

Maroondah City Council

Annual Budget 2025/26



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Front page image: *Children enjoy one of the activities at the Celebrate MaroonDAH event 'Music in the Park' at Ringwood Lake in February 2024.*

Mayor and Chief Executive Officer Introduction



On behalf of Maroondah City Council, we are pleased to present the *2025/26 Budget* to the Maroondah community. It aligns with the new four-year *Council Plan 2025-2029* and the community vision *Maroondah 2050: Our future together*, to deliver on our community's aspirations.

In preparing the *2025/26 Budget*, Council has taken into consideration the current cost of living pressures experienced by our community, whilst maintaining a strong foundation for the delivery of essential programs and services and the delivery of important capital projects. This includes a review of income and capital work projects, ensuring a sustainable outcome for the year ahead and for the 10-year Long Term Financial Strategy (LTFS).

The LTFS outlines Council's projected financial position for the next 10 years and provides a guide to the community, Council, and management to assist with decision-making about the future directions and operations of Council. The LTFS demonstrates our long-term financial sustainability and ensures we can continue to invest in community facilities and services while operating in a rate cap environment as set out in the Local Government (Fair Go Rates) Act 2015.

Council is working towards the community vision, as outlined in the *Maroondah 2050 - Our future together*. The Vision was developed with extensive community consultation and provides a roadmap for the community, Council, organisations, businesses, and other levels of government to partner and create a future that enhances Maroondah as a great place to live, work, play, and visit. The vision brings together over 9,800 responses from our diverse community; recommendations from the Maroondah Community Panel; and research into emerging trends, opportunities, and challenges to set the future direction for Maroondah. These community aspirations and priorities are grouped into five broad outcome areas that provide the structure for the four-year *Council Plan 2025-2029*.

The Council Plan sets the key directions and priority actions for the medium term to work towards the aspirations of the Maroondah community, as we look ahead to the year 2050. The future outcome areas (Strategic Objectives) and priority actions (Major Initiatives) are outlined in the Council Plan.

The *2025/26 Budget* is closely linked to the achievement of the *Council Plan 2025-2029* as part of Council's integrated planning and reporting framework. The *2025/26 Budget* outlines the provision of financial resources for the next 12 months and details how these resources will be applied to meet the actions and initiatives detailed in the Council Plan, as well as delivering the more than 120 services and the extensive range of programs and activities that Council provides to the Maroondah community.

Cr Kylie Spears
Mayor

Mr Steve Kozlowski
Chief Executive Officer

Chief Financial Officer Executive Summary

The 2025/26 budget is aligned to the vision outlined in the Council Plan 2025-2029. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community within the capped rate increase mandated by the Victorian Government. This Budget projects a surplus of \$17.61 million for 2025/26, however, it should be noted that the underlying result is a surplus of \$10.15 million after adjusting for capital grants and contributions.

Budget Highlights

The 2025/26 Budget contains 39 major initiatives as identified in the Council Plan. These initiatives will contribute to the achievement of the key directions identified in the four-year Council Plan and ultimately the outcomes as outlined in the Maroondah 2050 Community Vision.

Some initiatives include:

- Review, update, and implement the *Maroondah Liveability, Wellbeing and Resilience Strategy 2021-2031* (including the Health and Wellbeing Action Plan).
- Undertake the staged redevelopment of the Croydon Community Wellbeing Precinct.
- Work in partnership to plan for and support the Victorian Government kindergarten reforms, including advocating for funding at all levels of Government for new and redeveloped facilities to enable these reforms in Maroondah.
- Work in partnership to implement road improvement works at Eastfield Road, Railway Avenue and Morinda Street, Ringwood East and Holloway Road, Croydon North.
- Undertake footpath construction in the Principal Pedestrian Network and progress renewal of the Mullum Mullum Creek shared trail.
- Implement Council's *Sustainability Strategy 2022-2031*, including the development of a Climate Change Plan.
- Review, update and implement Council's *Waste, Litter and Resource Recovery Strategy 2020-2030*.
- Undertake flood mitigation works at San Remo Road, Ringwood North.
- Develop and implement a Creative Maroondah Strategy.
- Work in partnership to implement the *Bayswater Business Precinct Transformation Strategy* and investigate and implement innovative opportunities to enhance business capability, skill development, employment and education pathways for the manufacturing sector.
- Implement the Maroondah 2050 Community Vision.
- Develop and implement Council's Customer Service and Communications strategies.
- Review a range of Council's core technological systems and undertake the phased implementation of enterprise-wide replacement systems.
- Evolve organisational capacity and implement systems to minimise risks to cybersecurity impacts.
- Advocate on key local issues on behalf of the Maroondah community in the lead up to the Victorian Government election.

An extensive Capital Works Program of \$46.03 million will be undertaken in 2025/26. This capital investment includes funding of \$25.20 million from Council operations and cash holdings; \$7.23 million from external grants; \$0.22 million from contributions; and \$13.37 million sale of assets.

Highlights of the 2025/26 Capital Works Program include:

Program	\$ (million)	Details
Buildings	\$22.28	<ul style="list-style-type: none"> • Croydon Community Wellbeing Precinct Cultural Hub (\$16.40 million) • Community Facilities Improvement Program (\$4.41 million) • Upgrade and renewal of sporting and community group facilities on Council land (\$0.38 million) • Community Facilities Access and Public Toilet Improvement (\$0.31 million) – to improve accessibility to Council facilities for people with disabilities • Community facilities major plant renewal (\$0.30 million)
Roads	\$5.75	<ul style="list-style-type: none"> • Local road renewal program (\$2.30 million) • Local area traffic management (\$1.27 million) • Local road reconstruction (\$0.55 million) • Kerb and channel replacement works (\$0.64 million)
Footpaths & cycleways	\$4.49	<ul style="list-style-type: none"> • Footpath construction program (\$3.40 million) • Shared (bike) path improvement program (\$0.43 million) • Accessibility Improvement Program (\$0.34 million) • Footpath replacement works (\$0.32million)
Carparks	\$0.44	<ul style="list-style-type: none"> • Carpark improvement program (\$0.44 million)
Drainage	\$3.13	<ul style="list-style-type: none"> • Stormwater drainage renewal program (\$2.98 million) • Waterways Improvement Program (\$0.15 million)
Recreational, leisure and community facilities	\$1.97	<ul style="list-style-type: none"> • Sports field improvement program (\$0.90 million) • Golf Course improvement program (\$0.45 million) • Sports infrastructure renewal including cricket nets, coach's boxes and scoreboards (\$0.44 million) • Sports field lighting improvement program (\$0.18 million)
Parks and open space	\$2.49	<ul style="list-style-type: none"> • Open space playground improvement program (\$1.01 million) • Tree improvement program (\$0.92 million) • Open space improvement program (\$0.34 million) • Open space pathway and lighting improvement program (\$0.14 million)

The Rate Rise & Rate Capping

Councils have the obligation to levy rates and charges under the *Local Government Act 2020* to fund and deliver essential community infrastructure and services. The rates that Councils collect are a form of property tax with the value of each property used as the basis for calculating what each property owner will pay.

All of Victoria's 79 Councils have been operating under rate caps since 1 July 2016. Each year the Minister for Local Government sets a cap on rate increases based on that period's Consumer Price Index (CPI) and advice from the Essential Services Commission (ESC). The rate cap limits the total amount that a Council can increase its rates each year based on the amount it levied in the previous year. The decision must be made by 31 December each year to apply to rates in the following financial year.

For the 2025/26 financial year, Council's rate rise has been capped at 3.00%. While Councils may seek approval to increase rates above the rate cap, Council's 10-year Financial Plan has no intention to do so.

The rate cap applies to the Council's total rate revenue and not individual properties. In many cases, an individual rates bill may increase or decrease by more (or less) than the capped rise amount.

This may happen because:

- the value of the property has increased or decreased in relation to the value of other properties in the Council;
- other charges and levies that are not subject to the cap, such as the waste charge, has risen. The capped increases apply to the general rates only; and
- the amount of rates levied from properties of that type (residential, commercial or industrial) has changed through the Council's application of differential rates.

Council recognises that some members of the community may have difficulty paying their rates, and has a *Rates Financial Hardship Policy*, which includes access to payment arrangements based on individual ratepayer circumstances.

Further information on Rates and Charges can be found in Section 4.1.1 of this document.

Waste Management

Waste and recycling collection is considered a critical service used by all residents. Maroondah is committed to promoting sustainable waste management practices and reducing the environmental impact of waste.

This includes:

- Investing in the initiatives and the infrastructure required to deliver on the outcomes set out in Council's Waste Strategy over the course of the next decade.
- Driving key initiatives to reduce waste that align with State direction and the State Government Policy.
- Ensuring contracts continue to deliver for current and future requirements.

For waste services to be delivered effectively and efficiently throughout the municipality and particularly recycling, the charge for 2025/26, incorporating kerbside collection, Food Organics and Green Organics (FOGO) collection and recycling, will increase by 6.12% from the 2024/25 level. This increase is primarily due to an increase in the Victorian Government landfill levy, combined with inflationary impacts on contract costs for domestic waste and recycling. Waste charges, determined on a full cost recovery basis, assist the municipality with ensuring a reliable and environmentally friendly waste processing service is delivered.

Other Challenges

Maroondah also faces a broad range of other challenges including:

- Funding the renewal and maintenance of infrastructure and community assets
- Meeting expectations of delivering new and enhanced infrastructure
- Dealing with the increased cost of materials and services well above the rate cap
- Constrained ability to fund service delivery due to revenue caps
- Delivering services that have shifted from State/Federal Government responsibility
- Allocated funding not reflecting the real cost of providing services
- Attracting and retaining skilled personnel in competition with the private sector
- Embracing digital transformation to improve service provision and meet changing community expectations.

Council has a number of key financial strategies in place designed to maintain its long term financial Sustainability. The Budget has been developed using a rigorous process of consultation and review.

Council endorses the 2025/26 Budget as a balanced, sustainable, and responsible platform to ensure a strong financial position which will allow Council to deliver its commitments in the Council Plan and enable Council to remain financially sustainable in the longer term.

Budget Influences

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

Budget implications

In framing the Budget, Council has not only focussed on working towards key directions (strategies) and priority actions (major initiatives) as outlined in the Council Plan but has also accommodated significant external influences on its planned levels of revenue and expenditure. Council operates in a highly regulated environment and decisions by other levels of government along with the private sector can have major impacts locally.

Whilst such influences are outside the control of Council, others arise because of decisions taken and policies proposed in response to community priorities, the drive for continuous improvement, innovation and the requirement for ongoing sound financial management. The major influences are listed on the next few pages.

Notwithstanding their effect, Council's Budget will deliver outcomes that:

- Provide for the ongoing provision of a wide range of quality services to the community;
- Build on its existing firm financial base to continue its strategy to improve its long-term financial viability;
- Strike an appropriate balance between today's and future generations in respect of the funding of its operations and the development, renewal, and maintenance of its long-term assets; and
- Support an organisational and administrative framework that will help ensure the provision of continued good governance.

Influences

In preparing the 2025/26 budget, several external influences have been taken into consideration, because they will impact significantly on the services delivered by Council in the budget period when compared to the 2024/25 budget. These include:

- From 2016/17 onwards, the Victorian Government has introduced a cap on rate increases. The cap for 2025/26 has been set at 3.00%;
- The Consumer Price Index – (CPI) All groups Consumer Price Index rose 0.2% in the December 2024 quarter and 2.4% annually. Melbourne Index rose 0.1% in the December 2024 quarter and 2.5% annually (ABS). CPI is forecast to decrease to 2.4% by June 2025 before increasing to 3.2% by the end of the 2025/2026 year (RBA Economic Outlook February 2025).
- The largest source of government funding to council is through the annual Victorian Grants Commission allocation. The overall state allocation is determined by the Federal Assistance grant;
- Cost shifting occurs where Local Government provides a service to the community on behalf of either the State or Federal Government. Over time, the funds received by local governments to deliver these services do not increase at the same level as actual cost increases. Examples of services subject to cost shifting include the provision of school crossing supervisors and library services. In both these services, the level of funding received by Council from the Victorian Government does not reflect the real cost of providing the service to the community;
- The Australian Federal Government Superannuation Guarantee rate is increasing to 12.00% from 11.50%, effective 1 July 2025;
- From 1 July 2025, the Fire Services Property Levy (FSPL) will be replaced by the Emergency Services and Volunteers Fund (ESVF). This levy will continue to be collected by Council on behalf of the State Government as per the Fire Services Levy Act 2012. This charge is not included in Council's budget;
- Council manages community assets valued at \$2.2 billion in accordance with community needs and local, state and national plans, policies, legislation and standards. This represents a significant investment made over many generations, and hence, prudent management of these community assets is a core Council function to ensure long-term sustainability and the continuity of service provision to the community;
- Depreciation of Council's core asset infrastructure for 2025/26 is \$28.125 million. Council must ensure its capital renewal program, at a minimum, keeps pace with this figure to ensure adequate maintenance of Council's \$2.2 billion infrastructure;

- Salaries increased in accordance with Council Enterprise Bargaining Agreement;
- A \$0.62 million increase in insurance premiums which represents a 31.7% increase reflecting current market conditions;
- Continued objective of meeting financial sustainability objectives and targets, such as the underlying result, liquidity, indebtedness, and renewal/upgrade ratios;
- The inclusion of 40 Council Plan Priority Actions (Major initiatives) that will be undertaken by Council in 2025/26 that will contribute to the achievement of preferred community outcomes outlined in the *Maroondah 2050 Community Vision*. For a full list of all initiatives refer to Section 2.

Budget Principles

In response to these influences, guidelines were prepared and distributed to all Council employees with budget responsibilities. The guidelines set out the key budget principles upon which the employees prepare their budgets.

The principles included:

- The outcomes of Council's Financial Plan will drive the 2025/26 budget process. The primary direction for the Budget is to ensure Council's continued long-term financial sustainability and that the requirements of the Victorian Government in relation to rate capping are met;
- Service levels to be maintained at 2024/25 levels, with the aim to use fewer resources along with an emphasis on innovation, productivity, and efficiency enhancements;
- Grants to be based on confirmed funding levels;
- New initiatives which are not cost neutral to be justified through a business case;
- Existing fees and charges to be increased at market levels for unit costs and volume;
- New revenue sources such as partnerships and shared services to be identified where possible; and
- Operating revenue and expenses arising from completed 2024/25 capital projects to be included.

Statutory requirements

Under Division 2 - Budget Process Section 94 of the Local Government Act 2020, Council must prepare a budget for each financial year and the subsequent 3 financial years:

Section 94 of the Act requires that:

- a Council must prepare and adopt a budget for each financial year and the subsequent 3 financial years by 30 June each year (or any other date fixed by the Minister for Local Government).¹
- a Council must ensure that the budget gives effect to the Council Plan and contains financial statements in the form and containing the information required by the regulations.²
- the budget must include a general description of services and initiatives to be funded.³
- the budget must identify major initiatives identified by the Council as priorities in the Council Plan to be undertaken during each financial year.⁴
- the budget must contain, for services to be funded in the budget, the prescribed indicators and measures of service performance that must be reported against in the performance statement.⁵
- the budget must contain the total amount which the council intends to raise by general rates, municipal charges, service rates and service charges and whether general rates will be raised by the application of a uniform rate, differential rate or limited differential rate.⁶
- the budget must include a description of any fixed component of the rates, if applicable.⁷
- if the council intends to declare a uniform rate, it must specify a percentage as the uniform rate.⁸
- if the council intends to declare a differential rate for any land, it must include details of the differential rate in the budget⁹
- the budget must contain a statement if council intends to apply for a special order to increase the average rate cap, or if it has made an application to the ESC for a special order to increase the average rate cap, or if a special order has been made and a higher cap applies for the financial year¹⁰

In addition to section 94 of the Act, councils should review part 3 of the *Local Government (Planning and Reporting) Regulations 2020* for further details relating to the preparation of the budget or revised budget.¹¹

Regulations 7 and 8 in part three of the regulations state that the financial statements included in a budget or revised budget must:

- be in the form set out in the Local Government Model Financial Report¹²
- contain a statement of capital works for the budget year and subsequent 3 financial years to which the financial statements relate¹³
- Contain specified other information in relation to the financial year to which the budget or revised budget relates.¹⁴

1 Section 94 (1) of the *Local Government Act 2020*

2 Section 94 (2)(a) of the *Local Government Act 2020*

3 Section 94 (2)(b) of the *Local Government Act 2020*

4 Section 94 (2)(c) of the *Local Government Act 2020*

5 Section 94 (2)(d) of the *Local Government Act 2020*

6 Section 94 (2)(e)(f) of the *Local Government Act 2020*

7 Section 94 (2)(g) of the *Local Government Act 2020*

8 Section 94 (2)(h) of the *Local Government Act 2020*

9 Section 94 (2)(i) of the *Local Government Act 2020*

10 Section 94 (3) of the *Local Government Act 2020*

11 For information on revised budgets see Section 95 of the *Local Government Act 2020*

12 Regulation 7(1)(b) of the *Local Government (Planning and Reporting) Regulations 2020*

13 Regulation 7(1)(a) of the *Local Government (Planning and Reporting) Regulations 2020*

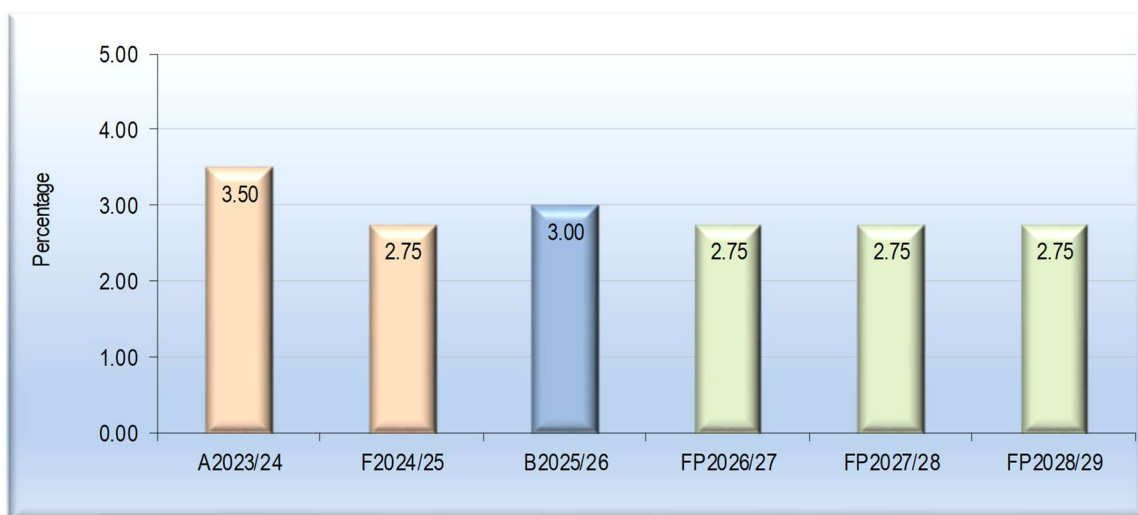
14 Regulation 8 of the *Local Government (Planning and Reporting) Regulations 2020*

Summary of financial position

This section considers the long-term financial projections of the Council. The Act and Regulations require a Financial Plan to be prepared covering both financial and non-financial resources and including financial performance indicators for at least the next four financial years to support the Council Plan. Council prepares the Financial Plan for the next ten years from which the financial statements are derived.

Key budget information is provided below about the rate increase; comprehensive result; cash and investments; capital expenditure; financial position (working capital) and financial sustainability of the Council.

Rate Increase



A = Actual F = Forecast B = Budget FP = Financial Plan estimates

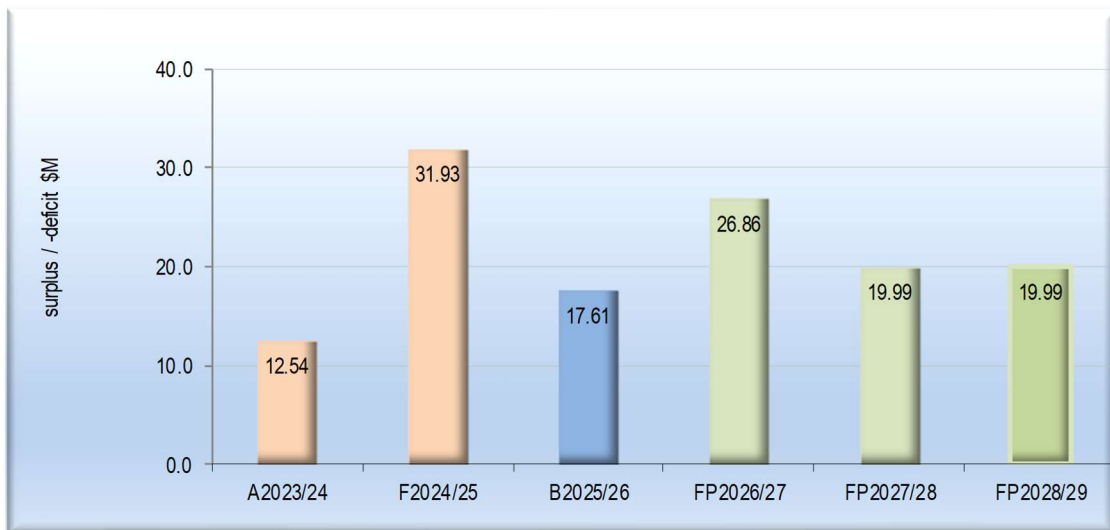
Source: Section 3

The average general rate charge will increase by 3.00% for the 2025/26 year in accordance with the rate cap set by the Minister for Local Government, raising \$93.847 million, including \$0.503 million generated from supplementary rates. This rate increase is in line with Council's rating strategy.

Future average rate increases are forecast to be 2.75% and are based on predicted future CPI increases from the RBA Economic Outlook February 2025, however, this does not commit Council to any predetermined increase. The Long-Term Financial Plan is reviewed annually as part of Council's budget deliberations and future rate increases will be considered in light of prevailing economic conditions, community needs, and the rate cap ordered by the Minister of Local Government.

Waste Charges are estimated to increase by 6.12% to be charged to ratepayers as a full cost recovery service.

Comprehensive Result

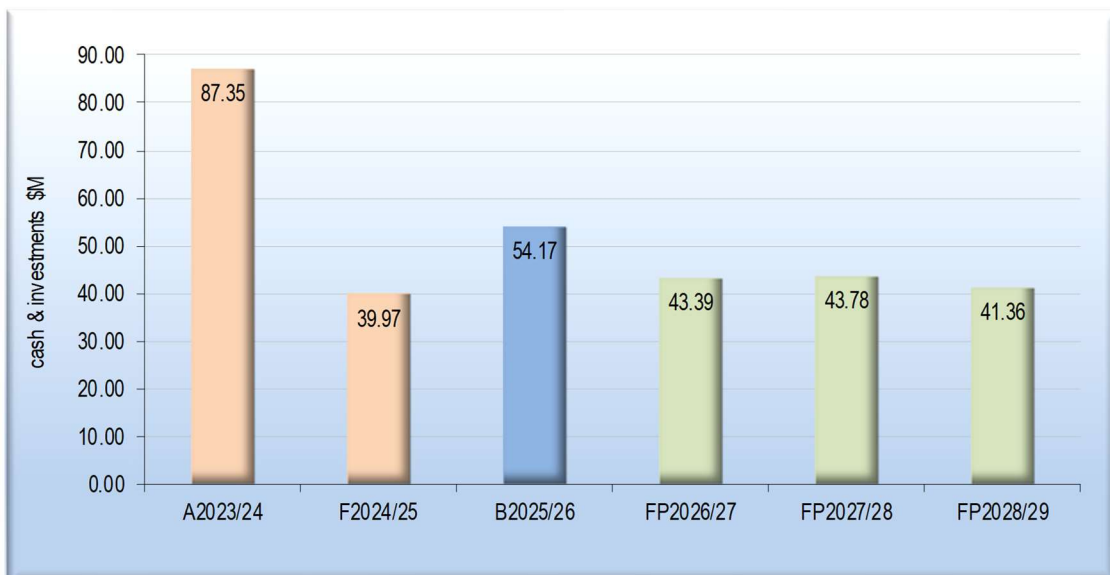


Source: Section 3

The expected comprehensive result for the 2025/26 year is a surplus of \$17.61 million, which is a decrease of \$14.32 million over the 2024/25 Forecast. This is mainly due to income recognition of capital grants previously expected in 2023/2024 (including \$24.2 million for the Ringwood multi-level carpark) being deferred to 2024/25 in line with accounting standards.

