exp | 216 | 276 | 463 |
| **Surplus / (deficit)** | **(216)** | **(276)** | **(463)** |
| **Executive Office** |  |  |  |  |
| The Chief Executive Officer oversees total management of the Council and is responsible for high level decisions regarding policy and strategy and is the main point of communication between Council and corporate operations. The Executive team provides support for the Mayor and Councillors and Corporate Management Team and coordinates key stakeholder management and advocacy effort. | Inc | 4 | 5 | 5 |
| Exp | 1,180 | 1,475 | 1,737 |
| **Surplus / (deficit)** | **(1,176)** | **(1,470)** | **(1,732)** |
| **Asset Projects and Facilities** |  |  |  |  |
| The Projects and Facilities team is responsible for the delivery of facility and open space capital works projects, as well as the proactive and reactive maintenance of all of Maroondah’s community facility assets. Specific team functions includes:   * Design and construction management * Contract administration * Regulatory/compliance inspections/assessments * Repairs/rectification * Building Access and security management   In addition, the team works closely with the users and operational managers on all aspects of Maroondah’s community facility assets. | Inc | 13 | - | - |
| Exp | 2,848 | 2,364 | 2,291 |
| **Surplus / (deficit)** | **(2,835)** | **(2,364)** | **(2,291)** |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2021/2022** | **2022/2023** | **2023/2024** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Financial Services** |  |  |  |  |
| This team provides financial management that complies with legislative requirements and ensures that planning and budgeting activities meet Maroondah’s vision and the long-term financial sustainability of Council. The services include:   * accounts payable, * financial accounting (including reconciliations, financial accounts and statutory returns), * management accounting (including annual budget, monitoring and reporting) * and strategic project analysis.   The payroll team manages payroll systems and processes, remuneration services, reporting and policy development and review. | Inc | 9,898 | 131 | 138 |
| Exp | 9,148 | 1,305 | 1,034 |
| **Surplus / (deficit)** | **750** | **(1,174)** | **(896)** |
| **Realm Operations** |  |  |  |  |
| This team provides operational support for the Realm Complex consisting of the public building (Realm West) and the administration building (Realm East). Service includes:   * room bookings and setup * catering, car parking * building maintenance requests * courier services * management of the cleaning contract   and the broader facility. | Inc | 13 | 35 | 40 |
| Exp | 878 | 865 | 895 |
| **Surplus / (deficit)** | **(865)** | **(830)** | **(855)** |
| **COVID-19 Pandemic** |  |  |  |  |
| Specific funding made available for Council to assist towards community recovery and relief as a result of the impacts of the COVID-19 pandemic. | Inc | 911 | 298 | - |
| Exp | 1,363 | 468 | 5 |
| **Surplus / (deficit)** | **(452)** | **(170)** | **(5)** |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2021/2022** | **2022/2023** | **2023/2024** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Workplace People & Culture** |  |  |  |  |
| This service provides a comprehensive range of organisational management and employee support including:   * advisory services for both internal and external candidates seeking employment opportunities within Council * corporate change management and process improvement activities * employee and industrial relations advice * employee and leadership development * employee engagement and cultural development * employment contracts management * enterprise agreement negotiation and award interpretation * induction * job design and analysis * remuneration and benchmarking * selection and recruitment * workforce planning * workplace relations management   The team also provide management of Council’s safety management system which includes:   * reviewing and updating OH&S policies; * OH&S training; * hazard identification; * inspections and reporting * OH&S consultative processes; * Advisory services for the community, particularly relating to OH&S requirements for Council’s facilities and buildings.   The WorkCover and Injury management aspect of the service involves management of:   * rehabilitation and the return to work program * the employee assistance program * employees’ health and wellbeing initiatives and * development of associated policies | Inc | - | - | - |
| Exp | 2,245 | 2,445 | 2,507 |
| **Surplus / (deficit)** | **(2,245)** | **(2,445)** | **(2,507)** |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2021/2022** | **2022/2023** | **2023/2024** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Cyber and Technology** |  |  |  |  |
| This team provides core services and support to internal Council employees which indirectly benefits the community through the provision of information technology infrastructure and systems to all Council teams, enabling efficient and effective service delivery to the community. They provide back of house technical support for Council’s public facing websites; the enablement and provision of secure electronic transactions through Council’s eServices; and a public facing online mapping system for the community to access via Council’s primary website. | Inc | - | 3 | - |
| Exp | 4,784 | 5,609 | 6,003 |
| **Surplus / (deficit)** | **(4,784)** | **(5,606)** | **(6,003)** |
| **Local Laws** |  |  |  |  |
| The Local Laws Team provides a broad range of services including the registration and management of domestic animals, ensuring the management of safe and accessible car parking, protection of resident and business amenity and safety, fire prevention, and managing Maroondah’s school crossings. Undertakes the appeals and prosecution processes (where applicable) for the organisation’s compliance teams | Inc | 2,737 | 3,069 | 3,179 |
| Exp | 3,606 | 3,716 | 4,116 |
| **Surplus / (deficit)** | **(869)** | **(647)** | **(937)** |
| **Revenue** |  |  |  |  |
| This team provides, develops and implements:   * Revenue policy and strategy development, * the annual rating strategy, * statutory declarations and notices, * and rate and charge generation. * They also issue rate notices, * develops revenue projections, * manage concessions and leads Council’s debt recovery. * Pay the State Government for general property valuations, * supplementary rating valuations, * non-rating valuations, * the Fire services Levy * collects reviews from rateability of properties. | Inc | 282 | 281 | 373 |
| Exp | 1,316 | 1,456 | 1,670 |
| **Surplus / (deficit)** | **(1,034)** | **(1,175)** | **(1,297)** |
| **Property Management** |  |  |  |  |
| This team Manages Council's property and leases portfolio. | Inc | 520 | 643 | 688 |
| Exp | 423 | 413 | 370 |
| **Surplus / (deficit)** | **97** | **230** | **318** |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service and Description** |  | **2021/2022** | **2022/2023** | **2023/2024** |
|  | **Actual** | **Forecast** | **Budget** |
|  | **$'000** | **$'000** | **$'000** |
| **Risk, Information and Integrity Management** |  |  |  |  |
| This team oversees the implementation of the risk management framework across Council, the development of risk treatment plans and administration of the risk register. They also provide risk management advice and training to Council service areas. Mitigation of Council’s liability is achieved through effective claims management, and the team also maintains appropriate insurance cover for insurable assets and liabilities. They also provides administration of Council’s corporate recordkeeping system which includes:   * mail processing * systems management and file movement * archival, retrieval * FOI * privacy & Fraud Mitigation | Inc | 4 | 1,148 | 1 |
| Exp | 2,332 | 2,436 | 2,967 |
| **Surplus / (deficit)** | **(2,328)** | **(1,288)** | **(2,966)** |

**Major Initiatives**

1. Advocate on key local issues on behalf of the Maroondah community, including in the lead up to the Australian and Victorian Government elections in 2024/25 and 2026/27
2. Implement and deploy the *Customer Service Strategy 2020* that will continue to advance Council’s commitment to be highly responsive and customer focused
3. Work in partnership with the Victorian Electoral Commission to coordinate a Council Election in October 2024 for the 2024-2028 period
4. Develop a strategy for Connected Communities involving digitising metrics to understand and respond efficiently to community needs.
5. Enhance connections between Council's statutory committees (including advisory committees) and the Integrated Planning Framework to ensure alignment with emerging community priorities
6. Engage the community in developing a new Community Vision and prepare the *Council Plan 2025-2029* following election of a new Council
7. Undertake a review of a range of Council technological systems
8. Evolve organisational capacity and implement systems to minimise risks to cybersecurity impacts

**Service Performance Indicators**

|  |  |  |  |
| --- | --- | --- | --- |
| **Service** | **Indicator** | **Performance Measure** | **Computation** |
| Governance | Consultation and engagement | Satisfaction with community consultation and engagement. (Community satisfaction rating out of 100 with the consultation and engagement efforts of Council) | Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement |
| Animal Management | Health and safety | Animal management prosecutions. (Percentage of animal management prosecutions which are successful) | Number of successful animal management prosecutions / Total number of animal management prosecutions |

### 2.9 Reconciliation with budgeted operating result

(Note: This reconciles to the budgeted Comprehensive Result from Operations as shown on the Comprehensive Income Statement included in Section 4

|  |  |  |  |
| --- | --- | --- | --- |
|  | **Surplus/ (Deficit)** | **Expenditure** | **Revenue** |
|  | **$’000** | **$’000** | **$’000** |
| A safe, healthy and active community | (7,113) | 34,130 | 27,017 |
| A prosperous and learning community | (4,340) | 4,614 | 274 |
| A vibrant and culturally rich community | (1,319) | 5,013 | 3,694 |
| A clean, green and sustainable community | (31,063) | 31,123 | 60 |
| An accessible and connected community | (2,798) | 4,218 | 1,420 |
| An attractive, thriving and well built community | (6,901) | 14,721 | 7,820 |
| An inclusive and diverse community | (1,492) | 3,602 | 2,110 |
| A well governed and empowered community | (24,448) | 28,872 | 4,424 |
| **Total services and initiatives** | **(79,474)** | **126,293** | **46,819** |
|  |  |  |  |
| **Expenses added in:** |  |  |  |
| Depreciation | 28,862 |  |  |
| Amortisation | 1,523 |  |  |
| Other non-attributable | 93 |  |  |
| **Surplus/(Deficit) before funding sources** | **(109,952)** |  |  |
| **Funding sources** |  |  |  |
| Rates and charges | 107,639 |  |  |
| Funding assistance | 5,100 |  |  |
| Capital grants & Contributions | 32,476 |  |  |
| Interest | 1,132 |  |  |
| **Total funding sources** | **146,347** |  |  |
| **Surplus for the year** | **36,395** |  |  |

## Summary of financial position

This section considers the long-term financial projections of the Council. The Act and Regulations require a Financial Plan to be prepared covering both financial and non-financial resources and including financial performance indicators for at least the next four financial years to support the Council Plan. Council prepares the Financial Plan for the next ten years from which the financial statements are derived.

Key budget information is provided below about the rate and charges; comprehensive result; cash and investments; capital expenditure; financial position (working capital) and financial sustainability of the Council.

### 3.1 Total Rates & Charges

A = Actual F = Forecast B = Budget FP = Financial Plan estimates

Source: Section 5

Rates will increase by 3.50% (as applied to the Base Average Property Rate in accordance with ESC formulae) and waste charges to increase by 9.80% in 2023/2024 year in line with contract obligations and planning the implementation of Victoria’s Recycling Policy. Total rates and charges of $107.64 million, which includes $0.51 million generated from supplementary rates. This rate increase is in line with Council’s rating strategy.

Future rate increases are tied to the assumed rate cap each year based on predicted annual CPI increases (as applied to the Base Average Property Rate in accordance with ESC formulae). Waste charges are estimated to increase by 9.80% in 2023/2024, 5.1% in 2024/2025, 6.0% in 2025/2026 and by 4.5% in 2026/2027. The increase in the waste charge is to anticipate the State requirements of the circular economy and ensuring Council meets the required outcomes of the State Government’s Policy Paper *‘Transforming Recycling in Victoria’.*

### 3.2 Comprehensive result

Source: Section 5

The expected comprehensive result for the 2023/2024 year is a surplus of $36.40 million, which is an increase of $1.22 million over the 2022/2023 Forecast Budget. It is anticipated that a surplus result will be achieved throughout the Financial Plan period. The forecast comprehensive result for the 2022/2023 year is a surplus of $35.18 million which is better than the adopted budget provision by $9.54 million due to the inclusion of carried forward grants, unbudgeted new grants, and savings achieved. However, the comprehensive result is not the only measure that identifies Council’s position in ensuring financial sustainability and delivering services, given that it comprises of income of a capital nature and grants. Hence, Council continues to measure the underlying result as well as the comprehensive result, when considering particular decisions.

### 3.3 Cash and investments

Source: Section 5

Cash and investments are expected to decrease by $3.41 million during the year to $41.37 million (Cash and cash equivalents $24.80 million and Financial Assets $16.57 million) as at 30 June 2024. The decrease in cash and investments is in line with Council's Financial Plan. The higher level of cash and investments for 2021/2022 relates to the receipt of capital grants relating to multi-level carparks. Cash and investments are forecast to be $44.78 million as at 30 June 2023. Council cash has been impacted by over $20 million over the 2019/2020, 2020/2021 and 2021/2022 year mainly as a result of COVID. Future years cash and investments are estimated to remain stable.

### 3.4 Capital expenditure

Source: Section 5

The capital works program for the 2023/2024 year is expected to be $65.77 million of which $32.2 million will come from external grants, contributions of $0.2 million and $0.6million will be funded by sale of assets and the balance $32.71 million internally through general rates and cash holdings. The priorities for the capital expenditure program have been established through a rigorous process of consultation that has enabled Council to assess community needs and develop sound business cases for each project.

### 3.5 Financial Position (Working Capital)

Source: Section 5

The working capital ratio calculated as Current Assets divided by Current Liabilities is a key indicator to assess Council’s ability to meet current commitments. The expected working capital ratio for 2023/2024 is 1.33 which means that Council can meet its short-term obligations and has sufficient cash or operating liquidity remaining to meet fluctuating cash levels during the year. Future years (2024/2025 to 2026/2027) are expected to remain relatively steady and positive.

### 3.6 Financial Sustainability

Source: Section 5

A Financial Plan for the years 2023/2024 to 2032/2033 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Financial Plan is financial sustainability in the medium to longer term, while still achieving Council’s future outcome areas (strategic objectives) as specified in the Council Plan. The adjusted surplus result, which is a measure of financial sustainability, portrays positive outcomes in terms of net surplus comprehensive results for the entire ten-year period outlook (2023/2024 to 2032/2033). This can be achieved after absorbing the impact of borrowing and the graduated increase in the superannuation guarantee by the Federal Government.

Further indicators of the long-term financial sustainability of Councils are the financial sustainability risk indicators as defined by Victorian Auditor General’s Office (VAGO). Council is in a sound position financially with all indicators showing results within acceptable low to medium risk levels. The following table show these indicators over the ten-year period, shading green for low risk and yellow for medium risk.

|  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  | **Forecast** | **Budget** | **Financial Plan** | | | | | | | | |
| Measures | **Actual** | **Projections** | | | | | | | | |
| **Indicator** |  | **2022/2023** | **2023/2024** | **2024/2025** | **2025/2026** | **2026/2027** | **2027/2028** | **2028/2029** | **2029/2030** | **2030/2031** | **2031/2032** | **2032/2033** |
| Net Result % | **> 0%** | **20.4%** | 22.6% | 3.9% | 3.6% | 5.4% | 5.0% | 5.4% | 6.0% | 6.6% | 7.2% | 7.6% |
| Liquidity Ratio | **> 1.0** | **1.51** | 1.43 | 1.40 | 1.34 | 1.27 | 1.33 | 1.44 | 1.68 | 1.89 | 2.12 | 2.32 |
| Internal financing % | **> 100%** | **116.6%** | 200.1% | 107.9% | 113.2% | 116.9% | 121.9% | 126.4% | 129.4% | 130.0% | 131.1% | 128.8% |
| Indebtedness % | **≤ 40%** | **15.3%** | 15.4% | 12.3% | 11.0% | 7.6% | 4.2% | 3.7% | 2.7% | 2.1% | 2.6% | 2.0% |
| Capital replacement ratio | **> 1.5** | **2.39** | 2.28 | 1.20 | 1.16 | 1.29 | 1.13 | 1.11 | 1.11 | 1.13 | 1.14 | 1.19 |
| Renewal gap ratio | **> 1.0** | **1.43** | 1.08 | 1.11 | 1.04 | 1.04 | 1.01 | 1.00 | 1.00 | 1.01 | 1.04 | 1.08 |

The ratios are benchmarked against the VAGO indicators which assesses medium (yellow) level risks namely the Capital replacement ratio as still being within acceptable levels since it is greater than 1. The impact on the ratios is largely due to the cumulative effect of COVID-19 over the past couple of years. However, despite the impact of COVID-19 being significant, Council has still been able to maintain levels of risk in low and medium risk ratings once benchmarked against the VAGO measure.

### 3.7 Strategic objectives

The Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The below graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Council Plan for the 2023/2024 year.

Source: Section 2

### 3.8 Council net expenditure allocations per $100



The above chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service for every $100 that Council spends.

This budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed budget information is available throughout this document.

## Financial Statements

This section presents information regarding the Budgeted Financial Statements. The budget information for the years 2023/2024 to 2026/2027 has been extracted from the Financial Plan. A Statement of Human Resources is also included for the years 2023/2024 to 2026/2027.

At the end of each financial year Council is required to report back to the community a comparison of actual financial results against these Budgeted Financial Statements and provide an explanation of significant variances. The Financial Statements together with the Performance Statement provide a clear, concise and understandable report of Council’s activities for the year from both a financial and non-financial perspective, particularly for those users who do not have a financial background.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020*:

* Comprehensive Income Statement …… *Page 40*
* *Balance Sheet …………………………... Page 41*
* *Statement of Changes in Equity………. Page 42*
* *Statement of Cash Flow………………… Page 43*
* *Statement of Capital Works……………. Page 44*
* *Statement of Human Resources……… Page* *45*

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Comprehensive Income Statement** | |  |  |  |  |  |
| For the four years ending 30 June 2027 | |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  | **Forecast** | **Budget** | **Financial Plan** | | |
|  |  | **Actual** | **Projections** | | |
|  |  | **2022/2023** | **2023/2024** | **2024/2025** | **2025/2026** | **2026/2027** |
|  | **NOTES** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** |
| **Income/Revenue** |  |  |  |  |  |  |
| Rates and charges | 5.1.1 | 102,486 | **107,639** | 111,614 | 116,024 | 120,048 |
| Statutory fees and fines | 5.1.2 | 5,237 | **5,404** | 5,649 | 5,662 | 5,793 |
| User fees | 5.1.3 | 29,348 | **30,334** | 32,396 | 33,671 | 35,108 |
| Grants -operating | 5.1.4 | 25,380 | **8,600** | 8,005 | 8,122 | 8,242 |
| Grants - capital | 5.1.4 | 27,964 | **32,260** | 2,508 | 508 | 2,508 |
| Contributions - monetary | 5.1.5 | 7,526 | **6,948** | 6,007 | 5,864 | 5,707 |
| Contributions - non-monetary | 5.1.5 | - | **-** | - | - | - |
| Net (gain)/loss on disposal of property, infrastructure, plant and equipment |  | (113) | **(93)** | (93) | (93) | (93) |
| Share of net surplus/(deficit) of associates |  | - | **-** | - | - | - |
| Other income | 5.1.6 | 2,285 | **1,980** | 2,140 | 2,104 | 2,472 |
| **Total income/Revenue** |  | 200,113 | **193,072** | 168,226 | 171,862 | 179,785 |
|  |  |  |  |  |  |  |
| **Expenses** |  |  |  |  |  |  |
| Employee costs | 5.1.7 | 63,849 | **66,055** | 67,110 | 68,390 | 70,096 |
| Materials and services | 5.1.8 | 71,890 | **58,403** | 60,581 | 62,402 | 64,211 |
| Depreciation | 5.1.9 | 27,209 | **28,862** | 30,104 | 31,026 | 31,868 |
| Amortisation - right of use assets | 5.1.10 | 862 | **1,523** | 1,529 | 1,684 | 1,874 |
| Bad and doubtful debts - allowance for impairment losses |  | - | **-** | - | - | - |
| Borrowing costs |  | 354 | **915** | 789 | 657 | 519 |
| Finance Costs - leases |  | 61 | **218** | 182 | 175 | 220 |
| Other expenses | 5.1.11 | 710 | **701** | 1,490 | 1,376 | 1,366 |
| **Total expenses** |  | 164,935 | **156,677** | 161,785 | 165,710 | 170,154 |
|  |  |  |  |  |  |  |
| **Surplus/(deficit) for the year** |  | 35,178 | **36,395** | 6,441 | 6,152 | 9,631 |
|  |  |  |  |  |  |  |
| **Other comprehensive income** |  |  |  |  |  |  |
| **Items that will not be reclassified to surplus or deficit in future periods** |  |  |  |  |  |  |
| Net asset revaluation increment /(decrement) |  | - | **-** | - | - | - |
| **Total other comprehensive income** |  | - | **-** | - | - | - |
|  |  |  |  |  |  |  |
| **Total comprehensive result** |  | 35,178 | **36,395** | 6,441 | 6,152 | 9,631 |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Balance Sheet** |  |  |  |  |  |  |
| For the four years ending 30 June 2027 | | | |  |  |  |
|  |  |  |  |  |  |  |
|  |  | **Forecast** | **Budget** | **Financial Plan** | | |
|  |  | **Actual** | **Projections** | | |
|  |  | **2022/2023** | **2023/2024** | **2024/2025** | **2025/2026** | **2026/2027** |
|  | **NOTES** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** |
| **Assets** |  |  |  |  |  |  |
| **Current assets** |  |  |  |  |  |  |
| Cash and cash equivalents |  | 26,870 | **24,798** | 22,098 | 17,476 | 17,181 |
| Trade and other receivables |  | 12,256 | **12,725** | 13,441 | 13,917 | 14,450 |
| Other financial assets |  | 17,913 | **16,570** | 14,771 | 18,357 | 17,314 |
| Inventories |  | 510 | **528** | 541 | 555 | 568 |
| Prepayments |  | 682 | **706** | 724 | 742 | 760 |
| Other assets |  | 87 | **90** | 92 | 95 | 97 |
| **Total current assets** | 5.2.1 | 58,318 | **55,417** | 51,667 | 51,142 | 50,370 |
|  |  |  |  |  |  |  |
| **Non-current assets** |  |  |  |  |  |  |
| Trade and other receivables |  | 447 | **447** | 447 | 447 | 447 |
| Investments in associates, joint arrangement and subsidiaries |  | 2,533 | **2,533** | 2,533 | 2,533 | 2,533 |
| Property, infrastructure, plant & equipment |  | 2,051,299 | **2,087,476** | 2,092,656 | 2,097,172 | 2,105,930 |
| Right-of-use assets | 5.2.4 | 1,987 | **6,333** | 5,787 | 7,772 | 6,011 |
| Intangible assets |  | 748 | 748 | 748 | 748 | 748 |
| **Total non-current assets** | 5.2.1 | 2,057,014 | **2,097,537** | 2,102,171 | 2,108,672 | 2,115,669 |
| **Total assets** |  | 2,115,332 | **2,152,954** | 2,153,838 | 2,159,814 | 2,166,039 |
|  |  |  |  |  |  |  |
| **Liabilities** |  |  |  |  |  |  |
| **Current liabilities** |  |  |  |  |  |  |
| Trade and other payables |  | 13,695 | **12,413** | 9,677 | 9,841 | 10,529 |
| Trust funds and deposits |  | 6,573 | **6,573** | 6,573 | 6,573 | 6,573 |
| Unearned Income/revenue |  | - | **-** | - | - | - |
| Provisions |  | 14,738 | **15,367** | 15,984 | 16,647 | 17,343 |
| Interest-bearing liabilities | 5.2.3 | 2,836 | **2,962** | 3,094 | 3,232 | 3,376 |
| Lease liabilities | 5.2.4 | 856 | **1,495** | 1,657 | 1,836 | 1,892 |
| **Total current liabilities** | 5.2.2 | 38,698 | **38,810** | 36,985 | 38,129 | 39,713 |
|  |  |  |  |  |  |  |
| **Non-current liabilities** |  |  |  |  |  |  |
| Provisions |  | 1,284 | **1,348** | 1,416 | 1,487 | 1,561 |
| Trust funds and deposits |  | 293 | **293** | 293 | 293 | 293 |
| Interest-bearing liabilities | 5.2.3 | 18,726 | **15,763** | 12,669 | 9,438 | 6,062 |
| Lease liabilities | 5.2.4 | 987 | **5,001** | 4,295 | 6,135 | 4,446 |
| **Total non-current liabilities** | 5.2.2 | 21,290 | **22,405** | 18,673 | 17,353 | 12,362 |
| **Total liabilities** |  | 59,988 | **61,215** | 55,658 | 55,482 | 52,075 |
| **Net assets** |  | 2,055,344 | **2,091,739** | 2,098,180 | 2,104,332 | 2,113,964 |
|  |  |  |  |  |  |  |
| **Equity** |  |  |  |  |  |  |
| Accumulated surplus |  | 887,942 | **929,337** | 935,878 | 942,930 | 951,562 |
| Reserves |  | 1,167,402 | **1,162,402** | 1,162,302 | 1,161,402 | 1,162,402 |
| **Total equity** |  | 2,055,344 | **2,091,739** | 2,098,180 | 2,104,332 | 2,113,964 |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Statement of Changes in Equity** |  |  |  |  |  |
| For the four years ending 30 June 2027 |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  | **Total** | **Accumulated Surplus** | **Revaluation Reserve** | **Other Reserves** |
|  | **NOTES** | **$’000** | **$’000** | **$’000** | **$’000** |
| **2023 Forecast Actual** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 2,020,166 | 848,764 | 1,159,402 | 12,000 |
| Surplus/(deficit) for the year |  | 35,178 | 35,178 | - | - |
| Transfers to / from general reserve |  | - | 4,000 | - | (4,000) |
| **Balance at end of the financial year** |  | **2,055,344** | **887,942** | **1,159,402** | **8,000** |
|  |  |  |  |  |  |
| **2024 Budget** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 2,055,344 | 887,942 | 1,159,402 | 8,000 |
| Surplus/(deficit) for the year |  | 36,395 | 36,395 | - | - |
| Transfers to / from general reserve | 5.3.1 | - | 5,000 | - | (5,000) |
| **Balance at end of the financial year** | 5.3.2 | **2,091,739** | **929,337** | **1,159,402** | **3,000** |
|  |  |  |  |  |  |
| **2025** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 2,091,739 | 929,337 | 1,159,402 | 3,000 |
| Surplus/(deficit) for the year |  | 6,441 | 6,441 | - | - |
| Transfers to / from general reserve |  | - | 100 | - | (100) |
| **Balance at end of the financial year** |  | **2,098,180** | **935,878** | **1,159,402** | **2,900** |
|  |  |  |  |  |  |
| **2026** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 2,098,180 | 935,878 | 1,159,402 | 2,900 |
| Surplus/(deficit) for the year |  | 6,152 | 6,152 | - | - |
| Transfers to / from general reserve |  | - | 900 | - | (900) |
| **Balance at end of the financial year** |  | **2,104,332** | **942,930** | **1,159,402** | **2,000** |
|  |  |  |  |  |  |
| **2027** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 2,104,332 | 942,930 | 1,159,402 | 2,000 |
| Surplus/(deficit) for the year |  | 9,631 | 9,631 | - | - |
| Transfers to / from general reserve |  | - | (1,000) | - | 1,000 |
| **Balance at end of the financial year** |  | **2,113,963** | **951,561** | **1,159,402** | **3,000** |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Statement of Changes in Equity** |  |  |  |  |  |
| For the four years ending 30 June 2027 |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  | **Total** | **Accumulated Surplus** | **Revaluation Reserve** | **Other Reserves** |
|  | **NOTES** | **$’000** | **$’000** | **$’000** | **$’000** |
| **2023 Forecast Actual** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 2,020,166 | 848,764 | 1,159,402 | 12,000 |
| Surplus/(deficit) for the year |  | 35,178 | 35,178 | - | - |
| Transfers to / from general reserve |  | - | 4,000 | - | (4,000) |
| **Balance at end of the financial year** |  | **2,055,344** | **887,942** | **1,159,402** | **8,000** |
|  |  |  |  |  |  |
| **2024 Budget** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 2,055,344 | 887,942 | 1,159,402 | 8,000 |
| Surplus/(deficit) for the year |  | 36,395 | 36,395 | - | - |
| Transfers to / from general reserve | 5.3.1 | - | 5,000 | - | (5,000) |
| **Balance at end of the financial year** | 5.3.2 | **2,091,739** | **929,337** | **1,159,402** | **3,000** |
|  |  |  |  |  |  |
| **2025** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 2,091,739 | 929,337 | 1,159,402 | 3,000 |
| Surplus/(deficit) for the year |  | 6,442 | 6,442 | - | - |
| Transfers to / from general reserve |  | - | 100 | - | (100) |
| **Balance at end of the financial year** |  | **2,098,181** | **935,879** | **1,159,402** | **2,900** |
|  |  |  |  |  |  |
| **2026** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 2,098,181 | 935,879 | 1,159,402 | 2,900 |
| Surplus/(deficit) for the year |  | 6,153 | 6,153 | - | - |
| Transfers to / from general reserve |  | - | 900 | - | (900) |
| **Balance at end of the financial year** |  | **2,104,334** | **942,932** | **1,159,402** | **2,000** |
|  |  |  |  |  |  |
| **2027** |  |  |  |  |  |
| Balance at beginning of the financial year |  | 2,104,334 | 942,932 | 1,159,402 | 2,000 |
| Surplus/(deficit) for the year |  | 9,632 | 9,632 | - | - |
| Transfers to / from general reserve |  | - | (1,000) | - | 1,000 |
| **Balance at end of the financial year** |  | **2,113,966** | **951,564** | **1,159,402** | **3,000** |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Statement of Cash Flows** |  |  |  |  |  |  |
| For the four years ending 30 June 2027 |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  | **Forecast Actual** | **Budget** | **Financial Plan Projections** | | |
|  |  |
|  |  | **2022/2023** | **2023/2024** | **2024/2025** | **2025/2026** | **2026/2027** |
|  | **Notes** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** |
|  |  | Inflows | **Inflows** | Inflows | Inflows | Inflows |
|  |  | (Outflows) | **(Outflows)** | (Outflows) | (Outflows) | (Outflows) |
| **Cash flows from operating activities** |  |  |  |  |  |  |
| Rates and charges |  | 103,790 | **107,459** | 111,475 | 115,869 | 119,908 |
| Statutory fees and fines |  | 5,237 | **5,404** | 5,649 | 5,662 | 5,793 |
| User fees |  | 44,657 | **30,046** | 31,819 | 33,349 | 34,715 |
| Grants - operating |  | 13,851 | **8,600** | 8,005 | 8,122 | 8,242 |
| Grants - capital |  | (2,118) | **32,260** | 2,508 | 508 | 2,508 |
| Contributions - monetary |  | 7,526 | **6,948** | 6,007 | 5,864 | 5,707 |
| Interest received |  | 2,285 | **1,980** | 2,140 | 2,104 | 2,472 |
| Trust funds and deposits taken |  | 18,500 | **18,500** | 18,500 | 18,500 | 18,500 |
| Net GST refund / payment |  | - | **-** | - | - | - |
| Employee costs |  | (63,243) | **(65,361)** | (66,426) | (67,655) | (69,326) |
| Materials and services |  | (68,739) | **(60,431)** | (64,840) | (63,648) | (64,923) |
| Trust funds and deposits repaid |  | (18,500) | **(18,500)** | (18,500) | (18,500) | (18,500) |
| Other payments |  | - | **-** | - | - | - |
| **Net cash provided by/(used in) operating activities** | 5.4.1 | 43,246 | **66,905** | 36,337 | 40,175 | 45,096 |
|  |  |  |  |  |  |  |
| **Cash flows from investing activities** |  |  |  |  |  |  |
| Payments for property, infrastructure, plant and equipment |  | (65,063) | **(65,724)** | (36,185) | (36,006) | (41,085) |
| Proceeds from sale of property, infrastructure, plant and equipment |  | 714 | **589** | 808 | 371 | 367 |
| Net Payments/sale for investments |  | 6,068 | **1,343** | 1,799 | (3,586) | 1,044 |
| Net cash provided by/ (used in) investing activities | 5.4.2 | (58,281) | **(63,792)** | (33,578) | (39,221) | (39,674) |
|  |  |  |  |  |  |  |
| **Cash flows from financing activities** |  |  |  |  |  |  |
| Finance costs |  | (354) | **(915)** | (789) | (657) | (519) |
| Proceeds from borrowings |  | - | **-** | - | - | - |
| Repayment of borrowings |  | (2,715) | **(2,836)** | (2,962) | (3,094) | (3,232) |
| Interest paid - lease liability |  | (61) | **(218)** | (182) | (175) | (220) |
| Repayment of lease liabilities |  | (840) | **(1,216)** | (1,526) | (1,650) | (1,746) |
| Net cash provided by/(used in) financing activities | 5.4.3 | (3,970) | **(5,185)** | (5,459) | (5,576) | (5,717) |
| **Net increase/(decrease) in cash & cash equivalents** |  | (19,005) | (2,072) | (2,700) | (4,622) | (295) |
| Cash and cash equivalents at the beginning of the financial year |  | 45,875 | **26,870** | 24,798 | 22,098 | 17,476 |
| **Cash and cash equivalents at the end of the financial year** |  | 26,870 | **24,798** | 22,098 | 17,476 | 17,181 |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Statement of Capital Works** | |  |  |  |  |  |
| For the four years ending 30 June 2027 | | | | |  |  |
|  |  |  |  |  |  |  |
|  |  | **Forecast Actual** | **Budget** | **Financial Plan Projections** |  |  |
|  |  |  |  |  |  |  |
|  |  | **2022/2023** | **2023/2024** | **2024/2025** | **2025/2026** | **2026/2027** |
|  | **NOTES** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** |
| **Property** |  |  |  |  |  |  |
| Land |  | - | - | - | - | - |
| Land improvements |  | - | - | - | - | - |
| **Total land** |  | - | - | - | - | - |
| Buildings |  | 35,940 | 45,212 | 13,536 | 14,776 | 14,609 |
| **Total buildings** |  | 35,940 | 45,212 | 13,536 | 14,776 | 14,609 |
| **Total property** |  | 35,940 | **45,212** | 13,536 | 14,776 | 14,609 |
|  |  |  |  |  |  |  |
| **Plant and equipment** |  |  |  |  |  |  |
| Plant, machinery and equipment |  | 3,683 | 2,196 | 2,637 | 1,257 | 1,104 |
| Fixtures, fittings and furniture |  | 135 | 830 | 832 | 809 | 835 |
| Computers and telecommunications |  | 2,286 | 371 | 516 | 326 | 601 |
| **Total plant and equipment** |  | 6,104 | **3,397** | 3,985 | 2,392 | 2,540 |
|  |  |  |  |  |  |  |
| **Infrastructure** |  |  |  |  |  |  |
| Roads |  | 5,298 | 3,652 | 4,295 | 4,426 | 4,596 |
| Footpaths and cycleways |  | 2,602 | 3,200 | 3,292 | 3,387 | 3,520 |
| Drainage |  | 6,345 | 4,925 | 5,285 | 5,430 | 5,470 |
| Recreational, leisure and community facilities |  | 1,888 | 1,901 | 1,971 | 1,971 | 2,006 |
| Waste management |  | 2,570 | 50 | 50 | 50 | 4,050 |
| Parks, open space and streetscapes |  | 2,542 | 1,931 | 2,236 | 1,986 | 2,676 |
| Off street car parks |  | 70 | 400 | 420 | 440 | 470 |
| Other infrastructure |  | 1,703 | 1,105 | 1,115 | 1,147 | 1,147 |
| **Total infrastructure** |  | 23,018 | **17,164** | 18,664 | 18,837 | 23,935 |
|  |  |  |  |  |  |  |
| **Total capital works expenditure** | 5.5.1 | 65,062 | **65,773** | 36,185 | 36,005 | 41,084 |
|  |  |  |  |  |  |  |
| **Represented by:** |  |  |  |  |  |  |
| New asset expenditure |  | 26,007 | **34,467** | 2,911 | 3,880 | 8,059 |
| Asset renewal expenditure |  | 26,445 | **25,427** | 27,168 | 25,939 | 26,654 |
| Asset upgrade expenditure |  | 12,610 | **5,879** | 6,106 | 6,185 | 6,371 |
| **Total capital works expenditure** | 5.5.1 | 65,062 | **65,773** | 36,185 | 36,005 | 41,084 |
|  |  |  |  |  |  |  |
| **Funding sources represented by:** |  |  |  |  |  |  |
| Grants |  | 27,966 | **32,260** | 2,508 | 508 | 2,971 |
| Contributions |  | 616 | **805** | 1,034 | 597 | 603 |
| Council cash |  | **36,480** | **32,708** | **32,643** | **34,900** | **37,510** |
| **Total capital works expenditure** | 5.5.1 | 65,062 | **65,773** | 36,185 | 36,005 | 41,084 |