It is anticipated that a surplus result will be achieved throughout the Financial Plan period. The forecast comprehensive result for the 2024/25 year is a surplus of \$31.93 million which is slightly higher than the adopted budget of \$30.13 million. However, the comprehensive result is not the only measure that identifies Council's position in ensuring financial sustainability and delivering services, given that it comprises of income of a capital nature and grants. Hence, Council continues to measure the underlying result as well as the comprehensive result, when considering particular decisions.

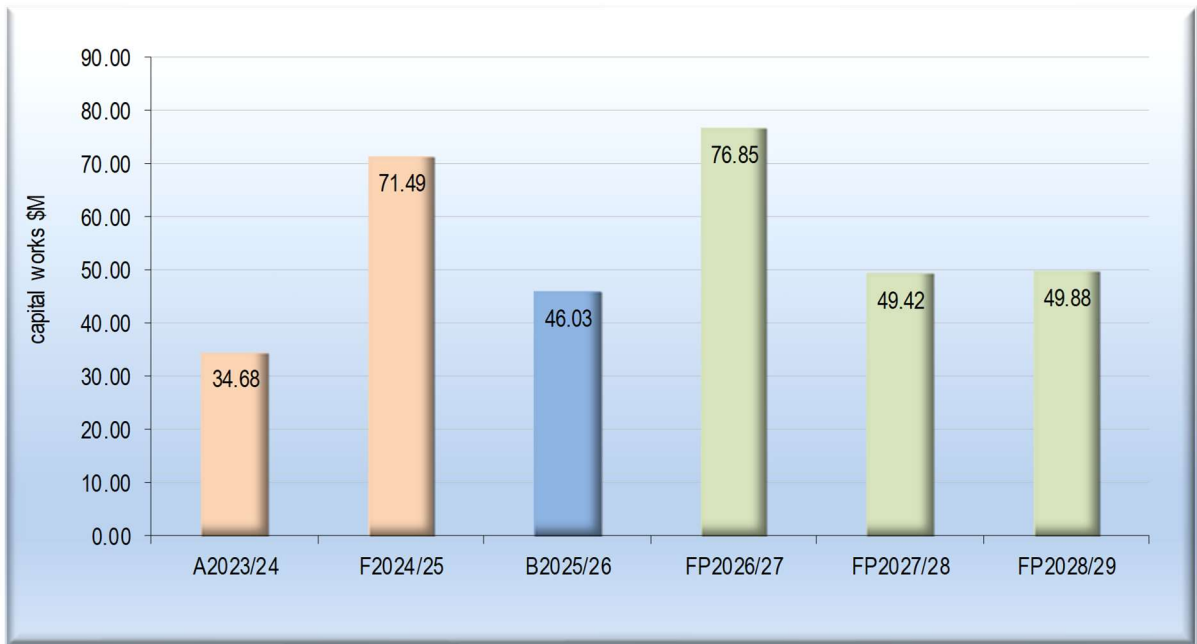
Cash and Investments



Source: Section 3

Cash and investments are expected to increase by \$14.20 million during the year to \$54.17 million as of 30 June 2026. The increase in cash and investments is mainly due to \$10.00 million from Borrowings in line with Council's Financial Plan. The higher level of cash and investments for 2023/2024 relates to the receipt of a capital grant relating to the Ringwood multi-level carpark. A strong cash position will be maintained over the term of the Council's Financial Plan to ensure financial sustainability.

Capital Works



Source: Section 5

The capital works program for the 2025/26 year is expected to be \$46.03 million of which \$7.46 million will come from external grants, \$0.22 million from contributions, and \$17.37 million will be funded by sale of assets and the balance of \$21.20 million internally through general rates and cash holdings. The priorities for the capital expenditure program have been established through a rigorous process of consultation that has enabled Council to assess community needs and develop sound business cases for each project. Refer Section 3 for the Statement of Capital Works and Section 4.5 for details of the capital works program.

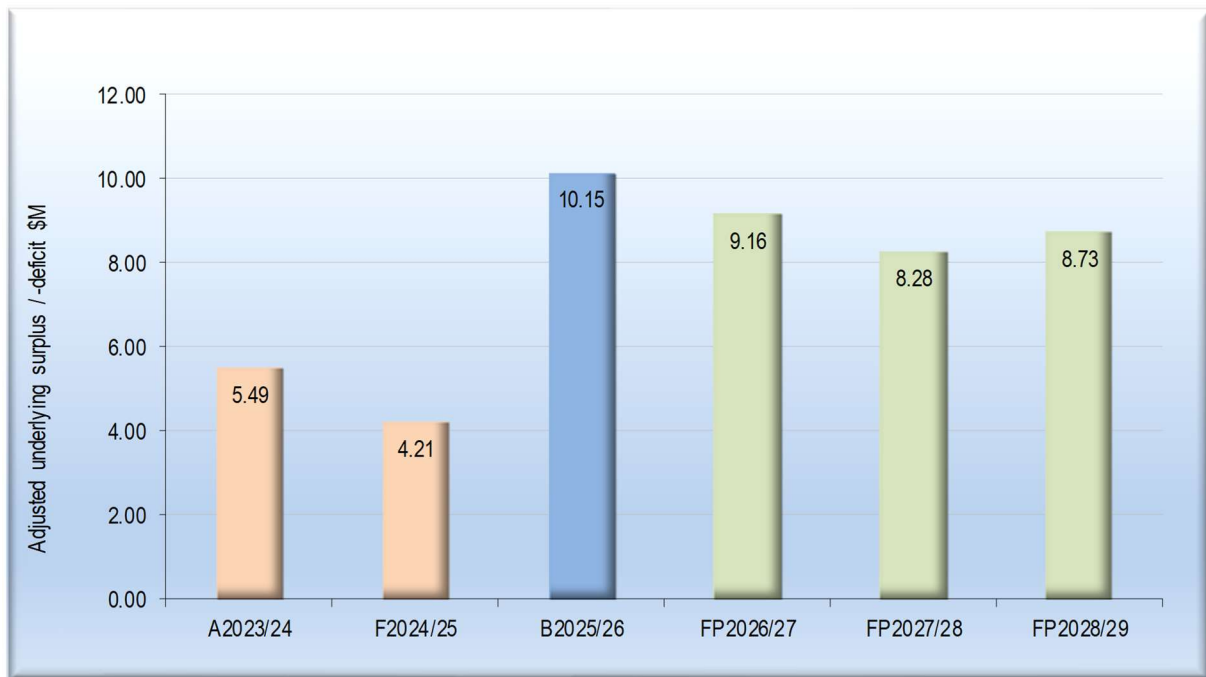
Financial Position (Working Capital)



Source: Section 3

The working capital ratio calculated as Current Assets divided by Current Liabilities is a key indicator to assess Council's ability to meet current commitments. The expected working capital ratio for 2025/26 is 1.83 which means that Council can meet its short-term obligations and has sufficient cash or operating liquidity remaining to meet fluctuating cash levels during the year. Future years (2026/27 to 2028/29) are expected to remain relatively steady and positive.

Financial Sustainability



Source: Section 3

The underlying result is the net surplus adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result.

A Financial Plan for the years 2025/26 to 2034/35 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Financial Plan is financial sustainability in the medium to longer term, while still achieving Council's future outcome areas (strategic objectives) as specified in the Council Plan. The adjusted surplus result, which is a measure of financial sustainability, portrays positive outcomes in terms of net surplus comprehensive results for the entire ten-year period outlook (2025/26 to 2034/35). This can be achieved even after absorbing the impact of borrowing and the graduated increase in the superannuation guarantee by the Federal Government.

Further indicators of the long-term financial sustainability of Councils are the financial sustainability risk indicators as defined by Victorian Auditor General's Office (VAGO). Council is in a sound position financially with all indicators showing results within acceptable low to medium risk levels. The following table show these indicators over the ten-year period, shading green for low risk and yellow for medium risk.

The ratios are benchmarked against the VAGO indicators which assesses medium (yellow) level risks namely the capital replacement ratio as still being within acceptable levels since it is greater than 1. Council is expected to maintain levels of risk at low and medium risk ratings once benchmarked against the VAGO measure.

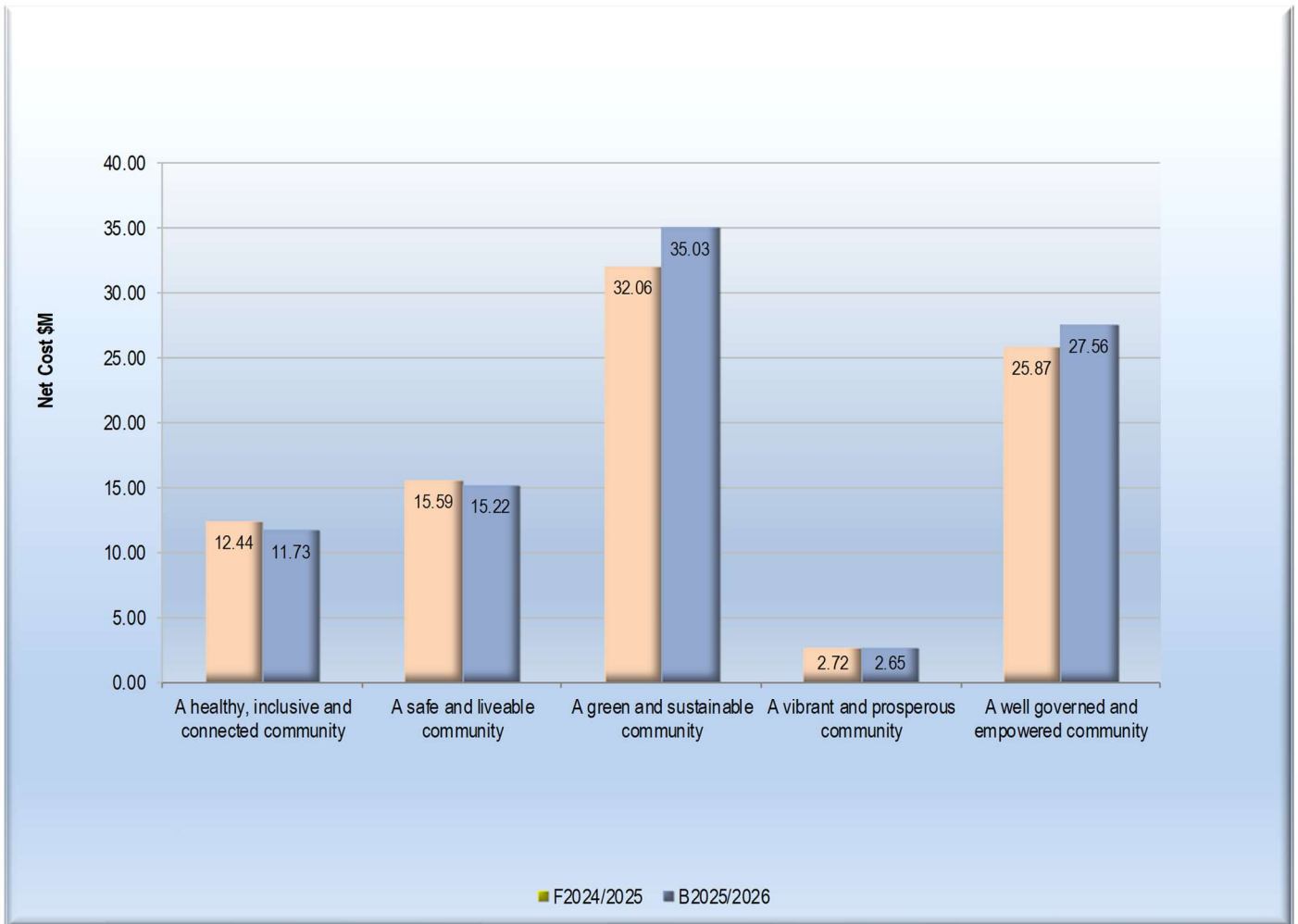
Indicator	Measures	Forecast	Budget		Financial Plan							
		Actual			Projections							
		2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Net Result %	> 0%	18.4%	9.1%	14.3%	10.4%	10.1%	12.3%	7.9%	8.2%	8.5%	9.2%	8.7%
Liquidity Ratio	> 1.0	1.40	1.83	1.41	1.51	1.39	1.38	1.64	1.73	1.85	2.15	2.36
Internal financing %	> 100%	60.4%	99.6%	105.3%	136.0%	142.2%	136.5%	123.4%	123.3%	125.1%	134.4%	132.7%
Indebtedness %	≤ 40%	12.6%	16.3%	18.4%	17.6%	14.3%	11.5%	11.2%	10.2%	8.3%	6.9%	8.8%
Capital replacement ratio	> 1.5	2.63	1.63	2.60	1.61	1.58	1.71	1.29	1.34	1.33	1.26	1.25
Renewal gap ratio	> 1.0	1.13	1.40	2.34	1.46	1.45	1.59	1.15	1.19	1.16	1.09	1.09

Key Comments:

- Liquidity ration is greater than 1 across the 10-year period.
- Internal financing is below 100% in the current year forecast, because of capital grants timing compared to when they were spent.
- Indebtness below 40% across the 10 years, indicates Councils ability to finance its debt levels as and when it falls due.
- Capital replacement, although it follows below 1.50, still positive in terms of being greater than 1:10 throughout the 10 year period.

Strategic objectives

The Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The below graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Council Plan for the 2025/26 year.

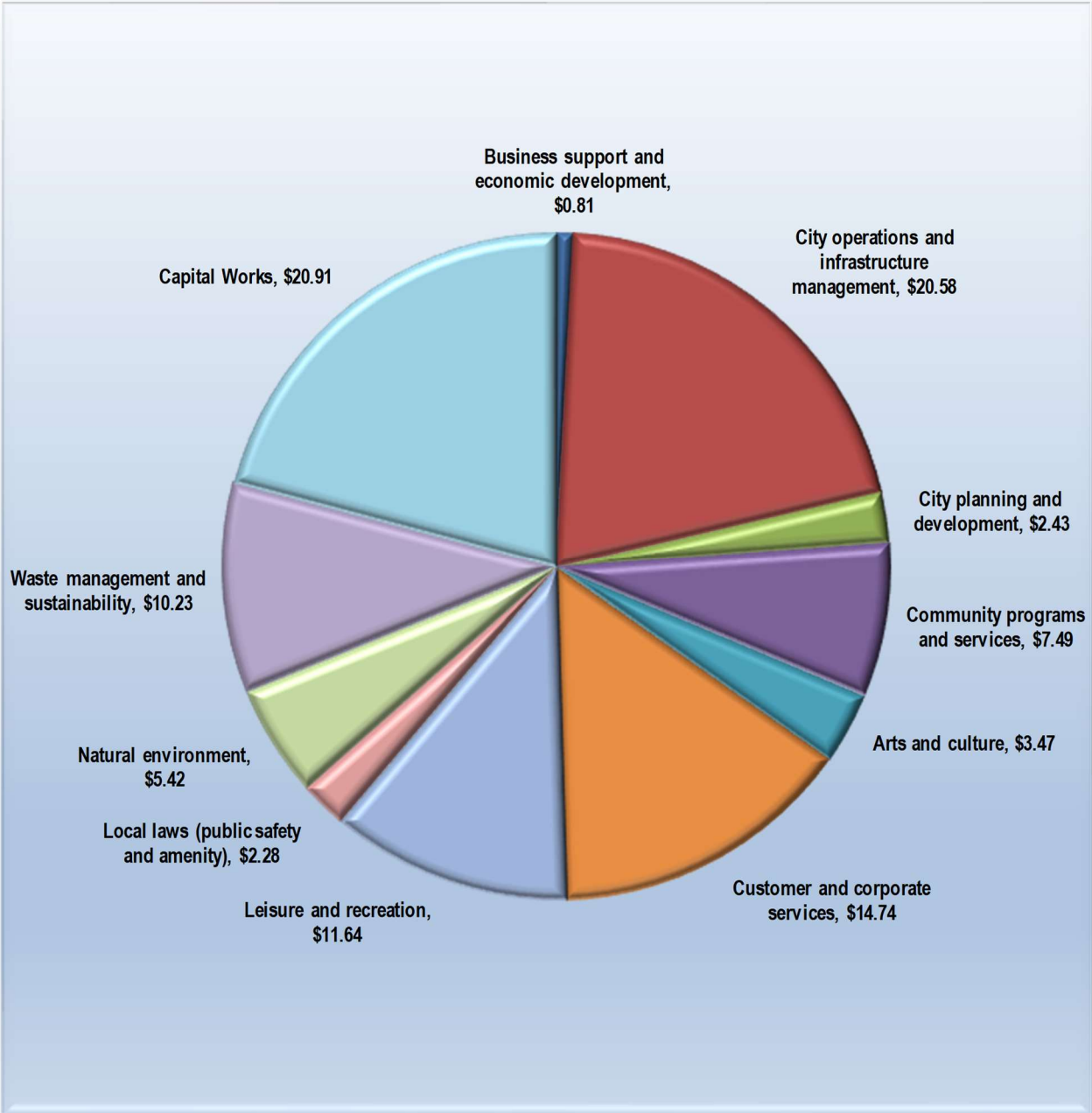


Source: Section 2

Council net expenditure allocations per \$100

The above chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service for every \$100 that Council spends.

This 2025/26 budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed budget information is available throughout this document.



1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Council Plan within Council’s overall integrated planning and reporting framework. This Framework guides Council in identifying community needs and aspirations over the long term (Maroondah 2050 Community Vision, Financial Plan and Asset Plan), medium term (Council Plan 2025-2029, Workforce Plan and Revenue and Rating Plan) and short term (Service Delivery Plans and Budget) and subsequently holding itself accountable (Annual Report).

1.1 Legislative planning and accountability framework

Council uses an Integrated Planning and Reporting Framework to strategically connect the long-term aspirations, priorities and needs of the Maroondah community to the long, medium, and short-term strategies, plans, policies and resources of Council.

The Framework ensures alignment between Council’s planning, service delivery and performance monitoring and reporting activities.

The Framework also enables our organisation, our community and our partners to adapt and prioritise initiatives, activities and actions to respond to community needs along with legislative changes as they emerge and change over time.

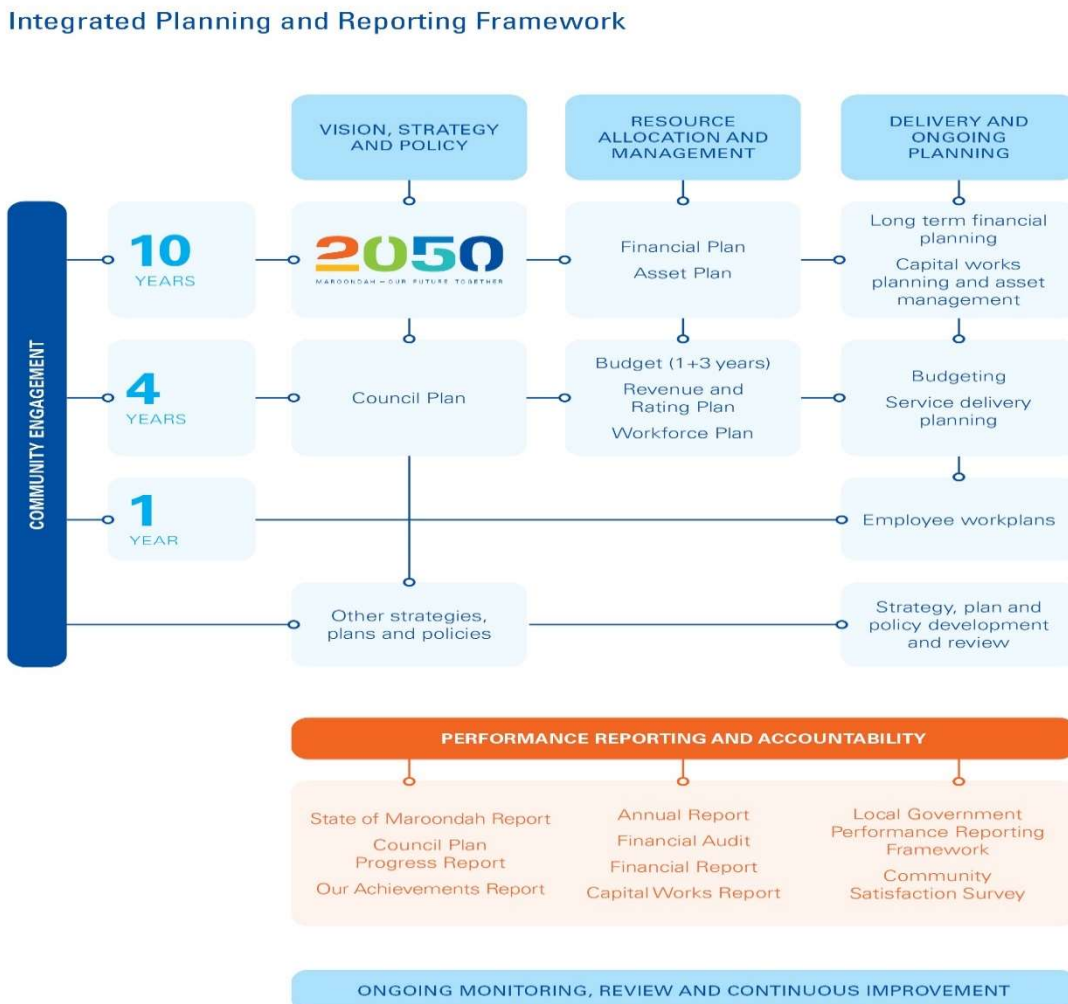


Figure 1: Maroondah City Council’s Integrated Planning and Reporting Framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan.

The Budget that provides specific targets in relation to financial resources for the next financial year and a framework to ensure strategies and commitments are transformed into 'on the ground' results.

The Budget specifies goals against which Council can measure its progress and performance whilst also articulating sources of revenue and how that revenue is spent in delivering services and initiatives to the community.

1.1.2 Key planning considerations

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services which are closely associated with councils, such as libraries, building permits and some sporting facilities. Furthermore, over time, the needs and expectations of communities can change.

Councils need to implement robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils engage with communities to determine how to prioritise resources and balance service provision with other responsibilities such as asset maintenance and capital works. Community engagement needs to comply with Council's adopted *Community Engagement Policy* and *Public Transparency Policy*.

1.1.3 What Our Community Said

The Budget 2025/26 evolves from the Maroondah 2050 Community Vision. Over a period of 10 months from August 2023, Council undertook an extensive community and stakeholder engagement process to provide all Maroondah community members with the opportunity to share their thoughts, aspirations, and ideas for the future of the municipality. surveys, workshops, pop-up events and online activities with the broader Maroondah community. Input was also sought from Council advisory committees, and targeted and underrepresented community members. These activities resulted in over 9800 contributions.

The Budget has also been informed by the outcomes of engagement undertaken for the Maroondah COVID-19 Recovery Plan, including over 3,000 community survey responses; and broad scale engagement for the *Maroondah Liveability, Wellbeing and Resilience Strategy 2021-2031*.

Between February and May 2024, a panel of 34 demographically representative community members volunteered their time to consider and make recommendations regarding the Maroondah 2050 Community Vision, Council Plan 2025-2029, and Council's 10 year Financial and Asset Plans. Over five sessions, the panel provided their thoughts and feedback on a future community vision for Maroondah, identified some key areas of focus, and discussed the priority activities that needed to be undertaken to achieve the vision.

1.2 Our mission and values

Our Mission

We are dynamic and innovative leaders, working in partnership to enhance community wellbeing.

Our Workplace Values

- We are **ACCOUNTABLE** to each other and our community.
- We collaborate in an adaptable and **SUPPORTIVE** workplace.
- We **PERFORM** at our best.
- We are open, honest, **INCLUSIVE** and act with integrity.
- We ensure every voice is heard, valued, and **RESPECTED**.
- We are brave, bold and aspire to **EXCELLENCE**.

1.3 Strategic Objectives

The Council Plan articulates five future outcome areas (strategic objectives), each with a set of four-year key directions (strategies), priority actions (major initiatives), strategic indicators and supporting strategies and plans. The priority actions work towards the achievement of the key directions, and ultimately the outcome areas and the vision outlined in *Maroondah 2050 - Our future together*.

Council delivers services and initiatives across 15 service areas. Each contributes to the achievement of the future outcome areas as set out in *Maroondah 2050 - Our future together* and the Council Plan. The Budget aligns these services and initiatives to Council's finances to ensure that there are sufficient resources for their achievement. The following table lists the five community outcome areas as described in the Council Plan.

Outcome Area	Our community's aspiration
<i>1. A healthy, inclusive and connected community</i>	Everyone in Maroondah feels valued, welcome and respected, and has opportunities to thrive regardless of their background, identity or circumstances. Community members experiencing vulnerability have access to the supports they need. Opportunities for social connection, and to enhance health and wellbeing, are encouraged.
<i>2. A safe and liveable community</i>	Everyone in Maroondah feels physically and emotionally safe. Local neighbourhoods and activity centres are easy to move around. There are the housing options, amenities and services that people need to live, work, learn and play locally. The unique attributes of Maroondah, and our local history and heritage, are valued and promoted.
<i>3. A green and sustainable community</i>	Maroondah's green, leafy, natural environment and landscape continues to be preserved and enhanced, with biodiversity and habitat corridors progressively restored and maintained. Our community is supported to make sustainable choices and is actively working to reduce emissions and waste, as well as adapt to climate change.
<i>4. A vibrant and prosperous community</i>	Maroondah is a vibrant and prosperous destination. Creative precincts, placemaking, and experiences make Maroondah a culturally rich place to live, work, play and visit. Our strategic location and competitive strengths facilitate economic development, and local businesses are supported to be successful and sustainable.
<i>5. A well governed and empowered community</i>	Council continues to be a transparent, accountable, and future-focused leader that collaborates both locally and regionally, and actively champions local needs. Everyone in Maroondah is informed and provided with opportunities to meaningfully engage in Council decision making about matters that affect them.

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2025/26 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability.

2.1 Outcome Area (Strategic Objective) 1: A healthy, inclusive, and connected community

Service Area	Services Provided		2023/24	2024/25	2025/26
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Aged and disability / Positive ageing	<ul style="list-style-type: none"> Meals on Wheels Support for vulnerable persons National Disability Insurance Scheme navigation and advocacy support Maroondah Police Seniors Register Positive ageing Volunteering opportunities 	Income	2,289	1,921	1,109
		Expenditure	3,762	3,207	1,959
		Surplus / (deficit)	(1,473)	(1,286)	(850)
Community health	<ul style="list-style-type: none"> Immunisation service Food safety education and compliance Public health education Public health and wellbeing regulation Tobacco education and compliance Onsite wastewater systems management 	Income	740	770	779
		Expenditure	1,799	1,718	1,830
		Surplus / (deficit)	(1,059)	(948)	(1,051)

Service Area	Services Provided	2023/24	2024/25	2025/26	
		Actual	Forecast	Budget	
		\$'000	\$'000	\$'000	
Community wellbeing	<p>Community Wellbeing</p> <ul style="list-style-type: none"> Community capacity building Croydon Community Wellbeing Precinct and coordination Mental health and wellbeing promotion Social research and policy development Social strategic planning and implementation (including public health and wellbeing) <p>Community Development</p> <ul style="list-style-type: none"> Community grants program Community houses support Community gardens support Community safety initiatives Disability action planning and implementation Disability and carer support and advocacy Family and gender-biased violence prevention First Peoples reconciliation Marginalised groups support and advocacy 	Income	119	67	6
		Expenditure	1,887	1,864	1,752
		Surplus / (deficit)	(1,768)	(1,797)	(1,746)
Leisure and aquatic facilities	<ul style="list-style-type: none"> Operations and management of three aquatic programs <ul style="list-style-type: none"> Aquanation Aquahub Croydon Memorial Pool Offering learn to swim programs, recreational swimming and water play, health club with gym, group fitness, reformer Pilates, gymnastics program 	Income	15,865	16,641	18,228
		Expenditure	15,177	15,521	16,495
		Surplus / (deficit)	688	1,120	1,733
Libraries (managed by Your Library Limited)	<ul style="list-style-type: none"> Book and resource borrowing Programs and activities for all community members Community outreach resources, activities and services Computer and internet access E-reading loans Genealogy programs Wi-fi Social connection Dementia library resources 	Income	-	-	-
		Expenditure	3,728	3,625	3,652
		Surplus / (deficit)	(3,728)	(3,625)	(3,652)

Service Area	Services Provided		2023/24	2024/25	2025/26
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Maroondah golf courses and sportsfields	<ul style="list-style-type: none"> Operations and management of two golf courses <ul style="list-style-type: none"> Ringwood Golf Dorset Golf Sportsfield and leisure facility grounds maintenance and enhancement 	Income	5,613	5,593	5,567
		Expenditure	6,561	6,921	7,223
		Surplus / (deficit)	(948)	(1,328)	(1,656)
Maternal and child health	<ul style="list-style-type: none"> Key age and stage visits from birth to preschool Maternal and child health drop in sessions Saturday maternal and child health sessions Enhanced home visiting program Lactation support Sleep and settling information sessions Sleep and settling day stay program Early parenting support group Supported playgroups, including culturally and linguistically diverse (CALD) communities Infant Feeding, Active Play, and Nutrition (INFANT) program Parent education programs and resources Specialist services partnerships Toddler information sessions partnership Multicultural story time partnership 	Income	1,553	2,005	1,492
		Expenditure	3,271	3,800	3,371
		Surplus / (deficit)	(1,718)	(1,795)	(1,879)
Sport, recreation and events	<ul style="list-style-type: none"> Community events Physical activity programs and events Sport and recreation planning Sporting facility and community facility occupancy management Club/sporting group support 	Income	985	1,045	1,077
		Expenditure	1,828	1,903	1,855
		Surplus / (deficit)	(843)	(858)	(778)

Service Area	Services Provided	2023/24	2024/25	2025/26	
		Actual	Forecast	Budget	
		\$'000	\$'000	\$'000	
Stadiums	<ul style="list-style-type: none"> • Operations and management of three stadiums <ul style="list-style-type: none"> ○ The Rings ○ Maroondah Nets ○ Maroondah Edge • Offering cricket, basketball, netball, volleyball, pickleball, and other sports 	Income	1,416	1,525	1,549
		Expenditure	1,351	1,396	1,433
		Surplus / (deficit)	65	129	116
Youth and Children services	<ul style="list-style-type: none"> • Child safety lead • Maroondah Occasional Care • Children and family community events • Children's services facility management • Kindergarten support • Early childhood sector professional learning programs • Outreach and support for families that have recently arrived in Australia to enrol and participate in early childhood education. • Parenting information sessions and resources • Youth centre provision and coordination • Youth programs, support services and events • Student wellbeing programs and partnerships • Professional youth worker networks • Positive Education supporting student and staff wellbeing in local schools 	Income	1,015	1,185	706
		Expenditure	2,935	3,240	2,671
		Surplus / (deficit)	(1,920)	(2,055)	(1,965)

Major Initiatives (Priority Actions)

- 1) Determine Council's role in positive ageing and support for Maroondah's older people.
- 2) Review, update and implement the *Maroondah Liveability, Wellbeing and Resilience Strategy 2021-2031* (including the Health and Wellbeing Action Plan). [^]
- 3) Develop and implement Council's Reconciliation Plan.
- 4) Undertake the staged redevelopment of the Croydon Community Wellbeing Precinct.
- 5) Work in partnership with a broad range of service providers and community organisations and groups to develop and deliver services, activities and experiences in the Croydon Community Wellbeing Precinct.
- 6) Work in partnership with the Victorian Government to support the construction of a new hospital in Maroondah to ensure the location and construction maximises community benefit.
- 7) Design and construct the redevelopment of The Rings and Ringwood Golf (subject to funding).
- 8) Design and construct the Quambee Reserve tennis redevelopment.
- 9) Work in partnership to plan for and support the Victorian Government kindergarten reforms, including advocating for funding at all levels of Government for new and redeveloped facilities to enable these reforms in Maroondah.

[^] Action incorporates the *Municipal Public Health and Wellbeing Plan* as required under the *Public Health and Wellbeing Act 2008*

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population
Food Safety	Health And Safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100
Maternal and Child Health	Participation	Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Library membership (Percentage of the population that are registered library members)	[Number of registered library members / Population] x100

2.2 Outcome Area (Strategic Objective) 2: A safe and liveable community

Service Area	Services Provided		2023/24	2024/25	2025/26
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Asset management	<ul style="list-style-type: none"> Asset data management Asset inspections Asset planning Asset systems Capital Works Program coordination (facilities, open space, roads) Capital Works Renewal Program development Open space strategic planning Road management planning Strategic asset management 	Income	-	-	-
		Expenditure	1,729	1,725	1,964
		Surplus / (deficit)	(1,729)	(1,725)	(1,964)
Asset projects and facilities	<ul style="list-style-type: none"> Building access, security management & CCTV Capital Works Program delivery (asset component) Design and construction management for Council's community facilities and open space Regulatory/compliance inspections/assessments Repairs/rectification and maintenance for Council's community facilities and open space 	Income	-	4	-
		Expenditure	2,711	2,858	2,575
		Surplus / (deficit)	(2,711)	(2,854)	(2,575)
Building services	<ul style="list-style-type: none"> Building safety and regulatory compliance Building permits and inspections Building customer service and administration Swimming and spa safety registration and compliance 	Income	595	561	500
		Expenditure	1,549	1,580	1,613
		Surplus / (deficit)	(954)	(1,019)	(1,113)
Built environment	<ul style="list-style-type: none"> Cleansing Construction and maintenance of Council's roads, footpaths, and drainage infrastructure Council fleet maintenance and management Earthworks and excavations Emergency/after-hours call outs Graffiti removal Rubbish removal Signage Street sweeping 	Income	4,040	(4,218)	(3,863)
		Expenditure	12,975	3,991	4,840
		Surplus / (deficit)	(8,935)	(8,209)	(8,703)

Service Area	Services Provided		2023/24	2024/25	2025/26
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Engineering services	<ul style="list-style-type: none"> • Council asset protection • Capital Works Program coordination and delivery (engineering component) • Capital Works Renewal Program development and delivery • Engineering development plan approvals • Infrastructure/building site inspections/compliance • Drainage, stormwater and flood management and strategic planning • Open Traffic and transportation planning • Engineering customer service and administration 	Income	1,208	1,290	1,239
		Expenditure	2,688	2,513	2,452
		Surplus / (deficit)	(1,480)	(1,223)	(1,213)
Local laws	<ul style="list-style-type: none"> • Animal management • Parking management • Prosecutions and infringements review • Safety amenity • School crossing management 	Income	3,825	3,960	4,036
		Expenditure	4,334	4,734	4,999
		Surplus / (deficit)	(509)	(774)	(963)
Statutory planning	<ul style="list-style-type: none"> • Statutory planning applications • Subdivisions and certifications • Environmental planning applications and landscape assessments • Planning compliance • Planning customer service and administration • Victorian Civil and Administrative Tribunal (VCAT), Building Appeals Board (BAB) and Magistrate Court attendance • Building regulation siting and front fence report and consent applications 	Income	6,697	6,042	6,439
		Expenditure	2,594	3,596	3,168
		Surplus / (deficit)	4,103	2,446	3,271

Service Area	Services Provided	2023/24	2024/25	2025/26	
		Actual	Forecast	Budget	
		\$'000	\$'000	\$'000	
Strategic planning and Sustainability	<ul style="list-style-type: none"> • Land use planning, including master planning and structure planning • Maroondah Planning Scheme reviews and amendments • Local neighbourhood planning and placemaking • Local heritage protection and action planning • Carbon reduction strategic planning • Carbon reduction strategic planning • Climate change strategic planning • Sustainability strategic planning • Vegetation strategic planning • Biodiversity strategic planning • Transport strategic planning • Carbon Neutral certification reporting • Eastern Alliance for Greenhouse Action host Council • Environmentally Sustainable Design (ESD) guidance • Environmental education and behavioural change initiatives / events 	Income	811	1,081	884
		Expenditure	3,045	3,314	2,848
		Surplus / (deficit)	(2,234)	(2,233)	(1,964)

Major Initiatives (Priority Action)

- 10) Construct the Ringwood Activity Centre Car Park.
- 11) Develop and implement a liveable neighbourhoods strategy.
- 12) Undertake staged enhancements of the Ringwood Metropolitan Activity Centre including:
 - Maroondah Highway Boulevard (subject to funding)
 - Staley Gardens (subject to funding).
- 13) Work in partnership with the Victorian Government to implement the objectives of Victoria's Housing Statement for the Ringwood Metropolitan Activity Centre.
- 14) Develop and implement masterplans for the Croydon and Ringwood East activity centres.
- 15) Work in partnership to implement road improvement works at:
 - Eastfield Road, Railway Avenue and Morinda Street, Ringwood East
 - Holloway Road, Croydon North
 - Glenvale Road, Ringwood North.
- 16) Implement technological advancements for car parking management within Maroondah.
- 17) Undertake footpath construction in the Principal Pedestrian Network and progress the renewal of the Mullum Mullum Creek shared trail.
- 18) Advocate to the Australian and Victorian Governments for the provision of new and upgraded transportation infrastructure in Maroondah.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Animal Management	Health and safety	Animal management prosecutions. (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Statutory Planning	Service standard	Planning applications decided within required timeframes (percentage of regular and VicSmart planning application decisions made within legislated timeframes)	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100
Roads	Condition	Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100

2.3 Outcome Area (Strategic Objective) 3: A green and sustainable community

Service Area	Services Provided	2023/24	2024/25	2025/26	
		Actual \$'000	Forecast \$'000	Budget \$'000	
Bushland management	<ul style="list-style-type: none"> Bushland maintenance and weed control Fire hazard clearance Flora and fauna conservation Friends/community group support Indigenous planting programs Path maintenance Regeneration in sites of biological significance Waterway and water sensitive urban design site maintenance under Council management Wetland vegetation management 	Income	53	40	46
		Expenditure	3,059	3,019	3,157
		Surplus / (deficit)	(3,006)	(2,979)	(3,111)
Parks maintenance	<ul style="list-style-type: none"> Landscaped area maintenance Irrigation systems Marveloo use and hire Park and roadside mowing Park furniture maintenance Play space and equipment maintenance Reserve fence line program Neighbourhood, community, and local shopping centre maintenance Skate and BMX facility maintenance. Tree planting (strategic re-planting) Weed and litter control in parks 	Income	62	15	15
		Expenditure	4,866	4,837	5,120
		Surplus / (deficit)	(4,804)	(4,822)	(5,105)
Tree maintenance	<ul style="list-style-type: none"> Power-line clearance management Storm damage remedial work Tree inspections Tree maintenance and management Tree planting (programmed) 	Income	25	48	52
		Expenditure	4,332	4,227	4,315
		Surplus / (deficit)	(4,307)	(4,179)	(4,263)
Waste management	<ul style="list-style-type: none"> Residential and commercial waste services Waste, recycling, and food and garden organics collection On call hard waste and bundled branch collection Contract management for waste collection and sorting Drop-off recycling collection day coordination Waste education and behavioural change programs Waste management strategic planning 	Income	382	284	200
		Expenditure	18,135	20,359	22,755
		Surplus / (deficit)	(17,753)	(20,075)	(22,555)

Major Initiatives (Priority Actions)

- 19) Work in partnership to advocate to the Victorian Government to postpone the mandatory implementation of the glass only bin service to households, as well as the expansion of the Container Deposit Scheme.
- 20) Implement Council's *Sustainability Strategy 2022-2031*, including the development of a Climate Change Plan.
- 21) Review, update and implement Council's *Waste, Litter and Resource Recovery Strategy 2020-2030*.
- 22) Prepare and implement a series of Biolink Action Plans that implement the Maroondah Habitat Connectivity Study.
- 23) Work in partnership to deliver the staged implementation of the *Reimagining Tarralla Creek* project.
- 24) Undertake flood mitigation works at:
 - San Remo Road, Ringwood North
 - Possum Lane, Heathmont
 - Erica Crescent, Heathmont
- 25) Implement Council's annual streetscape enhancement program.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Waste management	Waste Diversion	Kerbside collection waste diverted from landfill. (Percentage of recyclables and green organics collected from kerbside bins that is diverted from landfill)	$\left[\frac{\text{Weight of recyclables and green organics collected from kerbside bins}}{\text{Weight of garbage, recyclables and green organics collected from kerbside bins}} \right] \times 100$

2.4 Outcome Area (Strategic Objective) 4: A vibrant and prosperous community

Service Area	Services Provided	2023/24	2024/25	2025/26	
		Actual \$'000	Forecast \$'000	Budget \$'000	
Business Support and Activity centres	<p>Business Support</p> <ul style="list-style-type: none"> • Business support, including workshops, training, mentoring and engagement • BizHub coworking space • Business concierge • Business events, including Maroondah Business Excellence Awards, BizMonth and Women in Business <p>Activity Centres</p> <ul style="list-style-type: none"> • Development facilitation within activity centres • Infrastructure and amenity improvements in local shopping centres • Placemaking/place activation projects <p>Bayswater Business precinct</p> <ul style="list-style-type: none"> • Bayswater Business Precinct partnership (with Knox and Yarra Ranges Councils) • Bayswater Business Precinct Transformation Strategy delivery 	Income	556	526	297
		Expenditure	1,664	1,678	1,411
		Surplus / (deficit)	(1,108)	(1,152)	(1,114)
Arts and culture	<p>Arts and Culture</p> <ul style="list-style-type: none"> • ArtSpace at Realm programming • Maroondah Federation Estate Gallery exhibitions and programs • Wyreena Community Arts Centre venue operations, tenancies, programs, and events • Arts and cultural grants program • Public art program and art collection management • Community cultural development • Local creative industry networks, training, and development <p>Creative precinct planning and activation</p> <ul style="list-style-type: none"> • Creative placemaking and activation • Cultural planning, strategies, and policy • Cultural precinct planning and development • Major creative venues master plans 	Income	660	682	712
		Expenditure	1,873	1,913	2,020
		Surplus / (deficit)	(1,213)	(1,231)	(1,308)

Service Area	Services Provided		2023/24	2024/25	2025/26
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Karralyka precinct and services	<ul style="list-style-type: none"> • Karralyka theatre programs, functions, and special events • Karralyka venue operations and hospitality services • Maroondah Federation Estate venue management and bookings • Meals on Wheels food production (Maroondah and Knox) • K-Cafe management (Aquahub, Aquanation, Maroondah Federation Estate) • Community halls facility management, bookings, and community licences 	Income	5,454	4,577	5,075
		Expenditure	5,875	4,912	5,304
		Surplus / (deficit)	(421)	(335)	(229)

Major Initiatives (Priority Actions)

- 26) Develop and implement Council's Creative Maroondah strategy.
- 27) Construct the staged redevelopment of Karralyka (subject to funding).
- 28) Work in partnership to implement the Bayswater Business Precinct Transformation Strategy and investigate and implement innovative opportunities to enhance business capability, skill development, employment and education pathways for the manufacturing sector.
- 29) Identify and facilitate co-working opportunities and spaces in Maroondah.
- 30) Work in partnership to explore, plan and implement a regional women in business program.
- 31) Work in partnership to explore, plan and implement a regional business award program.

2.5 Outcome Area (Strategic Objective) 5: A well governed and empowered community

Service Area	Services Provided		2023/24	2024/25	2025/26
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Communications and engagement	<ul style="list-style-type: none"> Community communication planning and delivery Community engagement planning and delivery Maroondah News distribution (print and digital) Internal communication Promotion, branding, and marketing Reputation and media management 	Income	-	2	9
		Expenditure	2,356	2,173	2,409
		Surplus / (deficit)	(2,356)	(2,171)	(2,400)
Corporate planning	<ul style="list-style-type: none"> Community Vision development and implementation Council Plan development and implementation Service delivery planning facilitation Annual Report preparation Performance reporting and monitoring of relevant strategic plans and policies Local Government Performance Reporting Framework coordination Integrated planning and reporting framework implementation Strategy and policy development and facilitation 	Income	1	1	1
		Expenditure	654	575	692
		Surplus / (deficit)	(653)	(574)	(691)
Customer service	<ul style="list-style-type: none"> In-person customer service and cashiering at Council's service centres (Realm and Croydon Library) Telephone and online (email, SMS, live chat, social media) customer service Complaints handling 	Income	-	-	-
		Expenditure	1,809	1,714	1,707
		Surplus / (deficit)	(1,809)	(1,714)	(1,707)

Service Area	Services Provided	2023/24	2024/25	2025/26	
		Actual	Forecast	Budget	
		\$'000	\$'000	\$'000	
Cyber and technology	<ul style="list-style-type: none"> Information and communication technology (ICT) infrastructure ICT service desk support ICT project management ICT consultation and service review Cybersecurity Network and server infrastructure Software applications Video and audio calling systems Enterprise resource planning Business analysis and process improvement 	Income	13	8	-
		Expenditure	6,100	7,715	8,174
		Surplus / (deficit)	(6,087)	(7,707)	(8,174)
Digital and online	<ul style="list-style-type: none"> Council websites and intranet development and management Council social media management Electronic direct mail management Graphic design Signage and digital display design Multimedia and photography Reporting and analytics Surveys and forms Digital asset management 	Income	-	-	-
		Expenditure	268	298	298
		Surplus / (deficit)	(268)	(298)	(298)
Emergency management	<ul style="list-style-type: none"> Municipal emergency planning Community resilience building Emergency event support and assistance Local recovery activity coordination Covid 19 Pandemic 	Income	162	-	-
		Expenditure	263	160	158
		Surplus / (deficit)	(101)	(160)	(158)
Executive office	<ul style="list-style-type: none"> Mayor and Councillor support Executive support Stakeholder and government relations Advocacy Civil events Awards 	Income	49	5	5
		Expenditure	2,002	1,862	1,987
		Surplus / (deficit)	(1,953)	(1,857)	(1,982)

Service Area	Services Provided		2023/24	2024/25	2025/26
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Financial accounting	<ul style="list-style-type: none"> Financial accounting Financial Statements preparation Treasury accounting, including borrowings and investments Tax reporting and compliance Strategic project analysis Financial and cost-benefit guidance Accounts payable 	Income	4,214	3,546	2,398
		Expenditure	1,794	1,761	1,604
		Surplus / (deficit)	2,420	1,785	794
Governance	<ul style="list-style-type: none"> Council meeting coordination management Citizenship ceremony coordination Council advisory committee administrative support Civic event coordination Governance policy development and implementation Local government election support 	Income	81	35	116
		Expenditure	562	1,184	559
		Surplus / (deficit)	(481)	(1,149)	(443)
Information management	<ul style="list-style-type: none"> Records management coordination Corporate recordkeeping system administration Mail receipt and distribution Record lifecycle archiving 	Income	-	-	-
		Expenditure	915	851	840
		Surplus / (deficit)	(915)	(851)	(840)
Management Accounting and payroll	<ul style="list-style-type: none"> Financial planning, budgeting, and forecasting Financial monitoring and reporting Grant management and acquittals Payroll management 	Income	(3,878)	(3,404)	(2,251)
		Expenditure	2,002	(104)	1,397
		Surplus / (deficit)	(5,880)	(3,300)	(3,648)
People and culture	<ul style="list-style-type: none"> Human resource advisory services Learning and development Occupational health and safety Organisational development Recruitment and selection Volunteers and placements Workcover and injury management Workforce relations 	Income	-	-	-
		Expenditure	2,607	2,879	3,129
		Surplus / (deficit)	(2,607)	(2,879)	(3,129)

Service Area	Services Provided	2023/24	2024/25	2025/26
		Actual	Forecast	Budget
		\$'000	\$'000	\$'000
Procurement	<ul style="list-style-type: none"> Purchasing and tendering coordination Procurement policy implementation, monitoring, and reporting Contract administration 	Income	-	-
		Expenditure	370	397
		Surplus / (deficit)	(370)	(397)
Property, revenue, and valuation services	<ul style="list-style-type: none"> Rates and charges generation and collection Accounts receivable and sundry debtor billing Debt recovery Ownership, name, and address maintenance Annual and supplementary valuations State Fire Services Levy collection Pension concessions Electoral roll production Council land portfolio management Reconciliation of geographic information system database Street addressing Facilitation of strategic commercial opportunities Access over Council land 	Income	990	1,129
		Expenditure	(6,160)	2,189
		Surplus / (deficit)	7,150	(1,060)
Realm operations	<ul style="list-style-type: none"> Realm facility operations Civic and ceremonial function support 	Income	36	43
		Expenditure	1,254	1,173
		Surplus / (deficit)	(1,218)	(1,130)
Risk management	<ul style="list-style-type: none"> Risk registers coordination/administration Claims and insurance management Internal audit coordination Business continuity planning Fraud mitigation Information privacy management in accordance with the <i>Privacy and Data Protection Act 2014</i> Freedom of Information coordination Protected Disclosure Act coordination Personal Interest Returns coordination 	Income	1	-
		Expenditure	1,972	2,406
		Surplus / (deficit)	(1,971)	(2,406)

Major Initiatives (Priority Actions)

- 32) Implement the Maroondah 2050 Community Vision.
- 33) Develop and implement Council's *Customer Service Strategy 2025-2029*.
- 34) Develop and implement Council's Communications Strategy.
- 35) Implement Council's *Property Management Strategy 2025 - 2029*.
- 36) Review a range of Council's core technological systems and undertake the phased implementation of enterprise-wide replacement systems.
- 37) Evolve organisational capacity and implement systems to minimise risks to cybersecurity impacts.
- 38) Partner and advocate regionally with the Eastern Region Group of Councils to address common challenges and progress shared priorities.
- 39) Advocate on key local issues on behalf of the Maroondah community in the lead up to Victorian and Australian Government elections.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Consultation and engagement	Satisfaction with community consultation and engagement. (Community satisfaction rating out of 100 with the consultation and engagement efforts of Council)	Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement

2.6 Reconciliation with budgeted operating result

(Note: This reconciles to the budgeted Comprehensive Result from Operations as shown on the Comprehensive Income Statement included in Section 3)

	Surplus/ (Deficit) \$'000	Expenditure \$'000	Revenue \$'000
A healthy, inclusive and connected community	(11,728)	42,241	30,513
A safe and liveable community	(15,224)	24,459	9,235
A green and sustainable community	(35,034)	35,347	313
A vibrant and prosperous community	(2,651)	8,735	6,084
A well governed and empowered community	(27,558)	29,721	2,163
Total services and initiatives	(92,195)	140,503	48,308
Expenses added in:			
Depreciation	28,125		
Amortisation	1,688		
Surplus/(Deficit) before funding sources	(122,008)		
Funding sources			
Rates and Charges revenue	94,245		
Waste Charge Revenue	21,914		
Capital grants & Contributions	7,456		
Net gain (loss) of Fixed assets	7,875		
Other Revenue	8,128		
Total funding sources	139,618		
Surplus for the year	17,610		

3. Financial Statements

This section presents information regarding the Budgeted Financial Statements. The budget information for the years 2025/26 to 2028/29 has been extracted from the Financial Plan. A Statement of Human Resources is also included for the years 2025/26 to 2028/29.