**Statement of Human Resources**

For the four years ending 30 June 2027

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  |  | **Forecast** | **Budget** | **Projections** | | |
|  |  |
|  |  | **2022/2023** | **2023/2024** | **2024/2025** | **2025/2026** | **2026/2027** |
|  |  | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** |
| **Staff expenditure** |  |  |  |  |  |  |
| Employee costs - operating |  | 63,849 | **66,055** | 67,110 | 68,390 | 70,096 |
| Employee costs - capital |  | 1,640 | **1,718** | 1,758 | 1,800 | 1,843 |
| **Total staff expenditure** |  | 65,489 | **67,772** | 68,869 | 70,190 | 71,939 |
|  |  |  |  |  |  |  |
|  |  | EFT | **EFT** | EFT | EFT | EFT |
| **Staff numbers** |  |  |  |  |  |  |
| Employees (EFT\*) |  | 582.4 | **582.4** | 582.4 | 582.4 | 582.4 |
| Total staff numbers |  | 582.4 | **582.4** | 582.4 | 582.4 | 582.4 |
| \* EFT represents the full-time equivalent number of employees | | | | | |  |

A summary of human resources expenditure categorised according to organisational structure of Council is detailed below:

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  |  |  | **Comprises** | | | |
|  |  | **Budget** | **Permanent** | |  | |
| **Department** |  | **2023/2024** | **Full Time** | **Part Time** | | **Casual** |
|  |  | **$'000** | **$'000** | **$'000** | | **$'000** |
| Strategy and Development |  | **13,703** | 10,629 | 2,553 | | 522 |
| People and Places |  | **16,124** | 7,800 | 6,901 | | 1,424 |
| Assets and Leisure |  | **24,711** | 14,842 | 3,188 | | 6,681 |
| Chief Executive's Office |  | **1,020** | 1,020 | 0 | | 0 |
| Chief Financial Office |  | **8,789** | 7,736 | 1,003 | | 50 |
| Total permanent staff expenditure |  | **64,348** | 42,027 | 13,645 | | 8,676 |
| Other Employee Related Expenditure\* |  | **1,707** |  |  | |  |
| Capitalised labour costs |  | **1,718** |  |  | |  |
| **Total expenditure** |  | **67,772** |  |  | |  |

\*Seasonal employees, other expenditure relates to Overtime, Travel Allowance, Performance Recognition, Training etc.

A summary of the number of full time equivalent (FTE) Council employees in relation to the above expenditure is included below:

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  |  |  | **Comprises** | | |
|  | **Budget** | **Permanent** | |  |
|  | **FTE** | **Full Time** | **Part Time** | **Casual** |
| Strategy and Development |  | **117.5** | 84.0 | 27.1 | 6.4 |
| People and Places |  | **142.7** | 62.4 | 63.6 | 16.7 |
| Assets and Leisure |  | **227.4** | 146.3 | 32.8 | 48.3 |
| Chief Executive's Office |  | **5.0** | 5.0 | 0.0 | 0.0 |
| Chief Financial Office |  | **74.8** | 65.0 | 9.5 | 0.3 |
| Capitalised labour |  | **15.0** | 15.0 | 0.0 | 0.0 |
| **Total staff** |  | **582.4** | 377.7 | 133.0 | 71.7 |

**Statement of Planned Human Resources Expenditure**

For the four years ending 30 June 2027

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Directorate** |  | **2023/2024** | **2024/2025** | **2025/2026** | **2026/2027** |
|  |  | **$'000** | **$'000** | **$'000** | **$'000** |
| **Strategy and Development** |  |  |  |  |  |
| **Permanent full time** |  | **10,629** | **10,801** | **11,008** | **11,282** |
| Women |  | 3,863 | 3,926 | 4,001 | 4,101 |
| Men |  | 6,444 | 6,548 | 6,674 | 6,840 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 322 | 327 | 334 | 342 |
| **Permanent part time** |  | **2,553** | **2,594** | **2,644** | **2,710** |
| Women |  | 1,820 | 1,850 | 1,885 | 1,932 |
| Men |  | 418 | 424 | 433 | 443 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 315 | 320 | 326 | 334 |
| **Total Strategy and Development** |  | **13,182** | **13,395** | **13,652** | **13,992** |
| **People and Places** |  |  |  |  |  |
| **Permanent full time** |  | **7,800** | **7,926** | **8,078** | **8,279** |
| Women |  | 4,677 | 4,753 | 4,844 | 4,964 |
| Men |  | 1,664 | 1,691 | 1,723 | 1,766 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 1,459 | 1,483 | 1,511 | 1,549 |
| **Permanent part time** |  | **6,901** | **7,013** | **7,147** | **7,325** |
| Women |  | 5,578 | 5,668 | 5,777 | 5,921 |
| Men |  | 599 | 608 | 620 | 635 |
| Persons of self-described gender |  | 44 | 44 | 45 | 46 |
| Vacant Position |  | 681 | 692 | 705 | 723 |
| **Total People and Places** |  | **14,701** | **14,938** | **15,225** | **15,604** |
| **Assets & Leisure** |  |  |  |  |  |
| **Permanent full time** |  | **14,842** | **15,082** | **15,371** | **15,755** |
| Women |  | 2,431 | 2,470 | 2,517 | 2,580 |
| Men |  | 11,658 | 11,846 | 12,073 | 12,374 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 754 | 766 | 781 | 800 |
| **Permanent part time** |  | **3,188** | **3,240** | **3,302** | **3,384** |
| Women |  | 3,047 | 3,097 | 3,156 | 3,235 |
| Men |  | 102 | 104 | 106 | 109 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 39 | 39 | 40 | 41 |
| **Total Assets & Leisure** |  | **18,030** | **18,322** | **18,673** | **19,139** |
| **Chief Executive's office** |  |  |  |  |  |
| **Permanent full time** |  | **1,020** | **1,037** | **1,057** | **1,083** |
| Women |  | 550 | 558 | 569 | 583 |
| Men |  | 471 | 478 | 488 | 500 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 0 | 0 | 0 | 0 |
| **Permanent part time** |  | **0** | **0** | **0** | **0** |
| Women |  | 0 | 0 | 0 | 0 |
| Men |  | 0 | 0 | 0 | 0 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 0 | 0 | 0 | 0 |
| **Total Chief Executive's office** |  | **1,020** | **1,037** | **1,057** | **1,083** |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Directorate** |  | **2023/2024** | **2024/2025** | **2025/2026** | **2026/2027** |
|  |  | **$'000** | **$'000** | **$'000** | **$'000** |
|  |  |  |  |  |  |
| **Chief Financial Office** |  |  |  |  |  |
| **Permanent full time** |  | **7,736** | **7,861** | **8,012** | **8,211** |
| Women |  | 3,934 | 3,998 | 4,075 | 4,176 |
| Men |  | 2,984 | 3,032 | 3,090 | 3,167 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 818 | 831 | 847 | 868 |
| **Permanent part time** |  | **1,003** | **1,020** | **1,039** | **1,065** |
| Women |  | 893 | 908 | 925 | 948 |
| Men |  | 71 | 72 | 74 | 75 |
| Persons of self-described gender |  | 0 | 0 | 0 | 0 |
| Vacant Position |  | 39 | 40 | 41 | 42 |
| **Total Chief Financial Office** |  | **8,739** | **8,881** | **9,051** | **9,276** |
| Casuals, temporary and other expenditure |  | 10,383 | 10,551 | 10,753 | 11,021 |
| Capitalised labour costs |  | **1,718** | 1,745 | 1,779 | 1,823 |
| **Total Staff Expenditure** |  | **67,772** | **68,869** | **70,190** | **71,939** |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Directorate** |  | **2023/2024** | **2024/2025** | **2025/2026** | **2026/2027** |
|  |  | **FTE** | **FTE** | **FTE** | **FTE** |
| **Strategy and Development** |  |  |  |  |  |
| **Permanent full time** |  | **84.0** | **84.0** | **84.0** | **84.0** |
| Women |  | 31.4 | 31.4 | 31.4 | 31.4 |
| Men |  | 50.6 | 50.6 | 50.6 | 50.6 |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | 2.0 | 2.0 | 2.0 | 2.0 |
| **Permanent part time** |  | **27.1** | **27.1** | **27.1** | **27.1** |
| Women |  | 19.8 | 19.8 | 19.8 | 19.8 |
| Men |  | 5.2 | 5.2 | 5.2 | 5.2 |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | 2.1 | 2.1 | 2.1 | 2.1 |
| **Total Strategy and Development** |  | **111.1** | **111.1** | **111.1** | **111.1** |
| **People and Places** |  |  |  |  |  |
| **Permanent full time** |  | **62.4** | **62.4** | **62.4** | **62.4** |
| Women |  | 44.7 | 44.7 | 44.7 | 44.7 |
| Men |  | 14.1 | 14.1 | 14.1 | 14.1 |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | 3.5 | 3.5 | 3.5 | 3.5 |
| **Permanent part time** |  | **63.6** | **63.6** | **63.6** | **63.6** |
| Women |  | 54.8 | 54.8 | 54.8 | 54.8 |
| Men |  | 6.6 | 6.6 | 6.6 | 6.6 |
| Persons of self-described gender |  | 0.7 | 0.7 | 0.7 | 0.7 |
| Vacant Position |  | 1.5 | 1.5 | 1.5 | 1.5 |
| **Total People and Places** |  | **126.0** | **126.0** | **126.0** | **126.0** |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Directorate** |  | **2023/2024** | **2024/2025** | **2025/2026** | **2026/2027** |
|  |  | **FTE** | **FTE** | **FTE** | **FTE** |
| **Assets & Leisure** |  |  |  |  |  |
| **Permanent full time** |  | **146.3** | **146.3** | **146.3** | **146.3** |
| Women |  | 25.0 | 25.0 | 25.0 | 25.0 |
| Men |  | 117.6 | 117.6 | 117.6 | 117.6 |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | 3.8 | 3.8 | 3.8 | 3.8 |
| **Permanent part time** |  | **32.8** | **32.8** | **32.8** | **32.8** |
| Women |  | 28.7 | 28.7 | 28.7 | 28.7 |
| Men |  | 2.0 | 2.0 | 2.0 | 2.0 |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | 2.0 | 2.0 | 2.0 | 2.0 |
| **Total Assets & Leisure** |  | **179.1** | **179.1** | **179.1** | **179.1** |
| **Chief Executive's office** |  |  |  |  |  |
| **Permanent full time** |  | **5.0** | **5.0** | **5.0** | **5.0** |
| Women |  | 4.0 | 4.0 | 4.0 | 4.0 |
| Men |  | 1.0 | 1.0 | 1.0 | 1.0 |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | - | - | - | - |
| **Permanent part time** |  | **-** | **-** | **-** | **-** |
| Women |  | - | - | - | - |
| Men |  | - | - | - | - |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | - | - | - | - |
| **Total Chief Executive's office** |  | **5.0** | **5.0** | **5.0** | **5.0** |
| **Chief Financial Office** |  |  |  |  |  |
| **Permanent full time** |  | **65.0** | **65.0** | **65.0** | **65.0** |
| Women |  | 37.7 | 37.7 | 37.7 | 37.7 |
| Men |  | 25.2 | 25.2 | 25.2 | 25.2 |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | 2.1 | 2.1 | 2.1 | 2.1 |
| **Permanent part time** |  | **9.5** | **9.5** | **9.5** | **9.5** |
| Women |  | 8.2 | 8.2 | 8.2 | 8.2 |
| Men |  | 0.6 | 0.6 | 0.6 | 0.6 |
| Persons of self-described gender |  | - | - | - | - |
| Vacant Position |  | 0.6 | 0.6 | 0.6 | 0.6 |
| **Total Chief Financial Office** |  | **74.5** | **74.5** | **74.5** | **74.5** |
| Total Casuals |  | 71.7 | 71.7 | 71.7 | 71.7 |
| Capitalised labour |  | 15.0 | 15.0 | 15.0 | 15.0 |
| **Total Staff FTE** |  | **582.4** | **582.4** | **582.4** | **582.4** |

## Notes to the financial statements

This section presents detailed information on material components of the financial statements.

### 5.1 Comprehensive Income Statement

#### 5.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council’s budget.  
  
As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.   
  
In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2022/2023 the FGRS cap has been set at 3.50%. The cap applies to both general rates and municipal charges and is calculated on the basis of council’s average rates and charges.   
  
The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.  
  
To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 3.50% in line with the rate cap and the waste collection charges will increase by 9.80%.

This will raise total rates and charges for 2023/2024 to $107,639m

5.1.1(a)The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual 2022/2023** | **Budget 2023/2024** | **Change** | |
|  | **$’000** | **$’000** | **$’000** | **%** |
| General rates\* | 83,098 | **86,799** | 3,701 | **4.45%** |
| Waste management charge | 18,167 | **19,947** | 1,780 | **9.80%** |
| Special rates and charges | 161 | **161** | (0) | **0.28%** |
| Supplementary rates and rate adjustments | 630 | **512** | (118) | **(18.7%)** |
| Interest on rates and charges | 430 | **220** | (210) | **(48.8%)** |
| **Total rates and charges** | 102,486 | **107,639** | **5,153** | **5.03%** |

\*These items are subject to the rate cap established under the FGRS

5.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

|  |  |  |  |
| --- | --- | --- | --- |
| **Type or class of land** | **2022/2023** | **2023/2024** | **Change** |
| **cents/$CIV\*** | **cents/$CIV\*** |
| General Land | 0.180907 | **0.191439** | 5.82% |
| Differential Rate: |  |  |  |
| Vacant Land | 0.271361 | **0.287159** | 5.82% |
| Commercial Land | 0.217088 | **0.229727** | 5.82% |
| Industrial Land | 0.217088 | **0.229727** | 5.82% |
| Derelict Land | 0.542721 | **0.574317** | 5.82% |

*\* Capital Improved Value*

5.1.1(c)The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Type or class of land** | **2022/2023** | **2023/2024** | **Change** | |
|  | **$’000** | **$’000** | **$’000** | **%** |
| General Land | 71,859 | **73,004** | 1,144 | 1.59% |
| Differential Rate: |  |  |  |  |
| Vacant Land | 469 | **590** | 120 | 25.63% |
| Commercial Land | 6,529 | **7,560** | 1,031 | 15.80% |
| Industrial Land | 4,213 | **5,616** | 1,403 | 33.31% |
| Derelict Land | 9 | **10** | 1 | 12.05% |
| Amounts in Lieu of Rates: |  |  |  |  |
| Cultural and Recreational Lands Act | 19 | **19** | 0 | 1.12% |
| **Total amount to be raised by general rates** | **83,098** | **86,799** | **3,701** | **4.45%** |

5.1.1(d)The number of assessments in relation to each type or class of land, and the total number of assessments compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Type or class of land** | **2022/2023** | **2023/2024** | **Change** | |
| **Number** | **Number** | **Number** | **%** |
| General Land | 47,307 | **47,654** | 347 | 0.73% |
| Differential Rate: |  |  |  |  |
| Vacant Land | 161 | **197** | 36 | 22.36% |
| Commercial Land | 2,230 | **2,219** | (11) | (0.49%) |
| Industrial Land | 2,122 | **2,162** | 40 | 1.89% |
| Derelict Land | 1 | **1** | 0 | 0.00% |
| Cultural and Recreational Lands Act | 3 | **3** | 0 | 0.00% |
| **Total number of assessments** | **51,824** | **52,236** | **412** | **0.79%** |

5.1.1(e)The basis of valuation to be used is the Capital Improved Value (CIV)

5.1.1(f)The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Type or class of land** | **2022/2023** | **2023/2024** | **Change** | |
|  | **$’000** | **$’000** | **$’000** | **%** |
| General Land | 39,721,563 | **38,134,108** | (1,587,455) | (4.00%) |
| Differential Rate: |  |  |  |  |
| Vacant Land | 172,995 | **205,380** | 32,385 | 18.72% |
| Commercial Land | 3,007,594 | **3,291,059** | 283,465 | 9.42% |
| Industrial Land | 1,940,491 | **2,444,634** | 504,143 | 25.98% |
| Derelict Land | 1,700 | **1,800** | 100 | 5.88% |
| Cultural and Recreational Lands Act | 15,750 | **15,050** | (700) | (4.44%) |
| **Total Value of Land** | **44,860,092** | **44,092,030** | **(768,062)** | **(1.71%)** |

5.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Type of Charge** | **Per Rateable Property** | **Per Rateable Property** | **Change** | |
| **2022/2023** | **2023/2024** |
| **$** | **$** | **$** | **%** |
| Residential 80 Litre Bins | 327 | **357** | 30 | 9.17% |
| Residential 120 Litre Bins | 393 | **429** | 36 | 9.16% |
| Second and Subsequent Bins\* | 417 | **455** | 38 | 9.11% |
| Additional Residential 120 Litre Bin\* | 250 | **273** | 23 | 9.20% |
| Additional Residential Garden Organics\* | 230 | **230** | 0 | 0.00% |
| Commercial 240 Litre Service |  |  |  |  |
| One per week # | 715 | **770** | 55 | 7.69% |
| Three times per week # | 1,552 | **1,680** | 128 | 8.25% |
| Additional Recycling-Non-Residential # | 158 | **171** | 13 | 8.23% |
| Commercial & Industrial Garden Organics#\* | 230 | **252** | 22 | 9.57% |
| Industrial 120 Litre Service # | 376 | **412** | 36 | 9.57% |
| Industrial 80 Litre Service # | 316 | **346** | 30 | 9.49% |

#These figures include GST which applies to these services.

\* Approval of additional waste service is subject to Council assessment.

5.1.1(h) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Type of Charge** | **2022/2023** | **2023/2024** | **Change** | |
| **$** | **$** | **$** | **%** |
| Residential 80 Litre Bins | 3,457,371 | **3,831,324** | 373,953 | 10.82% |
| Residential 120 Litre Bins | 13,530,490 | **14,795,228** | 1,264,738 | 9.35% |
| Second and Subsequent Bins\* | 176,808 | **182,910** | 6,102 | 3.45% |
| Additional Residential 120 Litre Bin\* | 93,250 | **113,568** | 20,318 | 21.79% |
| Additional Residential Garden Organics\* | 137,080 | **169,970** | 32,890 | 23.99% |
| Commercial 240 Litre Service |  |  |  |  |
| One per week # | 438,200 | **488,323** | 50,123 | 11.44% |
| Three times per week # | 177,775 | **192,436** | 14,661 | 8.25% |
| Additional Recycling-Non-residential # | 19,535 | **22,230** | 2,695 | 13.80% |
| Commercial & Industrial Garden Organics#\* | 6,691 | **8,476** | 1,785 | 26.68% |
| Industrial 120 Litre Service # | 120,320 | **131,840** | 11,520 | 9.57% |
| Industrial 80 Litre Service # | 9,480 | **10,695** | 1,215 | 12.82% |
| **Total** | **18,167,000** | **19,947,000** | **1,780,000** | **9.80%** |

#These figures exclude GST on Industrial, Commercial and second bin Residential Services.

\* Approval of additional waste service is subject to Council assessment.

5.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous financial year

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **2022/2023** | **2023/2024** | **Change** | |
| **$’000** | **$’000** | **$’000** | **%** |
| General rates | 83,098 | **86,799** | 3,701 | 4.45% |
| Service (Garbage) Charges # | 18,167 | **19,947** | 1,780 | 9.80% |
| **Total Rates and charges** | **101,265** | **106,746** | **5,481** | **5.41%** |

#These figures exclude GST on Industrial, Commercial and additional recycling-non-residential Services.

5.1.1(j) Fair Go Rates System Compliance

Maroondah City Council is required to comply with the State Government’s Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

|  |  |  |
| --- | --- | --- |
|  | **2022/2023** | **2023/2024** |
| Total Rates | $81,668,841 | **$83,863,560** |
| Number of rateable properties | 51,821 | **52,233** |
| Base Average Rates | 1,576 | **1,605.57** |
| Maximum Rate Increase (set by the State Government) | 1.75% | **3.50%** |
| Capped Average Rate | $1,604 | **$1,662** |
| Maximum General Rates and Municipal Charges Revenue | $83,098,046 | **$86,798,784** |
| Budgeted General Rates and Municipal Charges Revenue | $83,078,659 | **$86,780,056** |
| Budgeted Supplementary Rates | $784,901 | **$462,000** |
| Budgeted Total Rates and Municipal Charges Revenue | $83,863,560 | **$87,242,056** |

5.1.1(k) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

* The making of supplementary valuations (2023/2024: estimated $0.46 million and 2022/2023: $0.55million)
* The variation of returned levels of value (e.g., valuation appeals)
* Changes of use of land such that rateable land becomes non-rateable land and vice versa
* Changes of use of land such that residential land becomes business land and vice versa.

5.1.1(l) Differential rates

**Rates to be levied**

The rate and amount of rates payable in relation to land in each category of differential are:

* A general rate of 0.191439% for all rateable General Land; and
* A general rate of 0.229727% for all rateable Commercial Land; and
* A general rate of 0.229727% for all rateable Industrial Land; and
* A general rate of 0.287159% for all rateable Vacant Land; and
* A general rate of 0.574317% for all rateable Derelict Land.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate are set out below.

**General Land**

**Definitions/Characteristics:**

Any land which does not have the characteristics of Commercial, Industrial, Vacant or Derelict Land.

**Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Requirement to ensure that Council has adequate funding to undertake it’s strategic, statutory and service provision obligations.

**Types and Classes:**

Rateable land having the relevant characteristics described in the definition/characteristics

**Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Geographic Location:**

Wherever located within the municipal district.

**Use of Land:**

Any use permitted under the relevant Planning Scheme.

**Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

**Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2023/2024 financial Year.

**Commercial Land**

**Definitions/Characteristics:**

Commercial Land is any land that does not have the characteristics of General, Industrial, Vacant or Derelict Land and which is used, designed or adapted to be used primarily for the sale of goods or services or other commercial purposes.

**Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure: and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of employment opportunities; and
6. Promotion of economic development; and
7. Requirement to ensure that streetscaping and promotional activity is complimentary to the achievement of commercial and industrial objectives.

**Types and Classes:**

Rateable land having the relevant characteristics described in the definition/characteristics

**Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Geographic Location:**

Wherever located within the municipal district.

**Use of Land:**

Any use permitted under the relevant Planning Scheme.

**Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

**Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2022/2023 financial Year.

**Industrial Land**

**Definitions/Characteristics:**

Industrial Land is any land that does not have the characteristics of General, Commercial, Vacant or Derelict Land, that is used, designed or adapted to be used primarily for industrial purposes.

**Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure: and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of employment opportunities; and
6. Promotion of economic development; and
7. Requirement to ensure that streetscaping and promotional activity is complimentary to the achievement of commercial and industrial objectives.

**Types and Classes:**

Rateable land having the relevant characteristics described in the definition/characteristics

**Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Geographic Location:**

Wherever located within the municipal district.

**Use of Land:**

Any use permitted under the relevant Planning Scheme.

**Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

**Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2022/2023 financial Year.

**Vacant Land**

**Definitions/Characteristics:**

Any land on which there is no building which is occupied or adapted for occupation and that is not General, Commercial, Industrial or Derelict Land.

**Objective:**

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure: and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of development on land.

**Types and Classes:**

Rateable land having the relevant characteristics described in the definition/characteristics

**Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Geographic Location:**

Wherever located within the municipal district.

**Use of Land:**

Any use permitted under the relevant Planning Scheme.

**Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

**Derelict Land**

**Definitions/Characteristics:**

1. **Derelict Land**
   1. Land is “Derelict Land” where, at any point in the rating year, a notice to comply to is issued to the Owner or Occupier of the land under the Local Law on the grounds that the land:
      * 1. is kept in a manner which is unsightly or detrimental to the general amenity of the area in which the land is located; or
        2. is used for storage of such amounts of goods, machinery, materials or equipment that the amenity of the area is adversely affected, or the land is, or has the potential to become infested by rats and/or other vermin species; or
        3. is kept in a manner which is dangerous or likely to cause danger to life or property; or
        4. has become infested with blackberry or other invasive plants or vermin; or
        5. has become a source of offensive odour discernible beyond the land;
        6. contains a vacant building that has been kept in a manner to the extent that the exterior of the building;
           1. is in a state of disrepair; or
           2. is damaged or defaced; or
           3. affects the amenity of the surrounding neighbourhood; or
           4. causes the building to be out of conformity with the visual appearance of other buildings in the vicinity; or
           5. is declared in writing by an Authorised Officer to be unsafe; and
   2. The grounds in the notice to comply have not been addressed to Council’s satisfaction.
   3. For the purposes of this section:
      * 1. “Land” includes all land within Council’s municipality, including land with or (where relevant) without structures or buildings on it, in any zone, used for any purpose, other than land that is Vacant Land, Industrial Land, Commercial Land, Cultural and Recreational Land.
        2. “Authorised Officer” means an officer appointed by Council as an Authorised Officer under s124 of the Local Government Act 2020.
        3. Local Law means the Maroondah City Council Local Law no. 11 as amended or replaced from time to time.

**Objective:**

To ensure that the incidence of dilapidated properties reduce in the municipality and all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

1. Encouragement of development/and or improvement of land; and
2. Construction and maintenance of public infrastructure: and
3. Development and provision of health and community services; and
4. Provision of general support services.

**Types and Classes:**

Rateable land having the relevant characteristics described in the definition/characteristics

**Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Geographic Location:**

Wherever located within the municipal district.

**Use of Land:**

Any use permitted under the relevant Planning Scheme.

**Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

**Types of Buildings:**

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2022/2023 financial Year.

#### 5.1.2 Statutory fees and fines

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2022/2023** | **2023/2024** |
| **$’000** | **$’000** | **$’000** | **%** |
| Infringements and costs | 1,356 | **1,366** | 10 | 0.7% |
| Court recoveries | 190 | **200** | 10 | 5.3% |
| Town planning fees | 1,704 | **1,708** | 4 | 0.2% |
| Land information certificates | 115 | **138** | 23 | 20.0% |
| Permits | 1,743 | **1,825** | 82 | 4.7% |
| Other | 129 | **167** | 38 | 29.5% |
| **Total statutory fees and fines** | **5,237** | **5,404** | **167** | **3.2%** |

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, local laws and parking fines and statutory planning application fees. Increases in statutory fees are made in accordance with legislative requirements.

#### 5.1.3 User fees

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2022/2023** | **2023/2024** |
| **$’000** | **$’000** | **$’000** | **%** |
| Active leisure centres | 22,577 | **23,317** | 740 | 3.3% |
| Aged and health Services | 620 | **654** | 34 | 5.5% |
| Community facilities - recreation | 645 | **695** | 50 | 7.8% |
| Community health | 37 | **32** | (5) | (13.5%) |
| Local laws | 155 | **175** | 20 | 12.9% |
| Other fees and charges | 1,161 | **1,176** | 15 | 1.3% |
| Performing arts, functions & conferences | 3,377 | **3,563** | 186 | 5.5% |
| Occupation road reserve | 130 | **150** | 20 | 15.4% |
| Public notices | 100 | **59** | (41) | (41.0%) |
| Asset Protection | 340 | **360** | 20 | 5.9% |
| Youth and Children Services | 206 | **153** | (53) | (25.7%) |
| **Total user fees** | 29,348 | **30,334** | 986 | 3.4% |

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council’s services. These include use of Maroondah Leisure facilities: Aquahub; Aquanation; Croydon Memorial Pool; The Rings; Maroondah Nets; and the Ringwood and Croydon Golf courses, Council Multi-purpose centres facilities including Karralyka Centre, Realm, Federation Estate and Wyreena. In addition, the provision of services such as meals on wheels and occasional care are included in user fees.

User fees are projected to increase by 3.4% or $1.0 million over 2023/2024. The main areas contributing to the increase are Aquanation ($0.70 million), Aquahub ($0.69 million) and Jubilee Indoor Cricket Centre ($0.22million). Council plans to increase user charges for all areas in line with expected inflationary trends and increase service use over the budget period to maintain parity between user charges and the costs of service delivery.

#### 5.1.4 Grants

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual 2022/2023** | **Budget 2023/2024** | **Change** | |
|  | **$’000** | **$’000** | **$’000** | **%** |
| **Grants were received in respect of the following:** |  |  |  |  |
| Summary of grants |  |  |  |  |
| Commonwealth funded grants | 41,459 | **38,554** | (2,905) | (7.0%) |
| State funded grants | 11,884 | **2,306** | (9,578) | (80.6%) |
| **Total grants received** | **53,343** | **40,860** | **(12,483)** | **(23.4%)** |

***5.1.4.1 Grants – operating***

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council’s services to ratepayers. Overall, the level of operating grants has decreased by 66.1% or $16.78 million compared to 2022/2023. The decrease mainly relates to non-recurrent grants being the receipt in 2022/2023 of a Federal Government grant for the multilevel carpark at Heatherdale ($14.9 million).

| **Operating Grants** | **Forecast Actual 2022/2023** | **Budget 2023/2024** | **Change** | |
| --- | --- | --- | --- | --- |
|  | **$’000** | **$’000** | **$’000** | **%** |
| ***Recurrent - Commonwealth Government*** |  |  |  |  |
| Aged and Disability Services | 966 | **912** | (54) | (5.6%) |
| COVID-19 Pandemic | 20 | **0** | (20) | (100.0%) |
| Youth and Children Services | 341 | **267** | (74) | (21.7%) |
| Community Safety | 14 | **14** | 0 | 0.0% |
| Financial Assistance Grants | 4,227 | **4,269** | 42 | 1.0% |
| Local Roads | 823 | **831** | 8 | 1.0% |
| ***Recurrent - State Government*** |  |  |  |  |
| Aged and Disability Services | 559 | **541** | (18) | (3.2%) |
| Youth and Children Services | 135 | **86** | (49) | (36.3%) |
| Maternal Child Health | 1,656 | **1,233** | (423) | (25.5%) |
| Community Safety | 99 | **75** | (24) | (24.2%) |
| ***Total recurrent grants*** | 8,840 | **8,228** | (612) | (6.9%) |
| ***Non- recurrent - Commonwealth Government*** |  |  |  |  |
| Asset Management | 14,945 | **0** | (14,945) | (100.0%) |
| ***Non-recurrent - State Government*** |  |  |  |  |
| Maternal Child Health | 147 | **148** | 1 | 0.7% |
| Strategic Planning and Sustainability | 199 | **15** | (184) | (92.5%) |
| Youth and Children Services | 458 | **185** | (273) | (59.6%) |
| Other Grants | 266 | **1** | (265) | (99.6%) |
| COVID-19 Pandemic | 274 | **0** | (274) | (100.0%) |
| Sport and Recreation | 10 | **0** | (10) | (100.0%) |
| Community Wellbeing | 218 | **0** | (218) | (100.0%) |
| Community Safety | 23 | **23** | 0 | 0.0% |
| ***Total non-recurrent grants*** | 16,540 | **372** | (16,168) | (97.8%) |
| **Total Operating Grants** | 25,380 | **8,600** | (16,780) | (66.1%) |

***5.1.4.2 Grants - capital***

Capital grants (non-recurrent) include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has increased by 15.4% or $4.30 million compared to 2022/2023, specific funding in 2023/2024 is for large capital works project Ringwood Activity Centre Car Park $28.62 million. Section 5.5 “Capital works program” includes a more detailed analysis of the grants and contributions expected to be received during the 2023/2024 year. Significant movements in capital grant funding are summarised below:

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Capital Grants** | **Forecast Actual** | **Budget** | **Change** | |
|  | **$’000** | **$’000** | **$’000** | **%** |
| ***Non-recurrent - Commonwealth Government*** |  |  |  |  |
| Croydon Community HUB A | 0 | **3,000** | 3,000 | 0.0% |
| Heathmont Multi Level Carpark | 18,932 | **0** | (18,932) | (100.0%) |
| Roads to Recovery | 0 | **637** | 637 | 0.0% |
| Ringwood Activity Centre Carpark | 300 | **28,623** | 28,323 | 100.0% |
| LRCI Eastfield Rd Renew & Footpath | 380 | **0** | (380) | (100.0%) |
| LRCI Tintern Avenue TMD Works | 150 | **0** | (150) | (100.0%) |
| East Ringwood Spectator Shelter | 15 | **0** | (15) | (63.4%) |
| LRCI Kent Ave Asphalt Over Treatmn | 350 | **0** | (350) | (100.0%) |
|  |  |  |  |  |
| ***Non-recurrent - State Government*** |  |  |  |  |
| Garden Organics Bin Upgrade | 307 | **0** | (307) | (100.0%) |
| Jubilee Park Indoor Cricket Facilit | 2,168 | **0** | (2,168) | (100.0%) |
| Parkwood Dog Park | 3 | **0** | (3) | (100.0%) |
| RRIF InitiativeConsol Council Syst | 180 | **0** | (180) | (100.0%) |
| Tarralla Crk-Stormwater Harvesting | 759 | **0** | (759) | (100.0%) |
| Town Park Athletics Install Drainag | 244 | **0** | (244) | (100.0%) |
| Colchester Rd Blackspot Lighting | 202 | **0** | (202) | (100.0%) |
| JW Manson Pavilion Improvements | 2,474 | **0** | (2,474) | (100.0%) |
| Croydon North Children Centre | 83 | **0** | (83) | (100.0%) |
| Jubilee Precinct Changing Places | 180 | **0** | (180) | (100.0%) |
| Hughes Park Scoreboard Improvements | 44 | **0** | (44) | (100.0%) |
| Heathmont Rsv Install safety nets | 61 | **0** | (61) | (100.0%) |
| Proc Park Baseball Safety Fence | 108 | **0** | (108) | (100.0%) |
| JM Manson Res Cricket Nets | 130 | **0** | (130) | (100.0%) |
| East Rwood Res Sport Lighting UPG | 480 | **0** | (480) | (100.0%) |
| Reignite Croy Laneway Light Project | 110 | **0** | (110) | (100.0%) |
| CRM Backend System Integration | 304 | **0** | (304) | (100.0%) |
| **Total non-recurrent grants** | **27,964** | **32,260** | **4,296** | **15.4%** |
| **Total Capital Grants** | **27,964** | **32,260** | **4,296** | **15.4%** |

#### 5.1.5 Contributions

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2022/2023** | **2023/2024** |
| **$’000** | **$’000** | **$’000** | **%** |
| Contributions - Monetary | 6,970 | **6,732** | (238) | (3.4%) |
| Contributions - Monetary (Capital) | 556 | **216** | (340) | (61.2%) |
| **Total contributions** | **7,526** | **6,948** | **(578)** | **(7.7%)** |

Contributions Monetary are projected to decrease by $0.6 million or 7.7% compared to 2022/2023. Capital Contributions are projected to decrease by $0.34 million or 61.2% compared to 2022/2023 due to numerous one-off contributions for Capital projects in 2022/2023.

#### 5.1.6 Other income

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2022/2023** | **2023/2024** |
| **$’000** | **$’000** | **$’000** | **%** |
| Interest on investments | 1,500 | **1,131** | (369) | (24.6%) |
| Interest on other | 1 | **1** | 0 | 0.00% |
| Rent | 784 | **848** | 64 | 8.16% |
| **Total other income** | **2,285** | **1,980** | **(305)** | **(13.3%)** |

Other income is projected to decrease by $0.30 million or 13.3% compared to 2022/2023 mainly due to a decrease on investments by $0.37 million.

#### 5.1.7 Employee costs

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2022/2023** | **2023/2024** |
| **$’000** | **$’000** | **$’000** | **%** |
| Wages and salaries | 55,778 | **51,605** | (4,173) | (7%) |
| Workcover | (568) | **(580)** | (12) | 2.1% |
| Casual staff | 1,724 | **7,886** | 6,162 | 357.4% |
| Superannuation | 6,389 | **6,610** | 221 | 3.5% |
| Fringe benefits tax | 526 | **534** | 8 | 1.5% |
| **Total employee costs** | 63,849 | **66,055** | 2,206 | 3.5% |

Employee costs include all labour related expenditure such as salaries and on-costs (employer superannuation, long service leave and Workcover), allowances, overtime and annual leave loading etc.

Employee costs are forecast to increase by 3.5% or $2.2 million compared to 2022/2023. This increase relates mainly to employee costs being aligned with the Enterprise Bargaining Agreement (EBA) outcomes for 2023/2024; together with projected movement of employees within employment bands; and in 2023/2024 the Superannuation Guarantee increases from 10.5% to 11.0%.

#### 5.1.8 Materials and services

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
| **2022/2023** | **2023/2024** |
| **$’000** | **$’000** | **$’000** | **%** |
| Agency staff | 529 | **244** | (285) | (53.9%) |
| Apprentices | 502 | **575** | 73 | 14.5% |
| Bank charges | 325 | **351** | 26 | 8.0% |
| Cleaning | 1,084 | **1,056** | (28) | (2.6%) |
| Communication, postage & advertising | 1,271 | **1,242** | (29) | (2.3%) |
| Consultants | 1,366 | **954** | (412) | (30.2%) |
| Contract payments - Election | 1 | **0** | (1) | (100.0%) |
| Contract payments - home care | 3 | **2** | (1) | (33.3%) |
| Contract payments - Operations | 4,619 | **4,991** | 372 | 8.1% |
| contract payments - Other | 21,007 | **5,806** | (15,201) | (72.4%) |
| Contract payments - Valuations | 60 | **60** | 0 | 0.0% |
| Contract payments - Waste | 15,594 | **16,829** | 1,235 | 7.9% |
| Cost of goods sold | 976 | **1,050** | 74 | 7.6% |
| Fire services levy | 115 | **115** | 0 | 0.0% |
| Fuels, oil, registrations & running costs - plant & fleet | 1,117 | **1,233** | 116 | 10.4% |
| Grants to community | 544 | **548** | 4 | 0.7% |
| Insurance | 1,500 | **1,733** | 233 | 15.5% |
| Legal fees | 612 | **573** | (39) | (6.4%) |
| Library contribution | 2,822 | **2,890** | 68 | 2.4% |
| Licence fees | 540 | **622** | 82 | 15.2% |
| Maintenance | 4,901 | **4,994** | 93 | 1.9% |
| Marketing and promotion | 150 | **167** | 17 | 11.3% |
| Materials - depot & golf courses | 1,537 | **1,842** | 305 | 19.8% |
| Memberships/subscriptions | 266 | **297** | 31 | 11.7% |
| Other | 5,759 | **5,301** | (458) | (8.0%) |
| Printing and stationary | 160 | **165** | 5 | 3.1% |
| Security | 457 | **425** | (32) | (7.0%) |
| Training | 394 | **437** | 43 | 10.9% |
| Uniforms | 110 | **106** | (4) | (3.6%) |
| Utilities | 3,568 | **3,795** | 227 | 6.4% |
| **Total materials and services** | 71,889 | **58,403** | **(13,486)** | (18.8%) |

Materials and services are forecast to decrease by 18.8% or $13.5 million compared to 2022/2023. Materials and services include the purchases of consumables, payments to contractors for the provision of services, utility costs, annual contribution for the provision of library services to the Eastern Regional Libraries (this has increased 2.40% for the 2023/2024 year), contributions to community groups, software maintenance, insurances, advertising, motor vehicle running costs, fuel and registrations and other miscellaneous expenditure items. Utility costs relating to water, gas and electricity are forecast to increase by 6.4% or $0.23 million compared to 2022/2023 resulting mainly from increased prices from suppliers. Contract payments are included as part of materials and services and are for the provision of services which have been tendered under section 108 of the Local Government Act 2020 including external contracts for services such as waste collection, road maintenance, street tree pruning etc. and are forecast to decrease by 31.5% or $13.0 million compared to 2022/2023. The decrease in contractors is mainly due to the Heatherdale Multilevel Carpark project in 2022/2023.

#### 5.1.9 Depreciation

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
|  | **2022/2023** | **2023/2024** |
|  | **$’000** | **$’000** | **$’000** | **%** |
| Property | 8,044 | **12,478** | 4,434 | 55.1% |
| Plant & equipment | 2,316 | **2,481** | 165 | 7.1% |
| Infrastructure | 16,849 | **13,903** | (2,946) | (17.5%) |
| **Total depreciation** | **27,209** | **28,862** | **1,653** | **6.1%** |

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council’s property, plant and equipment including infrastructure assets such as roads and drains. The increase of 6.1% or $1.65 million for 2023/2024 is due mainly to the full year effect of depreciation on the 2022/2023 capital works program. Refer to section 5.5 Capital works program’ for a more detailed analysis of Council’s capital works program for the 2023/2024 year.

#### 5.1.10 Amortisation - right of use assets

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
|  | **2022/2023** | **2023/2024** |
|  | **$’000** | **$’000** | **$’000** | **%** |
| IT Equipment | 615 | **747** | 132 | 21.5% |
| Land | 0 | **5** | 5 | 100.0% |
| Other | 214 | **228** | 14 | 6.5% |
| Photocopiers | 33 | **50** | 17 | 51.5% |
| Trucks | 0 | **493** | 493 | 100.0% |
| **Total amortisation - right of use assets** | **862** | **1,523** | **661** | **76.7%** |

#### 5.1.11 Other expenses

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | |
|  | **2022/2023** | **2023/2024** |
|  | **$’000** | **$’000** | **$’000** | **%** |
| Auditor's remuneration - VAGO - audit of the financial statements, performance statement and grant acquittals | 75 | **76** | 1 | 1.3% |
| Auditor's remuneration - internal | 146 | **150** | 4 | 2.7% |
| Councillors' allowances | 365 | **377** | 12 | 3.3% |
| Operating lease rentals | 124 | **98** | (26) | (21.0%) |
| **Total other expenses** | 710 | **701** | (9) | (1.3%) |

### 5.2 Balance Sheet

This section analyses the movements in assets, liabilities and equity between 2022/2023 and 2023/2024. It also considers a number of key performance indicators.

#### 5.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by $2.0 million during the year in line with the rise and fall of Council’s operations.

Cash and cash equivalents held by Council are restricted in part and not fully available for Council’s operations. The budgeted balance sheet indicates that Council is estimating at 30 June 2024 it will have cash and investments of $41.37 million, which are partly restricted as shown in the following table.

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  |  | **Forecast** |  |  |
|  |  | **Actual** | **Budget** | **Variance** |
|  | **Ref** | **2022/2023** | **2023/2024** |  |
|  |  | **$’000** | **$’000** | **$’000** |
| **Total cash and investments including financial assets** |  | **44,784** | **41,368** | **(3,416)** |
| Restricted cash and investments | 5.2.1.1 |  |  |  |
| - Trust funds and deposits |  | (6,664) | **(6,664)** | 0 |
| - Unexpended grants and contributions |  | (2,500) | **(2,500)** | 0 |
| - Unexpended specific purpose investments other |  | (14,072) | **(12,891)** | 1,181 |
| - Cash backed reserve |  | (8,000) | **(3,000)** | 5,000 |
| **Unrestricted cash and investments** | 5.2.1.2 | **13,548** | **16,313** | **2,765** |

Trade and other receivables are monies owed to Council by ratepayers and others. Minimal change is expected in the level of debtors in the budget.

Other financial assets include the value of investments held in deposits with a maturity of greater than three months at the time of initial investment. These balances are projected to decrease by $1.3 million during the year in line with the rise and fall of Council’s operations.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and inventories or stocks held for sale or consumption in Council’s services. Minimal change is expected in the budget.

Property, infrastructure, plant and equipment is the largest component of Council’s worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The net increase in this balance is attributable to the net result of the capital works program $65.77 million, new assets ($34.47 million); depreciation of assets ($28.86 million); and the net loss of property, plant and equipment ($0.9 million).

**5.2.1.1 Restricted cash and investments**

Council has cash and cash equivalents that are subject to restrictions, Council has restrictions in relation to unexpended specific purpose investments which relate mainly to monies received by Council for Public Open Space and Waste; trust funds and deposits; unexpended grants and contributions and cash backed reserves.

**5.2.1.2 Unrestricted cash and investments**

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

#### 5.2.2 Liabilities

‘Trade and other payables’ are those to whom Council owes money as of 30 June. These liabilities are budgeted to decrease which is consistent with 2023/2024 increased levels of expenditure on materials and services relating to capital projects.

Provisions include accrued long service leave, annual leave, annual leave loading and time in lieu to employees. These employee entitlements are only expected to increase marginally in line with EBA outcomes.

#### 5.2.3 Borrowings

Interest-bearing liabilities are loans or borrowings of Council. Council borrowed $24.2 million in 2014/15 and $10.0 million in 2021/2022. Repayment of loan principal of $2.83 million will be made during the year.

In 2014/2015 Council constructed a new regional aquatic and leisure centre in Ringwood known as Aquanation. The facility was opened in August 2015, with borrowings to fund a portion of this project. The total cost was $52.2 million and has been funded by Federal and State Government grants to a total of $13.0 million. The remaining funding came from a combination of loan borrowings by Council ($24.2 million), budgeted capital expenditure, public open space contributions and cash reserves.

Council market tendered for the provision of the loan in August 2014 and the loan was drawdown in November 2014 with repayment of principal and interest over 15 years and at a fixed rate for the term of the loan of 4.91% interest per annum.

In 2021/2022 Council borrowed $10 million with a fixed rate of 3.635% to partly fund capital projects that generate income from commercial activities.

The budget for 2023/2024 provides for repayment of loan principal and interest per the agreed schedules.

The table below shows information on borrowings specifically required by the Regulations.

|  |  |  |
| --- | --- | --- |
|  | **2022/2023** | **2023/2024** |
| **$** | **$** |
| Amount borrowed as at 30 June of the prior year | 24,277 | **21,562** |
| Amount proposed to be borrowed | - | **-** |
| Amount projected to be redeemed | (2,715) | **(2,836)** |
| Amount of borrowings as at 30 June | 21,562 | **18,726** |

#### 5.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

|  |  |  |
| --- | --- | --- |
|  | **Forecast Actual** | **Budget** |
| **2022/2023** | **2023/2024** |
|  | **$** | **$** |
| **Right-of-use assets** |  |  |
| **Current Right-of-use assets** |  |  |
| Plant and equipment | - | **-** |
| **Total Current Right-of-use assets** | - | **-** |
| **Non Current Right-of-use assets** |  |  |
| Plant and equipment | 1,987 | **6,333** |
| **Total Non Current Right-of-use assets** | 1,987 | **6,333** |
| **Total right-of-use assets** | 1,987 | **6,333** |
|  |  |  |
| **Lease liabilities** |  |  |
| **Current lease Liabilities** |  |  |
| Plant and equipment | 856 | **1,495** |
| **Total current lease liabilities** | 856 | **1,495** |
| **Non-current lease liabilities** |  |  |
| Plant and equipment | 987 | **5,001** |
| **Total non-current lease liabilities** | 987 | **5,001** |
| Total lease liabilities | 1,843 | **6,496** |

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 3.5%.