At the end of each financial year, Council is required to report back to the community on a comparison of actual financial results against these Budgeted Financial Statements and provide an explanation of significant variances. The Financial Statements together with the Performance Statement provide a clear, concise, and understandable report of Council’s activities for the year from both a financial and non-financial perspective, particularly for those users who do not have a financial background.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020*:

- *Comprehensive Income Statement* *Page 40*
- *Balance Sheet* *Page 41*
- *Statement of Changes in Equity*..... *Page 42*
- *Statement of Cash Flow*..... *Page 43*
- *Statement of Capital Works*..... *Page 44*
- *Statement of Human Resources*..... *Page 45*

Comprehensive Income Statement

For the four years ending 30 June 2029

	NOTES	Forecast	Budget	Projections		
		Actual 2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000
Income/Revenue						
Rates and charges	4.1.1	111,689	116,159	124,073	125,120	128,145
Statutory fees and fines	4.1.2	5,582	5,846	5,873	6,020	6,342
User fees	4.1.3	32,681	35,464	37,517	39,296	41,076
Grants -operating	4.1.4	10,356	8,131	8,006	8,177	8,352
Grants - capital	4.1.4	25,942	7,234	17,466	11,479	11,016
Contributions - monetary	4.1.5	8,571	6,919	7,194	7,920	7,948
Contributions - non-monetary	4.1.5	-	-	-	-	-
Net (gain)/loss on disposal of property, infrastructure, plant and equipment		120	7,875	(93)	(93)	(93)
Share of net surplus/(deficit) of associates		-	-	-	-	-
Other income	4.1.6	5,072	4,244	4,690	4,893	4,981
Total income/Revenue		200,013	191,872	204,726	202,812	207,767
Expenses						
Employee costs	4.1.7	70,896	72,006	72,948	74,097	75,508
Materials and services	4.1.8	66,232	70,236	71,505	73,907	76,448
Depreciation	4.1.9	27,153	28,125	29,601	30,691	31,610
Amortisation - intangible assets		332	425	-	-	-
Depreciation - right of use assets	4.1.10	1,636	1,688	1,735	1,782	1,831
Allowance for impairment losses		-	-	-	-	-
Borrowing costs		788	656	919	1,154	1,163
Finance Costs - leases		400	413	424	436	448
Other expenses	4.1.11	649	713	733	753	773
Total expenses		168,086	174,262	177,865	182,820	187,781
Surplus/(deficit) for the year		31,927	17,610	26,861	19,992	19,986
Total comprehensive result		31,927	17,610	26,861	19,992	19,986

Balance Sheet

For the four years ending 30 June 2029

	NOTES	Forecast	Budget	Projections		
		Actual 2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000
Assets						
Current assets						
Cash and cash equivalents		23,943	34,060	26,780	25,241	23,719
Trade and other receivables		13,409	14,327	15,124	15,642	16,274
Other financial assets		16,026	20,107	16,615	18,542	17,643
Inventories		485	501	515	529	543
Prepayments		895	924	949	976	1,002
Non-current assets classified as held for sale						
Contract assets						
Other assets		52	54	56	57	59
Total current assets	4.2.1	54,810	69,973	60,039	60,987	59,240
Non-current assets						
Trade and other receivables		90	90	90	90	90
Investments in associates, joint arrangement, and subsidiaries		2,105	2,105	2,105	2,105	2,105
Property, infrastructure, plant & equipment		2,243,947	2,251,779	2,298,562	2,316,158	2,333,664
Right-of-use assets	4.2.4	5,865	7,625	5,999	4,623	5,744
Intangible assets		1,051	1,051	1,051	1,051	1,051
Total non-current assets	4.2.1	2,253,058	2,262,650	2,307,807	2,324,027	2,342,654
Total assets		2,307,868	2,332,623	2,367,846	2,385,014	2,401,894
Liabilities						
Current liabilities						
Trade and other payables		13,772	11,612	14,835	12,332	12,633
Trust funds and deposits		5,856	5,856	5,856	5,856	5,856
Provisions		15,435	15,934	16,344	16,767	17,198
Interest-bearing liabilities	4.2.3	2,962	3,094	3,731	4,395	5,003
Lease liabilities	4.2.4	1,111	1,696	1,750	1,159	1,810
Total current liabilities	4.2.2	39,136	38,192	42,516	40,509	42,500
Non-current liabilities						
Trust funds and deposits		6	6	6	6	6
Provisions		1,398	1,467	1,541	1,618	1,699
Interest-bearing liabilities	4.2.3	12,801	19,575	25,206	25,148	19,537
Lease liabilities	4.2.4	5,339	6,585	4,918	4,081	4,514
Total non-current liabilities	4.2.2	19,544	27,633	31,671	30,853	25,756
Total liabilities		58,680	65,825	74,187	71,362	68,256
Net assets		2,249,188	2,266,798	2,293,659	2,313,652	2,333,638
Equity						
Accumulated surplus		919,428	939,538	975,399	996,392	1,018,378
Reserves		1,329,760	1,327,260	1,318,260	1,317,260	1,315,260
Total equity		2,249,188	2,266,798	2,293,659	2,313,652	2,333,638

Statement of Changes in Equity

For the four years ending 30 June 2029

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2025 Forecast Actual					
Balance at beginning of the financial year		2,217,261	890,001	1,315,260	12,000
Surplus/(deficit) for the year		31,927	31,927	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to / from general reserve		-	(2,500)	-	2,500
Balance at end of the financial year		2,249,188	919,428	1,315,260	14,500
2026 Budget					
Balance at beginning of the financial year		2,249,188	919,428	1,315,260	14,500
Surplus/(deficit) for the year		17,610	17,610	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to / from general reserve	4.3.1	-	2,500	-	(2,500)
Balance at end of the financial year	4.3.2	2,266,798	939,538	1,315,260	12,000
2027					
Balance at beginning of the financial year		2,266,798	939,538	1,315,260	12,000
Surplus/(deficit) for the year		26,861	26,861	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to / from general reserve		-	9,000	-	(9,000)
Balance at end of the financial year		2,293,659	975,399	1,315,260	3,000
2028					
Balance at beginning of the financial year		2,293,659	975,399	1,315,260	3,000
Surplus/(deficit) for the year		19,993	19,993	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to / from general reserve		-	1,000	-	(1,000)
Balance at end of the financial year		2,313,652	996,392	1,315,260	2,000
2029					
Balance at beginning of the financial year		2,313,652	996,392	1,315,260	2,000
Surplus/(deficit) for the year		19,986	19,986	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to / from general reserve		-	2,000	-	(2,000)
Balance at end of the financial year		2,333,638	1,018,378	1,315,260	-

Statement of Cash Flows

For the four years ending 30 June 2029

	Notes	Forecast Actual	Budget	Projections		
		2024/25 \$'000	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		115,117	116,003	123,796	125,083	128,040
Statutory fees and fines		5,582	5,846	5,873	6,020	6,342
User fees		28,171	34,703	36,997	38,815	40,551
Grants - operating		9,360	8,131	8,006	8,177	8,352
Grants - capital		11,425	7,234	17,466	11,479	11,016
Contributions - monetary		8,571	6,919	7,194	7,920	7,948
Interest received		5,072	4,244	4,690	4,893	4,981
Trust funds and deposits taken		18,500	18,500	18,500	18,500	18,500
Net GST refund / payment		-	-	-	-	-
Employee costs		(70,461)	(71,438)	(72,464)	(73,598)	(74,996)
Materials and services		(85,307)	(73,154)	(69,055)	(77,203)	(76,964)
Trust funds and deposits repaid		(18,500)	(18,500)	(18,500)	(18,500)	(18,500)
Other payments		-	-	-	-	-
Net cash provided by/ (used in) operating activities	4.4.1	27,530	38,488	62,503	51,586	55,270
Cash flows from investing activities						
Payments for property, infrastructure, plant, and equipment		(71,487)	(45,882)	(76,846)	(49,416)	(49,882)
Proceeds from sale of property, infrastructure, plant, and equipment		1,160	17,371	367	1,038	674
Net Payments/sale for investments		19,975	(4,080)	3,492	(1,927)	899
Net cash provided by/ (used in) investing activities	4.4.2	(50,352)	(32,591)	(72,987)	(50,305)	(48,309)
Cash flows from financing activities						
Finance costs		(788)	(656)	(919)	(1,154)	(1,163)
Proceeds from borrowings		-	10,000	10,000	5,000	-
Repayment of borrowings		(2,962)	(3,094)	(3,731)	(4,395)	(5,003)
Interest paid - lease liability		-	(413)	(424)	(436)	(448)
Repayment of lease liabilities		(837)	(1,617)	(1,722)	(1,835)	(1,869)
Net cash provided by/ (used in) financing activities	4.4.3	(4,587)	4,220	3,204	(2,820)	(8,483)
Net increase/(decrease) in cash & cash equivalents		(27,409)	10,117	(7,280)	(1,539)	(1,522)
Cash and cash equivalents at the beginning of the financial year		51,352	23,943	34,060	26,780	25,241
Cash and cash equivalents at the end of the financial year		23,943	34,060	26,780	25,241	23,719

Statement of Capital Works

For the four years ending 30 June 2029

	NOTES	Forecast Actual	Budget	Projections		
		2024/25	2025/26	2026/27	2027/28	2028/29
		\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Land		-	-	-	-	-
Land improvements		-	-	-	-	-
Total land		-	-	-	-	-
Buildings		46,182	22,276	40,109	25,393	25,687
Total buildings		46,182	22,276	40,109	25,393	25,687
Total property		46,182	22,276	40,109	25,393	25,687
Plant and equipment						
Plant, machinery, and equipment		3,320	1,257	1,104	3,350	2,231
Fixtures, fittings, and furniture		235	809	835	837	839
Computers and telecommunications		861	326	601	366	566
Total plant and equipment		4,416	2,392	2,540	4,553	3,636
Infrastructure						
Roads		6,724	5,751	5,054	5,204	5,204
Footpaths and cycleways		2,881	4,487	2,728	3,685	3,734
Drainage		4,724	3,130	3,170	3,200	4,500
Recreational, leisure and community facilities		2,406	1,968	2,004	2,065	2,066
Waste management		75	50	3,550	550	50
Parks, open space, and streetscapes		3,067	2,486	3,176	2,991	3,231
Off street car parks		156	440	470	530	530
Other infrastructure		851	3,045	14,045	1,245	1,245
Total infrastructure		20,884	21,357	34,197	19,470	20,560
Total capital works expenditure	4.5.1	71,482	46,025	76,846	49,416	49,883
Represented by:						
New asset expenditure		40,938	6,597	7,559	4,500	4,101
Asset renewal expenditure		25,393	31,222	55,268	36,327	36,973
Asset upgrade expenditure		5,151	8,206	14,019	8,589	8,809
Total capital works expenditure	4.5.1	71,482	46,025	76,846	49,416	49,883
Funding sources represented by:						
Grants		26,654	7,234	17,466	11,479	11,016
Contributions		1,066	223	234	235	236
Council cash		43,762	38,568	59,146	37,702	38,631
Total capital works expenditure	4.5.1	71,482	46,025	76,846	49,416	49,883

Statement of Human Resources
For the four years ending 30 June 2029

	Forecast	Budget	Projections		
	Actual				
	2024/25	2025/26	2026/27	2027/28	2028/29
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	70,896	72,006	72,948	74,097	75,508
Employee costs - capital	1,929	2,023	2,075	2,129	2,184
Total staff expenditure	72,825	74,029	75,023	76,226	77,692
	EFT	EFT	EFT	EFT	EFT
Staff numbers					
Employees (EFT*)	598.5	598.5	598.5	598.5	598.5
Total staff numbers	598.5	598.5	598.5	598.5	598.5

* EFT represents the full-time equivalent number of employees

A summary of human resources expenditure categorised according to organisational structure of Council is included below:

Department	Budget	Comprises			
		2025/26	Permanent		Casual
			Full Time	Part Time	
	\$'000	\$'000	\$'000	\$'000	
Strategy and Development	15,084	10,719	3,900	465	
People and Places	17,384	8,473	6,719	2,192	
Assets and Leisure	27,001	14,387	4,880	7,733	
Chief Executive's Office	1,136	1,104	31	0	
Chief Financial Office	10,219	8,891	1,319	9	
Total permanent staff expenditure	70,823	43,574	16,850	10,399	
Other Employee Related Expenditure*	1,182				
Capitalised labour costs	2,024				
Total expenditure	74,029				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget	Comprises			
		FTE	Permanent		Casual
			Full Time	Part Time	
Strategy and Development	116.9	76.1	34.4	6.4	
People and Places	132.4	60.7	57.6	14.1	
Assets and Leisure	250.8	128.4	65.4	57.0	
Chief Executive's Office	5.3	5.0	0.3	0.0	
Chief Financial Office	76.9	65.5	11.3	0.1	
Capitalised labour	16.2	16.2	0.0	0.0	
Total staff	598.5	351.9	169.0	77.6	

Statement of Planned Human Resources Expenditure

For the four years ending 30 June 2029

Directorate	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000
Strategy and Development				
Permanent full time	10,719	10,863	11,037	11,250
Women	4,259	4,316	4,386	4,470
Men	6,334	6,419	6,522	6,648
Persons of self-described gender	126	127	129	132
Vacant Position	0	0	0	0
Permanent part time	3,900	3,952	4,016	4,093
Women	3,022	3,063	3,112	3,172
Men	860	871	885	902
Persons of self-described gender	0	0	0	0
Vacant Position	18	18	18	19
Total Strategy and Development	14,619	14,815	15,053	15,343
People and Places				
Permanent full time	8,473	8,587	8,725	8,893
Women	6,542	6,630	6,736	6,865
Men	1,932	1,958	1,989	2,027
Persons of self-described gender	0	0	0	0
Vacant Position	0	0	0	0
Permanent part time	6,719	6,809	6,918	7,052
Women	6,069	6,150	6,249	6,369
Men	650	659	670	683
Persons of self-described gender	0	0	0	0
Vacant Position	0	0	0	0
Total People and Places	15,192	15,396	15,643	15,944
Assets & Leisure				
Permanent full time	14,387	14,580	14,814	15,099
Women	2,365	2,396	2,435	2,482
Men	11,559	11,714	11,902	12,131
Persons of self-described gender	0	0	0	0
Vacant Position	463	470	477	486
Permanent part time	4,880	4,946	5,025	5,122
Women	4,321	4,379	4,450	4,535
Men	427	432	439	448
Persons of self-described gender	0	0	0	0
Vacant Position	132	134	136	139
Total Assets & Leisure	19,267	19,526	19,839	20,221
Chief Executive's office				
Permanent full time	1,104	1,119	1,137	1,159
Women	595	603	613	625
Men	509	516	524	534
Persons of self-described gender	0	0	0	0
Vacant Position	0	0	0	0
Permanent part time	31	32	32	33
Women	0	0	0	0
Men	0	0	0	0
Persons of self-described gender	0	0	0	0
Vacant Position	0	0	0	0
Total Chief Executive's office	1,136	1,151	1,169	1,192

Directorate	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000
Chief Financial Office				
Permanent full time	8,891	9,010	9,154	9,331
Women	4,165	4,221	4,289	4,371
Men	4,314	4,372	4,442	4,528
Persons of self-described gender	0	0	0	0
Vacant Position	411	417	423	432
Permanent part time	1,319	1,337	1,358	1,384
Women	1,214	1,231	1,250	1,275
Men	46	46	47	48
Persons of self-described gender	0	0	0	0
Vacant Position	59	60	61	62
Total Chief Financial Office	10,210	10,347	10,513	10,715
Casuals, temporary and other expenditure	11,582	11,738	11,926	12,156
Capitalised labour costs	2,023	2,050	2,083	2,123
Total Staff Expenditure	74,029	75,023	76,226	77,692

Directorate	2025/26 FTE	2026/27 FTE	2027/28 FTE	2028/29 FTE
Strategy and Development				
Permanent full time	76.1	76.1	76.1	76.1
Women	31.6	31.6	31.6	31.6
Men	43.5	43.5	43.5	43.5
Persons of self-described gender	1.0	1.0	1.0	1.0
Vacant Position	-	-	-	-
Permanent part time	34.4	34.4	34.4	34.4
Women	23.4	23.4	23.4	23.4
Men	10.6	10.6	10.6	10.6
Persons of self-described gender	-	-	-	-
Vacant Position	0.4	0.4	0.4	0.4
Total Strategy and Development	110.5	110.5	110.5	110.5
People and Places				
Permanent full time	60.7	60.7	60.7	60.7
Women	48.0	48.0	48.0	48.0
Men	12.7	12.7	12.7	12.7
Persons of self-described gender	-	-	-	-
Vacant Position	-	-	-	-
Permanent part time	57.6	57.6	57.6	57.6
Women	51.6	51.6	51.6	51.6
Men	6.0	6.0	6.0	6.0
Persons of self-described gender	-	-	-	-
Vacant Position	-	-	-	-
Total People and Places	118.4	118.4	118.4	118.4

Directorate	2025/26	2026/27	2027/28	2028/29
	FTE	FTE	FTE	FTE
Assets & Leisure				
Permanent full time	128.4	128.4	128.4	128.4
Women	22.1	22.1	22.1	22.1
Men	104.0	104.0	104.0	104.0
Persons of self-described gender	-	-	-	-
Vacant Position	2.2	2.2	2.2	2.2
Permanent part time	65.4	65.4	65.4	65.4
Women	52.3	52.3	52.3	52.3
Men	5.2	5.2	5.2	5.2
Persons of self-described gender	-	-	-	-
Vacant Position	7.8	7.8	7.8	7.8
Total Assets & Leisure	193.8	193.8	193.8	193.8
Chief Executive's office				
Permanent full time	5.0	5.0	5.0	5.0
Women	4.0	4.0	4.0	4.0
Men	1.0	1.0	1.0	1.0
Persons of self-described gender	-	-	-	-
Vacant Position	-	-	-	-
Permanent part time	0.3	0.3	0.3	0.3
Women	-	-	-	-
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Vacant Position	-	-	-	-
Total Chief Executive's office	5.3	5.3	5.3	5.3
Chief Financial Office				
Permanent full time	65.5	65.5	65.5	65.5
Women	34.8	34.8	34.8	34.8
Men	29.7	29.7	29.7	29.7
Persons of self-described gender	-	-	-	-
Vacant Position	1.0	1.0	1.0	1.0
Permanent part time	11.3	11.3	11.3	11.3
Women	9.9	9.9	9.9	9.9
Men	0.7	0.7	0.7	0.7
Persons of self-described gender	-	-	-	-
Vacant Position	0.7	0.7	0.7	0.7
Total Chief Financial Office	76.8	76.8	76.8	76.8
Total Casuals	77.6	77.6	77.6	77.6
Capitalised labour	16.2	16.2	16.2	16.2
Total Staff FTE	598.5	598.5	598.5	598.5

4. Notes to the financial statements.

This section presents detailed information on material components of the financial statements.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the *Local Government Act 2020*, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For the 2025/26 financial year, the FGRS cap has been set at 3.00%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 3.00% in line with the rate cap.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual	Budget	Change	
	2024/25	2025/26	\$'000	%
	\$'000	\$'000	\$'000	%
General rates*	90,190	93,344	3,154	3.50%
Service rates and charges	20,496	21,874	1,378	6.73%
Special rates and charges	142	146	4	2.74%
Supplementary rates and rate adjustments	616	543	(73)	(11.85%)
Interest on rates and charges	246	252	7	2.65%
Total rates and charges	111,689	116,159	4,470	4.00%

*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2024/25	2025/26	Change
	cents/\$CIV*	cents/\$CIV*	
General Land	0.191336	0.194869	1.85%
Differential Rate:			
Vacant Land	0.287004	0.292304	1.85%
Commercial Land	0.229603	0.233843	1.85%
Industrial Land	0.229603	0.233843	1.85%
Derelict Land	0.574008	0.584608	1.85%

*Capital Improved Value

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2024/25	2025/26	Change	
	\$'000	\$'000	\$'000	%
General Land	75,012	77,703	2,690	3.59%
Differential Rate:				
Vacant Land	1,475	1,386	(88)	(6.0%)
Commercial Land	7,589	7,797	208	2.75%
Industrial Land	6,096	6,440	345	5.66%
Derelict Land	-	-	-	0.00%
Amounts in Lieu of Rates:				
Cultural and Recreational Lands Act	19	18	(1)	(2.8%)
Total amount to be raised by general rates	90,190	93,344	3,155	3.50%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments compared with the previous financial year

Type or class of land	2024/25	2025/26	Change	
	Number	Number	Number	%
General Land	47,697	47,950	253	0.53%
Differential Rate:				
Vacant Land	591	534	(57)	(9.64%)
Commercial Land	2,182	2,185	3	0.14%
Industrial Land	2,205	2,209	4	0.18%
Derelict Land	-	-	-	0.00%
Cultural and Recreational Lands Act	3	3	-	0.00%
Total number of assessments	52,678	52,881	203	0.39%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2024/25	2025/26	Change	
	\$'000	\$'000	\$'000	%
General Land	39,204,380	39,874,150	669,770	1.71%
Differential Rate:				
Vacant Land	513,789	474,209	(39,580)	(7.70%)
Commercial Land	3,305,058	3,334,238	29,181	0.88%
Industrial Land	2,654,833	2,754,141	99,308	3.74%
Derelict Land	-	-	-	0.00%
Cultural and Recreational Lands Act	15,200	14,500	(700)	(4.61%)
Total Value of Land	45,693,259	46,451,238	757,979	1.66%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year. Maroondah City Council does not apply a municipal charge.

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year. Maroondah City Council does not apply a municipal charge.

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2024/25	2025/26	\$	%
	\$	\$	\$	%
Residential 80 Litre Bins	365	385	20	5.19%
Residential 120 Litre Bins	439	465	26	5.49%
Second and Subsequent Bins*	466	493	27	5.48%
Additional Residential 120 Litre Bin*	280	296	16	5.41%
Additional Residential Garden Organics*	230	230	0	0.00%
Commercial 240 Litre Service				
One per week #	786	830	44	5.30%
Three times per week #	1,722	1,822	100	5.49%
Additional Recycling-Non-Residential #	175	185	10	5.41%
Commercial & Industrial Garden Organics#*	253	267	14	5.24%
Industrial 120 Litre Service #	422	447	25	5.59%
Industrial 80 Litre Service #	355	376	21	5.59%

#These figures include GST which applies to these services.

* Approval of additional waste service is subject to Council assessment.

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2024/25	2025/26	Change	
	\$	\$	\$	%
Residential 80 Litre Bins	4,008,732	4,334,715	325,983	7.52%
Residential 120 Litre Bins	15,118,622	16,062,875	944,253	5.88%
Second and Subsequent Bins*	121,900	128,180	6,280	4.90%
Additional Residential 120 Litre Bin*	156,514	155,696	(818)	(0.53%)
Additional Residential Garden Organics*	212,290	251,850	39,560	15.71%
Commercial 240 Litre Service				
One per week #	499,892	537,840	37,948	7.06%
Three times per week #	198,697	200,420	1,723	0.86%
Additional Recycling-Non-residential #	23,119	26,455	3,336	12.61%
Commercial & Industrial Garden Organics#*	8,740	10,146	1,406	13.86%
Industrial 120 Litre Service #	135,164	151,533	16,369	10.80%
Industrial 80 Litre Service #	11,873	15,040	3,167	21.06%
Total	20,495,543	21,874,750	1,379,207	6.31%

#These figures exclude GST on Industrial, Commercial and second bin Residential Services.

* Approval of additional waste service is subject to Council assessment.

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2024/25	2025/26	Change	
	\$'000	\$'000	\$'000	%
General rates	90,190	93,344	3,155	3.50%
Service (Garbage) Charges #	20,496	21,874	1,378	6.72%
Total Rates and charges	110,686	115,219	4,533	4.10%

#These figures exclude GST on Industrial, Commercial, and additional recycling-non-residential Services.

4.1.1(l) Fair Go Rates System Compliance

Maroondah City Council is required to comply with the State Government’s Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2024/25	2025/26
Total Rates	\$87,777,073	\$90,625,541
Number of rateable properties	52,675	52,878
Base Average Rates	\$1,666.39	\$1,713.86
Maximum Rate Increase (set by the State Government)	2.75%	3.00%
Capped Average Rate	\$1,712.22	\$1,765.28
Maximum General Rates and Municipal Charges Revenue	\$90,189,668	\$93,344,307
Budgeted General Rates and Municipal Charges Revenue	\$90,170,764	\$93,325,941
Budgeted Supplementary Rates	454,777	\$502,794
Budgeted Total Rates and Municipal Charges Revenue	\$90,723,764	\$93,828,735

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2025/26: estimated \$0.50 million and 2024/25: \$0.45 million).
- The variation of returned levels of value (e.g., valuation appeals).
- Changes of use of land such that rateable land becomes non-rateable land and vice versa.
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

Rates to be Levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.194869% for all rateable General Land; and
- A general rate of 0.233843% for all rateable Commercial Land; and
- A general rate of 0.233843% for all rateable Industrial Land; and
- A general rate of 0.292304% for all rateable Vacant Land; and
- A general rate of 0.584608% for all rateable Derelict Land.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate are set out below.

Residential Land

Definitions/Characteristics:

Residential land is any land, which is used for private residential purposes or on which a habitable building is erected of which is unoccupied and which is zoned residential.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Requirement to ensure that Council has adequate funding to undertake its strategic, statutory and service provision obligations.

Types and Classes:

Rateable land having the relevant characteristics described in the definition/characteristics.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land, or which are constructed prior to the expiry of the relevant financial year.

Commercial Land

Definitions/Characteristics:

Commercial Land is any land that is primarily used, designed or adapted to be used for the sale of goods or services, other commercial purposes **and/or business/ administrative purposes**.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of employment opportunities; and
6. Promotion of economic development; and
7. Requirement to ensure that streetscaping and promotional activity is complimentary to the achievement of commercial and industrial objectives.

Types and Classes:

Rateable land having the relevant characteristics described in the definition/characteristics.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land, or which are constructed prior to the expiry of the relevant financial year.

Industrial Land**Definitions/Characteristics:**

Industrial Land is any land that is used, designed or adapted to be used primarily for industrial purposes.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and
5. Encouragement of employment opportunities; and
6. Promotion of economic development; and
7. Requirement to ensure that streetscaping and promotional activity is complimentary to the achievement of commercial and industrial objectives.

Types and Classes:

Rateable land having the relevant characteristics described in the definition/characteristics.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land, or which are constructed prior to the expiry of the relevant financial year.

Cultural and Recreational Land**Definitions/Characteristics:**

Any land upon which sporting, recreational or cultural activities are conducted, including buildings which may be ancillary to such activities, in accordance with the Cultural and Recreational Lands Act 1963.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health and community services; and
3. Provision of general support services; and
4. Requirement to ensure that Council has adequate funding to undertake its strategic, statutory, and service provision obligations; and
5. Recognition of expenditures made by Council in cultural and recreational sporting programs and infrastructure.

Types and Classes:

Rateable land having the relevant characteristics described in the definition/characteristics.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Vacant Land**Definitions/Characteristics:**

Any land on which there is no building which is occupied or adapted for occupation.

Objective:

To ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including:

1. Construction and maintenance of public infrastructure; and
2. Development and provision of health & community services; and
3. Provision of general support services; and
4. Enhancement of the economic viability of the commercial and industrial sector through targeted programs and projects; and

Encouragement of development on land to reduce land banking and promote more housing within the municipality.

Types and Classes:

Rateable land having the relevant characteristics described in the definition/characteristics.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Derelict Land**Definitions/Characteristics:**

Land is “Derelict Land” where, at any point in the rating year, a notice to comply is issued to the Owner or Occupier of the land under the Local Law on the grounds that the land is unsightly, or derelict as defined in the Local Law, whereby;

1. The grounds in the notice to comply have not been addressed to an Authorised Officer’s satisfaction; and/or
2. More than one notice to comply is issued to the Owner or Occupier of the land on the grounds that the land is unsightly or derelict within a 12-month period.

For the purposes of this section:

“Land” includes all land within Council’s municipality, including land with or (where relevant) without structures or buildings on it, in any zone.

“Authorised Officer” means an officer appointed by Council as an Authorised Officer under S224 of the Local Government Act 1989.

Local Law means the Maroondah City Council Community Local Law 2023 as amended or replaced from time to time.

Objective:

To provide a strong incentive to ratepayers to proactively maintain the appearance, safety and condition of their properties and to improve municipal streetscapes, consistent with Council’s vision in Maroondah 2040 for “A safe community” and “An attractive, thriving and well-built community” and Key Direction 1.1 Work in partnership to address community safety and implement initiatives aimed at improving the actual and perceived safety of the community and Key Direction 6.5 to “Develop and implement an urban environment that enhances the desirable attributes of Maroondah to protect and value neighbourhood character, local history and cultural heritage”.

Types and Classes:

Rateable land having the relevant characteristics described in the definition/characteristics.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure described in the Budget adopted by Council. The level of differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the relevant Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Types of Buildings:

All buildings which are now constructed on the land or which are constructed prior to the expiry of the 2024/25 financial Year.

Application and Removal:

To be applied and removed through the supplementary valuation process (Section 4.3).

4.1.2 Statutory fees and fines

	Forecast	Budget	Change	
	Actual	2025/26		
	2024/25	2025/26	\$'000	\$'000
	\$'000	\$'000	\$'000	\$'000
Infringements and costs	1,899	2,009	110	5.8%
Court recoveries	340	340	0	0.0%
Town planning fees	1,413	1,506	93	6.6%
Land information certificates	127	130	3	2.4%
Other	11	11	0	0.0%
Permits	1,792	1,850	58	3.2%
Total statutory fees and fines	5,582	5,846	264	4.73%

Statutory fees and fines relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Health Act registrations and parking fines. Increases in statutory fees and fines are made in accordance with legislative requirements and are not set by Council.

4.1.3 User fees

	Forecast	Budget	Change	
	Actual	2025/26		
	2024/25	2025/26	\$'000	\$'000
	\$'000	\$'000	\$'000	\$'000
Active leisure centres	24,583	26,417	1,834	7.5%
Aged and health Services	819	747	(72)	(8.8%)
Asset Protection	320	366	46	14.4%
Building services	15	30	15	100.0%
Community facilities - recreation	895	933	38	4.2%
Community health	72	73	1	1.4%
Local laws	179	175	(4)	(2.2%)
Occupation road reserve	120	150	30	25.0%
Other fees and charges	1,439	1,740	301	20.9%
Parking	0	100	100	100.0%
Performing arts, functions & conferences	3,676	4,126	450	12.2%
Public notices	100	150	50	50.0%
Registration and other permits	2	9	7	350.0%
Youth and Children Services	461	448	(13)	(2.8%)
Total user fees	32,681	35,464	2,783	8.5%

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases maintain parity between user charges and the costs of service delivery. These include use of Maroondah Leisure facilities: Aquahub; Aquanation; Croydon Memorial Pool; The Rings; Maroondah Nets, Maroondah Edge; and the Ringwood and Croydon Golf courses, Council Multi-purpose centres including Karralyka Centre, Realm, Federation Estate and Wyreena. In addition, the provision of services such as meals on wheels and occasional care are included in user fees.

User fees are projected to increase by 8.5% or \$3.0 million over 2024/25 levels. The main areas contributing to the increase are Aquahub (\$1.36 million), Karralyka (\$0.42 million), Aquanation (\$0.39 million) and Federation Estate (\$0.10 million).

A detailed listing of fees and charges is included in Section 6.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

	Forecast	Budget	Change	
	Actual	2025/26		
	2024/25	\$'000	\$'000	\$'000
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	32,276	9,551	(22,725)	(70.4%)
State funded grants	4,022	5,814	1,792	44.55%
Total grants received	36,298	15,365	(20,933)	(57.7%)
(a) Operating Grants				
Recurrent - Commonwealth Government				
Aged and Disability Services	1,090	359	(731)	(67.1%)
Financial Assistance Grants	5,763	5,879	116	2.0%
Recurrent - State Government				
Community Safety	100	104	4	4.0%
Maternal Child Health	1,799	1,330	(469)	(26.1%)
Youth and Children Services	93	1	(92)	(98.9%)
Total recurrent grants	8,845	7,673	(1,172)	(13.3%)
Non-recurrent - Commonwealth Government				
Sport and recreation	31	0	(31)	(100.0%)
Non-recurrent - State Government				
Activity Centre Development	259	0	(259)	(100.0%)
Asset management	40	0	(40)	(100.0%)
Community Wellbeing	51	0	(51)	(100.0%)
Engineering and Building services	116	0	(116)	(100.0%)
Maternal Child Health	189	157	(32)	(16.9%)
Sport and Recreation	65	36	(29)	(44.6%)
Strategic Planning and Sustainability	99	0	(99)	(100.0%)
Youth and Children Services	661	265	(396)	(59.9%)
Total non-recurrent grants	1,511	458	(1,053)	(69.7%)
Total Operating Grants	10,356	8,131	(2,225)	(21.5%)
(b) Capital Grants				
Non-recurrent - Commonwealth Government				
Buildings	1,000	2,500	1,500	100.0%
Car parks	23,255	0	(23,255)	(100.0%)
Roads	1,137	813	(324)	(28.5%)
Non-recurrent - State Government				
Buildings	125	1,000	875	100.0%
Commercial centres	85	0	(85)	(100.0%)
Roads	200	1,021	821	100.0%
Footpaths and cycleways	100	1,900	1,800	100.0%
Recreational, leisure and community facilities	40	0	(40)	(100.0%)
Total non-recurrent grants	25,942	7,234	(18,708)	(72.1%)
Total Capital Grants	25,942	7,234	(18,708)	(72.1%)
Total Grants	36,298	15,365	(20,933)	(57.7%)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants has decreased by \$2.23 million or 21.5% compared to 2024/25 levels. The decrease mainly relates to Non Recurrent Grants received or carried forward in 2024/25.

Capital grants (non-recurrent) include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall, the level of capital grants has decreased by \$18.71 million or 72.1% compared to 2024/25, Specific funding in 2024/2025 is the Ringwood Activity Centre Car Park of \$23.3 million which was a carried forward project. Section 4.5 "Capital works program" includes an analysis of the grants and contributions expected to be received during the 2025/26 year.

4.1.5 Contributions

	Forecast Actual	Budget	Change	
	2024/25	2025/26	\$'000	%
	\$'000	\$'000	\$'000	%
Monetary	8,571	6,919	(1,652)	(19.3%)
Non-monetary	0	0	0	0.0%
Total contributions	8,571	6,919	(1,652)	(19.3%)

Contributions Monetary are projected to decrease by \$1.65 million or 19.3% compared to 2024/25 levels. This is primarily due to capital contributions received in 2024/25 for projects - \$1.77 million compared to \$0.22 million for 2025/26.

4.1.6 Other income

	Forecast Actual	Budget	Change	
	2024/25	2025/26	\$'000	%
	\$'000	\$'000	\$'000	%
Interest on investments	3,404	2,251	(1,153)	(33.9%)
Rent	1,015	1,362	347	34.19%
Other	653	631	(22)	(3.4%)
Total other income	5,072	4,244	(828)	(16.3%)

Other income is projected to decrease by \$0.83 million or 16.3% compared to 2024/25. Interest income is expected to decrease by 33.9% or \$1.16 million over 2024/25, reflecting an expected decrease in the cash rate and expenditure on a large capital project (Ringwood Activity Centre Car Park).

4.1.7 Employee costs

	Forecast Actual	Budget	Change	
	2024/25	2025/26	\$'000	%
	\$'000	\$'000	\$'000	%
Wages and salaries	53,198	53,303	105	0.2%
Workcover	1,087	1,123	36	3.3%
Superannuation	16,125	17,088	963	6.0%
Fringe benefits tax	486	492	6	1.2%
Total employee costs	70,896	72,006	1,110	1.6%

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, work cover and employer superannuation. Employee costs are forecast to increase by \$1.11 million or 1.6% compared to 2024/25 levels. This increase relates mainly to employee costs being aligned with the Enterprise Bargaining Agreement (EBA) outcomes

for 2025/26, projected movement of employees within employment bands and 0.5% increase in Superannuation Guarantee Contribution from the current rate of 11.50 % to 12.00% from 1 July 2025.

4.1.8 Materials and services

	Forecast	Budget	Change	
	Actual	2025/26		
	2024/25	2025/26	\$'000	\$'000
	\$'000	\$'000	\$'000	\$'000
Agency staff	429	272	(157)	(36.6%)
Apprentices	453	662	209	46.1%
Bank charges	326	370	44	13.5%
Cleaning	1,261	1,415	154	12.2%
Communication, postage & advertising	1,168	1,338	170	14.6%
Consultants	1,690	1,076	(614)	(36.3%)
Cost of goods sold	1,287	1,303	16	1.2%
Fire services levy	149	125	(24)	(16.1%)
Food costs - meals on wheels	859	859	0	0.0%
Fuels, oil, registrations & running costs - plant & fleet	1,528	1,447	(81)	(5.3%)
Grants to community	584	608	24	4.1%
Insurance	2,174	2,583	409	18.8%
Legal fees	634	763	129	20.3%
Library contribution	3,116	3,210	94	3.0%
Licence fees	1,596	1,847	251	15.7%
Maintenance	5,789	5,776	(13)	(0.2%)
Marketing and promotion	168	200	32	19.0%
Materials	2,080	2,206	126	6.1%
Memberships and subscriptions	489	488	(1)	(0.2%)
Printing and stationary	355	396	41	11.5%
Security	572	500	(72)	(12.6%)
Training	359	336	(23)	(6.4%)
Uniforms	118	169	51	43.2%
Utilities	3,812	3,952	140	3.7%
Other	5,823	7,378	1,555	26.7%
Contract payments - Election	709	0	(709)	(100.0%)
Contract payments - Operations	4,816	5,372	556	11.5%
Contract payments - Valuations	50	62	12	24.0%
Contract payments - Waste	17,253	18,860	1,607	9.3%
Contractors - other	6,585	6,662	77	1.2%
Total materials and services	66,232	70,235	4,003	6.0%

Materials and services are forecast to increase by \$4.00 million or 6.0% compared to 2024/25 levels. Materials and services include the purchases of consumables, payments to contractors for the provision of services, utility costs, annual contribution for the provision of library services to Your Library Ltd (this has increased 3.0% for the 2025/26 year), contributions to community groups, software maintenance, insurances, advertising, motor vehicle running costs, fuel and registrations and other miscellaneous expenditure items. Utility costs relating to water, gas and electricity are forecast to increase by \$0.14 million or 3.97% compared to 2024/25 levels resulting mainly from increased prices from suppliers. Contract payments are included as part of materials and services and are for the provision of services which have been tendered under section 108 of the *Local Government Act 2020* including external contracts for services such as waste collection, road maintenance and street tree pruning.

4.1.9 Depreciation

	Forecast Actual	Budget	Change	
	2024/25	2025/26		
	\$'000	\$'000	\$'000	\$'000
Property	6,103	6,427	324	5.3%
Plant & equipment	2,320	2,551	230	9.9%
Infrastructure	18,730	19,148	418	2.2%
Total depreciation	27,153	28,125	972	3.6%

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads, footpaths and drains. The increase of \$0.97 million or 3.6% for 2025/26 reflects the depreciation from the 2025/26 capital works program, the full year effect of depreciation on the 2024/25 capital works program, as well as the increased depreciation due to indexed replacement costs from Infrastructure revaluations.

4.1.10 Amortisation - Intangible assets

	Forecast Actual	Budget	Change	
	2024/25	2025/26		
	\$'000	\$'000	\$'000	\$'000
Software	332	425	93	28.0%
Total Amortisation - Intangible assets	332	425	93	28.0%

4.1.11 Depreciation - right of use assets

	Forecast Actual	Budget	Change	
	2024/25	2025/26		
	\$'000	\$'000	\$'000	\$'000
IT Equipment	747	771	24	3.2%
Land	5	5	0	0.0%
Photocopiers	50	52	2	4.0%
Trucks	600	619	19	3.2%
Other	234	241	7	3.0%
Total Depreciation - right of use assets	1,636	1,688	52	3.2%

4.1.12 Other expenses

	Forecast	Budget	Change	
	Actual	2025/26		
	2024/25	2025/26	\$'000	\$'000
	\$'000	\$'000	\$'000	\$'000
Auditor's remuneration - VAGO - audit of the financial statements, performance statement and grant acquittals	90	95	5	5.6%
Auditor's remuneration - Other	147	148	1	0.7%
Councillors' allowances	385	417	32	8.3%
Operating lease rentals	27	53	26	96.3%
Total other expenses	649	713	64	9.9%

4.2 Balance Sheet

This section analyses the movements in assets, liabilities, and equity between 2024/25 and 2025/26. It also considers a number of key performance indicators.

4.2.1 Assets

Cash and Cash Equivalents includes items such as short-term deposits of three months or less, cash held in the bank, and petty cash.

Other financial assets include the value of investments held in deposits with a maturity greater than three months at the time of initial investment.

Trade and other receivables are monies owed to Council by ratepayers and others. Minimal change is expected in the level of debtors in the budget.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Current assets are projected to increase by \$15.16m during the year mainly due to borrowings of \$10.0m in 2025/26.

Property, infrastructure, plant & equipment and intangible assets represents the largest component of Council's non-current assets composing the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The net increase of \$9.59 million is attributable to the net result of the capital works program \$46.03 million, new assets (\$6.60 million), depreciation of assets (\$28.12 million) and the net gain of property, plant and equipment (\$7.83 million).

4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as of 30 June. Current Liabilities are budgeted to remain consistent with 2024/25 levels.

Liabilities are projected to increase by \$7.15 million mainly due to the borrowings of \$10.0m in 2025/26.

Provisions include accrued long service leave, annual leave, annual leave loading and time in lieu to employees. These employee entitlements are only expected to increase marginally in line with EBA outcomes.

4.2.3 Borrowings

Interest-bearing liabilities are loans or borrowings of Council. Council borrowed \$24.2 million in 2014/15 and \$10.0 million in 2021/2022.

In 2014/15 Council constructed a new regional aquatic and leisure centre in Ringwood known as Aquanation. The facility was opened in August 2015, with borrowings to fund a portion of this project. The total cost was \$52.2 million and has been funded by Federal and State Government grants to a total of \$13.0 million. The remaining funding came from a combination of loan borrowings by Council (\$24.2 million), budgeted capital expenditure, public open space contributions and cash reserves.

Council market tendered for the provision of the loan in August 2014 and the loan was drawn down in November 2014 with repayment of principal and interest over 15 years and at a fixed rate for the term of the loan of 4.91% interest per annum.

In 2021/22 Council borrowed \$10 million with a fixed rate of 3.635% to partly fund capital projects that generate income from commercial activities. In 2025/26 Council propose to borrow \$10.0 million to partly fund capital projects that will generate income from commercial activities.

Borrowings are generally utilised for the provision of major community assets that will provide community benefit over several years.

The table below shows information on borrowings specifically required by the Regulations.

	Forecast	Budget	Projections		
	Actual				
	2024/25	2025/26	2026/27	2027/28	2028/29
	\$	\$	\$	\$	\$
Amount borrowed as at 30 June of the prior year	18,725	15,763	22,669	28,938	29,543
Amount proposed to be borrowed	-	10,000	10,000	5,000	-
Amount projected to be redeemed	(2,962)	(3,094)	(3,731)	(4,395)	(5,003)
Amount of borrowings as at 30 June	15,763	22,669	28,938	29,543	24,540

4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2024/25 \$	Budget 2025/26 \$
Right-of-use assets		
Office Equipment	139	177
Plant and equipment	5,713	7,439
Other	13	8
Total right-of-use assets	5,865	7,625
Lease liabilities		
Current lease Liabilities		
Land and Buildings		
Plant and equipment	1,111	1,696
Other		
Total current lease liabilities	1,111	1,696
Non-current lease liabilities		
Land and Buildings		
Plant and equipment	5,339	6,585
Other		
Total non-current lease liabilities	5,339	6,585
Total lease liabilities	6,450	8,281

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 4.91%.

4.3 Statement of Changes in Equity

4.3.1 Reserves

Council maintains general reserves to record funds set aside for future possible contingencies e.g. unfunded superannuation call, unplanned capital expenditure transferred to and from the accumulated surplus.

4.3.2 Equity

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves, which are funds that Council wishes to separately identify as being set aside to a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time.

4.4 Statement of Cash Flows

This section analyses the expected cashflows from the operating, investing, and financing activities of Council for the 2025/26 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

4.4.1 Net cash flows provided by/used in operating activities.

Operating activities refer to the cash generated or used in the normal service delivery functions of Council. The net increase in cash inflows from operating activities of \$10.96 million is mainly due to \$12.15 million decrease in material and services.

4.4.2 Net cash flows provided by/used in investing activities.

Investing activities refer to activities that are generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment, etc.

Net cash outflow of investing activities is expected to decrease by \$17.76 million mainly due to due to decreases Proceeds from sale of property, infrastructure, plant and equipment.

4.4.3 Net cash flows provided by/used in financing activities.

Financing activities refers to the cash generated or used in the financing of Council functions and include proceeds from and repayment of borrowings from financial institutions.

The 2025/26 budget includes new borrowings of \$10.00 million. Refer to section 4.2.3 'Borrowings' for further information on Council borrowings.

4.5 Capital works program

4.5.1 Summary

This section presents a listing of the capital works projects that will be undertaken for the 2025/26 year, classified by expenditure type and funding source.

	Forecast Actual	Budget	Change	
	2024/25	2025/26		%
	\$'000	\$'000	\$'000	
Property	46,183	22,276	(23,906)	(51.8%)
Plant and equipment	4,416	2,392	(2,024)	(45.8%)
Infrastructure	20,884	21,357	473	2.26%
Total	71,482	46,025	(25,457)	(35.6%)

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources		
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	22,276	1,000	16,629	4,647	-	3,500	190	18,586
Plant and equipment	2,392	171	2,113	108	-	-	-	2,392
Infrastructure	21,358	5,426	12,481	3,451	-	3,734	33	17,591
Total	46,025	6,597	31,223	8,206	-	7,234	223	38,569

These following sections present the four-year capital expenditure program for the period 2025/2026 to 2028/29. Council has already made prior budget commitments to a number of projects to ensure timely completion consistent with expectations.

The capital projects are grouped by class and include detail of both Council and Other contributions to individual projects. Further detail is also provided on asset renewal, new assets, asset upgrade and asset expansion projects.