### 5.3 Statement of changes in Equity

#### 5.3.1 Reserves

Council maintains general reserves to record funds set aside for future possible contingencies e.g. unfunded superannuation call, unplanned capital expenditure transferred to and from the accumulated surplus.

#### 5.3.2 Equity

Total equity always equals net assets and is made up of the following components:

* Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
* Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of $36.39 million results directly from the surplus for the year.

### 5.4 Statement of Cash Flows

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2023/2024 year. Budgeting cash flows for Council is one of the key factors in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained.

The analysis is based on three main categories of cash flows:

* **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
* **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
* **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and the repayments of borrowings. These activities also include repayment of the principal component of loan repayments for the year.

#### 5.4.1 Net cash flows provided by/used in operating activities

The increase in cash inflows from operating activities of $23.7 million is due mainly to an increase in Capital Grants expected to be received in 2023/2024 including $28.6m for the Ringwood Activity Centre Car Park. Large Prior year capital grant income is forecasted to expended in 2022/2023.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

|  |  |  |  |
| --- | --- | --- | --- |
|  | **Forecast** |  |  |
| **Actual** | **Budget** | **Variance** |
| **2022/2023** | **2023/2024** |  |
| **$’000** | **$’000** | **$’000** |
| **Surplus (deficit) for the year** | 35,178 | **36,395** | 1,217 |
| Depreciation | 27,209 | **28,862** | 1,653 |
| Net gain/(loss) on disposal of property, infrastructure, plant and equipment | (113) | **(93)** | 20 |
| Finance costs | (61) | **(218)** | (157) |
| Net movement in current assets and liabilities | (18,967) | **1,959** | 20,926 |
| **Cash flows available from operating activities** | **43,246** | **66,905** | **23,659** |

#### 5.4.2 Net cash flows provided by/used in investing activities

The decrease in payments for investing activities represents expenditure in large capital works projects in 2022/2023 and 2023/2024.

#### 5.4.3 Net cash flows provided by/used in financing activities

The payments for financing activities represents repayment of borrowings both principal and interest for the existing loan for Aquanation and Capital projects in 2023/2024. (Refer 5.2.3).

### 5.5 Capital works program

#### 5.5.1 Summary

This section presents a listing of the capital works projects that will be undertaken for the 2023/2024 year, classified by expenditure type and funding source.

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Forecast Actual** | **Budget** | **Change** | **%** |
|  | **2022/23** | **2023/24** |
|  | **$’000** | **$’000** | **$’000** |
| Property | 35,940 | **45,212** | 9,272 | 25.80% |
| Plant and equipment | 6,104 | **3,397** | (2,707) | (44.3%) |
| Infrastructure | 23,018 | **17,164** | (5,854) | (25.4%) |
| **Total** | **65,062** | **65,773** | **711** | **1.09%** |

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  | **Project Cost** | **Asset expenditure types** | | | | **Summary of Funding Sources** | | |
|  | **New** | **Renewal** | **Upgrade** | **Expansion** | **Grants** | **Contrib.** | **Council cash** |
|  | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$’000** | **$'000** |
|  |  |  |  |  |  |  |  |  |
| Property | **45,212** | 31,623 | 10,585 | 3,004 | - | 31,623 | 180 | 13,409 |
| Plant and equipment | **3,397** | 220 | 3,072 | 106 | - | - | 589 | 2,808 |
| Infrastructure | **17,164** | 2,624 | 11,771 | 2,769 | - | 637 | 36 | 16,491 |
| **Total** | **65,773** | 34,467 | 25,427 | 2,769 | - | 32,260 | 805 | 32,708 |

This following sections present the four-year capital expenditure program for the period 2023/2024 to 2026/27. Council has already made prior budget commitments to a number of projects to ensure timely completion consistent with expectations.

The capital projects are grouped by class and include detail of both Council and Other contributions to individual projects. Further detail is also provided on asset renewal, new assets, asset upgrade and asset expansion projects.

#### Summary of Planned Capital Works Expenditure

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Summary of Planned Capital Works Expenditure** | |  |  |  |  |  |  |  |
| For the four years ended 30 June 2027 |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| **2023/24** | **Asset Expenditure Types** | | | | **Funding Sources** | | | |
| **Total** | **New** | **Renewal** | **Upgrade** | **Total** | **Grants** | **Contributions** | **Council Cash** |
| **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** |
|  |  |  |  |  |  |  |  |  |
| **Property** |  |  |  |  |  |  |  |  |
| Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Land improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **Total Land** | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Buildings | 45,212 | 31,623 | 10,585 | 3,004 | 45,212 | 31,623 | 180 | 13,409 |
| **Total Buildings** | 45,212 | 31,623 | 10,585 | 3,004 | 45,212 | 31,623 | 180 | 13,409 |
| **Total Property** | **45,212** | **31,623** | **10,585** | **3,004** | **45,212** | **31,623** | **180** | **13,409** |
|  |  |  |  |  |  |  |  |  |
| **Plant and Equipment** |  |  |  |  |  |  |  |  |
| Plant, machinery and equipment | 2,196 | 0 | 2,196 | 0 | 2,196 | 0 | 589 | 1,607 |
| Fixtures, fittings and furniture | 830 | 70 | 718 | 43 | 830 | 0 | 0 | 830 |
| Computers and telecommunications | 371 | 150 | 158 | 63 | 371 | 0 | 0 | 371 |
| **Total Plant and Equipment** | **3,397** | **220** | **3,072** | **106** | **3,397** | **0** | **589** | **2,808** |
|  |  |  |  |  |  |  |  |  |
| **Infrastructure** |  |  |  |  |  |  |  |  |
| Roads | 3,652 | 0 | 3,460 | 192 | 3,652 | 637 | 0 | 3,015 |
| Footpaths and cycleways | 3,200 | 1,447 | 1,559 | 194 | 3,200 | 0 | 0 | 3,200 |
| Drainage | 4,925 | 0 | 4,108 | 817 | 4,925 | 0 | 0 | 4,925 |
| Recreational, leisure and community facilities | 1,901 | 0 | 1,599 | 302 | 1,901 | 0 | 36 | 1,865 |
| Waste management | 50 | 0 | 0 | 50 | 50 | 0 | 0 | 50 |
| Parks, open space and streetscapes | 1,931 | 1,027 | 680 | 224 | 1,931 | 0 | 0 | 1,931 |
| Off street car parks | 400 | 0 | 200 | 200 | 400 | 0 | 0 | 400 |
| Other infrastructure | 1,105 | 150 | 165 | 790 | 1,105 | 0 | 0 | 1,105 |
| **Total Infrastructure** | **17,164** | **2,624** | **11,771** | **2,769** | **17,164** | **637** | **36** | **16,491** |
| **Total Capital Works Expenditure** | **65,773** | **34,467** | **25,427** | **5,879** | **65,773** | **32,260** | **805** | **32,708** |

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **2024/25** | **Asset Expenditure Types** | | | | **Funding Sources** | | | |
| **Total** | **New** | **Renewal** | **Upgrade** | **Total** | **Grants** | **Contributions** | **Council Cash** | |
| **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | |
|  |  |  |  |  |  |  |  |  | |
| **Property** |  |  |  |  |  |  |  |  | |
| Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Land improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| **Total Land** | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Buildings | 13,536 | 0 | 10,455 | 3,081 | 13,536 | 2,000 | 190 | 11,346 | |
| **Total Buildings** | 13,536 | 0 | 10,455 | 3,081 | 13,536 | 2,000 | 190 | 11,346 | |
| **Total Property** | **13,536** | **0** | **10,455** | **3,081** | **13,536** | **2,000** | **190** | **11,346** | |
|  |  |  |  |  |  |  |  |  | |
| **Plant and Equipment** |  |  |  |  |  |  |  |  | |
| Plant, machinery and equipment | 2,637 | 0 | 2,637 | 0 | 2,637 | 0 | 808 | 1,829 | |
| Fixtures, fittings and furniture | 832 | 72 | 718 | 43 | 832 | 0 | 0 | 832 | |
| Computers and telecommunications | 516 | 155 | 258 | 103 | 516 | 0 | 0 | 516 | |
| **Total Plant and Equipment** | **3,985** | **227** | **3,613** | **146** | **3,985** | **0** | **808** | **3,177** | |
|  |  |  |  |  |  |  |  |  | |
| **Infrastructure** |  |  |  |  |  |  |  |  | |
| Roads | 4,295 | 0 | 4,068 | 227 | 4,295 | 508 | 0 | 3,787 | |
| Footpaths and cycleways | 3,292 | 1,487 | 1,607 | 198 | 3,292 | 0 | 0 | 3,292 | |
| Drainage | 5,285 | 0 | 4,396 | 889 | 5,285 | 0 | 0 | 5,285 | |
| Recreational, leisure and community facilities | 1,971 | 0 | 1,704 | 267 | 1,971 | 0 | 36 | 1,935 | |
| Waste management | 50 | 0 | 0 | 50 | 50 | 0 | 0 | 50 | |
| Parks, open space and streetscapes | 2,236 | 1,047 | 945 | 244 | 2,236 | 0 | 0 | 2,236 | |
| Off street car parks | 420 | 0 | 210 | 210 | 420 | 0 | 0 | 420 | |
| Other infrastructure | 1,115 | 150 | 170 | 795 | 1,115 | 0 | 0 | 1,115 | |
| **Total Infrastructure** | **18,664** | **2,684** | **13,100** | **2,880** | **18,664** | **508** | **36** | **18,120** | |
| **Total Capital Works Expenditure** | **36,185** | **2,911** | **27,168** | **6,106** | **36,185** | **2,508** | **1,034** | **32,643** | |

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **2025/26** | **Asset Expenditure Types** | | | | **Funding Sources** | | | |
| **Total** | **New** | **Renewal** | **Upgrade** | **Total** | **Grants** | **Contributions** | **Council Cash** |
| **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** |
|  |  |  |  |  |  |  |  |  |
| **Property** |  |  |  |  |  |  |  |  |
| Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Land improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **Total Land** | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Buildings | 14,776 | 1,000 | 10,629 | 3,147 | 14,776 | 0 | 190 | 14,586 |
| **Total Buildings** | 14,776 | 1,000 | 10,629 | 3,147 | 14,776 | 0 | 190 | 14,586 |
| **Total Property** | **14,776** | **1,000** | **10,629** | **3,147** | **14,776** | **0** | **190** | **14,586** |
|  |  |  |  |  |  |  |  |  |
| **Plant and Equipment** |  |  |  |  |  |  |  |  |
| Plant, machinery and equipment | 1,257 | 0 | 1,257 | 0 | 1,257 | 0 | 371 | 886 |
| Fixtures, fittings and furniture | 809 | 74 | 693 | 43 | 809 | 0 | 0 | 809 |
| Computers and telecommunications | 326 | 98 | 163 | 65 | 326 | 0 | 0 | 326 |
| **Total Plant and Equipment** | **2,392** | **171** | **2,113** | **108** | **2,392** | **0** | **371** | **2,021** |
|  |  |  |  |  |  |  |  |  |
| **Infrastructure** |  |  |  |  |  |  |  |  |
| Roads | 4,426 | 0 | 4,199 | 227 | 4,426 | 508 | 0 | 3,918 |
| Footpaths and cycleways | 3,387 | 1,502 | 1,675 | 210 | 3,387 | 0 | 0 | 3,387 |
| Drainage | 5,430 | 0 | 4,514 | 916 | 5,430 | 0 | 0 | 5,430 |
| Recreational, leisure and community facilities | 1,971 | 0 | 1,697 | 274 | 1,971 | 0 | 36 | 1,935 |
| Waste management | 50 | 0 | 0 | 50 | 50 | 0 | 0 | 50 |
| Parks, open space and streetscapes | 1,986 | 1,037 | 715 | 234 | 1,986 | 0 | 0 | 1,986 |
| Off street car parks | 440 | 0 | 220 | 220 | 440 | 0 | 0 | 440 |
| Other infrastructure | 1,147 | 170 | 177 | 800 | 1,147 | 0 | 0 | 1,147 |
| **Total Infrastructure** | **18,837** | **2,709** | **13,197** | **2,931** | **18,837** | **508** | **36** | **18,293** |
| **Total Capital Works Expenditure** | **36,005** | **3,880** | **25,939** | **6,185** | **36,005** | **508** | **597** | **34,900** |

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **2026/27** | **Asset Expenditure Types** | | | | **Funding Sources** | | | |
| **Total** | **New** | **Renewal** | **Upgrade** | **Total** | **Grants** | **Contributions** | **Council Cash** |
| **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** | **$'000** |
|  |  |  |  |  |  |  |  |  |
| **Property** |  |  |  |  |  |  |  |  |
| Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Land improvements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **Total Land** | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Buildings | 14,609 | 1,000 | 10,459 | 3,150 | 14,609 | 2,000 | 200 | 12,409 |
| **Total Buildings** | 14,609 | 1,000 | 10,459 | 3,150 | 14,609 | 2,000 | 200 | 12,409 |
| **Total Property** | **14,609** | **1,000** | **10,459** | **3,150** | **14,609** | **2,000** | **200** | **12,409** |
|  |  |  |  |  |  |  |  |  |
| **Plant and Equipment** |  |  |  |  |  |  |  |  |
| Plant, machinery and equipment | 1,104 | 0 | 1,104 | 0 | 1,104 | 0 | 367 | 737 |
| Fixtures, fittings and furniture | 835 | 75 | 715 | 45 | 835 | 0 | 0 | 835 |
| Computers and telecommunications | 601 | 219 | 273 | 109 | 601 | 0 | 0 | 601 |
| **Total Plant and Equipment** | **2,540** | **294** | **2,092** | **154** | **2,540** | **0** | **367** | **2,173** |
|  |  |  |  |  |  |  |  |  |
| **Infrastructure** |  |  |  |  |  |  |  |  |
| Roads | 4,596 | 0 | 4,369 | 227 | 4,596 | 508 | 0 | 4,088 |
| Footpaths and cycleways | 3,520 | 1,535 | 1,741 | 244 | 3,520 | 0 | 0 | 3,520 |
| Drainage | 5,470 | 0 | 4,548 | 922 | 5,470 | 0 | 0 | 5,470 |
| Recreational, leisure and community facilities | 2,006 | 0 | 1,746 | 260 | 2,006 | 0 | 36 | 1,970 |
| Waste management | 4,050 | 4,000 | 0 | 50 | 4,050 | 463 | 0 | 3,587 |
| Parks, open space and streetscapes | 2,676 | 1,060 | 1,286 | 330 | 2,676 | 0 | 0 | 2,676 |
| Off street car parks | 470 | 0 | 235 | 235 | 470 | 0 | 0 | 470 |
| Other infrastructure | 1,147 | 170 | 177 | 800 | 1,147 | 0 | 0 | 1,147 |
| **Total Infrastructure** | **23,935** | **6,765** | **14,103** | **3,067** | **23,935** | **971** | **36** | **22,928** |
| **Total Capital Works Expenditure** | **41,084** | **8,059** | **26,654** | **6,371** | **41,084** | **2,971** | **603** | **37,510** |

#### 5.5.3 Capital Works Program

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **CAPITAL EXPENDITURE PROGRAM 2023/2024 TO 2026/2027** | | | | | | | | | | |
|  | **Budget 2023/2024** | | | | | | | **Budget 2024/2025** | **Budget 2025/2026** | **Budget 2026/2027** | |
|  | **Total Expenditure** | **Council Cash** | **Grants** | **Others Contrib'n** | **Asset Renewal** | **Upgrade** | **New Work** | **Total Expenditure** | **Total Expenditure** | **Total Expenditure** | |
|  | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | |
| **BUILDINGS** |  |  |  |  |  |  |  |  |  |  | |
| **BUILDINGS** |  |  |  |  |  |  |  |  |  |  | |
| Capital Funding for Community Groups | 360 | 180 |  | 180 | 180 | 180 |  | 380 | 380 | 400 | |
| Community Facilities - Access & Inclusion | 230 | 230 |  |  | 184 | 46 |  | 240 | 240 | 250 | |
| Public Toilet Improvement Program | 300 | 300 |  |  | 300 |  |  | 300 | 310 | 320 | |
| Community Facilities Major Plant Renewal | 600 | 600 |  |  | 600 |  |  | 400 | 300 | 340 | |
| Community Facilities Replacement Program | 0 | 0 |  |  | 0 | 0 |  | 0 | 0 | 0 | |
| Carbon Neutral-Energy Revolving Fund | 448 | 448 |  |  |  | 448 |  | 500 | 500 | 550 | |
| Community Facilities Improvement Program | 3,751 | 3,751 |  |  | 3,001 | 750 |  | 3,366 | 4,407 | 4,949 | |
| Croydon Community Wellbeing Precinct Hub A (Subject to Funding) | 5,400 | 2,400 | 3,000 | 0 | 4,320 | 1,080 |  | 7,350 | 7,500 |  | |
| Croydon Community Precinct Redevelopment - Multipurpose Pavilion and Bowling Greens (Subject to Funding) | 0 | 0 |  |  | 0 | 0 |  | 0 |  | 7,800 | |
| Croydon Community Precinct Redevelopment - Open Space Improvements (Subject to Funding) | 2,500 | 2,500 |  |  | 2,000 | 500 |  | 1,000 | 1,139 |  | |
| Ringwood Activity Centre Carpark | 28,623 |  | 28,623 |  |  |  | 28,623 |  |  |  | |
| Commercial Opportunities | 1,780 | 1,780 |  |  |  |  | 1,780 |  |  |  | |
| Aquahub Gymnastics | 1,220 | 1,220 |  |  |  |  | 1,220 |  |  |  | |
| **TOTAL BUILDINGS** | **45,212** | **13,409** | **31,623** | **180** | **10,585** | **3,004** | **31,623** | **13,536** | **14,776** | **14,609** | |
| **TOTAL BUILDINGS** | **45,212** | **13,409** | **31,623** | **180** | **10,585** | **3,004** | **31,623** | **13,536** | **14,776** | **14,609** | |

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **CAPITAL EXPENDITURE PROGRAM 2023/2024 TO 2026/2027** | | | | | | | | | | |
|  | **Budget 2023/2024** | | | | | | | **Budget 2024/2025** | **Budget 2025/2026** | **Budget 2026/2027** |
|  | **Total Expenditure** | **Council Cash** | **Grants** | **Others Contrib'n** | **Asset Renewal** | **Upgrade** | **New Work** | **Total Expenditure** | **Total Expenditure** | **Total Expenditure** |
|  | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** |
| **ROADS AND DRAINAGE** |  |  |  |  |  |  |  |  |  |  |
| **ROADS** |  |  |  |  |  |  |  |  |  |  |
| Roads to Recovery Funding of Local Road Improvements by the Federal Government | 637 |  | 637 |  | 510 | 127 |  | 508 | 508 | 508 |
| Local Road Reconstruction Program | 500 | 500 |  |  | 500 |  |  | 550 | 550 | 600 |
| Local Area Traffic Management | 130 | 130 |  |  | 65 | 65 |  | 250 | 250 | 250 |
| Local Area Traffic Management - Renewal | 75 | 75 |  |  | 75 |  |  | 75 | 95 | 105 |
| Traffic Lights and Pedestrian Crossings | 80 | 80 |  |  | 80 |  |  | 80 | 90 | 100 |
| Local Road Renewal Program | 1,645 | 1,645 |  |  | 1,645 |  |  | 2,197 | 2,298 | 2,348 |
| Kerb and Channel Replacement Works | 585 | 585 |  |  | 585 |  |  | 635 | 635 | 685 |
| **TOTAL ROADS** | **3,652** | **3,015** | **637** | **0** | **3,460** | **192** | **0** | **4,295** | **4,426** | **4,596** |
| **FOOTPATHS AND CYCLEWAYS** |  |  |  |  |  |  |  |  |  |  |
| Shared (Bike) Path Improvement Program | 400 | 400 |  |  | 267 | 133 |  | 400 | 430 | 530 |
| Footpath Replacement Works | 1,048 | 1,048 |  |  | 1,048 |  |  | 1,080 | 1,120 | 1,120 |
| Footpath Construction Program | 1,447 | 1,447 |  |  |  |  | 1,447 | 1,487 | 1,502 | 1,535 |
| Disability Footpath Access | 305 | 305 |  |  | 244 | 61 |  | 325 | 335 | 335 |
| **TOTAL FOOTPATHS AND CYCLEWAYS** | **3,200** | **3,200** | **0** | **0** | **1,559** | **194** | **1,447** | **3,292** | **3,387** | **3,520** |
| **CARPARKS** |  |  |  |  |  |  |  |  |  |  |
| Car Park Improvement Program | 400 | 400 |  |  | 200 | 200 |  | 420 | 440 | 470 |
| **TOTAL CARPARKS** | **400** | **400** | **0** | **0** | **200** | **200** | **0** | **420** | **440** | **470** |

|  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **CAPITAL EXPENDITURE PROGRAM 2023/2024 TO 2026/2027** | | | | | | | | | | | |
|  | **Budget 2023/2024** | | | | | | | **Budget 2024/25** | **Budget 2025/26** | **Budget 2026/2027** | |
|  | **Total Expenditure** | **Council Cash** | **Grants** | **Others Contrib'n** | **Asset Renewal** | **Upgrade** | **New Work** | **Total Expenditure** | **Total Expenditure** | **Total Expenditure** |
|  | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** |
| **ROADS AND DRAINAGE Continuation…** |  |  |  |  |  |  |  |  |  |  |
| **DRAINAGE** |  |  |  |  |  |  |  |  |  |  |
| Ringwood Metropolitan Activities Centre -Drainage Infrastructure | 700 | 700 |  |  | 700 |  |  | 700 | 700 | 700 |
| Waterway Improvement Program | 140 | 140 |  |  | 140 |  |  | 140 | 150 | 160 |
| Stormwater drainage renewal program | 4,085 | 4,085 |  |  | 3,268 | 817 |  | 4,445 | 4,580 | 4,610 |
| **TOTAL DRAINAGE** | **4,925** | **4,925** | **0** | **0** | **4,108** | **817** | **0** | **5,285** | **5,430** | **5,470** |
| **WASTE MANAGEMENT** |  |  |  |  |  |  |  |  |  |  |
| Waste Vehicles Turning Points | 50 | 50 |  |  |  | 50 |  | 50 | 50 | 50 |
| Glass Bin and Recycling Bin Upgrade |  |  |  |  |  |  |  |  |  | 4,000 |
| **TOTAL WASTE MANAGEMENT** | **50** | **50** | **0** | **0** | **0** | **50** | **0** | **50** | **50** | **4,050** |
| **OTHER** |  |  |  |  |  |  |  |  |  |  |
| Commercial Centres Improvement Program | 230 | 230 |  |  | 115 | 115 |  | 240 | 250 | 250 |
| Christmas Decorations | 50 | 50 |  |  |  |  | 50 | 50 | 50 | 50 |
| Ringwood Metropolitan Activity Centre | 600 | 600 |  |  |  | 600 |  | 600 | 600 | 600 |
| Bus Shelters | 30 | 30 |  |  |  |  | 30 | 30 | 40 | 40 |
| Carbon Neutral - Greenpower | 75 | 75 |  |  |  | 75 |  | 75 | 75 | 75 |
| Sustainable Maroondah Fund | 70 | 70 |  |  |  |  | 70 | 70 | 80 | 80 |
| Street Furniture Works | 50 | 50 |  |  | 50 |  |  | 50 | 52 | 52 |
| **TOTAL OTHER** | **1,105** | **1,105** | **0** | **0** | **165** | **790** | **150** | **1,115** | **1,147** | **1,147** |
| **TOTAL ROADS AND DRAINAGE** | **13,332** | **12,695** | **637** | **0** | **9,491** | **2,244** | **1,597** | **14,457** | **14,880** | **19,253** |

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **CAPITAL EXPENDITURE PROGRAM 2023/2024 TO 2026/2027** | | | | | | | | | | |
|  | **Budget 2023/2024** | | | | | | | **Budget 2024/2025** | **Budget 2025/2026** | **Budget 2026/2027** |
|  | **Total Expenditure** | **Council Cash** | **Grants** | **Others Contrib'n** | **Asset Renewal** | **Upgrade** | **New Work** | **Total Expenditure** | **Total Expenditure** | **Total Expenditure** |
|  | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** |
| **RECREATIONAL IMPROVEMENTS** |  |  |  |  |  |  |  |  |  |  |
| **RECREATIONAL, LEISURE AND COMMUNITY FACILITIES** |  |  |  |  |  |  |  |  |  |  |
| Sportsfield Improvement Program | 650 | 650 |  |  | 650 |  |  | 900 | 900 | 930 |
| Sportsfield Lighting Improvement Program | 270 | 270 |  |  | 216 | 54 |  | 180 | 180 | 180 |
| Sportsfield Irrigation Improvement Program | 90 | 90 |  |  | 90 |  |  | 90 | 100 | 100 |
| Golf Course Improvement Program | 450 | 450 |  |  | 202 | 248 |  | 450 | 450 | 450 |
| Sport and Recreation Infrastructure Improvement Program | 320 | 320 |  |  | 320 |  |  | 230 | 220 | 220 |
| Sports Oval Fence Replacement (ongoing) | 85 | 85 |  |  | 85 |  |  | 85 | 85 | 90 |
| Bedford Park Advisory Group Project | 36 |  |  | 36 | 36 |  |  | 36 | 36 | 36 |
| **TOTAL RECREATIONAL, LEISURE AND COMMUNITY FACILITIES** | **1,901** | **1,865** | **0** | **36** | **1,599** | **302** | **0** | **1,971** | **1,971** | **2,006** |

|  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **CAPITAL EXPENDITURE PROGRAM 2023/2024 TO 2026/2027** | | | | | | | | | | |
|  | **Budget 2023/2024** | | | | | | | **Budget 2024/2025** | **Budget 2025/2026** | **Budget 2026/27** |
|  | **Total Expenditure** | **Council Cash** | **Grants** | **Others Contrib'n** | **Asset Renewal** | **Upgrade** | **New Work** | **Total Expenditure** | **Total Expenditure** | **Total Expenditure** |
|  | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** |
| **RECREATIONAL IMPROVEMENTS Continuation…** |  |  |  |  |  |  |  |  |  |  |
| **PARKS AND OPEN SPACE** |  |  |  |  |  |  |  |  |  |  |
| Open Space Playground Improvement Program | 719 | 719 |  |  | 605 | 114 | 0 | 764 | 764 | 1,089 |
| Open Space Lighting Improvement Program | 60 | 60 |  |  | 20 |  | 40 | 60 | 60 | 70 |
| Open Space Pathway Improvement Program | 70 | 70 |  |  | 25 | 35 | 10 | 100 | 80 | 80 |
| Open Space Improvement Program | 85 | 85 |  |  | 20 | 65 | 0 | 85 | 85 | 200 |
| Open Space Footbridge and Boardwalk Improvement Program | 0 | 0 |  |  | 0 |  |  | 230 | 0 | 230 |
| Committees of Management Open Space Improvements | 20 | 20 |  |  | 10 | 10 |  | 20 | 20 | 20 |
| Tree Improvement Program | 917 | 917 |  |  |  |  | 917 | 917 | 917 | 917 |
| Bushland Improvement Program | 60 | 60 |  |  |  |  | 60 | 60 | 60 | 70 |
| **TOTAL PARKS AND OPEN SPACE** | **1,931** | **1,931** | **0** | **0** | **680** | **224** | **1,027** | **2,236** | **1,986** | **2,676** |
| **TOTAL RECREATIONAL IMPROVEMENTS** | **3,832** | **3,796** | **0** | **36** | **2,279** | **526** | **1,027** | **4,207** | **3,957** | **4,682** |

|  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **CAPITAL EXPENDITURE PROGRAM 2023/2024 TO 2026/2027** | | | | | | | | | | | | |
|  | **Budget 2023/2024** | | | | | | | | **Budget 2024/2025** | | **Budget 2025/2026** | **Budget 2026/2027** |
|  | **Total Expenditure** | **Council Cash** | **Grants** | **Others Contrib'n** | **Asset Renewal** | **Upgrade** | **New Work** | **Total Expenditure** | | **Total Expenditure** | | **Total Expenditure** |
|  | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | **$000** | | **$000** | | **$000** |
| **PLANT AND EQUIPMENT** |  |  |  |  |  |  |  |  | |  | |  |
| **FIXTURES, FITTINGS AND FURNITURE** |  |  |  |  |  |  |  |  | |  | |  |
| Karralyka and Federation Estate - Renew Equipment | 85 | 85 |  |  | 43 | 43 |  | 85 | | 85 | | 90 |
| REALM Furniture and Equipment | 50 | 50 |  |  | 50 | 0 |  | 50 | | 50 | | 70 |
| Leisure Facilities - Equipment Replacement | 750 | 750 |  |  | 750 |  |  | 625 | | 600 | | 600 |
| Art in Public Places | 50 | 50 |  |  |  |  | 50 | 72 | | 74 | | 75 |
| **TOTAL FIXTURES, FITTINGS AND FURNITURE** | **830** | **830** | **0** | **0** | **718** | **43** | **70** | **832** | | **809** | | **835** |
| **PLANT, MACHINERY AND EQUIPMENT** |  |  |  |  |  |  |  |  | |  | |  |
| Plant and Fleet Replacement Program | 2196 | 1607 |  | 589 | 2196 |  |  | 2637 | | 1257 | | 1104 |
| **TOTAL PLANT, MACHINERY AND EQUIPMENT** | **2196** | **1607** | **0** | **589** | **2196** | **0** | **0** | **2637** | | **1257** | | **1104** |
| **COMPUTERS AND TELECOMMUNICATIONS** |  |  |  |  |  |  |  |  | |  | |  |
| Information Technology Improvement Program | 316 | 316 |  |  | 158 | 63 | 95 | 516 | | 326 | | 546 |
| Digital Initiatives | 55 | 55 |  |  |  |  | 55 |  | |  | | 55 |
| **TOTAL COMPUTERS AND TELECOMMNUNICATIONS** | **371** | **371** | **0** | **0** | **158** | **63** | **150** | **516** | | **326** | | **601** |
| **TOTAL PLANT AND EQUIPMENT** | **3,397** | **2,808** | **0** | **589** | **3,072** | **106** | **220** | **3,985** | | **2,392** | | **2,540** |
| **TOTAL CAPITAL EXPENDITURE** | **65,773** | **32,708** | **32,260** | **805** | **25,427** | **5,879** | **34,467** | **36,185** | | **36,005** | | **41,084** |

## Financial performance indicators

#### Targeted performance indicators

The following tables highlight Council’s current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council’s intentions and performance and should be interpreted in the context of the organisation’s objectives. The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council’s Performance Statement included in the Annual Report.

**Targeted performance indicators - Service**

|  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Indicator** | **Measure** | **Notes** | **Actual** | **Forecast** | **Target** | **Target Projections** | | | **Trend** |
| **2021/2022** | **2022/2023** | **2023/2024** | **2024/2025** | **2025/2026** | **2026/2027** | **+/o/-** |
| ***Governance*** | |  |  |  |  |  |  |  |  |
| Satisfaction with community consultation and engagement | Community satisfaction rating out of 100 with the consultation and engagement efforts of Council | 1 | 59 | 59 | 59 | 59 | 59 | 59 | + |
| ***Roads*** |  |  |  |  |  |  |  |  |  |
| Sealed local roads below the intervention level | Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads | 2 | 98.65% | 98.65% | 98.00% | 98.00% | 98.00% | 98.00% | + |
| ***Statutory planning*** |  |  |  |  |  |  |  |  |  |
| Planning applications decided within the relevant required time | Number of planning application decisions made within the relevant required time / Number of decisions made | 3 | 83.52% | 83.52% | 84.00% | 84.42% | 84.84% | 85.27% | + |
| ***Waste management*** |  |  |  |  |  |  |  |  |  |
| Kerbside collection waste diverted from landfill | Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins | 4 | 55.50% | 55.50% | 56.00% | 56.50% | 57.01% | 57.53% | + |

**Targeted performance indicators - Financial**

|  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Indicator** | **Measure** | **Notes** | **Actual** | **Forecast** | **Target** | **Target Projections** | | | **Trend** |
| **2021/2022** | **2022/2023** | **2023/2024** | **2024/2025** | **2025/2026** | **2026/2027** | **+/o/-** |
| ***Liquidity*** | |  |  |  |  |  |  |  |  |
| Working Capital | Current assets / current liabilities | 5 | 201.3% | 150.7% | 142.7% | 139.6% | 134.1% | 126.8% | **-** |
| ***Obligations*** |  |  |  |  |  |  |  |  |  |
| Asset renewal | Asset renewal and upgrade expense / Asset depreciation | 6 | 135.3% | 143.5% | 108.5% | 110.5% | 103.5% | 103.6% | **-** |
| ***Obligations*** |  |  |  |  |  |  |  |  |  |
| Rates concentration | Rate revenue / adjusted underlying revenue | 7 | 68.7% | 71.7% | 84.0% | 68.6% | 68.1% | 68.9% | **-** |
| ***Obligations*** |  |  |  |  |  |  |  |  |  |
| Expenditure level | Total expenses / no. of property assessments | 8 | $2,908 | $3,536 | $3,326 | $3,401 | $3,449 | $3,505 | **+** |

#### Financial performance indicators

The following table highlights Council’s current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council’s financial position and performance and should be interpreted in the context of the organisation’s objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council’s Performance Statement included in the Annual Report.

|  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Indicator** | **Measure** | **Notes** | **Actual** | **Forecast** | **Budget** | **Financial Plan Projections** | | | **Trend** |
| **2021/2022** | **2022/2023** | **2023/2024** | **2024/2025** | **2025/2026** | **2026/2027** | **+/o/-** |
| ***Operating position*** | |  |  |  |  |  |  |  |  |
| Adjusted underlying result | Adjusted underlying surplus (deficit) / Adjusted underlying revenue | 9 | (2.80%) | 4.60% | 3.06% | 2.28% | 3.18% | 3.95% | + |
| ***Liquidity*** |  |  |  |  |  |  |  |  |  |
| Unrestricted cash | Unrestricted cash / current liabilities | 10 | 79.0% | 30.2% | 23% | 18% | 11% | 13% | **-** |
| ***Obligations*** |  |  |  |  |  |  |  |  |  |
| Loans and borrowings | Interest bearing loans and borrowings / rate revenue | 11 | 24.5% | 21.0% | 17.4% | 14.1% | 10.9% | 7.9% | **-** |
| Loans and borrowings | Interest and principal repayments on interest bearing loans and borrowings / rate revenue |  | 0.8% | 3.0% | 3.5% | 3.4% | 3.2% | 3.1% | **o** |
| Indebtedness | Non-current liabilities / own source revenue |  | 40.1% | 14.9% | 17.5% | 11.5% | 10.2% | 7.1% | **-** |
| ***Stability*** |  |  |  |  |  |  |  |  |  |
| Rates effort | Rate revenue / CIV of rateable properties in the municipality | 12 | 0.3% | 0.2% | 0.2% | 0.2% | 0.2% | 0.2% | **o** |
| ***Efficiency*** |  |  |  |  |  |  |  |  |  |
| Revenue level | Residential rate revenue / no. of residential property assessments | 13 | $1,601 | $1,868 | $1,942 | $1,994 | $2,052 | $2,102 | **+** |

|  |
| --- |
| **Key to Forecast Trend:** |
| + Forecasts improvement in Council's financial performance/financial position indicator | |
| o Forecasts that Council's financial performance/financial position indicator will be steady | |
| - Forecasts deterioration in Council's financial performance/financial position indicator | |

**Notes to indicators**

***1 Governance*** –This target is expected to maintain and then improve going forward as capacity building for consultation and engagement continues across Council. Council will continue to improve community consultation and engagement opportunities for residents for key policies, programs, and services.

***2 Roads*** –This target anticipates maintaining a continued high standard for sealed local roads (Council maintained), showing steady levels Council will continue to achieve a high standard of sealed local roads maintained to condition standard.

***3 Statutory planning*** – The target considers current trends for planning applications which is influenced by the economy, Statutory Planning will continue to improve planning processes to ensure planning applications are decided within required timeframes.

***4 Waste management*** –Council will continue to divert waste from landfill, while considering major influences including environmental and economic factors, and the success of recycling schemes. The amount of waste diverted from landfill is expected to increase in subsequent years

***5 Working capital*** – The proportion of current liabilities represented by current assets. Working capital is forecast to decrease from 2022/2023 to 2023/2024. This trend is forecast to continue in later years with the ratio remaining at a healthy level.

***6 Asset renewal*** - This target measures the rate of spending on existing assets through renewing, restoring, and replacing existing assets compared to depreciation. In order to ensure Council Infrastructure is maintained, a target of over 1 (100%) is a reasonable target that Council should be aiming towards. Noting that this can fluctuate year-on-year, depending on possible funding allocations and grant monies.

***7 Rates concentration*** - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will have a steady reliance on rate revenue compared to all other revenue sources.

***8 Expenditure level*** - This target measures what is being spent on a per property basis across the municipality. This is expected to increase slightly across the next three years.

***9 Adjusted underlying result***– An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The declining trend in 2023/2024 demonstrates a reduction of cash and cash equivalents. A steady increase is expected in future years.

***10 Unrestricted cash*** – Reflects the cash and cash equivalents plus financial assets less Restricted assets.

***11 Debt compared to rates*** – Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long-term debt. Interest-bearing borrowings will decrease in 2023/2024.

***12 Rates effort*** – The rating level should be set based on the community’s capacity to pay. Reflects extent of reliance on rate revenues to fund all of Council's ongoing services. This is expected to remain steady in future years

***13 Revenue level*** – This is an indicator of the total rate revenue divided by the number of property assessments. The broad objective that resources should be used efficiently in the delivery of services

## Schedule of Fees and Charges

This represents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the FY 2023/2024.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