4.5.2 Summary of Planned Capital Works Expenditure

Summary of Planned Capital Works Expenditure									
For the four years ended 30 June 2029									
2025/26	Asset Expenditure Types				Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	
Property									
Land	0	0	0	0	0	0	0	0	
Land improvements	0	0	0	0	0	0	0	0	
Total Land	0	0	0	0	0	0	0	0	
Buildings	22,276	1,000	16,629	4,647	22,276	3,500	190	18,586	
Total Buildings	22,276	1,000	16,629	4,647	22,276	3,500	190	18,586	
Total Property	22,276	1,000	16,629	4,647	22,276	3,500	190	18,586	
Plant and Equipment									
Plant, machinery, and equipment	1,257	0	1,257	0	1,257	0	0	1,257	
Fixtures, fittings, and furniture	809	74	693	43	809	0	0	809	
Computers and telecommunications	326	98	163	65	326	0	0	326	
Total Plant and Equipment	2,392	171	2,113	108	2,392	0	0	2,392	
Infrastructure									
Roads	5,752	817	4,443	492	5,752	1,834	0	3,918	
Footpaths and cycleways	4,487	3,402	875	210	4,487	1,900	0	2,587	
Drainage	3,130	0	2,534	596	3,130	0	0	3,130	
Recreational, leisure and community facilities	1,968	0	1,694	274	1,968	0	33	1,935	
Waste management	50	0	0	50	50	0	0	50	
Parks, open space, and streetscapes	2,486	1,037	965	484	2,486	0	0	2,486	
Off street car parks	440	0	220	220	440	0	0	440	
Other infrastructure	3,045	170	1,750	1,125	3,045	0	0	3,045	
Total Infrastructure	21,358	5,426	12,481	3,451	21,358	3,734	33	17,591	
Total Capital Works Expenditure	46,025	6,597	31,223	8,206	46,025	7,234	223	38,569	

Summary of Planned Capital Works

Expenditure

For the four years ended 30 June 2029

2026/27	Asset Expenditure Types				Funding Sources			
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000
Property								
Land	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0
Buildings	40,109	1,000	30,859	8,250	40,109	9,000	200	30,909
Total Buildings	40,109	1,000	30,859	8,250	40,109	9,000	200	30,909
Total Property	40,109	1,000	30,859	8,250	40,109	9,000	200	30,909
Plant and Equipment								
Plant, machinery, and equipment	1,104	0	1,104	0	1,104	0	0	1,104
Fixtures, fittings, and furniture	835	75	715	45	835	0	0	835
Computers and telecommunications	601	219	273	109	601	0	0	601
Total Plant and Equipment	2,540	294	2,092	154	2,540	0	0	2,540
Infrastructure								
Roads	5,054	0	4,736	318	5,054	966	0	4,088
Footpaths and cycleways	2,728	1,535	948	245	2,728	0	0	2,728
Drainage	3,170	0	2,568	602	3,170	0	0	3,170
Recreational, leisure and community facilities	2,004	0	1,744	260	2,004	0	34	1,970
Waste management	3,550	3,500	0	50	3,550	0	0	3,550
Parks, open space, and streetscapes	3,176	1,060	1,536	580	3,176	0	0	3,176
Off street car parks	470	0	235	235	470	0	0	470
Other infrastructure	14,045	170	10,550	3,325	14,045	7,500	0	6,545
Total Infrastructure	34,197	6,265	22,317	5,615	34,197	8,466	34	25,697
Total Capital Works Expenditure	76,846	7,559	55,268	14,019	76,846	17,466	234	59,146

Summary of Planned Capital Works

Expenditure

For the four years ended 30 June 2029

2027/28	Asset Expenditure Types				Funding Sources			
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000
Property								
Land	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0
Buildings	25,393	1,000	19,100	5,293	25,393	10,000	200	15,193
Total Buildings	25,393	1,000	19,100	5,293	25,393	10,000	200	15,193
Total Property	25,393	1,000	19,100	5,293	25,393	10,000	200	15,193
Plant and Equipment								
Plant, machinery, and equipment	3,350	0	3,350	0	3,350	0	0	3,350
Fixtures, fittings, and furniture	837	77	715	45	837	0	0	837
Computers and telecommunications	366	110	183	73	366	0	0	366
Total Plant and Equipment	4,553	187	4,248	118	4,553	0	0	4,553
Infrastructure								
Roads	5,204	0	4,876	328	5,204	1,016	0	4,188
Footpaths and cycleways	3,685	1,573	1,838	274	3,685	0	0	3,685
Drainage	3,200	0	2,596	604	3,200	0	0	3,200
Recreational, leisure and community facilities	2,065	0	1,798	267	2,065	0	35	2,030
Waste management	550	500	0	50	550	463	0	87
Parks, open space, and streetscapes	2,991	1,070	1,331	590	2,991	0	0	2,991
Off street car parks	530	0	265	265	530	0	0	530
Other infrastructure	1,245	170	275	800	1,245	0	0	1,245
Total Infrastructure	19,470	3,313	12,979	3,178	19,470	1,479	35	17,956
Total Capital Works Expenditure	49,416	4,500	36,328	8,589	49,416	11,479	235	37,702

Summary of Planned Capital Works

Expenditure

For the four years ended 30 June 2029

2028/29	Asset Expenditure Types				Funding Sources			
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000
Property								
Land	0	0	0	0	0	0	0	0
Land improvements	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0
Buildings	25,687	1,000	19,336	5,351	25,687	10,000	200	15,487
Total Buildings	25,687	1,000	19,336	5,351	25,687	10,000	200	15,487
Total Property	25,687	1,000	19,336	5,351	25,687	10,000	200	15,487
Plant and Equipment								
Plant, machinery, and equipment	2,231	0	2,231	0	1,557	0	0	1,557
Fixtures, fittings, and furniture	839	79	715	45	839	0	0	839
Computers and telecommunications	566	170	283	113	566	0	0	566
Total Plant and Equipment	3,636	249	3,229	158	2,962	0	0	2,962
Infrastructure								
Roads	5,204	0	4,876	328	5,204	1,016	0	4,188
Footpaths and cycleways	3,734	1,613	1,845	276	3,734	0	0	3,734
Drainage	4,500	0	3,776	724	4,500	0	0	4,500
Recreational, leisure and community facilities	2,066	0	1,799	267	2,066	0	36	2,030
Waste management	50	0	0	50	50	0	0	50
Parks, open space, and streetscapes	3,231	1,070	1,571	590	3,231	0	0	3,231
Off street car parks	530	0	265	265	530	0	0	530
Other infrastructure	1,245	170	275	800	1,245	0	0	1,245
Total Infrastructure	20,560	2,853	14,407	3,300	20,560	1,016	36	19,508
Total Capital Works Expenditure	49,883	4,101	36,972	8,809	49,209	11,016	236	37,957

4.5.3 Capital Works Program

CAPITAL EXPENDITURE PROGRAM 2025/26 TO 2028/29										
	Budget 2025/26							Budget 2026/27	Budget 2027/28	Budget 2028/29
	Total Expenditure	Council Cash	Grants	Others Contrib 'n	Asset Renewal	Upgrade	New Work	Total Expenditure	Total Expenditure	Total Expenditure
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
BUILDINGS										
BUILDINGS										
Capital Funding for Community Groups	380	190		190	190	190		400	400	400
Community Facilities - Access & Inclusion	240	240			192	48		250	270	270
Public Toilet Improvement Program	310	310			310			320	330	330
Community Facilities Major Plant Renewal	300	300			300			340	400	400
Community Facilities Replacement Program	0	0			0	0		0	1,200	0
Carbon Neutral-Energy Revolving Fund	500	500				500		550	550	550
Community Facilities Improvement Program	4,407	4,407			2,726	681	1,000	4,099	4,743	6,737
Croydon Community Wellbeing Precinct Cultural Hub	16,139	12,639	3,500		12,911	3,228		16,650		
Croydon Community Wellbeing Precinct Redevelopment - Multipurpose Pavilion and Bowling Greens								15,000		
Croydon Community Wellbeing Precinct Redevelopment - Play and Gathering Improvements	0	0			0	0		0		2,000
Rings and Golf Redevelopment (Subject to Funding)									15,000	15,000
TOTAL BUILDINGS	22,276	18,586	3,500	190	16,629	4,647	1,000	37,609	22,893	25,687
TOTAL BUILDINGS	22,276	18,586	3,500	190	16,629	4,647	1,000	37,609	22,893	25,687

CAPITAL EXPENDITURE PROGRAM 2025/26 TO 2028/29

	Budget 2025/26							Budget 2026/27	Budget 2027/28	Budget 2028/29
	Total Expenditure	Council Cash	Grants	Others Contrib 'n	Asset Renewal	Upgrade	New Work	Total Expenditure	Total Expenditure	Total Expenditure
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
ROADS AND DRAINAGE										
ROADS										
Roads to Recovery Funding of Local Road Improvements by the Federal Government	813		813		650	163		966	1,016	1,016
Local Road Reconstruction Program	550	550			550			600	620	620
Local Area Traffic Management	1,271	250	1,021		125	329	817	250	250	250
Local Area Traffic Management - Renewal	95	95			95			105	125	125
Traffic Lights and Pedestrian Crossings	90	90			90			100	100	100
Local Road Renewal Program	2,298	2,298			2,298			2,348	2,398	2,398
Kerb and Channel Replacement Works	635	635			635			685	695	695
TOTAL ROADS	5,752	3,918	1,834	0	4,443	492	817	5,054	5,204	5,204
FOOTPATHS AND CYCLEWAYS										
Shared (Bike) Path Improvement Program	430	430			287	143		530	610	610
Footpath Replacement Works	320	320			320			320	1,150	1,150
Footpath Construction Program	3,402	1,502	1,900				3,402	1,535	1,573	1,613
Accessibility Improvement Program	335	335			268	67		343	352	361
TOTAL FOOTPATHS AND CYCLEWAYS	4,487	2,587	1,900	0	875	210	3,402	2,728	3,685	3,734
CARPARKS										
Car Park Improvement Program	440	440			220	220		470	530	530
TOTAL CARPARKS	440	440	0	0	220	220	0	470	530	530

CAPITAL EXPENDITURE PROGRAM 2025/26 TO 2028/29

	Budget 2025/26							Budget 2026/27	Budget 2027/28	Budget 2028/29
	Total Expenditure \$000	Council Cash \$000	Grants \$000	Others Contrib 'n \$000	Asset Renewal \$000	Upgrade \$000	New Work \$000	Total Expenditure \$000	Total Expenditure \$000	Total Expenditure \$000
ROADS AND DRAINAGE Continuation...										
DRAINAGE										
Ringwood Metropolitan Activities Centre -Drainage Infrastructure	0	0			0			0	0	700
Waterway Improvement Program	150	150			150			160	180	180
Stormwater drainage renewal program	2,980	2,980			2,384	596		3,010	3,020	3,620
TOTAL DRAINAGE	3,130	3,130	0	0	2,534	596	0	3,170	3,200	4,500
WASTE MANAGEMENT										
Waste Vehicles Turning Points	50	50				50		50	50	50
Glass Bin and Recycling Bin Upgrade								3,500	500	
TOTAL WASTE MANAGEMENT	50	50	0	0	0	50	0	3,550	550	50
OTHER										
Commercial Centres Improvement Program	100	100			50	50		100	250	250
Christmas Decorations	50	50					50	50	50	50
Ringwood Metropolitan Activity Centre	600	600				600		600	600	600
Bus Shelters	40	40					40	40	40	40
Carbon Neutral - Greenpower	75	75				75		75	75	75
Sustainable Maroondah Fund	80	80					80	80	80	80
Street Appurtenance	100	100			100			100	150	150
Croydon Main Street Revitalisation	2,000	2,000			1,600	400		13,000		
TOTAL OTHER	3,045	3,045	0	0	1,750	1,125	170	14,045	1,245	1,245
TOTAL ROADS AND DRAINAGE	16,904	13,170	3,734	0	9,822	2,693	4,389	29,017	14,414	15,263

CAPITAL EXPENDITURE PROGRAM 2025/2026 TO 2028/2029

	Budget 2025/2026							Budget 2026/2027	Budget 2027/2028	Budget 2028/2029
	Total Expenditure	Council Cash	Grants	Others Contrib 'n	Asset Renewal	Upgrade	New Work	Total Expenditure	Total Expenditure	Total Expenditure
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
RECREATIONAL IMPROVEMENTS										
RECREATIONAL, LEISURE AND COMMUNITY FACILITIES										
Sportsfield Improvement Program	900	900			900			930	950	950
Sportsfield Lighting Improvement Program	180	180			144	36		180	200	200
Sportsfield Irrigation Improvement Program	100	100			100			100	100	100
Golf Course Improvement Program	450	450			212	238		450	450	450
Sport and Recreation Infrastructure Improvement Program	220	220			220			220	230	230
Sports Oval Fence Replacement (ongoing)	85	85			85			90	100	100
Bedford Park Advisory Group Project	33			33	33			34	35	36
TOTAL RECREATIONAL, LEISURE AND COMMUNITY FACILITIES	1,968	1,935	0	33	1,694	274	0	2,004	2,065	2,066

CAPITAL EXPENDITURE PROGRAM 2025/2026 TO 2028/2029

	Budget 2025/2026							Budget 2026/2027	Budget 2027/28	Budget 2028/29
	Total Expenditure	Council Cash	Grants	Others Contrib 'n	Asset Renewal	Upgrade	New Work	Total Expenditure	Total Expenditure	Total Expenditure
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
RECREATIONAL IMPROVEMENTS Continuation...										
PARKS AND OPEN SPACE										
Open Space Playground Improvement Program	1,014	1,014			840	169	5	1,339	1,364	1,364
Open Space Lighting Improvement Program	60	60			20		40	70	75	75
Open Space Pathway Improvement Program	80	80			25	40	15	80	85	85
Open Space Improvement Program	335	335			70	265	0	450	460	460
Open Space Footbridge and Boardwalk Improvement Program	0	0			0			230	0	240
Committees of Management Open Space Improvements	20	20			10	10		20	20	20
Tree Improvement Program	917	917					917	917	917	917
Bushland Improvement Program	60	60					60	70	70	70
TOTAL PARKS AND OPEN SPACE	2,486	2,486	0	0	965	484	1,037	3,176	2,991	3,231
TOTAL RECREATIONAL IMPROVEMENTS	4,454	4,421	0	33	2,659	758	1,037	5,180	5,056	5,297

CAPITAL EXPENDITURE PROGRAM 2025/2026 TO 2028/2029

	Budget 2025/2026							Budget 2026/2027	Budget 2027/2028	Budget 2028/2029
	Total Expenditure \$000	Council Cash \$000	Grants \$000	Others Contrib 'n \$000	Asset Renewal \$000	Upgrade \$000	New Work \$000	Total Expenditure \$000	Total Expenditure \$000	Total Expenditure \$000
PLANT AND EQUIPMENT										
FIXTURES, FITTINGS AND FURNITURE										
Karralyka and Federation Estate - Renew Equipment	85	85			43	43		90	90	90
REALM Furniture and Equipment	50	50			50	0		70	70	70
Leisure Facilities - Equipment Replacement	600	600			600			600	600	600
Art in Public Places	74	74					74	75	77	79
TOTAL FIXTURES, FITTINGS AND FURNITURE	809	809	0	0	693	43	74	835	837	839
PLANT, MACHINERY AND EQUIPMENT										
Plant and Fleet Replacement Program	1,257	1,257			1,257			1,104	3,350	2,231
TOTAL PLANT, MACHINERY AND EQUIPMENT	1,257	1,257	0	0	1,257	0	0	1,104	3,350	2,231
COMPUTERS AND TELECOMMUNICATIONS										
Information Technology Improvement Program	326	326			163	65	98	546	366	566
Digital Initiatives								55		
TOTAL COMPUTERS AND TELECOMMUNICATIONS	326	326	0	0	163	65	98	601	366	566
TOTAL PLANT AND EQUIPMENT	2,392	2,392	0	0	2,113	108	171	2,540	4,553	3,636
TOTAL CAPITAL EXPENDITURE	46,025	38,569	7,234	223	31,223	8,206	6,597	74,346	46,916	49,883

5. Financial performance indicators

5a. Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives. The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

Targeted performance indicators - Service

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	+/-
Governance									
Consultation and engagement (Council decisions made and implemented with community input)	Satisfaction with community consultation and engagement Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	1	59.00	57.00	57.00	57.00	57.00	57.00	o
Roads									
Condition (sealed local roads are maintained at the adopted condition standard)	Sealed local roads below the intervention level Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	2	98.11%	98.00%	98.00%	98.00%	98.00%	98.00%	o
Statutory planning									
Service standard (planning application processing and decisions are in accordance with legislative requirements)	Planning applications decided within the relevant required time Number of planning application decisions made within the relevant required time / Number of planning application decisions made	3	75.67%	78.00%	80.00%	80.00%	80.00%	80.00%	o
Waste management									
Waste diversion (amount of waste diverted from landfill is maximised)	Kerbside collection waste diverted from landfill Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	4	59.30%	59.50%	59.80%	60.10%	60.40%	60.70%	+

Targeted performance indicators - Financial

Indicator	Measure	Notes	Actual	Forecast	Target	Target Projections			Trend
			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	+/-
Liquidity									
Working Capital (sufficient working capital is available to pay bills as and when they fall due)	Current assets compared to current liabilities Current assets / current liabilities	5	139.5%	140.1%	183.2%	141.2%	150.6%	139.4%	o
Obligations									
Asset renewal (assets are renewed as planned)	Asset renewal compared to depreciation Asset renewal and upgrade expense / Asset depreciation	6	95.4%	112.5%	140.2%	234.1%	146.3%	144.8%	+
Stability									
Rates concentration (revenue is generated from a range of sources)	Rates compared to adjusted underlying revenue Rate revenue / adjusted underlying revenue	7	65.7%	64.8%	63.0%	66.3%	65.5%	65.2%	o
Efficiency									
Expenditure level (resources are used efficiently in the delivery of services)	Expenses per property assessment Total expenses / no. of property assessments	8	\$2,991	\$3,524	\$3,634	\$3,710	\$3,792	\$3,866	+

5b. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual	Forecast	Budget	Financial Plan Projections			Trend
			2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	+o/-
Operating position									
Adjusted underlying result (an adjusted underlying surplus is generated in the ordinary course of business)	Adjusted underlying surplus (or deficit) Adjusted underlying surplus (deficit) / Adjusted underlying revenue	9	3.5%	2.4%	5.5%	4.9%	4.3%	4.4%	o
Liquidity									
Unrestricted cash (sufficient cash that is free of restrictions is available to pay bills as and when they fall due)	Unrestricted cash compared to current liabilities Unrestricted cash / current liabilities	10	41.1%	12.1%	49.4%	23.8%	22.5%	13.0%	-
Obligations									
Loans and borrowings (level of interest-bearing loans and borrowings is appropriate to the size and nature of Council's activities)	Loans and borrowings compared to rates Interest bearing loans and borrowings / rate revenue	11	17.3%	14.1%	19.5%	23.3%	23.6%	19.1%	o
Loans and borrowings (level of interest-bearing loans and borrowings is appropriate to the size and nature of Council's activities)	Loans and borrowings repayments compared to rates Interest and principal repayments on interest bearing loans and borrowings / rate revenue		3.5%	3.4%	3.2%	3.7%	4.4%	4.8%	-
Indebtedness (level of long-term liabilities is appropriate to the size and nature of a Council's activities)	Non-current liabilities compared to own-source revenue non-current liabilities / own source revenue		15.6%	12.6%	16.3%	18.4%	17.6%	14.3%	-
Stability									
Rates effort (rating level is set based on the community's capacity to pay)	Rates compared to property values Rate revenue / CIV of rateable properties in the municipal district	12	0.2%	0.2%	0.2%	0.3%	0.3%	0.3%	o
Efficiency									
Revenue level (resources are used efficiently in the delivery of services)	Residential rate revenue / no. of residential property assessments	13	\$1,655	\$1,573	\$1,620	\$1,653	\$1,677	\$1,697	+

Key to Forecast Trend:
+ Forecasts improvement in Council's financial performance/financial position indicator
o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

- 1 **Satisfaction with community consultation and engagement** – This target maintaining the current result as capacity building for consultation and engagement continues across Council. Council will continue to improve community consultation and engagement opportunities for residents for key policies, programs, and services.
- 2 **Sealed local roads below the intervention level** – This target anticipates maintaining a continued high standard for sealed local roads (Council maintained), showing steady levels Council will continue to achieve a high standard of sealed local roads maintained to condition standard.
- 3 **Planning applications decided within the relevant required time** – The target considers current trends for planning applications which is influenced by the economy. Statutory Planning will continue to ensure planning applications are decided within required timeframes.
- 4 **Kerbside collection waste diverted from landfill** – Council will continue to divert waste from landfill, while considering major influences including environmental and economic factors, and the success of recycling schemes. It is anticipated the amount of waste diverted from landfill will increase in future years.
- 5 **Working capital** – The proportion of current liabilities represented by current assets. Working capital is forecast to increase from 2024/25 to 2025/26. The trend in later years is to remain steady at an acceptable level.
- 6 **Asset renewal** - This percentage indicates the extent of Council's renewal and upgrade against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates that Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed/updated and that future capital expenditure will be required to maintain assets.
- 7 **Rates concentration** - This indicator reflects the extent of the reliance on rate revenues to fund all of Council's on-going services. The trend indicates that Council is more reliant on rate revenue compared to all other revenue sources.
- 8 **Expenditure level** - This target measures what is being spent on a per property basis across the municipality. This is expected to increase slightly across the next three years.

- 9 **Adjusted underlying result** – This is an indicator of the Council’s ability to sustainably self-fund its operating result, to enable Council to continue providing its core services and meet its objectives. It is calculated by taking Council’s total comprehensive result less income generated from capital grants and capital contributions. The adjusted underlying result over the next four years reflects Council’s investment in transformation initiatives that support the delivery of actions in the Council Plan.
- 10 **Unrestricted cash** – Reflects the cash and cash equivalents plus financial assets, less Restricted assets. This measure is expected to drop in the short term with the repayment of federal grants received for car park construction.
- 11 **Debt compared to rates** – Loans and borrowings means interest bearing loans and borrowings compared to rates and charges revenue. The balance of interest-bearing loans and borrowings is shown as a percentage of rates revenue. Loans and borrowings also refers to interest and principal repayments compared to rate revenue. The ratio describes Council’s cash flow debt repayment capacity through the inclusion of interest and principal repayments on interest bearing loans and borrowings as a percentage of rate revenue.
- 12 **Rates effort** – Rates effort is intended to examine the community’s capacity to pay, presents rate revenue as a percentage of the capital improvement value (CIV) of rateable properties in the municipality.
- 13 **Revenue level** – Average rate per property assessment. General rates increase in accordance with the predicted rate cap.