| **FEES AND CHARGES 2023/2024** | | | | | |
| --- | --- | --- | --- | --- | --- |
| **Account Description** | **Fee Type N=Non Statutory S=Statutory** | **GST Yes/No** | **2022/2023 Fees & Charges Incl. GST** | **2023/2024 Fees & Charges Incl. GST** | **% Change** |
| **Business & Precincts** |  |  |  |  |  |
| **Business & Development Business Week** |  |  |  |  |  |
| Business Week events | N | Yes | 44.00 | 44.00 | 0.0 |
| **Business & Development Co-Working Memberships** |  |  |  |  |  |
| Casual per attendance | N | Yes | 30.00 | 30.00 | 0.0 |
| Casual per year | N | Yes | 80.00 | 80.00 | 0.0 |
| Premium per additional Membership | N | Yes | 150.00 | 150.00 | 0.0 |
| Premium per month | N | Yes | 450.00 | 450.00 | 0.0 |
| Resident per additional Membership | N | Yes | 150.00 | 150.00 | 0.0 |
| Resident per month | N | Yes | 250.00 | 250.00 | 0.0 |
| **Business & Development Maroondah Business Awards** |  |  |  |  |  |
| Fee | S | No | 110.00 | 110.00 | 0.0 |
| Sponsorship | N | Yes | Varies according to type of sponsorship | Varies according to type of sponsorship |  |
| **Brushy Creek Hall** |  |  |  |  |  |
| Brushy Creek Hall casual hour rate - Jul to Dec | N | Yes | 25.00 | 25.00 | 0.0 |
| Brushy Creek Hall casual hour rate - Jan to Jun | N | Yes | 25.00 | 25.00 | 0.0 |
| Brushy Creek Hall Not For Profit regular hour rate - Jul to Dec | N | Yes | 19.40 | 19.40 | 0.0 |
| Brushy Creek Hall Not For Profit regular hour rate - Jan to Jun | N | Yes | 19.40 | 19.40 | 0.0 |
| Brushy Creek Hall Not For Profit Night Hire - Jul to Dec | N | Yes | 377.70 | 377.70 | 0.0 |
| Brushy Creek Hall Not For Profit Night Hire - Jan to Jun | N | Yes | 377.70 | 377.70 | 0.0 |
| Brushy Creek Hall Community casual hour rate - Jul to Dec | N | Yes | 28.30 | 28.30 | 0.0 |
| Brushy Creek Hall Community casual hour rate - Jan to Jun | N | Yes | 28.30 | 28.30 | 0.0 |
| Brushy Creek Hall Community regular hour rate - Jul to Dec | N | Yes | 22.20 | 22.20 | 0.0 |
| Brushy Creek Hall Community regular hour rate - Jan to Jun | N | Yes | 22.20 | 22.20 | 0.0 |
| Brushy Creek Hall Community Night Hire - Jul to Dec | N | Yes | 411.00 | 411.00 | 0.0 |
| Brushy Creek Hall Community Night Hire - Jan to Jun | N | Yes | 411.00 | 411.00 | 0.0 |
| Brushy Creek Hall Corporate casual hour rate - Jul - Dec | N | Yes | 33.30 | 33.30 | 0.0 |
| Brushy Creek Hall Corporate casual hour rate - Jan to Jun | N | Yes | 33.30 | 33.30 | 0.0 |
| Brushy Creek Hall Corporate regular hour rate - Jul to Dec | N | Yes | 27.75 | 27.75 | 0.0 |
| Brushy Creek Hall Corporate regular hour rate - Jan - Jun | N | Yes | 27.75 | 27.75 | 0.0 |
| Brushy Creek Hall Corporate Night Hire - Jul to Dec | N | Yes | 444.00 | 444.00 | 0.0 |
| Brushy Creek Hall Corporate Night Hire - Jan to Jun | N | Yes | 444.00 | 444.00 | 0.0 |
| Casual Cleaner 3 hours | N | Yes | 120.00 | 120.00 | 0.0 |
| **Croydon Swim Club** |  |  |  |  |  |
| Croydon Swimming Club Not For Profit casual hour rate - Jul to Dec | N | Yes | 25.00 | 25.00 | 0.0 |
| Croydon Swimming Club Not For Profit casual hour rate - Jan to Jun | N | Yes | 25.00 | 25.00 | 0.0 |
| Croydon Swimming Club Not For Profit regular hour rate - Jul to Dec | N | Yes | 19.40 | 19.40 | 0.0 |
| Croydon Swimming Club Not For Profit regular hour rate - Jan to Jun | N | Yes | 19.40 | 19.40 | 0.0 |
| Croydon Swimming Club Hall Not For Profit Night Hire - Jul to Dec | N | Yes | 207.70 | 207.70 | 0.0 |
| Croydon Swimming Club Hall Not For Profit Night Hire - Jan to Jun | N | Yes | 207.70 | 207.70 | 0.0 |
| Croydon Swimming Club Community casual hour rate - Jul to Dec | N | Yes | 28.30 | 28.30 | 0.0 |
| Croydon Swimming Club Community casual hour rate - Jan to Jun | N | Yes | 28.30 | 28.30 | 0.0 |
| Croydon Swimming Club Community regular hour rate - Jul to Dec | N | Yes | 22.20 | 22.20 | 0.0 |
| Croydon Swimming Club Community regular hour rate - Jan to Jun | N | Yes | 22.20 | 22.20 | 0.0 |
| Croydon Swimming Club Hall Community Night Hire - Jul to Dec | N | Yes | 277.45 | 277.45 | 0.0 |
| Croydon Swimming Club Hall Community Night Hire - Jan to Jun | N | Yes | 277.45 | 277.45 | 0.0 |
| Croydon Swimming Club Corporate casual hour rate - Jul to Dec | N | Yes | 33.30 | 33.30 | 0.0 |
| Croydon Swimming Club Corporate casual hour rate - Jan to Jun | N | Yes | 33.30 | 33.30 | 0.0 |
| Croydon Swimming Club Corporate regular hour rate - Jul to Dec | N | Yes | 27.75 | 27.75 | 0.0 |
| Croydon Swimming Club Corporate regular hour rate - Jan to Jun | N | Yes | 27.75 | 27.75 | 0.0 |
| Croydon Swimming Club Hall Corporate Night Hire - Jul to Dec | N | Yes | 300.00 | 300.00 | 0.0 |
| Croydon Swimming Club Hall Corporate Night Hire - Jan to Jun | N | Yes | 300.00 | 300.00 | 0.0 |
| Casual Cleaner 3 hours | N | Yes | 120.00 | 120.00 | 0.0 |
| **Belmont Pavilion** |  |  |  |  |  |
| Belmont Park Hall Not For Profit casual hour rate - Jul to Dec | N | Yes | 25.00 | 25.00 | 0.0 |
| Belmont Park Hall Not For Profit casual hour rate - Jan to Jun | N | Yes | 25.00 | 25.00 | 0.0 |
| Belmont Park Hall Not For Profit regular hour rate - Jul to Dec | N | Yes | 19.40 | 19.40 | 0.0 |
| Belmont Park Hall Not For Profit regular hour rate - Jan to Jun | N | Yes | 19.40 | 19.40 | 0.0 |
| Belmont Park Hall Not For Profit Night Hire - Jul to Dec | N | Yes | 377.70 | 377.70 | 0.0 |
| Belmont Park Hall Not For Profit Night Hire - Jan to Jun | N | Yes | 377.70 | 377.70 | 0.0 |
| Belmont Park Hall Community casual hour rate - Jul to Dec | N | Yes | 28.30 | 28.30 | 0.0 |
| Belmont Park Hall Community casual hour rate - Jan to Jun | N | Yes | 28.30 | 28.30 | 0.0 |
| Belmont Park Hall Community regular hour rate - Jul to Dec | N | Yes | 22.20 | 22.20 | 0.0 |
| Belmont Park Hall Community regular hour rate - Jan to Jun | N | Yes | 22.20 | 22.20 | 0.0 |
| Belmont Park Hall Community Night Hire - Jul to Dec | N | Yes | 329.90 | 329.90 | 0.0 |
| Belmont Park Hall Community Night Hire - Jan to Jun | N | Yes | 329.90 | 329.90 | 0.0 |
| Belmont Park Hall Corporate casual hour rate - Jul to Dec | N | Yes | 33.30 | 33.30 | 0.0 |
| Belmont Park Hall Corporate casual hour rate - Jan to Jun | N | Yes | 33.30 | 33.30 | 0.0 |
| Belmont Park Hall Corporate regular hour rate - Jul to Dec | N | Yes | 27.75 | 27.75 | 0.0 |
| Belmont Park Hall Corporate regular hour rate - Jan to Jun | N | Yes | 27.75 | 27.75 | 0.0 |
| Belmont Park Hall Corporate Night Hire - Jul to Dec | N | Yes | 245.00 | 245.00 | 0.0 |
| Belmont Park Hall Corporate Night Hire - Jan to Jun | N | Yes | 245.00 | 245.00 | 0.0 |
| Casual Cleaner 3 hours | N | Yes | 120.00 | 120.00 | 0.0 |
| **Keystone Hall** |  |  |  |  |  |
| Keystone Hall Not For Profit casual hour rate - Jul to Dec | N | Yes | 25.00 | 25.00 | 0.0 |
| Keystone Hall Not For Profit casual hour rate - Jan to Jun | N | Yes | 25.00 | 25.00 | 0.0 |
| Keystone Hall Not For Profit regular hour rate - Jul to Dec | N | Yes | 19.40 | 19.40 | 0.0 |
| Keystone Hall Not For Profit regular hour rate - Jan to Jun | N | Yes | 19.40 | 19.40 | 0.0 |
| Keystone Hall Not For Profit Night Hire - Jul to Dec | N | Yes | 302.15 | 302.15 | 0.0 |
| Keystone Hall Not For Profit Night Hire - Jan to Jun | N | Yes | 302.15 | 302.15 | 0.0 |
| Keystone Hall Community casual hour rate - Jul to Dec | N | Yes | 28.30 | 28.30 | 0.0 |
| Keystone Hall Community casual hour rate - Jan to Jun | N | Yes | 28.30 | 28.30 | 0.0 |
| Keystone Hall Community regular hour rate - Jul to Dec | N | Yes | 22.20 | 22.20 | 0.0 |
| Keystone Hall Community regular hour rate - Jan to Jun | N | Yes | 22.20 | 22.20 | 0.0 |
| Keystone Hall Community Night Hire - Jul to Dec | N | Yes | 328.80 | 328.80 | 0.0 |
| Keystone Hall Community Night Hire - Jan to Jun | N | Yes | 328.80 | 328.80 | 0.0 |
| Keystone Hall Corporate casual hour rate - Jul to Dec | N | Yes | 33.30 | 33.30 | 0.0 |
| Keystone Hall Corporate casual hour rate - Jan to Jun | N | Yes | 33.30 | 33.30 | 0.0 |
| Keystone Hall Corporate regular hour rate - Jul to Dec | N | Yes | 27.75 | 27.75 | 0.0 |
| Keystone Hall Corporate regular hour rate - Jan to Jun | N | Yes | 27.75 | 27.75 | 0.0 |
| Keystone Hall Corporate Night Hire - Jul to Dec | N | Yes | 356.00 | 356.00 | 0.0 |
| Keystone Hall Corporate Night Hire - Jan to Jun | N | Yes | 356.00 | 356.00 | 0.0 |
| Casual Cleaner 3 hours | N | Yes | 120.00 | 120.00 | 0.0 |
| **Bill Wilkins Lodge** |  |  |  |  |  |
| Bill Wilkins Lodge Not For Profit casual hour rate - Jul to Dec | N | Yes | 25.00 | 25.00 | 0.0 |
| Bill Wilkins Lodge Not For Profit casual hour rate - Jan to Jun | N | Yes | 25.00 | 25.00 | 0.0 |
| Bill Wilkins Lodge Not For Profit regular hour rate - Jul to Dec | N | Yes | 19.40 | 19.40 | 0.0 |
| Bill Wilkins Lodge Not For Profit regular hour rate - Jan to Jun | N | Yes | 19.40 | 19.40 | 0.0 |
| Bill Wilkins Lodge Not For Profit Night Hire - Jul to Dec | N | Yes | 377.70 | 377.70 | 0.0 |
| Bill Wilkins Lodge Not For Profit Night Hire - Jan to Jun | N | Yes | 377.70 | 377.70 | 0.0 |
| Bill Wilkins Lodge Community casual hour rate - Jul to Dec | N | Yes | 28.30 | 28.30 | 0.0 |
| Bill Wilkins Lodge Community casual hour rate - Jan to Jun | N | Yes | 28.30 | 28.30 | 0.0 |
| Bill Wilkins Lodge Community regular hour rate - Jul to Dec | N | Yes | 22.20 | 22.20 | 0.0 |
| Bill Wilkins Lodge Community regular hour rate - Jan to Jun | N | Yes | 22.20 | 22.20 | 0.0 |
| Bill Wilkins Lodge Community Night Hire - Jul to Dec | N | Yes | 411.00 | 411.00 | 0.0 |
| Bill Wilkins Lodge Community Night Hire - Jan to Jun | N | Yes | 411.00 | 411.00 | 0.0 |
| Bill Wilkins Lodge Corporate casual hour rate - Jul to Dec | N | Yes | 33.30 | 33.30 | 0.0 |
| Bill Wilkins Lodge Corporate casual hour rate - Jan to Jun | N | Yes | 33.30 | 33.30 | 0.0 |
| Bill Wilkins Lodge Corporate regular hour rate - Jul to Dec | N | Yes | 27.75 | 27.75 | 0.0 |
| Bill Wilkins Lodge Corporate regular hour rate - Jan to Jun | N | Yes | 27.75 | 27.75 | 0.0 |
| Bill Wilkins Lodge Corporate Night Hire - Jul to Dec | N | Yes | 444.00 | 444.00 | 0.0 |
| Bill Wilkins Lodge Corporate Night Hire - Jan to Jun | N | Yes | 444.00 | 444.00 | 0.0 |
| **Cheong Park Hall** |  |  |  |  |  |
| Cheong Park Hall Hire | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Wyreena administration** |  |  |  |  |  |
| Facility Hire | N | Yes | Varies according to quote | Varies according to quote |  |
| **Wyreena Music Cafe and Events** |  |  |  |  |  |
| Wyreena Open Day Music Café | N | Yes | 35.00 | 40.00 | 12.5 |
| **Wyreena Course Fees Term 1** |  |  |  |  |  |
| Adults | N | Yes | Varies according to course | Varies according to course |  |
| Children | N | Yes | Varies according to course | Varies according to course |  |
| **Wyreena Course Fees Term 2** |  |  |  |  |  |
| Adults | N | Yes | Varies according to course | Varies according to course |  |
| Children | N | Yes | Varies according to course | Varies according to course |  |
| **Wyreena Course Fees Term 3** |  |  |  |  |  |
| Adults | N | Yes | Varies according to course | Varies according to course |  |
| Children | N | Yes | Varies according to course | Varies according to course |  |
| **Wyreena Course Fees Term 4** |  |  |  |  |  |
| Adults | N | Yes | Varies according to course | Varies according to course |  |
| Children | N | Yes | Varies according to course | Varies according to course |  |
| **Wyreena School Holiday** |  |  |  |  |  |
| Wyreena School Holidays Fees Course Fees | N | Yes | Varies according to workshop | Varies according to workshop |  |
| **Wyreena Arts Lounge** |  |  |  |  |  |
| Rental hire fees for Gallery | N | Yes | Varies according to type of hire | Varies according to type of hire |  |
| **Federation Estate Gallery** |  |  |  |  |  |
| Fees for Hire of the Gallery 1 For 8 week blocks | N | Yes | 968.00 | 968.00 | 0.0 |
| **Federation Estate Cultural Centre** |  |  |  |  |  |
| Federation Estate Hire of Studio 1 | N | Yes | Varies according to quote | Varies according to quote |  |
| Federation Estate Hire of Studio 3 | N | Yes | Varies according to quote | Varies according to quote |  |
| Federation Estate Hire of Studio 4 | N | Yes | Varies according to quote | Varies according to quote |  |
| Federation Estate Per month | N | Yes | Varies according to quote | Varies according to quote |  |
| **Karralyka Theatre Hire** |  |  |  |  |  |
| Commercial Performance | N | Yes | Varies according to quote | Varies according to quote |  |
| Commercial Rehearsal | N | Yes | Varies according to quote | Varies according to quote |  |
| Community Performance | N | Yes | Varies according to quote | Varies according to quote |  |
| Community Rehearsal | N | Yes | Varies according to quote | Varies according to quote |  |
| Not for Profit Performance | N | Yes | Varies according to quote | Varies according to quote |  |
| Not for Profit Rehearsal | N | Yes | Varies according to quote | Varies according to quote |  |
| **Karralyka Theatre Tickets** |  |  |  |  |  |
| Theatre Tickets | N | Yes | Varies according to quote | Varies according to quote |  |
| **Karralyka Theatre Equipment** |  |  |  |  |  |
| Theatre Equipment | N | Yes | Varies according to quote | Varies according to quote |  |
| **Karralyka Theatre Labour** |  |  |  |  |  |
| Theatre labour | N | Yes | Varies according to quote | Varies according to quote |  |
| **Karralyka Morning Music** |  |  |  |  |  |
| Morning Music (show and morning tea) | N | Yes | 24.00 | 25.00 | 4.0 |
| **Karralyka Functions-Other** |  |  |  |  |  |
| Breakfast Events | N | Yes | Varies according to quote | Varies according to quote |  |
| Cocktail Events | N | Yes | Varies according to quote | Varies according to quote |  |
| Commercial Full Day - Banquet Room (all 3 rooms) | N | Yes | 2,800.00 | 3,080.00 | 9.1 |
| Commercial Full Day - Maroondah Room | N | Yes | 1,400.00 | 1,540.00 | 9.1 |
| Commercial Full Day - Mt Dandenong & Mullum Rooms | N | Yes | 1,400.00 | 1,540.00 | 9.1 |
| Commercial Full Day - Mt. Dandenong Room | N | Yes | 800.00 | 1,000.00 | 20.0 |
| Commercial Full Day - Mullum Room | N | Yes | 800.00 | 1,000.00 | 20.0 |
| Commercial Half Day - Banquet Room (all 3 rooms) | N | Yes | 2,000.00 | 2,200.00 | 9.1 |
| Commercial Half Day - Maroondah & Mullum Rooms | N | Yes | 1,500.00 | 1,650.00 | 9.1 |
| Commercial Half Day - Maroondah & Mullum Rooms | N | Yes | 1,500.00 | 1,650.00 | 9.1 |
| Commercial Half Day - Maroondah Room | N | Yes | 1,200.00 | 1,320.00 | 9.1 |
| Commercial Half Day - Mt Dandenong & Mullum Rooms | N | Yes | 1,200.00 | 1,320.00 | 9.1 |
| Commercial Half Day - Mt. Dandenong Room | N | Yes | 600.00 | 800.00 | 25.0 |
| Commercial Half Day - Mullum Room | N | Yes | 600.00 | 800.00 | 25.0 |
| Conference Full Day - 8 Hours | N | Yes | 2,800.00 | 2,800.00 | 0.0 |
| Conference Half Day - 5 Hours | N | Yes | 2,000.00 | 2,000.00 | 0.0 |
| Dinner Events | N | Yes | Varies according to quote | Varies according to quote |  |
| Lunch Events | N | Yes | Varies according to quote | Varies according to quote |  |
| Not For Profit Full Day - Banquet Room (all 3 rooms) | N | Yes | 2,240.00 | 0.00 |  |
| Not For Profit Full Day - Maroondah Room | N | Yes | 1,120.00 | 0.00 |  |
| Not For Profit Full Day - Mt Dandenong & Mullum Rooms | N | Yes | 1,120.00 | 0.00 |  |
| Not For Profit Full Day - Mt. Dandenong Room | N | Yes | 640.00 | 0.00 |  |
| Not For Profit Full Day - Mullum Room | N | Yes | 640.00 | 0.00 |  |
| Not For Profit Half Day - Banquet Room (all 3 rooms) | N | Yes | 1,600.00 | 0.00 |  |
| Not For Profit Half Day - Maroondah & Mullum Rooms | N | Yes | 1,200.00 | 0.00 |  |
| Not For Profit Half Day - Maroondah & Mullum Rooms | N | Yes | 1,200.00 | 0.00 |  |
| Not For Profit Half Day - Maroondah Room | N | Yes | 960.00 | 0.00 |  |
| Not For Profit Half Day - Mt Dandenong & Mullum Rooms | N | Yes | 960.00 | 0.00 |  |
| Not For Profit Half Day - Mt. Dandenong Room | N | Yes | 480.00 | 0.00 |  |
| Not For Profit Half Day - Mullum Room | N | Yes | 480.00 | 0.00 |  |
| Pre-Theatre Dinner | N | Yes | Varies according to quote | Varies according to quote |  |
| School Function | N | Yes | Varies according to quote | Varies according to quote |  |
| Sporting Club Function | N | Yes | Varies according to quote | Varies according to quote |  |
| **Engineering & Building Services** |  |  |  |  |  |
| **Road Opening Permit** |  |  |  |  |  |
| Road Opening Permit | N | No | 246.00 | 277.00 | 11.2 |
| **Flood/Overland Flow Information** |  |  |  |  |  |
| Build on flood prone land | S | No | 299.80 | 305.80 | 2.0 |
| **Legal Point of Discharge** |  |  |  |  |  |
| Issue of Legal Point of Discharge, Fees in accordance with Statutory Building Regs | S | No | 149.40 | 152.39 | 2.0 |
| **Vehicle Crossing Permit** |  |  |  |  |  |
| Vehicle Crossing Inspections / User charges Fees & Fines | N | No | 246.00 | 277.00 | 11.2 |
| Retrospective Vehicle Crossing | N | No | 369.00 | 416.00 | 11.3 |
| **Drainage** |  |  |  |  |  |
| Drainage Fee - Stormwater Flood Modelling Information | N | No | 65.00 | 65.00 | 0.0 |
| **Occupation Road Reserve Permit** |  |  |  |  |  |
| Construction Zone (Residential/industrial occupation rate $ per sqm per day) | N | No | 0.61 | 0.68 | 10.3 |
| Construction Zone (application fee) | N | No | 104.00 | 117.00 | 11.1 |
| Construction Zone (administration fee) | N | No | 573.00 | 645.00 | 11.2 |
| Construction Zone (Commercial occupation rate $ per sqm per day) | N | No | 1.21 | 1.36 | 11.0 |
| Construction Zone extension (application fee) | N | No | 104.00 | 117.00 | 11.1 |
| Construction zone extension (administration fee) | N | No | 115.00 | 130.00 | 11.5 |
| Construction Zone extension (occupation rate $ per sqm per day) | N | No | 1.21 | 1.36 | 11.0 |
| Construction zone (modification fee) | N | No | 150.00 | 169.00 | 11.2 |
| **Occupation Road Reserve Permit** |  |  |  |  |  |
| Temporary Storage Container Permit Fee | N | No | 440.00 | 495.00 | 11.1 |
| Construction Zone (expenditure fee) | N | No | 1,002.00 | 1,130.00 | 11.3 |
| **Traffic Management Plan Approval Permit** |  |  |  |  |  |
| Road and Footpath Closure Permit (occupation rate $ per sqm per day) | N | No | 100.00 | 112.50 | 11.1 |
| Road and Footpath Closure Permit (application Fee) | N | No | 200.00 | 225.00 | 11.1 |
| Road and Footpath Closure Permit (modification fee) | N | No | 80.00 | 90.00 | 11.1 |
| **Development** |  |  |  |  |  |
| 2-5 industrial/factory/warehouse developments | N | No | 454.00 | 873.00 | 48.0 |
| Commercial Development Plan Checking Medium commercial development (500-2000m2) | N | No | 776.00 | 873.00 | 11.1 |
| Commercial Development Plan Checking Small commercial development (<500m2) | N | No | 325.00 | 366.00 | 11.2 |
| Commercial Large development (2000m2+) | N | No | 1,295.00 | 1,457.00 | 11.1 |
| Construction Management Plan Checking (Commercial / Industrial) | N | No | 518.00 | 873.00 | 40.7 |
| Construction Management Plan Checking (Major residential - 7+ dwellings) | N | No | 325.00 | 366.00 | 11.2 |
| Development Plan Checking 6+ industrial/factory/warehouse developments | N | No | 711.00 | 1,457.00 | 51.2 |
| Small Residential Development Plan Checking (2-4 Lot development) | N | No | 325.00 | 366.00 | 11.2 |
| Residential Development Plan Checking 5-8 Lot development with common property | N | No | 518.00 | 0.00 |  |
| Medium Residential Development Plan Checking 5-9 Lot development) | N | No | 776.00 | 873.00 | 11.1 |
| Single industrial/factory/warehouse development | N | No | 195.00 | 366.00 | 46.7 |
| Medium Unit / Apartment Development Plan Checking 11-40 unit apartment building | N | No | 518.00 | 873.00 | 40.7 |
| Small Unit / Apartment Development Plan Checking Up to 10 unit apartment building | N | No | 325.00 | 366.00 | 11.2 |
| Large Unit / Apartment Residential Development Plan Checking 41+ unit apartment building | N | No | 776.00 | 1,457.00 | 46.7 |
| Subdivisions Supervision, Fee set by Subdivision Act | S | No | Price on Application | Price on Application |  |
| Amended Endorsed Engineering Plans | S | No | 336.40 | 344.13 | 2.2 |
| **Engineering Services** |  |  |  |  |  |
| Build Over Easement Application | S | No | 299.80 | 305.80 | 2.0 |
| **Building Services** |  |  |  |  |  |
| $100,001 - $150,000 Cost of Construction including 5 inspections ($ Fee + (0.81%) of building works) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Amendments Class 1 or 10 Amendments | N | Yes | Price on Application | Price on Application |  |
| Building Permit Amendments Class 2 - 9 Amendments | N | Yes | Price on Application | Price on Application |  |
| Building Services Additional Inspection Fees Additional Inspection required for Building Permits & Lapsed Permits | N | Yes | Price on Application | Price on Application |  |
| Demolitions Commercial ($ Fee + $680 per storey) | N | Yes | Price on Application | Price on Application |  |
| Demolitions Domestic | N | Yes | Price on Application | Price on Application |  |
| Dwellings > $300,000 unit development | N | Yes | Price on Application | Price on Application |  |
| Extension of Time for Permits Class 2 - 9 | N | Yes | Price on Application | Price on Application |  |
| Extension of Time for Permits Class 1 or 10 | N | Yes | Price on Application | Price on Application |  |
| Lodgement Fee | S | No | 125.80 | 128.32 | 2.0 |
| Consent & Reports: (Dispensations) Advertise for Owner - first property | N | Yes | 160.00 | 180.00 | 11.1 |
| Consent & Reports: (Dispensations) Advertise for Owner - subsequent properties | N | Yes | 65.00 | 73.00 | 11.0 |
| Consent & Reports: (Dispensations) Hoarding Occupation Activity - m2 | N | Yes | 7 ( weekly rate) | 1.36 ( daily rate) |  |
| Consent & Reports: (Dispensations) Hoarding Occupation Domestic | N | Yes | 65 (per week) | 1.36 ( per day) |  |
| Consent & Reports: (Dispensations) Hoarding Occupation Non-Declared Roads - m2 per day | N | Yes | 4 (per week) | 0.8 ( per day) |  |
| Consent & Reports: (Dispensations) Hoarding Occupation Activity Centre - m2 per day | N | Yes | 0.00 | 0.80 |  |
| Consent & Reports: (Dispensations) Hoarding Permit | S | No | 299.80 | 305.00 | 1.7 |
| Consent & Reports: (Dispensations) Permit issued or work commenced - first clause | N | Yes | 450.00 | 506.25 | 11.1 |
| Consent & Reports: (Dispensations) Permit issued or work commenced - subsequent clauses | N | Yes | 305.45 | 343.65 | 11.1 |
| Consent & Reports: (Dispensations) | S | No | 299.80 | 305.00 | 1.7 |
| Consent & Reports: (Dispensations) 29A Process | S | No | 87.90 | 89.70 | 2.0 |
| Reg 326 (1), (2) & (3). Owner or mortgagee of building or land or prescribed building practitioner requesting information in respect to building or land | S | No | 48.75 | 49.75 | 2.0 |
| Copy of plans - Class 1 or 10, including copy of any associated documentation | N | No | 165.00 | 175.00 | 5.7 |
| Copy of plans - Class 2 - 9, (Commercial Plans - up to 10 pages, more pages Price On Application) | N | No | 260.00 | 295.00 | 11.9 |
| Building Permit Fees Garages/Sheds/Carports/veranda/shade sails $0-$25,000 (including 3 inspections) ($Fee) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fees Garages/Sheds/Carports/veranda/shade sail $25,001-$50,000 including 3 inspections ($Fee+(0.45%) of building work | N | Yes | Price on Application | Price on Application |  |
| Building Permit fee garages/Sheds/Carports/verandas/shade sails $50,000+ ($Fee+0.45%) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Class 2 to 9 Buildings Minor works $0-$10,000 ($ Fee + building work) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Class 2 to 9 Buildings $1,000,001+(Price on Application) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Class 2 to 9 $10,001-$50,000 ($Fee+(045% of building works) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Class 2 to 9 Buildings $50,001-$100,000 ($Fee+(0.455) of building works) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Class 2 to 9 Buildings $100,001-$300,000 ($Fee+(0.45%) of building works) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Class 2 to 9 Buildings $300,001-$50,000($Fee+(0.45% of building works) | N | Yes | Price on Application | Price on Application |  |
| Building permit Fee Demolitions Commercial ($Fee+$680 per storey) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Demolitions Domestic | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Restump/underpin of dwelling including 4 inspections ($ fee) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Dwellings $12,000-$50,000 Cost of Construction including 4 inspections (Fee of building works) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Dwellings $50,001-$100,000 Cost of Construction including 4 inspections ($ Fee + (0.35%) of building works | N | Yes | Price on Application | Price on Application |  |
| Building Permit fee Dwellings $100,001-$150,000 Cost of Construction including 5 inspections ($ Fee + (0.30% of building works) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Dwellings $150,001-$200,000 Cost of Construction including 5 inspections ($ Fee + (0.65%) of building works) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Dwellings $200,001-$250,000 Cost of Construction including 5 inspections ($ Fee + (0.65% of building works) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Dwellings $250,001-$300,000 Cost of Construction including 5 inspections ($ Fee + (0.65%) of building works) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Non prescribed fences due to report and consent including 2 inspections | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Fences/Ret Walls/Masts/Poles Up to $25,000 including 2 inspections ($ Fee) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Fences/Ret Walls/Masts/Poles $25,001-$50,000 including 2 inspections ($ Fee + 0.45 of cost of building works) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Fences/Ret Walls/Masts/Poles $50,001-over including 3 inspections ($ Fee + (0.45% f cost of building works) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Swimming pool barrier (Temp Pool), above ground pool, Alterations to existing barrier including 2 inspections ($Fee)-NEW | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Swimming pools and Spas $12,001-$20,000 including 4 inspections ($Fee+(0.30%) of building works | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Swimming pools and Spas $20,001-$40,000 including 4 inspections ($ Fee + (0.35%) of building works) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Swimming pools and Spas $40,001-$60,000 including 4 inspections ($ Fee + (0.45%) cost of building works) | N | Yes | Price on Application | Price on Application |  |
| Building Permit Fee Swimming pools and Spas $60,001+ over including 4 inspections ($ Fee + 0.45%) | N | Yes | Price on Application | Price on Application |  |
| Consent & Reports: (Dispensations) Extension of time | N | Yes | 144.00 | 162.00 | 11.1 |
| Copy of plans - Class 2 - 9, Commercial Plans additional permits - Copies of plans, Certificates or any requested information) | N | No | 150.00 | 170.00 | 11.8 |
| **BS Swimming Pool Audit** |  |  |  |  |  |
| Swimming Pool Audit Compliance Lodgement fee | S | No | 21.10 | 21.50 | 1.9 |
| Swimming Pool Audit Non-Compliance Fee | S | No | 397.54 | 405.50 | 2.0 |
| Swimming Pool Audit Fee-Registration | S | No | 48.75 | 48.75 | 0.0 |
| Infringements | N | No | 0.00 | 378.00 |  |
| Swimming Pool Register - Registration (2.15 fee units) | S | No | 32.85 | 32.85 | 0.0 |
| **Asset Protection Program** |  |  |  |  |  |
| Asset Protection - Industrial/Commercial/Warehouse | N | No | 665.00 | 750.00 | 11.3 |
| Asset Protection - Veranda/Decks/Pergola/Alfresco/Small Shed | N | No | 390.00 | 440.00 | 11.4 |
| Asset Protection - Demolition/New dwelling/Swimming pool/spa/Garage/Carport/large shed/Dpu/Extension/Addition/Alteration | N | No | 500.00 | 565.00 | 11.5 |
| Multi Dwelling - 10+ | N | No | 1,335.00 | 1,500.00 | 11.0 |
| Multi Dwelling - 2 | N | No | 665.00 | 750.00 | 11.3 |
| Multi Dwelling - 3 -5 | N | No | 890.00 | 1,000.00 | 11.0 |
| Multi Dwelling - 6 -9 | N | No | 1,110.00 | 1,250.00 | 11.2 |
| Multi storey development - 2-4 | N | No | 2,220.00 | 2,500.00 | 11.2 |
| Fee-Asset Protection | N | No | 0.00 | 1,000.00 |  |
| **Service Authority Inspections** |  |  |  |  |  |
| Permit Income | N | No | 0.00 | 100.00 |  |
| **Community Safety** |  |  |  |  |  |
| **Local Laws** |  |  |  |  |  |
| Local Law Infringement Notices - Category 1 | N | No | 200.00 | 0.00 |  |
| Local Law Infringement Notices - Category 2 | N | No | 500.00 | 0.00 |  |
| Local Law Infringement Notices - Category 3 | N | No | 1,000.00 | 0.00 |  |
| Local Law Infringement Notices - 1 Penalty Unit | N | No | 185.00 | 185.00 | 0.0 |
| Footpath Trading area in excess of 6m2 (per square metre) | N | No | 36.00 | 40.00 | 10.0 |
| Permit for Footpath Trading - 1 categories | N | No | 130.00 | 143.00 | 9.1 |
| Permit for Footpath Trading - 2 categories | N | No | 230.00 | 250.00 | 8.0 |
| Permit for Footpath Trading - 3 categories | N | No | 370.00 | 395.00 | 6.3 |
| Permit for Commercial waste bin on council land | N | No | 235.00 | 260.00 | 9.6 |
| Permit for skip bin to be left on nature strip (Contractor not individual person) 1 to 3 days | N | No | 85.00 | 95.00 | 10.5 |
| Permit for skip bin to be left on nature strip (Contractor not individual person) 4 to 8 days | N | No | 140.00 | 155.00 | 9.7 |
| Permit for skip bin to be left on nature strip (Contractor not individual person) 9 to 14 days | N | No | 185.00 | 208.00 | 11.1 |
| Shipping Container Permit (for longer than 28 days) | N | No | 0.00 | 250.00 |  |
| Permit to keep additional animals (annual renewal) | N | No | 56.00 | 60.00 | 6.7 |
| Permit to sell goods i.e. Street Stalls - per annum | N | No | 2,819.00 | 3,100.00 | 9.1 |
| Permit Real Estate Multiple Boards | N | No | 420.00 | 470.00 | 10.6 |
| Permit Street Performance | N | No | 45.00 | 50.00 | 10.0 |
| Permit Street Art | N | No | 45.00 | 50.00 | 10.0 |
| Permit Fundraising (if not registered under Fundraising Act) | N | No | 120.00 | 130.00 | 7.7 |
| Permit Filming in a Public Place | N | No | 0.00 | 150.00 |  |
| Administration fee - Compulsory Clearance | N | No | 110.00 | 123.00 | 10.6 |
| Impound fee - small items | N | No | 65.00 | 73.00 | 11.0 |
| Impound fee - large items | N | No | 130.00 | 145.00 | 10.3 |
| Impound fee for skip bin, bulk waste container, shipping container, clothing recycling bin | N | No | 400.00 | 440.00 | 9.1 |
| Impound Storage fee - small items per day | N | No | 10.00 | 11.00 | 9.1 |
| Impound Storage fee - Vehicle/large item per day | N | No | 25.00 | 27.00 | 7.4 |
| General Local Law Permit Application | N | No | 100.00 | 110.00 | 9.1 |
| Permit Clothing Bin on Council Land | N | No | 1,210.00 | 1,260.00 | 4.0 |
| **Animals** |  |  |  |  |  |
| Domestic Animal Business Registration | N | No | 237.00 | 260.00 | 8.8 |
| Animal Registrations - All other Cats to which the reduced fee does not apply. (Entire) | N | No | 131.00 | 144.00 | 9.0 |
| Animal Registrations - All other dogs to which a reduced fee does not apply (Entire) | N | No | 174.00 | 190.00 | 8.4 |
| Animal Registrations - Desexed & Microchipped Cats | N | No | 46.00 | 48.00 | 4.2 |
| Animal Registrations - Dogs Desexed & Microchipped | N | No | 56.00 | 59.00 | 5.1 |
| Animal Registrations Dangerous Dog. Includes dogs declared menacing & all restricted breeds | N | No | 285.00 | 310.00 | 8.1 |
| Animal Registrations Pensioner/Concession - Cats Desexed & Microchipped | N | No | 23.00 | 24.00 | 4.2 |
| Animal Registrations Pensioner/Concession - Cats Entire | N | No | 65.00 | 72.00 | 9.7 |
| Animal Registrations Pensioner/Concession - Dogs Desexed & Microchipped | N | No | 28.00 | 29.50 | 5.1 |
| Animal Registrations Pensioner/Concession - Dogs Entire | N | No | 87.00 | 95.00 | 8.4 |
| Domestic Animals Infringement- Not wearing Council tag | S | No | 92.00 | 92.50 | 0.5 |
| Domestic Animals Infringement- Category 2 (Dog/cat found in prohibited public place) (Allow dog to rush or chase a person) | S | No | 185.00 | 185.00 | 0.0 |
| Domestic Animals Infringement Dog At Large - Day time | S | No | 277.00 | 277.50 | 0.0 |
| Domestic Animals Infringement - Unregistered / Dog At Large Night time | S | No | 370.00 | 370.00 | 0.0 |
| Domestic Animals Infringement - Non serious injury caused by Dog Attack | S | No | 462.00 | 462.50 | 0.0 |
| **Traffic** |  |  |  |  |  |
| Parking Road Safety (General) Regulations 2019 "Green Sign" Offence Codes 701 - 714 (0.5 penalty unit) | S | No | 92.00 | 92.00 | 0.0 |
| Parking Road Safety (General) Regulations 2019 Offence Codes 715 - 808 (0.6 penalty unit) | S | No | 110.00 | 111.00 | 0.9 |
| Statutory Offences Fine prescribed in Road Rules Victoria (1 Penalty unit) | S | No | 185.00 | 0.00 |  |
| Abandoned vehicles reclaim fee | N | No | 400.00 | 440.00 | 9.1 |
| Abandoned Vehicles - Storage Fee (per day) | N | No | 25.00 | 25.00 | 0.0 |
| Croydon Traders Vehicle 12 months | N | No | 175.00 | 196.00 | 10.7 |
| Croydon Traders Vehicle 6 months | N | No | 88.00 | 98.00 | 10.2 |
| RMAC Permit Vehicle 1 | N | No | 48.00 | 53.00 | 9.4 |
| RMAC Permit Vehicle 2 | N | No | 84.00 | 92.00 | 8.7 |
| RMAC Permit Vehicle 3 | N | No | 130.00 | 143.00 | 9.1 |
| RMAC Permit Visitor | N | No | 42.00 | 46.00 | 8.7 |
| Tradesperson Parking Permit | N | No | 18.00 | 19.50 | 7.7 |
| Heavy Haulage Tow Fee | N | No | per contractor fee | per contractor fee |  |
| **Commercial Waste Bin Enclosure** |  |  |  |  |  |
| Commercial Waste Bin Enclosure Permit - 240L Bin - 12 Months | N | No | 216.00 | 216.00 | 0.0 |
| Commercial Waste Bin Enclosure Permit - 240L Bin - 6 Months | N | No | 108.00 | 108.00 | 0.0 |
| Commercial Waste Bin Enclosure Permit - 660L Bin - 12 Months | N | No | 594.00 | 594.00 | 0.0 |
| Commercial Waste Bin Enclosure Permit - 660L Bin - 6 Months | N | No | 297.00 | 297.00 | 0.0 |
| Commercial Waste Bin Enclosure Permit - 1100L Bin - 12 Months | N | No | 886.00 | 886.00 | 0.0 |
| Commercial Waste Bin Enclosure Permit - 1100L Bin - 6 Months | N | No | 443.00 | 443.00 | 0.0 |
| Commercial Waste Bin Enclosure Permit - 1.5m3 Bin - 12 Months | N | No | 1,210.00 | 1,210.00 | 0.0 |
| Commercial Waste Bin Enclosure Permit - 1.5m3 Bin - 6 Months | N | No | 605.00 | 605.00 | 0.0 |
| Commercial Waste Bin Enclosure Permit - 3m3 (and above) Bin - 12 Months | N | No | 2,430.00 | 2,430.00 | 0.0 |
| Commercial Waste Bin Enclosure Permit - 3m3 (and above) Bin - 6 Months | N | No | 1,265.00 | 1,265.00 | 0.0 |
| **Activity Centre Reserved Parking** |  |  |  |  |  |
| Activity Centre Car Park Reserved Parking Bay Scheme - 12 Months | N | No | 1,248.00 | 1,248.00 | 0.0 |
| Activity Centre Car Park Reserved Parking Bay Scheme - 6 Months | N | No | 624.00 | 624.00 | 0.0 |
| Activity Centre Car Park Reserved Parking Bay Scheme - 1 Month | N | No | 130.00 | 130.00 | 0.0 |
| Activity Centre Car Park Reserved Parking Bay Scheme - Access Card & Remote (New) | N | No | 43.00 | 43.00 | 0.0 |
| Activity Centre Car Park Reserved Parking Bay Scheme - Access Card Replacement | N | No | 22.00 | 22.00 | 0.0 |
| Activity Centre Car Park Reserved Parking Bay Scheme - Access Remote Replacement | N | No | 22.00 | 22.00 | 0.0 |
| **Community Health** |  |  |  |  |  |
| Community Health Education Seminar (2 Hours) / Min grp 10 people | N | Yes | 290.00 | 304.00 | 4.6 |
| Community Health Education Seminar (per person over minimum) | N | Yes | 29.00 | 30.00 | 3.3 |
| Prescribed Accommodation Registration/Renewal 4 - 20 Beds | N | No | 326.00 | 343.00 | 5.0 |
| Prescribed Accommodation Registration/Renewal 21 - 40 Beds | N | No | 483.00 | 505.00 | 4.4 |
| Prescribed Accommodation Registration/Renewal (more than 41 bedrooms) | N | No | 656.00 | 690.00 | 4.9 |
| Prescribed Accommodation - Rooming House | N | No | 357.00 | 375.00 | 4.8 |
| Food Events/Fetes once-off/Short term registration (CLASS 2) | N | No | 200.00 | 210.00 | 4.8 |
| Food Premises Registration Fees Class 1 Premises | N | No | 651.00 | 685.00 | 5.0 |
| Food Premises Registration Fees Class 2 Premises | N | No | 540.00 | 565.00 | 4.4 |
| Food Premises Registration Fees Class 3 Premises | N | No | 405.00 | 425.00 | 4.7 |
| Food Premises Renewal Fees Class 1 Premises | N | No | 651.00 | 685.00 | 5.0 |
| Food Premises Renewal Fees Class 2 Premises | N | No | 540.00 | 565.00 | 4.4 |
| Food Premises Renewal Fees Class 3 Premises | N | No | 405.00 | 425.00 | 4.7 |
| Food Premises Registration Fees Class 2 Additional Premises | N | No | 273.00 | 288.00 | 5.2 |
| Food Premises Registration Fees Class 3 Additional Premises | N | No | 205.00 | 215.00 | 4.7 |
| Food Premises Renewal Fees Class 2 Additional Premises | N | No | 273.00 | 288.00 | 5.2 |
| Food Premises Renewal Fees Class 3 Additional Premises | N | No | 205.00 | 215.00 | 4.7 |
| Food Premises Registration Fees Class 2 Streetrader Temporary Mobile Premises | N | No | 540.00 | 565.00 | 4.4 |
| Food Premises Registration Fees Class 3 Streetrader Temporary Mobile Premises | N | No | 405.00 | 425.00 | 4.7 |
| Food Premises Renewal Fees Class 2 Streetrader Temporary Mobile Premises | N | No | 540.00 | 565.00 | 4.4 |
| Food Premises Renewal Fees Class 3 Streetrader Temporary Mobile Premises | N | No | 405.00 | 425.00 | 4.7 |
| Food Premises Registration Fees Food Class 2 Premises - Community/Sports Groups | N | No | 268.00 | 282.00 | 5.0 |
| Food Premises Registration Fees Food Class 3 Premises - Community/Sports Groups | N | No | 205.00 | 215.00 | 4.7 |
| Food Premises Renewal Fees Food Class 2 - Community/Sports Groups | N | No | 268.00 | 290.00 | 7.6 |
| Food Premises Renewal Fees Food Class 3 - Community/Sports Groups | N | No | 205.00 | 215.00 | 4.7 |
| Food Premises Registration Fee Class 2 Community/Sports Group - Additional Premises TFP/MFV | N | No | 133.00 | 140.00 | 5.0 |
| Food Premises Registration Fee Class 3 Community/Sports Group - Additional Premises TFP/MFV | N | No | 103.00 | 108.00 | 4.6 |
| Food Premises Renewal Fee Class 2 Community/Sports Group - Additional Premises TFP/MFV | N | No | 133.00 | 140.00 | 5.0 |
| Food Premises Renewal Fee Class 3 Community/Sports Group - Additional Premises TFP/MFV | N | No | 103.00 | 108.00 | 4.6 |
| Once off registration (no fixed prem) Class 2 Comm/Sports Group (including fete) (not prorata) | N | No | 103.00 | 140.00 | 26.4 |
| Once off registration (no fixed prem) Class 3 Comm/Sports Group (including fete) (not prorata) | N | No | 103.00 | 108.00 | 4.6 |
| Food Premises Additional / Follow up Inspection / Pre Renewal Inspection | N | No | 200.00 | 210.00 | 4.8 |
| Food Premises New Proprietor Fee (Class 1,2 & 3) | N | No | 247.00 | 260.00 | 5.0 |
| Plans Assessment (Optional all premises) | N | No | 180.00 | 189.00 | 4.8 |
| Food Premises Registration Fee Very Large Manufactures & Supermarkets | N | No | 2,605.00 | 2,725.00 | 4.4 |
| Food Premises Registration Fee Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats) | N | No | 767.00 | 805.00 | 4.7 |
| Food Premises Renewal High Risk Category - Very Large Manufacturers/Supermarkets | N | No | 3,057.00 | 3,300.00 | 7.4 |
| Food Premises Renewal High Risk Category - Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats) | N | No | 903.00 | 975.00 | 7.4 |
| Health Premises one-off Registration - Low Risk Activities | N | No | 275.00 | 290.00 | 5.2 |
| Health Premises Registration Fee - Low Risk Activities | N | No | 205.00 | 215.00 | 4.7 |
| Health Premises Registration Fee - Medium Risk Activities | N | No | 265.00 | 278.00 | 4.7 |
| Health Premises Registration - High Risk Activities | N | No | 330.00 | 345.00 | 4.3 |
| Health Premises Transfer Registration Fee | N | No | 150.00 | 158.00 | 5.1 |
| Health Premises Renewal Fee - Low Risk Activities | N | No | 205.00 | 215.00 | 4.7 |
| Health Premises Renewal Fee - Medium Risk Activities | N | No | 265.00 | 278.00 | 4.7 |
| Health Premises Renewal Fee - High Risk Activities | N | No | 330.00 | 345.00 | 4.3 |
| Food Premises Renewal Fee Very Large Manufacturers/Supermarkets | N | No | 2,605.00 | 2,725.00 | 4.4 |
| Health Premises Renewal - High Risk Category (Medium Risk Activities/Aquatics) | N | No | 330.00 | 345.00 | 4.3 |
| Health Premises Renewal - Low Risk Category (Medium Risk Activities/Aquatics) | N | No | 196.00 | 206.00 | 4.9 |
| Food Premises Renewal Fees Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats) | N | No | 767.00 | 805.00 | 4.7 |
| Food Premises renewal - Low Risk Category - Class 3 (compliant over 2 years) | N | No | 286.00 | 300.00 | 4.7 |
| Food Premises renewal High Risk Category - Class 1 | N | No | 762.00 | 800.00 | 4.8 |
| Food Premises renewal High Risk Category - Class 2 | N | No | 637.00 | 670.00 | 4.9 |
| Renewal Late Payment Administration Fee | N | No | 115.00 | 75.00 | -53.3 |
| Health Premises Renewal - High Risk Category (High Risk Activities) | N | No | 378.00 | 398.00 | 5.0 |
| Health Premises Additional / Follow up Inspection | N | No | 125.00 | 131.00 | 4.6 |
| Pre-application Fee Food Class 1 Premises | N | No | 365.00 | 385.00 | 5.2 |
| Pre-application Fee Food Class 2 Premises | N | No | 365.00 | 385.00 | 5.2 |
| Pre-application Fee Food Class 2 Premises - Community/Sports Groups | N | No | 247.00 | 260.00 | 5.0 |
| Pre-application Fee Food Class 3 Premises | N | No | 247.00 | 260.00 | 5.0 |
| Pre-application Fee Food Class 3 Premises - Community/Sports Groups | N | No | 220.00 | 230.00 | 4.3 |
| Pre-application Fees Health Premises - Low Risk Activities | N | No | 189.00 | 198.00 | 4.5 |
| Pre-application Fees Health Premises - Medium Risk Activities | N | No | 189.00 | 198.00 | 4.5 |
| Pre-application Fees Health Premises - High Risk Activities | N | No | 189.00 | 198.00 | 4.5 |
| Pre-application Fees Food Manufacturers & Supermarkets | N | No | 472.00 | 495.00 | 4.6 |
| Pre-application Fees Restaurants/Cafes/Hotels/Clubs (>100 seats) | N | No | 370.00 | 390.00 | 5.1 |
| Pre Purchase Inspection Report - All premises types | N | No | 245.00 | 258.00 | 5.0 |
| Pre Purchase Inspection Report - All premises types - less than 5 Days Notification | N | No | 310.00 | 325.00 | 4.6 |
| Wastewater Application - LCA Assessment | N | No | 195.00 | 205.00 | 4.9 |
| Minor alteration to an on-site wastewater management system (37.25FU) | S | No | 569.55 | 569.55 | 0.0 |
| Permit to construct, install or alter an on-site wastewater management system (up to 8.2 hours work) (48.88 FU) | S | No | 747.38 | 747.38 | 0.0 |
| Permit to construct, install or alter an on-site wastewater management system (additional fee per hour of assessment over 8.2 hour) (6.12 FU) | S | No | 93.57 | 93.57 | 0.0 |
| Permit to construct, install or alter an on-site wastewater management system (Maximum Fee limit) (135.43 FU) | S | No | 2,070.72 | 2,070.72 | 0.0 |
| Fee to transfer onsite wastewater management system (9.93 FU) | S | No | 151.82 | 151.82 | 0.0 |
| Fee to amend onsite wastewater management system permit (10.38 FU) | S | No | 158.71 | 158.71 | 0.0 |
| Fee to apply for an exemption to a required permit (up to 2.6 hours work) (14.67 FU) | S | No | 224.30 | 224.30 | 0.0 |
| Fee to apply for an exemption to a required permit (additional fee per hour) (5.94 FU) | S | No | 90.82 | 90.82 | 0.0 |
| Wastewater Application - fee to apply for an exemption to a required permit (Maximum fee limit) (61.41 FU) | S | No | 938.96 | 938.96 | 0.0 |
| Wastewater Application - Renewal Fee (8.31 FU) | S | No | 127.06 | 127.06 | 0.0 |
| **Immunisation** |  |  |  |  |  |
| Chicken pox | N | Yes | 73.00 | 80.00 | 8.8 |
| Hepatitis B | N | Yes | 23.00 | 43.00 | 46.5 |
| Influenza per dose | N | Yes | 28.00 | 29.00 | 3.4 |
| Diphtheria Tetanus Pertussis | N | Yes | 54.00 | 57.00 | 5.3 |
| Meningococcal ACYW | N | Yes | 86.00 | 0.00 |  |
| Bexero | N | Yes | 120.00 | 143.00 | 16.1 |
| **Statutory Planning** |  |  |  |  |  |
| **Statutory Planning** |  |  |  |  |  |
| Extension of Permit/Time, Planning & Environment Act Fee | N | Yes | 303.00 | 341.00 | 11.1 |
| Public Notices | N | Yes | 200.00 | 225.00 | 11.1 |
| 1 Tree removal Permit Fees: Planning & Environment Act Fee | S | Yes | 125.00 | 141.00 | 11.3 |
| 2 Tree removal Permit Fees: Planning & Environment Act Fee | S | Yes | 152.00 | 171.00 | 11.1 |
| 3 Tree removal Permit Fees: Planning & Environment Act Fee | S | Yes | 179.00 | 202.00 | 11.4 |
| 4 Tree removal Permit Fees: Planning & Environment Act Fee | S | Yes | 206.00 | 232.00 | 11.2 |
| 5 Tree removal Permit Fees: Planning & Environment Act Fee | S | Yes | 233.00 | 263.00 | 11.4 |
| 6+ Tree removal Permit Fees: Planning & Environment Act Fee | S | Yes | 260.00 | 293.00 | 11.3 |
| All other development more than $50M | S | No | 60,282.60 | 61,488.30 | 2.0 |
| A permit not otherwise provided for in the regulation | S | No | 1,377.80 | 1,405.40 | 2.0 |
| All other development more than $100,000 to $1M | S | No | 1,617.70 | 1,650.10 | 2.0 |
| All other development more than $15M to $50M | S | No | 26,820.70 | 27,375.10 | 2.0 |
| All other development more than $1M to $5M | S | No | 3,568.30 | 3,639.70 | 2.0 |
| All other development more than $5M to $15M | S | No | 9,095.00 | 9,276.90 | 2.0 |
| All other development up to $100,000 | S | No | 1,199.70 | 1,223.70 | 2.0 |
| Amend or end a section 173 agreement | S | No | 688.90 | 702.70 | 2.0 |
| Amendment to a permit to change the permit | S | No | 1,377.80 | 1,405.40 | 2.0 |
| Certificate of compliance | S | No | 340.60 | 347.40 | 2.0 |
| Determination to the satisfaction of Council (Includes secondary consent amendment applications | S | No | 340.60 | 401.90 | 15.3 |
| Single dwelling more than $10,000 to $100,000 | S | No | 658.00 | 671.20 | 2.0 |
| Single dwelling more than $100,000 to $500,000 | S | No | 1,346.80 | 1,373.70 | 2.0 |
| Single dwelling more than $500,000 to $1M | S | No | 1,455.20 | 1,484.30 | 2.0 |
| Single dwelling more than $1M to $2M | S | No | 1,563.50 | 1,594.80 | 2.0 |
| Single dwelling up to $10,000 | S | No | 209.00 | 213.20 | 2.0 |
| Change Of Use Only, Planning & Environment Act Fee | S | No | 1,377.80 | 1,405.40 | 2.0 |
| Subdivision: Planning & Environment Act Fee - Boundary realignment | S | No | 1,377.80 | 1,405.40 | 2.0 |
| Subdivision: Planning & Environment Act Fee - Remove Restriction (Covenant) - no adv req | S | No | 1,377.80 | 1,405.40 | 2.0 |
| Subdivision: Planning & Environment Act Fee - Create, Vary Or Remove An Easement | S | No | 1,377.80 | 1,405.40 | 2.0 |
| Subdivision: Planning & Environment Act Fee - Create/Vary/Remove Restriction (Covenant) | S | No | 1,377.80 | 1,405.40 | 2.0 |
| Subdivision: Planning & Environment Act Fee - Subdivide existing building | S | No | 1,377.80 | 1,405.40 | 2.0 |
| Subdivision: Planning & Environment Act Fee - Subdivide into 2 lots | S | No | 1,377.80 | 1,405.40 | 2.0 |
| Subdivision: Planning & Environment Act Fee - Subdivide into 3 or more lots | S | No | 1,377.80 | 1,405.40 | 2.0 |
| Use of land (includes car parking and liquor licence applications) | S | No | 1,377.80 | 1,405.40 | 2.0 |
| VicSmart application to subdivide or consolidate land | S | No | 209.00 | 213.20 | 2.0 |
| VicSmart more than $10,000 | S | No | 449.00 | 458.00 | 2.0 |
| VicSmart up to $10,000 | S | No | 209.00 | 213.20 | 2.0 |
| General Planning Information request | N | Yes | 180.00 | 203.00 | 11.3 |
| Permit Requests ($80 for each thereafter) | N | Yes | 335.00 | 377.00 | 11.1 |
| Single dwelling (Residential Zone) requests ($30 each thereafter) | N | Yes | 124.00 | 140.00 | 11.4 |
| Single Dwelling Residential Information request | N | Yes | 111.00 | 125.00 | 11.2 |
| Subdivision - Alteration of a plan | S | Yes | 116.10 | 118.40 | 1.9 |
| All other Applications, P/E Act Fee | S | Yes | 1,377.80 | 1,405.40 | 2.0 |
| Other subdivision fee: re-cert (second time), Planning & Environment Act Fee | S | No | 182.70 | 182.70 | 0.0 |
| Subdivision - Amend a certified plan | S | No | 147.10 | 150.00 | 1.9 |
| Infringements-Company, Planning & Environment Act Fee | S | No | 1,871.90 | 1,909.30 | 2.0 |
| Infringements-Individual, Planning & Environment Act Fee | S | No | 936.00 | 954.70 | 2.0 |
| A3 Size - Black & White per copy | N | Yes | 2.00 | 3.00 | 33.3 |
| A4 Size - Black & White per copy | N | Yes | 1.00 | 2.00 | 50.0 |
| A1 Size - Black & White per copy | N | Yes | 24.00 | 27.00 | 11.1 |
| Remove, destroy or lop of one or more trees or vegetation | N | No | 260.00 | 293.00 | 11.3 |
| **Statutory Planning Neighbourhood Character** |  |  |  |  |  |
| Fences, Act | S | No | 152.00 | 171.00 | 11.1 |
| Siting, Act | S | No | 319.00 | 358.90 | 11.1 |
| **Finance and Commercial** |  |  |  |  |  |
| **Revenue** |  |  |  |  |  |
| Fee - Direct Debt Dishonour/Administration | N | No | 25.00 | 25.00 | 0.0 |
| Land Information Certificate Fees | S | No | 27.80 | 28.90 | 4.0 |
| Copy Rate Notice | N | No | 20.00 | 20.00 | 0.0 |
| Urgent Land Information Certificate | N | No | 50.00 | 50.00 | 0.0 |
| Vehicle Access Over Council Land Application Fee | N | No | 500.00 | 575.00 | 13.0 |
| Vehicle Access Over Council Land Application Bond | N | No | 2,500.00 | 2,812.50 | 11.1 |
| **Governance and Performance** |  |  |  |  |  |
| **Election** |  |  |  |  |  |
| Failure to vote | S | No | 92.00 | not available until 1/7/23 |  |
| **Senior Executive** |  |  |  |  |  |
| **International Women's Day** |  |  |  |  |  |
| Fee | N | Yes | 0.00 | 28.00 |  |
| **Operations** |  |  |  |  |  |
| **Marveloo** |  |  |  |  |  |
| Use of Marveloo | N | Yes | Varies according to quote | Varies according to quote |  |
| **Leisure** |  |  |  |  |  |
| **Night Run** |  |  |  |  |  |
| Fee | N | Yes | 0.00 | 20.00 |  |
| Individual | N | Yes | 26.00 | 26.00 | 0.0 |
| Family | N | Yes | 52.00 | 57.00 | 8.8 |
| **Run Maroondah** |  |  |  |  |  |
| Entry fee - individual 15km | N | Yes | 36.40 | 36.40 | 0.0 |
| Entry fee - individual 10km | N | Yes | 31.20 | 31.20 | 0.0 |
| Entry fee - individual 5km | N | Yes | 26.00 | 26.00 | 0.0 |
| Entry fee - concession 15km | N | Yes | 31.20 | 31.20 | 0.0 |
| Entry fee - concession 10km | N | Yes | 26.00 | 26.00 | 0.0 |
| Entry fee - concession 5km | N | Yes | 20.80 | 20.80 | 0.0 |
| Entry fee - family 5km run/walk (up to 4 participants) | N | Yes | 57.20 | 57.20 | 0.0 |
| Entry fee - family additional family entry per person | N | Yes | 5.00 | 5.00 | 0.0 |
| Entry fee - kids 1.2km dash (under 14 years) | N | Yes | 15.60 | 15.60 | 0.0 |
| **Tri Maroondah** |  |  |  |  |  |
| Participation fee - varies | N | Yes | Varies | Varies |  |
| **Maroondah Festival** |  |  |  |  |  |
| Community site fee - marquee (no power) | N | Yes | 40.00 | 50.00 | 20.0 |
| Community site fee - display site (no power) | N | Yes | 70.00 | 100.00 | 30.0 |
| Market stall site - artisan stall | N | Yes | 120.00 | 0.00 |  |
| Market stall site | N | Yes | 120.00 | 0.00 |  |
| Commercial - Business & Eco Village site - commercial business marquee site | N | Yes | 495.00 | 0.00 |  |
| Commercial - Business & Eco Village site - homegrown marquee site | N | Yes | 430.00 | 0.00 |  |
| Commercial - food vendor site | N | Yes | 450.00 | 0.00 |  |
| **Quambee Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **North Ringwood Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Jubilee Park Income** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Proclamation Park Income** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Heathmont Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Manson Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **HE Parker Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **East Ringwood Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Mullum Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Belmont Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Arrabri Oval Income** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Cheong Park Income** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Eastfield Park Income** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Glen Park Income** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Gracedale Park Income** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Ainslie Park Income** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Hughes Park Income** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Lipscombe Park Income** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Griff Hunt Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Barngeong Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Silcock Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Town Park Income** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Croydon Park Income** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Dorset Complex Income** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Sundry Parks Reserve** |  |  |  |  |  |