6. Schedule of Fees and Charges

This represents the fees and charges of a statutory/non-statutory nature which will be charged in respect to various goods and services during the FY 2025/26

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

FEES AND CHARGES 2025/26					
Account Description	Fee Type N=Non- Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
Business & Precincts					
Business & Development Business Week					
Business Week events	N	Yes	44.00	46.11	4.6
Business & Development Co-Working Memberships					
Casual per attendance	N	Yes	25.00	25.00	0.0
Visitor Day Pass	N	Yes	35.00	35.00	0.0
Casual per year	N	Yes	90.00	90.00	0.0
Premium Affiliate	N	Yes	270.00	270.00	0.0
Premium per month	N	Yes	430.00	430.00	0.0
Business & Development Maroondah Business Awards					
Fee	S	No	118.25	127.12	7.0
Sponsorship	N	Yes	Varies according to type of sponsorship	Varies according to type of sponsorship	
Brushy Creek Hall					
Brushy Creek Hall casual hour rate - Jul to Dec	N	Yes	29.96	32.21	7.0
Brushy Creek Hall casual hour rate - Jan to Jun	N	Yes	29.96	32.21	7.0
Brushy Creek Hall Not for Profit regular hour rate - Jul to Dec	N	Yes	23.54	25.31	7.0
Brushy Creek Hall Not for Profit regular hour rate - Jan to Jun	N	Yes	23.54	25.31	7.0
Brushy Creek Hall Not for Profit Night Hire - Jul to Dec	N	Yes	447.26	480.80	7.0
Brushy Creek Hall Not for Profit Night Hire - Jan to Jun	N	Yes	447.26	480.80	7.0
Brushy Creek Hall Community casual hour rate - Jul to Dec	N	Yes	33.17	35.66	7.0
Brushy Creek Hall Community casual hour rate - Jan to Jun	N	Yes	33.17	35.66	7.0
Brushy Creek Hall Community regular hour rate - Jul to Dec	N	Yes	26.75	28.76	7.0
Brushy Creek Hall Community regular hour rate - Jan to Jun	N	Yes	26.75	28.76	7.0
Brushy Creek Hall Community Night Hire - Jul to Dec	N	Yes	486.85	523.36	7.0
Brushy Creek Hall Community Night Hire - Jan to Jun	N	Yes	486.85	523.36	7.0
Brushy Creek Hall Corporate casual hour rate - Jul - Dec	N	Yes	39.59	42.56	7.0
Brushy Creek Hall Corporate casual hour rate - Jan to Jun	N	Yes	39.59	42.56	7.0
Brushy Creek Hall Corporate regular hour rate - Jul to Dec	N	Yes	33.17	35.66	7.0
Brushy Creek Hall Corporate regular hour rate - Jan - Jun	N	Yes	33.17	35.66	7.0
Brushy Creek Hall Corporate Night Hire - Jul to Dec	N	Yes	525.37	564.77	7.0
Brushy Creek Hall Corporate Night Hire - Jan to Jun	N	Yes	525.37	564.77	7.0
Casual Cleaner 3 hours	N	Yes	128.40	138.03	7.0
Croydon Swim Club					
Croydon Swimming Club Not for Profit casual hour rate - Jul to Dec	N	Yes	29.96	32.21	7.0
Croydon Swimming Club Not for Profit casual hour rate - Jan to Jun	N	Yes	29.96	32.21	7.0
Croydon Swimming Club Not for Profit regular hour rate - Jul to Dec	N	Yes	23.54	25.31	7.0
Croydon Swimming Club Not for Profit regular hour rate - Jan to Jun	N	Yes	23.54	25.31	7.0
Croydon Swimming Club Hall Not for Profit Night Hire - Jul to Dec	N	Yes	246.10	264.56	7.0
Croydon Swimming Club Hall Not for Profit Night Hire - Jan to Jun	N	Yes	246.10	264.56	7.0
Croydon Swimming Club Community casual hour rate - Jul to Dec	N	Yes	33.17	35.66	7.0
Croydon Swimming Club Community casual hour rate - Jan to Jun	N	Yes	33.17	35.66	7.0
Croydon Swimming Club Community regular hour rate - Jul to Dec	N	Yes	26.75	28.76	7.0
Croydon Swimming Club Community regular hour rate - Jan to Jun	N	Yes	26.75	28.76	7.0
Croydon Swimming Club Hall Community Night Hire - Jul to Dec	N	Yes	327.42	351.98	7.0
Croydon Swimming Club Hall Community Night Hire - Jan to Jun	N	Yes	327.42	351.98	7.0
Croydon Swimming Club Corporate casual hour rate - Jul to Dec	N	Yes	39.59	42.56	7.0
Croydon Swimming Club Corporate casual hour rate - Jan to Jun	N	Yes	39.59	42.56	7.0
Croydon Swimming Club Corporate regular hour rate - Jul to Dec	N	Yes	33.17	35.66	7.0
Croydon Swimming Club Corporate regular hour rate - Jan to Jun	N	Yes	33.17	35.66	7.0
Croydon Swimming Club Hall Corporate Night Hire - Jul to Dec	N	Yes	355.24	381.88	7.0
Croydon Swimming Club Hall Corporate Night Hire - Jan to Jun	N	Yes	355.24	381.88	7.0
Casual Cleaner 3 hours	N	Yes	128.40	138.03	7.0
Belmont Pavilion					
Belmont Park Hall Not for Profit casual hour rate - Jul to Dec	N	Yes	29.96	32.21	7.0
Belmont Park Hall Not for Profit casual hour rate - Jan to Jun	N	Yes	29.96	32.21	7.0
Belmont Park Hall Not for Profit regular hour rate - Jul to Dec	N	Yes	23.54	25.31	7.0
Belmont Park Hall Not for Profit regular hour rate - Jan to Jun	N	Yes	23.54	25.31	7.0

FEES AND CHARGES 2025/26

Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
Belmont Park Hall Not for Profit Night Hire - Jul to Dec	N	Yes	289.97	311.72	7.0
Belmont Park Hall Not for Profit Night Hire - Jan to Jun	N	Yes	289.97	311.72	7.0
Belmont Park Hall Community casual hour rate - Jul to Dec	N	Yes	33.17	35.66	7.0
Belmont Park Hall Community casual hour rate - Jan to Jun	N	Yes	33.17	35.66	7.0
Belmont Park Hall Community regular hour rate - Jul to Dec	N	Yes	26.75	28.76	7.0
Belmont Park Hall Community regular hour rate - Jan to Jun	N	Yes	26.75	28.76	7.0
Belmont Park Hall Community Night Hire - Jul to Dec	N	Yes	388.41	417.54	7.0
Belmont Park Hall Community Night Hire - Jan to Jun	N	Yes	388.41	417.54	7.0
Belmont Park Hall Corporate casual hour rate - Jul to Dec	N	Yes	39.59	42.56	7.0
Belmont Park Hall Corporate casual hour rate - Jan to Jun	N	Yes	39.59	42.56	7.0
Belmont Park Hall Corporate regular hour rate - Jul to Dec	N	Yes	33.17	35.66	7.0
Belmont Park Hall Corporate regular hour rate - Jan to Jun	N	Yes	33.17	35.66	7.0
Belmont Park Hall Corporate Night Hire - Jul to Dec	N	Yes	447.26	480.80	7.0
Belmont Park Hall Corporate Night Hire - Jan to Jun	N	Yes	447.26	480.80	7.0
Casual Cleaner 3 hours	N	Yes	128.40	138.03	7.0
Keystone Hall					
Keystone Hall Not for Profit casual hour rate - Jul to Dec	N	Yes	29.96	32.21	7.0
Keystone Hall Not for Profit casual hour rate - Jan to Jun	N	Yes	29.96	32.21	7.0
Keystone Hall Not for Profit regular hour rate - Jul to Dec	N	Yes	23.54	25.31	7.0
Keystone Hall Not for Profit regular hour rate - Jan to Jun	N	Yes	23.54	25.31	7.0
Keystone Hall Not for Profit Night Hire - Jul to Dec	N	Yes	357.38	384.18	7.0
Keystone Hall Not for Profit Night Hire - Jan to Jun	N	Yes	357.38	384.18	7.0
Keystone Hall Community casual hour rate - Jul to Dec	N	Yes	33.17	35.66	7.0
Keystone Hall Community casual hour rate - Jan to Jun	N	Yes	33.17	35.66	7.0
Keystone Hall Community regular hour rate - Jul to Dec	N	Yes	26.75	28.76	7.0
Keystone Hall Community regular hour rate - Jan to Jun	N	Yes	26.75	28.76	7.0
Keystone Hall Community Night Hire - Jul to Dec	N	Yes	388.41	417.54	7.0
Keystone Hall Community Night Hire - Jan to Jun	N	Yes	388.41	417.54	7.0
Keystone Hall Corporate casual hour rate - Jul to Dec	N	Yes	39.59	42.56	7.0
Keystone Hall Corporate casual hour rate - Jan to Jun	N	Yes	39.59	42.56	7.0
Keystone Hall Corporate regular hour rate - Jul to Dec	N	Yes	33.17	35.66	7.0
Keystone Hall Corporate regular hour rate - Jan to Jun	N	Yes	33.17	35.66	7.0
Keystone Hall Corporate Night Hire - Jul to Dec	N	Yes	386.27	415.24	7.0
Keystone Hall Corporate Night Hire - Jan to Jun	N	Yes	386.27	415.24	7.0
Casual Cleaner 3 hours	N	Yes	128.40	138.03	7.0
Bill Wilkins Lodge					
Bill Wilkins Lodge Not for Profit casual hour rate - Jul to Dec	N	Yes	29.96	32.21	7.0
Bill Wilkins Lodge Not for Profit casual hour rate - Jan to Jun	N	Yes	29.96	32.21	7.0
Bill Wilkins Lodge Not for Profit regular hour rate - Jul to Dec	N	Yes	23.54	25.31	7.0
Bill Wilkins Lodge Not for Profit regular hour rate - Jan to Jun	N	Yes	23.54	25.31	7.0
Bill Wilkins Lodge Not for Profit Night Hire - Jul to Dec	N	Yes	447.26	480.80	7.0
Bill Wilkins Lodge Not for Profit Night Hire - Jan to Jun	N	Yes	447.26	480.80	7.0
Bill Wilkins Lodge Community casual hour rate - Jul to Dec	N	Yes	33.17	35.66	7.0
Bill Wilkins Lodge Community casual hour rate - Jan to Jun	N	Yes	33.17	35.66	7.0
Bill Wilkins Lodge Community regular hour rate - Jul to Dec	N	Yes	26.75	28.76	7.0
Bill Wilkins Lodge Community regular hour rate - Jan to Jun	N	Yes	26.75	28.76	7.0
Bill Wilkins Lodge Community Night Hire - Jul to Dec	N	Yes	486.85	523.36	7.0
Bill Wilkins Lodge Community Night Hire - Jan to Jun	N	Yes	486.85	523.36	7.0
Bill Wilkins Lodge Corporate casual hour rate - Jul to Dec	N	Yes	39.59	42.56	7.0
Bill Wilkins Lodge Corporate casual hour rate - Jan to Jun	N	Yes	39.59	42.56	7.0
Bill Wilkins Lodge Corporate regular hour rate - Jul to Dec	N	Yes	33.17	35.66	7.0
Bill Wilkins Lodge Corporate regular hour rate - Jan to Jun	N	Yes	33.17	35.66	7.0
Bill Wilkins Lodge Corporate Night Hire - Jul to Dec	N	Yes	525.37	564.77	7.0
Bill Wilkins Lodge Corporate Night Hire - Jan to Jun	N	Yes	525.37	564.77	7.0
Cheong Park Hall					
Cheong Park Hall Hire	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Wyreena administration					
Catamore Hall Hire per hour - weekdays & weekends	N	Yes	37.00	38.80	4.6
Catamore Hall Hire - Weekend function hire	N	Yes	315.00	330.00	4.5
Studio Hire per hour - weekdays & weekends	N	Yes	28.00	32.80	14.6
Wyreena Music Cafe and Events					
Wyreena Open Day Music Café	N	Yes	43.00	45.00	4.4
Wyreena Course Fees Term 1					
Adults	N	Yes	Varies according to course	Varies according to course	
Children	N	Yes	Varies according to course	Varies according to course	
Wyreena Course Fees Term 2					

FEES AND CHARGES 2025/26

Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
Adults	N	Yes	Varies according to course	Varies according to course	
Children	N	Yes	Varies according to course	Varies according to course	
Wyreena Course Fees Term 3					
Adults	N	Yes	Varies according to course	Varies according to course	
Children	N	Yes	Varies according to course	Varies according to course	
Wyreena Course Fees Term 4					
Adults	N	Yes	Varies according to course	Varies according to course	
Children	N	Yes	Varies according to course	Varies according to course	
Wyreena School Holiday					
Wyreena School Holidays Fees Course Fees	N	Yes	Varies according to course	Varies according to course	
Federation Estate Gallery					
Equipment Hire	N	Yes	Varies according to type	Varies according to type	
Facility Hire Room 1	N	Yes	79.55	85.52	7.0
Facility Hire Room 2	N	Yes	76.33	82.05	7.0
Facility Hire Room 1&2	N	Yes	149.43	160.63	7.0
Facility Hire Room 3	N	Yes	74.18	79.74	7.0
Facility Hire Room 4	N	Yes	72.03	77.43	7.0
Facility Hire Room 5	N	Yes	65.58	70.49	7.0
Facility Hire Federation Room	N	Yes	73.10	78.58	7.0
Federation Estate Cultural Centre					
Federation Estate Hire of Studio 1	N	Yes	Leased space	Leased space	
Federation Estate Hire of Studio 3	N	Yes	Leased space	Leased space	
Federation Estate Hire of Studio 4	N	Yes	60.20	64.72	7.0
Federation Estate Per month	N	Yes	Varies according to quote	Varies according to quote	
Karralyka Theatre Hire					
Commercial Performance Monday-Friday (per hour)	N	Yes	399.90	420.00	4.8
Commercial Rehearsal Monday-Friday (per hour)	N	Yes	375.00	394.00	4.8
Commercial Performance Saturday (per hour)	N	Yes	415.00	436.00	4.8
Commercial Rehearsal Saturday (per hour)	N	Yes	390.00	410.00	4.9
Commercial Performance Sundays and Public Holidays (per hour)	N	Yes	425.00	447.00	4.9
Commercial Rehearsal Sundays and Public Holidays (per hour)	N	Yes	405.00	426.00	4.9
Community/Not for Profit Performance Monday-Friday (per hour)	N	Yes	315.00	331.00	4.8
Community/Not for Profit Rehearsal Monday-Friday (per hour)	N	Yes	300.00	315.00	4.8
Community/Not for Profit Performance Saturday (per hour)	N	Yes	335.00	352.00	4.8
Community/Not for Profit Rehearsal Saturday (per hour)	N	Yes	310.00	326.00	4.9
Community/Not for Profit Performance Sundays and Public Holidays (per hour)	N	Yes	340.00	357.00	4.8
Community/Not for Profit Rehearsal Sundays and Public Holidays (per hour)	N	Yes	325.00	341.00	4.7
Karralyka Theatre Tickets					
Theatre Tickets	N	Yes	Varies according to Program costs	Varies according to Program costs	
Karralyka Theatre Equipment					
Theatre Equipment	N	Yes	Varies according to quote	Varies according to quote	
Karralyka Theatre Labour					
Theatre labour	N	Yes	Varies according to quote	Varies according to quote	
Karralyka Functions-Other					
Commercial Room Hire - Full Day (8 hours) - Banquet Room (all 3 rooms)	N	Yes	3,190.00	3,350.00	4.8
Commercial Room Hire - Full Day (8 hours) - Maroondah Room	N	Yes	1,650.00	1,730.00	4.6
Commercial Room Hire - Full Day (8 hours) - Maroondah & Mullum Rooms	N	Yes	2,200.00	2,310.00	4.8
Commercial Room Hire - Full Day (8 hours) - Mt. Dandenong Room	N	Yes	1,210.00	1,270.00	4.7
Commercial Room Hire - Full Day (8 hours) - Mullum Room	N	Yes	1,210.00	1,270.00	4.7
Commercial Room Hire - Full Day (8 hours) - Mt Dandenong & Mullum Rooms	N	Yes	1,650.00	1,730.00	4.6
Commercial Room Hire - Half Day (5 hours) - Banquet Room (all 3 rooms)	N	Yes	2,310.00	2,430.00	4.9
Commercial Room Hire - Half Day (5 hours) - Maroondah Room	N	Yes	1,430.00	1,500.00	4.7
Commercial Room Hire - Half Day (5 hours) - Maroondah & Mullum Rooms	N	Yes	1,760.00	1,850.00	4.9

FEES AND CHARGES 2025/26

Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
Commercial Room Hire - Half Day (5 hours) - Mt. Dandenong Room	N	Yes	990.00	1,040.00	4.8
Commercial Room Hire - Half Day (5 hours) - Mullum Room	N	Yes	990.00	1,040.00	4.8
Room Hire - Half Day (5 hours) - Mt Dandenong & Mullum Rooms	N	Yes	1,430.00	1,500.00	4.7
Funerals (4 hours) Includes room hire, water station, 1 x technician & AV equipment	N	Yes	2,687.50	2,820.00	4.7
Community/NFP Room Hire - Full Day (8 hours) - Banquet Room (all 3 rooms)	N	Yes	3,010.00	3,160.00	4.7
Community/NFP Room Hire - Full Day (8 hours) - Maroondah Room	N	Yes	1,505.00	1,580.00	4.7
Community/NFP Room Hire - Full Day (8 hours) - Maroondah & Mullum Rooms	N	Yes	2,150.00	2,255.00	4.7
Community/NFP Room Hire - Full Day (8 hours) - Mt. Dandenong Room	N	Yes	1,075.00	1,130.00	4.9
Community/NFP Room Hire - Full Day (8 hours) - Mullum Room	N	Yes	1,075.00	1,130.00	4.9
Community/NFP Room Hire - Full Day (8 hours) - Mt Dandenong & Mullum Rooms	N	Yes	1,505.00	1,580.00	4.7
Community/NFP Room Hire - Half Day (5 hours) - Banquet Room (all 3 rooms)	N	Yes	1,075.00	1,130.00	4.9
Community/NFP Room Hire - Half Day (5 hours) - Maroondah Room	N	Yes	1,075.00	1,130.00	4.9
Community/NFP Room Hire - Half Day (5 hours) - Maroondah & Mullum Rooms	N	Yes	2,150.00	2,260.00	4.9
Community/NFP Room Hire - Half Day (5 hours) - Mt. Dandenong Room	N	Yes	1,614.50	1,695.00	4.7
Community/NFP Room Hire - Half Day (5 hours) - Mullum Room	N	Yes	1,614.50	1,695.00	4.7
Community/NFP Room Hire - Half Day (5 hours) - Mt Dandenong & Mullum Rooms	N	Yes	1,290.00	1,355.00	4.8
Engineering & Building Services					
Road Opening Permit					
Drainage Connection Permit / Service Connection Permit	N	No	298.00	312.00	4.5
Retrospective Drainage Connection Permit / Retrospective Service Connection Permit	N	No	447.00	468.00	4.5
Flood/Overland Flow Information					
Build on flood prone land	S	No	320.25	320.25	0.0
Legal Point of Discharge					
Issue of Legal Point of Discharge, Fees in accordance with Statutory Building Regs	S	No	231.40	231.40	0.0
Vehicle Crossing Permit					
Vehicle Crossing Permit / Temporary Vehicle Crossing Permit	N	No	298.00	312.00	4.5
Retrospective Vehicle Crossing Permit / Retrospective Temporary Vehicle Crossing Permit	N	No	447.00	468.00	4.5
Vehicle Crossing Consent Application fee - Reconstruction	N	No	75.00	79.00	5.1
Vehicle Crossing Consent Application fee - Relocation / Widening / Additional VC	N	No	150.00	158.00	5.1
Drainage					
Drainage Fee - Stormwater Flood Modelling Information	N	No	70.00	75.00	6.7
Occupation Road Reserve Permit					
Construction Zone (Residential/Industrial occupation rate \$ per sqm per day)	N	No	0.73	0.77	5.2
Construction Zone permit application fee	N	No	126.00	132.00	4.5
Construction Zone permit administration fee	N	No	693.00	726.00	4.5
Construction Zone Occupation (rate \$ per sqm per day)	N	No	1.46	1.53	4.6
Construction Zone permit - extension of time application fee	N	No	126.00	132.00	4.5
Construction zone permit - extension of time administration fee	N	No	140.00	147.00	4.8
Construction Zone occupation - extension of time (rate \$ per sqm per day)	N	No	1.46	1.53	4.6
Construction zone (modification fee)	N	No	182.00	191.00	4.7
Temporary Storage Container Permit					
Temporary Storage Container Permit Fee	N	No	532.00	532.00	0.0
Construction Zone (expenditure fee)	N	No	1,215.00	0.00	0.0
Traffic Management Plan Approval Permit					
Road and Footpath Closure Permit (occupation rate \$ per sqm per day)	N	No	121.00	0.00	0.0
Road and Footpath Closure Permit (application Fee)	N	No	242.00	0.00	0.0
Road and Footpath Closure Permit (modification fee)	N	No	97.00	0.00	0.0
Development					
Residential Development Plan 2-4 Lot development	N	No	393.00	412.00	4.6
Residential Development Plan 5-9 Lot development	N	No	938.00	983.00	4.6
Residential Development Plan 10+ Lot development	N	No	1,566.00	1,641.00	4.6
Unit/Apartment Development Plan up to 10-unit apartment building	N	No	393.00	412.00	4.6
Unit/Apartment Development Plan 11-40-unit apartment building	N	No	938.00	983.00	4.6
Unit/Apartment Development Plan 41+ unit apartment building	N	No	1,566.00	1,641.00	4.6
Commercial Development Plans (based on floor area of development) Small commercial development (<500m2)	N	No	393.00	412.00	4.6
Commercial Development Plans (based on floor area of development) Medium commercial development (500-2000m2)	N	No	938.00	983.00	4.6
Commercial Development Plans (based on floor area of development) Large Commercial development (2000m2+)	N	No	1,566.00	1,641.00	4.6
Single Industrial/factory/warehouse development	N	No	393.00	412.00	4.6
2-5 industrial/factory/warehouse developments	N	No	938.00	983.00	4.6
6+ industrial/factory/warehouse developments	N	No	1,566.00	1,641.00	4.6
Construction Management Plan Residential Development	N	No	393.00	412.00	4.6
Construction Management Plan Multi story / Commercial / industrial	N	No	938.48	983.00	4.5
Amended Endorsed Engineering Plans	S	No	359.30	359.30	0.0
Subdivisions Supervision, Fee set by Subdivision Act	S	No	Price on Application	Price on Application	
Engineering Services					
Build Over Easement Application	S	No	320.25	320.25	0.0
Building Services					

FEES AND CHARGES 2025/26

Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
\$100,001 - \$150,000 Cost of Construction including 5 inspections (\$ Fee + (0.81%) of building works)	N	Yes	Price on Application	Price on Application	
Application to amend a Building Permit Building Class 1 & 10	N	Yes	656.00	660.00	0.6
Application to amend a Building Permit Building Class 2 - 9	N	Yes	898.00	900.00	0.2
Building Services Additional Inspection Fees Additional Inspection required for Building Permits & Lapsed Permits	N	Yes	Price on Application	Price on Application	
Demolitions Commercial (\$ Fee + \$680 per storey)	N	Yes	Price on Application	Price on Application	
Demolitions Domestic	N	Yes	Price on Application	Price on Application	
Dwellings > \$300,000 unit development	N	Yes	Price on Application	Price on Application	
Extension of Time for Permits Class 2 - 9	N	Yes	Price on Application	Price on Application	
Extension of Time for Permits Class 1 or 10	N	Yes	Price on Application	Price on Application	
PBS Lodgement Fee	S	No	134.40	140.85	4.6
Consent & Reports: (Dispensations) Advertise for Owner - first property	N	Yes	193.50	203.00	4.7
Consent & Reports: (Dispensations) Advertise for Owner - subsequent properties	N	Yes	78.48	82.25	4.6
Consent & Reports: (Dispensations) Hoarding Occupation Activity - m2 daily rate	N	Yes	1.46	0.00	0.0
Consent & Reports: (Dispensations) Hoarding Occupation Domestic Single Dwelling (1a) - per week	N	Yes	0.00	84.00	100.0
Consent & Reports: (Dispensations) Hoarding Occupation Non-Declared Roads - m2 per day	N	Yes	6.42	6.75	4.9
Consent & Reports: (Dispensations) Hoarding Occupation Activity Centre or declared roads - m2 per week	N	Yes	9.60	10.00	4.0
Consent & Reports: (Dispensations) Hoarding Permit	S	No	320.25	335.60	4.6
Consent & Reports: (Dispensations) Permit issued or work commenced - first Regulation	N	Yes	604.00	555.00	-8.8
Consent & Reports: (Dispensations) Permit issued or work commenced - subsequent Regulation	N	Yes	448.25	351.00	-27.7
Consent & Reports: (Dispensations)(Part 5)(siting)	S	No	448.25	469.75	4.6
Consent & Reports: (Dispensations) (Reg 132(1) and Reg 134(2) (Street Projections)	S	No	320.25	335.60	4.6
Consent & Reports: (Dispensations) 29A Process	S	No	93.90	98.40	4.6
Reg 51 (1), (2) & (3). Owner or mortgagee of building or land or prescribed building practitioner requesting information in respect to building or land	S	No	52.10	54.60	4.6
Copy of plans - Class 1 or 10, including copy of any associated documentation	N	No	190.00	200.00	5.0
Copy of plans - Class 2 - 9, (Commercial Plans - up to 10 pages, more pages Price on Application)	N	No	315.00	330.00	4.5
Building Permit Fees Garages/Sheds/Carports/verandah/shade sails \$0-\$25,000 (including 3 inspections) (\$Fee)	N	Yes	Price on Application	Price on Application	
Building Permit Fees Garages/Sheds/Carports/verandah/shade sail \$25,001-\$50,000 including 3 inspections (\$Fee+(0.45%) of building work)	N	Yes	Price on Application	Price on Application	
Building Permit fee garages/Sheds/Carports/verandah/shade sails \$50,000+ (\$Fee+0.45%)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Class 2 to 9 Buildings Minor works \$0-\$10,000 (\$Fee + building work)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Class 2 to 9 Buildings \$1,000,001+ (Price on Application)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Class 2 to 9 \$10,001-\$50,000 (\$Fee+(0.45% of building works)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Class 2 to 9 Buildings \$50,001-\$100,000 (\$Fee+(0.455) of building works)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Class 2 to 9 Buildings \$100,001-\$300,000 (\$Fee+(0.45%) of building works)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Class 2 to 9 Buildings \$300,001-\$500,000(\$Fee+(0.45% of building works)	N	Yes	Price on Application	Price on Application	
Building permit Fee Demolitions Commercial (\$Fee+\$680 per storey)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Demolitions Domestic	N	Yes	Price on Application	Price on Application	
Building Permit Fee Restump/underpin of dwelling including 4 inspections (\$ fee)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Dwellings \$12,000-\$50,000 Cost of Construction including 4 inspections (Fee of building works)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Dwellings \$50,001-\$100,000 Cost of Construction including 4 inspections (\$Fee+(0.35%) of building works)	N	Yes	Price on Application	Price on Application	
Building Permit fee Dwellings \$100,001-\$150,000 Cost of Construction including 5 inspections (\$Fee+(0.30% of building works)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Dwellings \$150,001-\$200,000 Cost of Construction including 5 inspections (\$Fee+(0.65%) of building works)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Dwellings \$200,001-\$250,000 Cost of Construction including 5 inspections (\$Fee+(0.65% of building works)	N	Yes	Price on Application	Price on Application	