| Seasonal & casual use of council facilities | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Occupancy Payments** |  |  |  |  |  |
| Tennis Club Rentals | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Sporting Clubs** |  |  |  |  |  |
| Use of facility | N | Yes | Refer to policy on the Maroondah City Council Website | Refer to policy on the Maroondah City Council Website |  |
| **Maroondah Leisure Joining Fee** |  |  |  |  |  |
| Joining Fee (no lock in) | N | Yes | 99.00 | 99.00 | 0.0 |
| Joining Fee (12 month lock in) | N | Yes | 29.00 | 29.00 | 0.0 |
| **Maroondah Leisure Wellness Plus** |  |  |  |  |  |
| Maroondah Leisure Wellness Plus/Fee | N | Yes | 0.00 | 79.00 |  |
| **Maroondah Leisure Wellness Plus Concession** |  |  |  |  |  |
| Maroondah Leisure Wellness Plus Concession/Fee | N | Yes | 0.00 | 67.20 |  |
| **Maroondah Leisure Fitness Plus Family** |  |  |  |  |  |
| Fee | N | Yes | 97.00 | 99.90 | 2.9 |
| **Maroondah Leisure Fitness Plus Family Concession** |  |  |  |  |  |
| Fee | N | Yes | 81.60 | 84.90 | 3.9 |
| **Maroondah Leisure Fitness Plus Individual** |  |  |  |  |  |
| Maroondah Leisure Fitness Plus Individual | N | Yes | 48.50 | 49.90 | 2.8 |
| **Club Membership Ringwood Swimming Club** |  |  |  |  |  |
| Club Memberships Ringwood Swimming Club | N | No | 0.00 | 20.50 |  |
| **Maroondah Leisure - Family Membership** |  |  |  |  |  |
| Lifestyle concession | N | Yes | 120.70 | 127.50 | 5.3 |
| Lifestyle | N | Yes | 142.00 | 150.00 | 5.3 |
| Mates Lifestyle x 2 | N | Yes | 127.80 | 135.50 | 5.7 |
| Mates Lifestyle x 3 | N | Yes | 191.70 | 203.25 | 5.7 |
| Mates Lifestyle x 4 | N | Yes | 255.60 | 271.00 | 5.7 |
| Teen Lifestyle | N | Yes | 35.50 | 37.60 | 5.6 |
| **Maroondah Leisure - 50 Plus Lifestyle Membership** |  |  |  |  |  |
| Fee Individual | N | Yes | 60.35 | 67.70 | 10.9 |
| Fee Individual + Partner | N | Yes | 120.70 | 135.50 | 10.9 |
| **Maroondah Leisure - Individual Membership** |  |  |  |  |  |
| Lifestyle Concession | N | Yes | 60.40 | 64.00 | 5.6 |
| Lifestyle Individual | N | Yes | 71.00 | 75.00 | 5.3 |
| **Maroondah Leisure - Golf** |  |  |  |  |  |
| Concession | N | Yes | 55.30 | 58.65 | 5.7 |
| Fortnightly | N | Yes | 65.00 | 65.00 | 0.0 |
| **Maroondah Leisure - Aquatics** |  |  |  |  |  |
| Swim Plus Concession | N | Yes | 31.00 | 32.90 | 5.8 |
| Swim Plus | N | Yes | 36.50 | 38.70 | 5.7 |
| **Aquanation - Casual Aquatics** |  |  |  |  |  |
| Adult swim | N | Yes | 9.00 | 9.50 | 5.3 |
| Child Swim | N | Yes | 7.60 | 7.60 | 0.0 |
| Family swim | N | Yes | 25.60 | 27.00 | 5.2 |
| Pensioner/Health Care Card | N | Yes | 7.20 | 7.60 | 5.3 |
| Seniors | N | Yes | 8.10 | 8.60 | 5.8 |
| Waterslide - Adult/Child Membership | N | Yes | 4.15 | 4.40 | 5.7 |
| Shower Access | N | Yes | 4.20 | 4.50 | 6.7 |
| Group Swim | N | Yes | 12.40 | 0.00 |  |
| **Aquanation - Waterslide** |  |  |  |  |  |
| Adult (unlimited slides 4-7pm weekdays, 10am-6pm weekends, school holidays and public holidays) | N | Yes | 8.30 | 8.30 | 0.0 |
| Child (unlimited slides 4-7pm weekdays, 10am-6pm weekends, school holidays and public holidays) | N | Yes | 7.00 | 7.40 | 5.4 |
| **Aquanation - Casual spa, sauna & steam room** |  |  |  |  |  |
| Adult | N | Yes | 12.80 | 13.00 | 1.5 |
| Concession | N | Yes | 11.00 | 11.20 | 1.8 |
| Seniors | N | Yes | 11.90 | 12.00 | 0.8 |
| **Aquanation - Aquatic 10 Visit Pass** |  |  |  |  |  |
| Adult swim | N | Yes | 81.00 | 81.00 | 0.0 |
| Concession swim | N | Yes | 64.80 | 68.40 | 5.3 |
| Child Swim | N | Yes | 68.40 | 70.20 | 2.6 |
| Family swim | N | Yes | 230.40 | 243.00 | 5.2 |
| Seniors | N | Yes | 107.00 | 77.40 | -38.2 |
| **Aquanation - Spa, sauna & steam room 10 Visit Pass** |  |  |  |  |  |
| Adult | N | Yes | 115.20 | 117.00 | 1.5 |
| Concession | N | Yes | 99.00 | 102.00 | 2.9 |
| Seniors | N | Yes | 107.00 | 108.00 | 0.9 |
| **Aquanation - Waterslide 10 Visit Pass** |  |  |  |  |  |
| Adult | N | Yes | 74.70 | 74.70 | 0.0 |
| Child/Concession swim | N | Yes | 63.00 | 63.00 | 0.0 |
| **Aquanation - Learn to Swim Joining Fee** |  |  |  |  |  |
| Fee | N | Yes | 0.00 | 25.00 |  |
| **Aquanation - Aquatic Education** |  |  |  |  |  |
| Membership (48 weeks) | N | No | 43.20 | 44.00 | 1.8 |
| Private 1:1 | N | No | 65.00 | 65.00 | 0.0 |
| **Aquanation - Schools** |  |  |  |  |  |
| lessons | N | Yes | 10.00 | 10.00 | 0.0 |
| **Aquanation - Facility Hire** |  |  |  |  |  |
| 25m lane hire | N | Yes | 40.00 | 40.00 | 0.0 |
| 25m pool booking | N | Yes | 200.00 | 200.00 | 0.0 |
| 50m lane hire | N | Yes | 59.00 | 59.00 | 0.0 |
| 50m pool booking | N | Yes | 337.00 | 337.00 | 0.0 |
| Warm water pool booking | N | Yes | 130.00 | 130.00 | 0.0 |
| Warm water pool - half pool booking | N | Yes | 55.00 | 55.00 | 0.0 |
| Waterslide hire (hire cost only, excludes staff costs) | N | Yes | 208.00 | 208.00 | 0.0 |
| Dive pool hire | N | Yes | 180.00 | 180.00 | 0.0 |
| Half dive pool hire | N | Yes | 112.00 | 112.00 | 0.0 |
| Group fitness room hire | N | Yes | 78.00 | 78.00 | 0.0 |
| Multipurpose (room 2) hire | N | Yes | 90.00 | 90.00 | 0.0 |
| Group Fitness Room Hire plus Classes | N | Yes | 95.00 | 95.00 | 0.0 |
| RSC Room Hire | N | Yes | 90.00 | 90.00 | 0.0 |
| Cycle Studio Hire | N | Yes | 90.00 | 90.00 | 0.0 |
| Dry Dive Hire | N | Yes | 145.00 | 145.00 | 0.0 |
| Half Dry Dive | N | Yes | 88.00 | 88.00 | 0.0 |
| Creche hire | N | Yes | 78.00 | 78.00 | 0.0 |
| Pool booking | N | Yes | 159.00 | 159.00 | 0.0 |
| Lane hire | N | Yes | 33.50 | 33.50 | 0.0 |
| **Aquanation - Creche** |  |  |  |  |  |
| Membership - One Child | N | Yes | 11.00 | 11.00 | 0.0 |
| Non Membership - One Child | N | Yes | 12.00 | 12.00 | 0.0 |
| **Aquanation - Creche 10 Visit Passes** |  |  |  |  |  |
| Membership 10 visit pass | N | Yes | 99.00 | 99.00 | 0.0 |
| Non Membership 10 visit pass | N | Yes | 117.00 | 120.00 | 2.5 |
| Occasional care | N | Yes | 15.00 | 15.00 | 0.0 |
| 10 visit pass Occasional care | N | Yes | 135.00 | 135.00 | 0.0 |
| **Aquanation - Lockers** |  |  |  |  |  |
| Fee | N | Yes | 3.50 | 3.50 | 0.0 |
| **Aquanation - Personal Training** |  |  |  |  |  |
| Membership 10 pass 30 mins - 1:1 | N | Yes | 469.00 | 482.71 | 2.8 |
| Membership 10 pass 60 mins - 1:1 | N | Yes | 736.00 | 758.54 | 3.0 |
| Membership 10 Pass 45mins 1:1 | N | Yes | 603.00 | 603.00 | 0.0 |
| Membership 30 mins - 1:1 | N | Yes | 52.00 | 53.05 | 2.0 |
| Membership 30 mins - 2:1 | N | Yes | 71.00 | 71.00 | 0.0 |
| Membership 60 mins - 1:1 | N | Yes | 81.00 | 83.81 | 3.4 |
| Membership 60 mins - 2:1 | N | Yes | 99.00 | 101.85 | 2.8 |
| Membership 45mins - 1:1 | N | Yes | 67.00 | 67.00 | 0.0 |
| Non Membership 10 pass 30 mins - 1:1 | N | Yes | 541.00 | 541.00 | 0.0 |
| Non Membership 10 pass 60 mins - 1:1 | N | Yes | 834.00 | 834.00 | 0.0 |
| Non Membership 30 mins - 1:1 | N | Yes | 60.00 | 60.00 | 0.0 |
| Non Membership 30 mins - 2:1 | N | Yes | 81.00 | 81.00 | 0.0 |
| Non Membership 60 mins - 1:1 | N | Yes | 93.00 | 93.00 | 0.0 |
| Non Membership 60 mins - 2:1 | N | Yes | 109.00 | 109.00 | 0.0 |
| Start up Trial - 3 sessions | N | Yes | 99.00 | 99.00 | 0.0 |
| **Aquanation - Casual Health Club** |  |  |  |  |  |
| Adult | N | Yes | 25.00 | 25.31 | 1.2 |
| Concession | N | Yes | 20.50 | 21.09 | 2.8 |
| Seniors | N | Yes | 21.50 | 22.15 | 2.9 |
| Health Club Casual Teen | N | Yes | 19.50 | 20.04 | 2.7 |
| Active Adults - 10 visit pass | N | Yes | 67.50 | 68.35 | 1.2 |
| **Aquanation - Casual Group Fitness** |  |  |  |  |  |
| 10 visits Adult | N | Yes | 180.00 | 185.81 | 3.1 |
| 10 visits Seniors | N | Yes | 162.00 | 166.12 | 2.5 |
| 10 visits Concession | N | Yes | 153.00 | 156.63 | 2.3 |
| Adult | N | Yes | 20.00 | 20.57 | 2.8 |
| Concession | N | Yes | 17.00 | 17.40 | 2.3 |
| Fitness 30 min class Adult | N | Yes | 13.00 | 13.18 | 1.4 |
| Seniors | N | Yes | 18.00 | 18.46 | 2.5 |
| **Aquanation - Group Training** |  |  |  |  |  |
| Fee | N | Yes | 0.00 | 180.00 |  |
| **Aquanation - Family Lifestyle Memberships - Dry** |  |  |  |  |  |
| Lifestyle-Family Concession | N | Yes | 120.70 | 127.50 | 5.3 |
| **Aquanation - Individual Lifestyle - Dry** |  |  |  |  |  |
| Fee | N | Yes | 71.00 | 75.00 | 5.3 |
| Lifestyle-Individual Concession | N | Yes | 60.40 | 60.40 | 0.0 |
| **Aquanation - Swim Lifestyle Membership** |  |  |  |  |  |
| Swim Plus Concession | N | Yes | 31.00 | 32.90 | 5.8 |
| **Aquanation - Membership Joining Fee** |  |  |  |  |  |
| Fee | N | Yes | 99.00 | 99.00 | 0.0 |
| **Aquanation - Rehab** |  |  |  |  |  |
| Rehab Swim -3 months | N | Yes | 285.85 | 300.00 | 4.7 |
| Rehab Swim - 6 months | N | Yes | 571.70 | 600.00 | 4.7 |
| Rehab Swim - 12 months | N | Yes | 1,143.40 | 1,200.00 | 4.7 |
| Rehab Gym & Swim - 3 months | N | Yes | 383.35 | 402.52 | 4.8 |
| Rehab Gym & Swim - 6 months | N | Yes | 766.70 | 805.04 | 4.8 |
| Rehab Gym & Swim - 12 months | N | Yes | 1,533.40 | 1,610.07 | 4.8 |
| **Aquanation - Fitness Plus Individual** |  |  |  |  |  |
| Fee | N | Yes | 48.50 | 49.90 | 2.8 |
| **Aquanation - Fitness Plus Family Membership** |  |  |  |  |  |
| Fee | N | Yes | 97.00 | 99.90 | 2.9 |
| **Aquanation - Fitness Plus Off Peak Membership** |  |  |  |  |  |
| Fee | N | Yes | 31.50 | 32.40 | 2.8 |
| **Aquanation - Fitness Plus Teen Membership** |  |  |  |  |  |
| Fee | N | Yes | 25.00 | 25.00 | 0.0 |
| **Aquanation - Wellness Plus** |  |  |  |  |  |
| Wellness Plus/Fee | N | Yes | 0.00 | 79.00 |  |
| **Aquanation - Wellness Plus Concession** |  |  |  |  |  |
| Aquanation-Wellness Plus Concession/Fee | N | Yes | 0.00 | 67.20 |  |
| **Aquahub - Casual Health Club** |  |  |  |  |  |
| Health Club Casual | N | Yes | 25.00 | 25.00 | 0.0 |
| Health Club Casual Concession | N | Yes | 20.50 | 20.50 | 0.0 |
| Health Club Casual Senior | N | Yes | 21.50 | 21.50 | 0.0 |
| Health Club Casual Teen | N | Yes | 19.50 | 19.50 | 0.0 |
| **Aquahub - Gymnastics** |  |  |  |  |  |
| Fee Registration | N | Yes | 47.00 | 47.00 | 0.0 |
| Fitness plus teen | N | Yes | 24.25 | 24.25 | 0.0 |
| **Aquahub - Room hire** |  |  |  |  |  |
| Stadium hire per hr | N | Yes | 65.00 | 65.00 | 0.0 |
| **Aquahub - Stadium** |  |  |  |  |  |
| Single court per hour | N | Yes | 47.00 | 47.00 | 0.0 |
| Single half court | N | Yes | 23.50 | 23.50 | 0.0 |
| Stadium hire (per hour) | N | Yes | 144.00 | 144.00 | 0.0 |
| **Aquahub - Personal Training** |  |  |  |  |  |
| 10 Pass 30mins 1:1 (1 free session) | N | Yes | 469.00 | 469.00 | 0.0 |
| 10 Pass 45mins 1:1 (1 free session) | N | Yes | 603.00 | 603.00 | 0.0 |
| 10 Pass 60mins 1:1 (1 free session) | N | Yes | 736.00 | 736.00 | 0.0 |
| 30mins 1:1 | N | Yes | 52.00 | 52.00 | 0.0 |
| 45mins 1:1 | N | Yes | 67.00 | 67.00 | 0.0 |
| 60mins 1:1 | N | Yes | 81.00 | 81.00 | 0.0 |
| Start Up Trial - 3 sessions (30mins) | N | Yes | 99.00 | 99.00 | 0.0 |
| Non Membership 30 mins - 1:1 | N | Yes | 60.00 | 60.00 | 0.0 |
| Non Membership 60 mins - 1:1 | N | Yes | 93.00 | 93.00 | 0.0 |
| Membership 30 mins - 2:1 | N | Yes | 71.00 | 71.00 | 0.0 |
| Membership 60 mins - 2:1 | N | Yes | 99.00 | 99.00 | 0.0 |
| Non Membership 30 mins - 2:1 | N | Yes | 81.00 | 81.00 | 0.0 |
| Non Membership 60 mins - 2:1 | N | Yes | 109.00 | 109.00 | 0.0 |
| Membership 10 pass 30 mins - 1:1 | N | Yes | 469.00 | 469.00 | 0.0 |
| Membership 10 pass 60 mins - 1:1 | N | Yes | 736.00 | 736.00 | 0.0 |
| Non Membership 10 pass 30 mins - 1:1 | N | Yes | 541.00 | 541.00 | 0.0 |
| Non Membership 10 pass 60 mins - 1:1 | N | Yes | 834.00 | 834.00 | 0.0 |
| Membership 10 pass 30 mins - 2:1 | N | Yes | 640.00 | 640.00 | 0.0 |
| Membership 10 pass 60 mins - 2:1 | N | Yes | 890.00 | 890.00 | 0.0 |
| Non Membership 10 pass 30 mins - 2:1 | N | Yes | 732.00 | 732.00 | 0.0 |
| Non Membership 10 pass 60 mins - 2:1 | N | Yes | 983.00 | 983.00 | 0.0 |
| **Aquahub - Active Adults** |  |  |  |  |  |
| Casual Active Adults programs | N | Yes | 7.50 | 7.50 | 0.0 |
| Active Adults - 10 visit pass | N | Yes | 67.50 | 67.50 | 0.0 |
| **Aquahub - Membership Joining Fee** |  |  |  |  |  |
| Fee | N | Yes | 99.00 | 99.00 | 0.0 |
| **School Lane Hire** |  |  |  |  |  |
| Fee | N | Yes | 0.00 | 32.00 |  |
| **Lane Hire** |  |  |  |  |  |
| Club/Assoc Lane Hire | N | Yes | 61.00 | 61.00 | 0.0 |
| Public Lane Hire - Peak | N | Yes | 38.00 | 38.00 | 0.0 |
| Public Lane Hire - Off Peak | N | Yes | 32.00 | 32.00 | 0.0 |
| Commercial Hire - Peak | N | Yes | 49.00 | 49.00 | 0.0 |
| Commercial Hire - Off Peak | N | Yes | 38.00 | 38.00 | 0.0 |
| **Aquahub - Family Membership - Wet** |  |  |  |  |  |
| Fee | N | Yes | 36.50 | 36.50 | 0.0 |
| **Aquahub - Adults** |  |  |  |  |  |
| 10 Pass Swim Spa Sauna | N | Yes | 110.70 | 117.00 | 5.4 |
| 10 Visit Adult Swim | N | Yes | 78.30 | 82.80 | 5.4 |
| Adult Swim | N | Yes | 8.70 | 9.20 | 5.4 |
| Swim Spa Sauna Adult | N | Yes | 12.30 | 13.00 | 5.4 |
| **Aquahub - Juniors** |  |  |  |  |  |
| Child Swim | N | Yes | 7.40 | 7.80 | 5.1 |
| **Aquahub - Concession** |  |  |  |  |  |
| 10 pass Child Swim | N | Yes | 66.60 | 66.60 | 0.0 |
| 10 Pass Swim Spa Sauna Concession | N | Yes | 95.40 | 100.80 | 5.4 |
| 10 Visit Concession Swim | N | Yes | 63.00 | 64.80 | 2.8 |
| Concession Swim | N | Yes | 7.00 | 7.30 | 4.1 |
| Swim Spa Sauna Concession | N | Yes | 10.60 | 11.20 | 5.4 |
| **Aquahub - Senior Card** |  |  |  |  |  |
| 10 Visit Seniors Swim | N | Yes | 70.20 | 74.70 | 6.0 |
| Seniors Swim | N | Yes | 7.80 | 8.30 | 6.0 |
| Swim Spa Sauna Senior | N | Yes | 11.40 | 11.70 | 2.6 |
| 10 Pass Swim Spa Sauna Senior | N | Yes | 102.60 | 105.30 | 2.6 |
| **Aquahub - Family** |  |  |  |  |  |
| 10 Visit Family | N | Yes | 225.00 | 225.00 | 0.0 |
| Family Swim (2 adults, 1Child) | N | Yes | 25.00 | 26.50 | 5.7 |
| **Aquahub - Locker** |  |  |  |  |  |
| Fee | N | Yes | 3.10 | 3.20 | 3.1 |
| **Aquahub - Learn to Swim** |  |  |  |  |  |
| Per fortnight Membership | N | No | 43.20 | 43.20 | 0.0 |
| **Aquahub - Schools** |  |  |  |  |  |
| Per fortnight Membership | N | No | 10.00 | 10.00 | 0.0 |
| **Aquahub - Casual Group Fitness** |  |  |  |  |  |
| Water Aerobics | N | Yes | 20.00 | 20.00 | 0.0 |
| **Aquahub - Sauna & Spa** |  |  |  |  |  |
| Spa/Sauna Upgrade | N | Yes | 3.60 | 3.80 | 5.3 |
| **Aquahub - Lane Hire** |  |  |  |  |  |
| Lane Hire (per hour) | N | Yes | 40.00 | 40.00 | 0.0 |
| **Aquahub - Hydrotherapy Hire** |  |  |  |  |  |
| Hydrotherapy Hire Full Pool (per hour) | N | Yes | 120.00 | 120.00 | 0.0 |
| Hydrotherapy Hire Half Pool (per hour) | N | Yes | 55.00 | 55.00 | 0.0 |
| **Croydon Memorial Pool Fitness Plus Family Membership** |  |  |  |  |  |
| Fitness Plus Family | N | Yes | 97.00 | 99.90 | 2.9 |
| Fitness Plus Family Concession | N | Yes | 81.60 | 81.60 | 0.0 |
| **Croydon Memorial Pool Fitness Plus Off Peak Membership** |  |  |  |  |  |
| Fitness Plus Off Peak | N | Yes | 31.50 | 32.40 | 2.8 |
| **Croydon Memorial Pool Fitness Plus Teen** |  |  |  |  |  |
| Fitness Plus Teen | N | Yes | 25.00 | 25.00 | 0.0 |
| **Croydon Memorial Pool - Fitness Plus Individual Membership** |  |  |  |  |  |
| Fitness Plus Individual | N | Yes | 48.50 | 49.90 | 2.8 |
| Fitness Plus Individual Concession | N | Yes | 41.20 | 41.20 | 0.0 |
| **Croydon Memorial Pool Carnival** |  |  |  |  |  |
| Carnival Hire - per hour, exclusive use | N | Yes | 310.00 | 310.00 | 0.0 |
| Lane Hire | N | Yes | 47.00 | 47.00 | 0.0 |
| **Croydon Memorial Pool Concession** |  |  |  |  |  |
| Concession Fee | N | Yes | 6.40 | 6.40 | 0.0 |
| 10 Visit Child/Concession Swim | N | Yes | 57.60 | 57.60 | 0.0 |
| **Croydon Memorial Pool Juniors** |  |  |  |  |  |
| Juniors | N | Yes | 6.80 | 6.80 | 0.0 |
| 10 pass Junior Swim | N | Yes | 61.20 | 61.20 | 0.0 |
| **Croydon Memorial Pool Family Concessions** |  |  |  |  |  |
| Family Concessions | N | Yes | 22.80 | 22.80 | 0.0 |
| **Croydon Memorial Pool Adults** |  |  |  |  |  |
| Adults | N | Yes | 8.00 | 8.00 | 0.0 |
| 10 Visit Adult Swim | N | Yes | 72.00 | 72.00 | 0.0 |
| **Croydon Memorial Pool Senior Card** |  |  |  |  |  |
| Senior Card | N | Yes | 7.20 | 7.20 | 0.0 |
| 10 Visit Seniors Swim | N | Yes | 64.80 | 64.80 | 0.0 |
| **Croydon Memorial Pool Family Membership** |  |  |  |  |  |
| Fee | N | Yes | 120.70 | 127.50 | 5.3 |
| **Croydon Memorial Pool Individual Membership** |  |  |  |  |  |
| Fee | N | Yes | 71.00 | 75.00 | 5.3 |
| **Croydon Memorial Pool 50's Plus Membership** |  |  |  |  |  |
| Croydon Memorial Pool 50's Plus Membership | N | Yes | 63.90 | 67.70 | 5.6 |
| **Croydon Memorial Pool Aquatics Membership** |  |  |  |  |  |
| Fee | N | Yes | 36.50 | 38.70 | 5.7 |
| **Ringwood Golf Course Fees** |  |  |  |  |  |
| 18 Hole Mid Week - Adult M/W 18 Holes | N | Yes | 36.00 | 36.00 | 0.0 |
| 18 Hole Mid Week - Concession m/w 18 | N | Yes | 29.00 | 29.00 | 0.0 |
| 18 Hole Mid Week - Senior Card m/w 18 | N | Yes | 32.00 | 32.00 | 0.0 |
| 18 Hole Mid Week - Junior m/w 18 | N | Yes | 20.00 | 20.00 | 0.0 |
| 18 Hole Weekend - Adult W/E 18 Holes | N | Yes | 41.00 | 41.00 | 0.0 |
| 18 Hole Weekend - Junior w/e 18 | N | Yes | 22.00 | 22.00 | 0.0 |
| 9 Holes Mid Week - Adult | N | Yes | 28.00 | 28.00 | 0.0 |
| 9 Holes Mid Week - Junior | N | Yes | 16.00 | 16.00 | 0.0 |
| 9 Holes Mid Week - Pension | N | Yes | 23.00 | 23.00 | 0.0 |
| 9 Holes Mid Week - Senior Card | N | Yes | 25.00 | 25.00 | 0.0 |
| 9 Holes Weekend - Adult | N | Yes | 31.00 | 31.00 | 0.0 |
| 9 Holes Weekend - Junior | N | Yes | 18.00 | 18.00 | 0.0 |
| **Ringwood Golf Equipment Hire** |  |  |  |  |  |
| Buggy Hire | N | Yes | 6.00 | 6.00 | 0.0 |
| Cart 18 | N | Yes | 40.00 | 43.00 | 7.0 |
| Cart 9 | N | Yes | 20.00 | 20.00 | 0.0 |
| Club hire 18 holes | N | Yes | 20.00 | 20.00 | 0.0 |
| Club hire 9 holes | N | Yes | 15.00 | 15.00 | 0.0 |
| **The Rings Thursday Ladies** |  |  |  |  |  |
| Scoresheet | N | Yes | 74.00 | 79.00 | 6.3 |
| **The Rings Sunday Mixed** |  |  |  |  |  |
| Scoresheet | N | Yes | 74.00 | 79.00 | 6.3 |
| **The Rings BB Monday Senior** |  |  |  |  |  |
| Scoresheet - Winter Season Fees | N | Yes | 72.00 | 74.00 | 2.7 |
| Scoresheet - Summer Season Fees | N | Yes | 74.00 | 76.00 | 2.6 |
| **The Rings Biddy Ball Skills** |  |  |  |  |  |
| New Enrolment Fee | N | Yes | 10.90 | 12.20 | 10.7 |
| **The Rings Biddy Ball Play** |  |  |  |  |  |
| Weekly Fee | N | Yes | 10.90 | 12.20 | 10.7 |
| **The Rings Schools Court Hire** |  |  |  |  |  |
| Per Hour | N | Yes | 44.93 | 50.60 | 11.2 |
| **The Rings General Court Hire** |  |  |  |  |  |
| Casual Shooting | N | Yes | 4.50 | 4.50 | 0.0 |
| Off Peak | N | Yes | 43.21 | 48.60 | 11.1 |
| Peak | N | Yes | 59.38 | 66.80 | 11.1 |
| All Abilities Program | N | Yes | 3.00 | 3.00 | 0.0 |
| **The Rings Open Days** |  |  |  |  |  |
| Open day | N | Yes | 9.40 | 10.50 | 10.5 |
| **The Rings Biddy Ball Intro** |  |  |  |  |  |
| Weekly Fee | N | Yes | 10.90 | 12.20 | 10.7 |
| **The Rings Basketball Holiday Prog** |  |  |  |  |  |
| Daily Rate | N | Yes | 52.00 | 58.50 | 11.1 |
| **The Rings Multi Sports Holiday Prog** |  |  |  |  |  |
| Participation Fee | N | Yes | 58.00 | 58.00 | 0.0 |
| **The Rings Soccer Holiday** |  |  |  |  |  |
| Participation Fee | N | Yes | 52.00 | 52.00 | 0.0 |
| **Maroondah Nets Volleyball Badminton Holiday Program** |  |  |  |  |  |
| Holiday Program | N | Yes | 52.00 | 58.50 | 11.1 |
| **Maroondah Nets Soccer Holiday Program** |  |  |  |  |  |
| Participation Fee | N | Yes | 52.00 | 58.50 | 11.1 |
| **Maroondah Nets Netball Holiday Program** |  |  |  |  |  |
| Holiday Program | N | Yes | 52.00 | 58.50 | 11.1 |
| **Maroondah Nets Multi Sports Holiday Program** |  |  |  |  |  |
| Holiday Program | N | Yes | 58.00 | 65.25 | 11.1 |
| **Maroondah Nets School Court Hire** |  |  |  |  |  |
| Court Hire - Schools | N | Yes | 44.93 | 50.60 | 11.2 |
| Per outdoor netball court | N | Yes | 14.35 | 16.20 | 11.4 |
| Per volleyball court | N | Yes | 31.75 | 37.20 | 14.7 |
| Per table tennis court | N | Yes | 16.17 | 18.20 | 11.2 |
| Per badminton court | N | Yes | 17.52 | 19.80 | 11.5 |
| Per pickleball court | N | Yes | 17.52 | 19.80 | 11.5 |
| **Maroondah Nets General Court Hire** |  |  |  |  |  |
| Fee Off Peak Badminton | N | Yes | 16.84 | 19.00 | 11.4 |
| Fee Off Peak Netball Indoor | N | Yes | 43.21 | 48.60 | 11.1 |
| Fee Off Peak Netball Outdoor | N | Yes | 13.78 | 15.60 | 11.7 |
| Fee Off Peak Table Tennis | N | Yes | 15.54 | 17.40 | 10.7 |
| Fee Off Peak Volleyball | N | Yes | 31.77 | 35.80 | 11.3 |
| Fee Peak Badminton | N | Yes | 21.21 | 23.80 | 10.9 |
| Fee Peak Netball Indoor | N | Yes | 59.38 | 66.80 | 11.1 |
| Fee Peak Netball Outdoor | N | Yes | 16.84 | 19.00 | 11.4 |
| Fee Peak Table Tennis | N | Yes | 19.80 | 19.00 | -4.2 |
| Fee Peak Volleyball | N | Yes | 39.83 | 44.80 | 11.1 |
| All Abilities Program | N | Yes | 3.00 | 3.00 | 0.0 |
| Off Peak Pickleball Indoor | N | Yes | 16.80 | 19.00 | 11.6 |
| Off Peak Pickleball Outdoor | N | Yes | 10.40 | 11.80 | 11.9 |
| Peak Pickleball Indoor | N | Yes | 21.20 | 23.80 | 10.9 |
| Peak Pickleball Outdoor | N | Yes | 10.40 | 11.80 | 11.9 |
| Casual Shooting | N | Yes | 4.50 | 5.00 | 10.0 |
| Open Days/Fees | N | Yes | 0.00 | 10.50 | 100.0 |
| Pickleball Hourly session indoor | N | Yes | 5.30 | 6.00 | 11.7 |
| Pickleball session outdoor | N | Yes | 5.50 | 6.50 | 15.4 |
| Badminton Session | N | Yes | 7.50 | 8.50 | 11.8 |
| **Maroondah Nets Function Room Hire** |  |  |  |  |  |
| Room Hire - Combined | N | Yes | 41.50 | 46.60 | 10.9 |
| Room Hire - Room A | N | Yes | 23.00 | 25.80 | 10.9 |
| Room Hire - Room B | N | Yes | 23.00 | 25.80 | 10.9 |
| **Maroondah Nets Tennis Holiday Program** |  |  |  |  |  |
| Tennis Holiday Program Participation fee Maroondah Nets | N | Yes | 58.00 | 65.25 | 11.1 |
| **Dorset Golf Course Fees** |  |  |  |  |  |
| 18 Hole Mid Week - Adult | N | Yes | 36.00 | 36.00 | 0.0 |
| 18 Hole Mid Week - Concession | N | Yes | 29.00 | 29.00 | 0.0 |
| 18 Hole Mid Week - Senior Card | N | Yes | 32.00 | 32.00 | 0.0 |
| 18 Hole Mid Week - Junior | N | Yes | 20.00 | 20.00 | 0.0 |
| 18 Hole Weekend - Adult | N | Yes | 41.00 | 41.00 | 0.0 |
| 18 Hole Weekend - Junior | N | Yes | 22.00 | 22.00 | 0.0 |
| 9 Holes Mid Week - Adult | N | Yes | 28.00 | 28.00 | 0.0 |
| 9 Holes Mid Week - Junior | N | Yes | 16.00 | 16.00 | 0.0 |
| 9 Holes Mid Week Pension | N | Yes | 23.00 | 23.00 | 0.0 |
| 9 Holes Mid Week Senior Card | N | Yes | 25.00 | 25.00 | 0.0 |
| 9 Holes Weekend - Adult | N | Yes | 31.00 | 41.00 | 24.4 |
| 9 Holes Weekend - Junior | N | Yes | 18.00 | 18.00 | 0.0 |
| **Dorset Golf Equipment Hire** |  |  |  |  |  |
| Buggy Hire | N | Yes | 6.00 | 6.00 | 0.0 |
| Cart 18 | N | Yes | 40.00 | 43.00 | 7.0 |
| Cart 9 | N | Yes | 20.00 | 20.00 | 0.0 |
| Club hire 18 holes | N | Yes | 20.00 | 20.00 | 0.0 |
| Club hire 9 holes | N | Yes | 15.00 | 15.00 | 0.0 |
| **Community Services** |  |  |  |  |  |
| **Vacation Care** |  |  |  |  |  |
| Inhouse Day | N | No | 66.00 | 74.00 | 10.8 |
| Excursion Day | N | No | 78.00 | 87.00 | 10.3 |
| **Social Support** |  |  |  |  |  |
| Monthly Social Outing Fee | N | No | 5.30 | 5.50 | 3.6 |
| Shopping/library Return Trip | N | No | 5.30 | 5.50 | 3.6 |
| **HACC Allied Health** |  |  |  |  |  |
| OT fee High Fee/Per Hour | N | No | 113.30 | 117.85 | 3.9 |
| OT fee low fee | N | No | 11.20 | 11.65 | 3.9 |
| OT fee medium fee | N | No | 17.20 | 17.90 | 3.9 |
| OT fee low fee per session (short course) | N | No | 8.60 | 5.50 | -56.4 |
| OT fee high/private fee per session (short course) | N | No | 81.05 | 30.20 | -168.4 |
| **Social Inclusion & Well Being** |  |  |  |  |  |
| Low Fee - Social Support Group | N | No | 8.60 | 8.95 | 3.9 |
| Low Fee - Social Support Group with meal | N | No | 18.50 | 20.15 | 8.2 |
| High/Private Fee - Social Support Group | N | No | 130.70 | 135.95 | 3.9 |
| High/Private Fee - Social Support Group with meal | N | No | 147.50 | 156.45 | 5.7 |
| Social Support Group - Low fee per half day | N | No | 5.30 | 5.50 | 3.6 |
| Social Support Group with meal - Low fee per half day | N | No | 15.20 | 16.70 | 9.0 |
| Social Support Group - High/Private fee per half day | N | No | 81.05 | 84.30 | 3.9 |
| Social Support Group with meal - High/Private fee per half day | N | No | 97.90 | 103.25 | 5.2 |
| Social Support Group - virtual online session - Low fee | N | No | 5.30 | 5.50 | 3.6 |
| Social Support Group - virtual online session - High/private fee | N | No | 29.05 | 30.20 | 3.8 |
| **Maroondah Police Seniors Register** |  |  |  |  |  |
| Seniors Register | N | No | 5.30 | 5.50 | 3.6 |
| **FDC** |  |  |  |  |  |
| Family Day Care - Fee | N | No | 12.58 | 12.58 | 0.0 |
| Family Day Care - Levy | N | No | 5.22 | 5.22 | 0.0 |
| **ODC** |  |  |  |  |  |
| Occasional Day Care - Parents fee (half day) | N | No | 45.50 | 49.00 | 7.1 |
| Occasional Day Care - Parents fee (full day) | N | No | 80.00 | 86.00 | 7.0 |
| Community hourly rate | N | Yes | 24.25 | 24.25 | 0.0 |
| Others - hourly rate | N | Yes | 24.25 | 24.25 | 0.0 |
| **Food Service Assessment Food** |  |  |  |  |  |
| High Fee | N | No | 0.00 | 18.95 |  |
| Low Fee | N | No | 0.00 | 11.20 |  |
| **Food Service Assessment Meals on Wheels** |  |  |  |  |  |
| HCP/Private Fee | N | No | 0.00 | 20.50 |  |
| High fee | N | No | 16.85 | 18.95 | 11.1 |
| low fee | N | No | 9.95 | 11.20 | 11.2 |
| **HAC Other Food Services** |  |  |  |  |  |
| Other Food Services - Low Fee per session (short courses) | N | No | 5.30 | 5.30 | 0.0 |
| Other Food Services - Low Fee per session (short courses) | N | No | 32.00 | 32.00 | 0.0 |

**s Inc. GST**