FEES AND CHARGES 2025/26

Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
Building Permit Fee Dwellings \$250,001-\$300,000 Cost of Construction including 5 inspections (\$Fee+(0.65%) of building works)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Non Prescribed Fences due to report and consent including 2 inspections	N	Yes	Price on Application	Price on Application	
Building Permit Fee Fences/Ret Walls/Masts/Poles Up to \$25,000 including 2 inspections (\$Fee)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Fences/Ret Walls/Masts/Poles \$25,001-\$50,000 including 2 inspections (\$Fee+0.45 of cost of building works)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Fences/Ret Walls/Masts/Poles \$50,001-over including 3 inspections (\$Fee+(0.45% f cost of building works)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Swimming pool Barrier (Temp Pool), above ground pool, Alterations to existing barrier including 2 inspections (\$Fee)-NEW	N	Yes	Price on Application	Price on Application	
Building Permit Fee Swimming Pools and Spas \$12,001-\$20,000 including 4 inspections (\$Fee+(0.30%) of building works)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Swimming Pools and Spas \$20,001-\$40,000 including 4 inspections (\$Fee+(0.35%) of building works)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Swimming Pools and Spas \$40,001-\$60,000 including 4 inspections (\$Fee+(0.45%) cost of building works)	N	Yes	Price on Application	Price on Application	
Building Permit Fee Swimming Pools and Spas \$60,001+ over including 4 inspections (\$Fee+0.45%)	N	Yes	Price on Application	Price on Application	
Consent & Reports: (Dispensations) Extension of time	N	Yes	224.00	235.00	4.7
Copy of plans - Class 2 - 9, Commercial Plans additional permits - Copies of plans, Certificates or any requested information)	N	No	160.00	190.00	15.8
BS Swimming Pool Audit					
Swimming Pool Audit Lodgement of Form 23 Compliance Certificate	S	No	22.55	23.65	4.7
Swimming Pool/Spa Form 24 Non-Compliance Certificate	S	No	424.60	445.00	4.6
Swimming Pool/Spa Register - Registration (2.15 fee units)	S	No	35.10	36.80	4.6
Swimming Pool Audit Fee-Registration	S	No	52.10	54.60	4.6
Infringements	S	No	395.00	414.00	4.6
Asset Protection Program					
Asset Protection - Industrial / Warehouse	N	No	810.00	850.00	4.7
Asset Protection - Verandah/Decks/Pergola/Alfresco/Small Shed	N	No	475.00	500.00	5.0
Asset Protection - Demolition/New dwelling/Swimming pool/spa/Garage/Carport/large shed/Dependent Person Unit (DPU)/Extension/Addition/Alteration	N	No	610.00	640.00	4.7
Multi Dwelling/lots - 2	N	No	810.00	850.00	4.7
Multi Dwelling/lots - 3 -5	N	No	1,075.00	1,130.00	4.9
Multi Dwelling/lots - 6 -9	N	No	1,345.00	1,410.00	4.6
Multi Dwelling/lots - 10+	N	No	1,615.00	1,690.00	4.4
Multi storey complex/commercial development	N	No	2,690.00	2,820.00	4.6
Vehicle Access Over Council Land Application Fee	N	No	575.00	605.00	5.0
Service Authority Inspections					
Works Within Road Reserve Permit	S	No	383.80	383.80	0.0
Traffic Management Plan Approval Permit - NEW LOCATION, REMOVED FROM ABOVE					
Temporary Traffic Management Permit Application Fee - 1-3 days	N	No	270.00	283.00	4.6
Temporary Traffic Management Permit Application Fee - 4-10 days	N	No	540.00	566.00	4.6
Temporary Traffic Management Permit Application Fee - 11-20 days	N	No	810.00	849.00	4.6
Temporary Traffic Management Permit Application Fee - 21-30 days	N	No	1,080.00	1,132.00	4.6
Temporary Traffic Management Permit Application Fee - 31 or more days	N	No	1,350.00	1,415.00	4.6
Temporary Traffic Management Permit Amendment Fee (Base)	N	No	160.00	168.00	4.8
Temporary Traffic Management Permit Amendment Fee - Extend Time (per each bin increase)	N	No	270.00	283.00	4.6

FEES AND CHARGES 2025/26

Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
Community Safety					
Local Laws					
Community Local Law - Infringement Notice - 1 Penalty Unit	N	No	198.00	198.00	0.0
Permit for Footpath Trading - 1 categories	N	No	154.00	162.00	4.9
Permit for Footpath Trading - 2 categories	N	No	269.00	282.00	4.6
Permit for Footpath Trading - 3 categories	N	No	425.00	445.00	4.5
Footpath Trading area in excess of 6m2 (per square metre)	N	No	43.00	48.00	10.4
Permit for Commercial waste bin on Council land (per annum/per bin)	N	No	280.00	295.00	5.1
Permit for skip bin to be left on nature strip Contractor - not individual person 1 to 3 days (per bin)	N	No	103.00	110.00	6.4
Permit for skip bin to be left on nature strip Contractor - not individual person 4 to 8 days (per bin)	N	No	167.00	176.00	5.1
Permit for skip bin to be left on nature strip Contractor - not individual person 9 to 14 days (per bin)	N	No	225.00	236.00	4.7
Shipping Container Permit (for longer than 28 days)	N	No	275.00	290.00	5.2
Permit to keep additional animals or birds (annual renewal)	N	No	65.00	68.00	4.4
Permit to sell goods i.e. Street Stalls - per annum	N	No	3,335.00	3,495.00	4.6
Permit Real Estate Advertising Sign on Council land (per annum)	N	No	506.00	532.00	4.9
Permit Street Performance on Council land	N	No	54.00	57.00	5.3
Permit Street Art on Council land	N	No	54.00	57.00	5.3
Permit to Burn Off	N	No	225.00	237.00	5.1
Permit Fundraising (if not registered under Fundraising Act)	N	No	140.00	145.00	3.4
Compulsory Clearance - Administration fee	N	No	135.00	142.00	4.9
Impound fee - small items	N	No	80.00	85.00	5.9
Impound fee - large items	N	No	160.00	168.00	4.8
Impound fee for skip bin, bulk waste container, shipping container, clothing recycling bin	N	No	480.00	505.00	5.0
Impound Storage fee - small items per day	N	No	12.00	15.00	20.0
Impound Storage fee - Vehicle/large item per day	N	No	30.00	35.00	14.3
General Local Law Permit Application	N	No	119.00	125.00	4.8
Permit Clothing Bin on Council Land	N	No	1,365.00	1,435.00	4.9
Animals					
Domestic Animal Business Registration	N	No	280.00	295.00	5.1
Animal Registration - Dog - Microchipped - Desexed	N	No	63.00	66.00	4.5
Animal Registration - Dog - Microchipped - Desexed - Pensioner/Concession	N	No	31.50	33.00	4.5
Animal Registration - Dog - Microchipped - Entire	N	No	206.00	218.00	5.5
Animal Registration - Dog - Microchipped - Entire - Pensioner/Concession	N	No	103.00	109.00	5.5
Animal Registrations Dogs Microchipped - Entire (undesexed) AND registered with Dogs Victoria (for breeding purposes) - Full fee	N	No	63.00	66.00	4.5
Animal Registrations Dogs Microchipped - Entire (undesexed) AND registered with Dogs Victoria (for breeding purposes) - Pensioner/Concession	N	No	31.50	33.00	4.5
Animal Registrations Dogs Microchipped - Entire (undesexed) under 6 months of age - Full fee	N	No	63.00	66.00	4.5
Animal Registrations Dogs Microchipped - Entire (undesexed) under 6 months of age - Pensioner/Concession	N	No	31.50	33.00	4.5
Animal Registrations - Dangerous Dog (includes dogs declared menacing & all restricted breeds)	N	No	345.00	365.00	5.5
Animal Registrations - Cat - Microchipped - Desexed	N	No	51.00	53.00	3.8
Animal Registrations - Cat - Microchipped - Desexed - Pensioner/Concession	N	No	25.50	26.50	3.8
Animal Registrations - Cat - Entire	N	No	156.00	164.00	4.9
Animal Registrations - Cat - Entire - Pensioner/Concession	N	No	78.00	82.00	4.9
Animal Registrations Cats Microchipped - Entire (undesexed) AND registered with Feline Control Council (for breeding purposes) - Full fee	N	No	51.00	53.00	3.8
Animal Registrations Cats Microchipped - Entire (undesexed) AND registered with Feline Control Council (for breeding purposes) - Pensioner/Concession	N	No	25.50	26.50	3.8
Animal Registrations Cats Microchipped - Entire under 6 months of age - Full fee	N	No	51.00	53.00	3.8
Animal Registrations Cats Microchipped - Entire under 6 months of age - Pensioner/Concession	N	No	25.50	26.50	3.8
Reclaim Fees Dog - Animal Aid - 1- 2 days - Registered	N	Yes	160.00	168.00	4.8
Reclaim Fees Dog- Animal Aid - 3-5 days - Registered	N	Yes	180.00	189.00	4.8
Reclaim Fees Dog - Animal Aid - 6- 8 days - Registered	N	Yes	200.00	210.00	4.8
Reclaim Fees Dog - Animal Aid - 1- 2 days - Unregistered	N	Yes	240.00	252.00	4.8
Reclaim Fees Dog - Animal Aid - 3 -5 days - Unregistered	N	Yes	270.00	284.00	4.9
Reclaim Fees Dog - Animal Aid - 6 - 8 days - Unregistered	N	Yes	300.00	315.00	4.8
Reclaim Fees Dog - Animal Aid >8 days (per day)	N	Yes	40.00	42.00	4.8
Seized Dog - per day - Animal Aid	N	Yes	40.00	42.00	4.8
Reclaim Fees Cat- Animal Aid - 1-2 days Registered	N	Yes	80.00	84.00	4.8
Reclaim Fees Cat - Animal Aid - 3-5 days Registered	N	Yes	90.00	94.00	4.3
Reclaim Fees Cat - Animal Aid - 6-8 days Registered	N	Yes	100.00	105.00	4.8
Reclaim Fees Cat - Animal Aid - 1-2 days Unregistered	N	Yes	120.00	126.00	4.8
Reclaim Fees Cat- Animal Aid - 3-5 days Unregistered	N	Yes	135.00	142.00	4.9
Reclaim Fees Cat - Animal Aid - 6 -8 days Unregistered	N	Yes	150.00	158.00	5.1

FEES AND CHARGES 2025/26

Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
Reclaim Fees Cat - Animal Aid >8 days (per day)	N	Yes	20.00	21.00	4.8
Traffic					
Parking Road Safety (General) Regulations 2019 "Green Sign" Offence Codes 701 - 714 (0.5 penalty unit)	S	No	99.00	99.00	0.0
Parking Road Safety (General) Regulations 2019 Offence Codes 715 - 808 (0.6 penalty unit)	S	No	119.00	119.00	0.0
Statutory Offences Fine prescribed in Road Rules Victoria (1 Penalty unit)	S	No	198.00	198.00	0.0
Abandoned vehicles reclaim fee	N	No	475.00	498.00	4.6
Abandoned Vehicles - Storage Fee (per day)	N	No	30.00	35.00	14.3
Trader Parking Permit vehicle 12 months	N	No	211.00	222.00	5.0
Trader Parking Permit vehicle 9 months	N	No	159.00	168.00	5.4
Trader Parking Permit vehicle 6 months	N	No	106.00	111.00	4.5
Trader Parking Permit vehicle 3 months	N	No	53.00	56.00	5.4
Ringwood Activities Area Residential Parking Permit - first permit - 6 months	N	No	29.00	31.00	6.5
Ringwood Activities Area Residential Parking Permit - first permit - 12 months	N	No	57.00	62.00	8.1
Ringwood Activities Area Residential Parking Permit - second permit - 6 months	N	No	50.00	53.00	5.7
Ringwood Activities Area Residential Parking Permit - second permit - 12 months	N	No	99.00	104.00	4.8
Ringwood Activities Area Residential Parking Permit - third permit - 6 months	N	No	77.00	81.00	4.9
Ringwood Activities Area Residential Parking Permit - third permit - 12 months	N	No	154.00	162.00	4.9
Ringwood Activities Area Visitor Parking Permit	N	No	50.00	53.00	5.7
Temporary Parking Permit - Category A - Change of circumstances (per month)	N	No	15.00	16.00	6.3
Temporary Parking Permit - Category B - Emergency and essential works	N	No	25.00	27.00	7.4
Temporary Parking Permit - Category C - Special consideration (12 months)	N	No	275.00	289.00	4.8
Heavy Haulage Tow Fee	N	No	per contractor fee	per contractor fee	
Tradespersons Parking Permit - per week/per vehicle	N	No	22.00	23.00	4.3
Tradespersons Parking Permit - additional permits - per week/per vehicle	N	No	32.00	34.00	5.9
Ringwood Activity Centre short term parking	N	No	\$1.00 - \$12.00	\$1.00 - \$6.00	
Activity Centre Reserved Parking					
Croydon Activity Centre Car Park Reserved Parking Bay Scheme - 12 Months	N	No	1,342.00	0.00	0.0
Croydon Activity Centre Car Park Reserved Parking Bay Scheme - 6 Months	N	No	671.00	0.00	0.0
Croydon Activity Centre Car Park Reserved Parking Bay Scheme - 1 Month	N	No	140.00	0.00	0.0
Croydon Activity Centre Car Park - Access Card & Remote (New)	N	No	46.00	48.00	4.2
Croydon Activity Centre Car Park - Access Card Replacement	N	No	24.00	25.00	4.0
Croydon Activity Centre Car Park - Access Remote Replacement	N	No	24.00	25.00	4.0
Community Health					
Community Health Education Seminar (2 Hours) / Min grp 10 people	N	Yes	327.00	343.00	4.7
Community Health Education Seminar (per person over minimum)	N	Yes	32.00	34.00	5.9
Prescribed Accommodation Registration/Renewal 4 - 20 Beds	N	No	369.00	387.00	4.7
Prescribed Accommodation Registration/Renewal 21 - 40 Beds	N	No	543.00	569.00	4.6
Prescribed Accommodation Registration/Renewal (more than 41 bedrooms)	N	No	742.00	778.00	4.6
Prescribed Accommodation - Rooming House	N	No	403.00	423.00	4.7
Food Events/Fetes once-off/Short term registration (CLASS 2)	N	No	226.00	237.00	4.6
Food Premises Registration Fees Class 1 Premises	N	No	736.00	771.00	4.5
Food Premises Registration Fees Class 2 Premises	N	No	607.00	636.00	4.6
Food Premises Registration Fees Class 3 Premises	N	No	457.00	479.00	4.6
Food Premises Renewal Fees Class 1 Premises	N	No	736.00	771.00	4.5
Food Premises Renewal Fees Class 2 Premises	N	No	607.00	636.00	4.6
Food Premises Renewal Fees Class 3 Premises	N	No	457.00	479.00	4.6
Food Premises Registration Fees Class 2 Additional Premises	N	No	310.00	318.00	2.5
Food Premises Registration Fees Class 3 Additional Premises	N	No	231.00	240.00	3.8
Food Premises Renewal Fees Class 2 Additional Premises	N	No	310.00	318.00	2.5
Food Premises Renewal Fees Class 3 Additional Premises	N	No	231.00	240.00	3.8
Food Premises Registration Fees Class 2 Streatrader Temporary Mobile Premises	N	No	607.00	636.00	4.6
Food Premises Registration Fees Class 3 Streatrader Temporary Mobile Premises	N	No	457.00	479.00	4.6
Food Premises Renewal Fees Class 2 Streatrader Temporary Mobile Premises	N	No	607.00	636.00	4.6
Food Premises Renewal Fees Class 3 Streatrader Temporary Mobile Premises	N	No	457.00	479.00	4.6
Food Premises Registration Fees Food Class 2 Premises - Community/Sports Groups	N	No	303.00	318.00	4.7
Food Premises Registration Fees Food Class 3 Premises - Community/Sports Groups	N	No	231.00	240.00	3.8
Food Premises Renewal Fees Food Class 2 - Community/Sports Groups	N	No	312.00	318.00	1.9
Food Premises Renewal Fees Food Class 3 - Community/Sports Groups	N	No	231.00	240.00	3.8
Food Premises Registration Fee Class 2 Community/Sports Group - Additional Premises TFP/MFV	N	No	151.00	164.00	7.9
Food Premises Registration Fee Class 3 Community/Sports Group - Additional Premises TFP/MFV	N	No	116.00	121.00	4.1
Food Premises Renewal Fee Class 2 Community/Sports Group - Additional Premises TFP/MFV	N	No	151.00	164.00	7.9
Food Premises Renewal Fee Class 3 Community/Sports Group - Additional Premises TFP/MFV	N	No	116.00	121.00	4.1
Once off registration (no fixed prem) Class 2 Comm/Sports Group (including fete) (not prorata)	N	No	151.00	164.00	7.9
Once off registration (no fixed prem) Class 3 Comm/Sports Group (including fete) (not prorata)	N	No	116.00	121.00	4.1

FEES AND CHARGES 2025/26

Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
Food Premises Additional / Follow up Inspection / Pre-Renewal Inspection	N	No	226.00	238.00	5.0
Food Premises New Proprietor Fee (Class 1,2 & 3)	N	No	280.00	293.00	4.4
Plans Assessment (Optional all premises)	N	No	203.00	213.00	4.7
Food Premises Registration Fee Very Large Manufactures & Supermarkets	N	No	2,930.00	3,075.00	4.7
Food Premises Registration Fee Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats)	N	No	865.00	910.00	4.9
Food Premises Renewal High Risk Category - Very Large Manufacturers/Supermarkets	N	No	3,548.00	3,844.00	7.7
Food Premises Renewal High Risk Category - Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats)	N	No	1,048.00	1,138.00	7.9
Health Premises one-off Registration - Low Risk Activities	N	No	312.00	327.00	4.6
Health Premises Registration Fee - Low Risk Activities	N	No	231.00	242.00	4.5
Health Premises Registration Fee - Medium Risk Activities	N	No	300.00	315.00	4.8
Health Premises Registration - High Risk Activities	N	No	371.00	390.00	4.9
Health Premises Transfer Registration Fee	N	No	170.00	180.00	5.6
Health Premises Renewal Fee - Low Risk Activities	N	No	231.00	242.00	4.5
Health Premises Renewal Fee - Medium Risk Activities	N	No	300.00	315.00	4.8
Health Premises Renewal Fee - High Risk Activities	N	No	371.00	390.00	4.9
Health Premises Renewal - High Risk Category (Medium Risk Activities/Aquatics)	N	No	371.00	394.00	5.8
Health Premises Renewal - Low Risk Category (Medium Risk Activities/Aquatics)	N	No	221.00	236.00	6.4
Food Premises Renewal Fees Very Large Restaurants/Cafes/Hotels/Clubs (>100 seats)	N	No	866.00	910.00	4.8
Food Premises Renewal Fee Very Large Manufacturers/Supermarkets	N	No	2,930.00	3,075.00	4.7
Food Premises renewal - Low Risk Category - Class 3 (compliant over 2 years)	N	No	323.00	359.00	10.0
Food Premises renewal High Risk Category- Class 1	N	No	860.00	964.00	10.8
Food Premises renewal High Risk Category - Class 2	N	No	720.00	795.00	9.4
Renewal Late Payment Administration Fee	N	No	81.00	85.00	4.7
Health Premises Renewal - High Risk Category (High Risk Activities)	N	No	428.00	488.00	12.3
Health Premises Additional / Follow up Inspection	N	No	141.00	148.00	4.7
Pre-application Fee Food Class 1 Premises	N	No	415.00	435.00	4.6
Pre-application Fee Food Class 2 Premises	N	No	415.00	435.00	4.6
Pre-application Fee Food Class 2 Premises - Community/Sports Groups	N	No	280.00	295.00	5.1
Pre-application Fee Food Class 3 Premises	N	No	280.00	295.00	5.1
Pre-application Fee Food Class 3 Premises - Community/Sports Groups	N	No	247.00	259.00	4.6
Pre-application Fees Health Premises - Low Risk Activities	N	No	213.00	223.00	4.5
Pre-application Fees Health Premises - Medium Risk Activities	N	No	213.00	223.00	4.5
Pre-application Fees Health Premises - High Risk Activities	N	No	213.00	223.00	4.5
Pre-application Fees Food Manufacturers & Supermarkets	N	No	532.00	558.00	4.7
Pre-application Fees Restaurants/Cafes/Hotels/Clubs (>100 seats)	N	No	420.00	440.00	4.5
Pre-Purchase Inspection Report - All premises types	N	No	277.00	290.00	4.5
Pre-Purchase Inspection Report - All premises types - less than 5 Days Notification	N	No	350.00	370.00	5.4
Wastewater Application - LCA Assessment	N	No	220.00	235.00	6.4
Minor alteration to an on-site wastewater management system (37.25FU)	S	No	608.00	608.00	0.0
Permit to construct, install or alter an on-site wastewater management system (up to 8.2 hours work) (48.88 FU)	S	No	798.00	798.00	0.0
Permit to construct, install or alter an on-site wastewater management system (additional fee per hour of assessment over 8.2 hour) (6.12 FU)	S	No	100.00	100.00	0.0
Permit to construct, install or alter an on-site wastewater management system (Maximum Fee limit) (135.43 FU)	S	No	2,212.00	2,212.00	0.0
Fee to transfer onsite wastewater management system (9.93 FU)	S	No	162.00	162.00	0.0
Fee to amend onsite wastewater management system permit (10.38 FU)	S	No	170.00	170.00	0.0
Fee to apply for an exemption to a required permit (up to 2.6 hours work) (14.67 FU)	S	No	240.00	240.00	0.0
Fee to apply for an exemption to a required permit (additional fee per hour) (5.94 FU)	S	No	97.00	97.00	0.0
Wastewater Application - fee to apply for an exemption to a required permit (Maximum fee limit) (61.41 FU)	S	No	1,003.00	1,003.00	0.0
Wastewater Application - Renewal Fee (8.31 FU)	S	No	136.00	136.00	0.0
Immunisation					
Chicken pox	N	Yes	86.00	89.00	3.4
Hepatitis B	N	Yes	46.00	48.00	4.2
Influenza per dose	N	Yes	31.00	31.00	0.0
Diphtheria Tetanus Pertussis	N	Yes	61.00	64.00	4.7
Meningococcal B	N	Yes	154.00	160.00	3.8
Statutory Planning					
Statutory Planning					
Public notification (advertising) - base fee and \$10.50 per property	N	Yes	243.00	255.30	4.8
Tree and native vegetation removal Significant Landscape Overlays (SLO) - 1 Tree	N	Yes	153.00	160.70	4.8
Tree and native vegetation removal Significant Landscape Overlays (SLO) - 2 Tree	N	Yes	185.00	194.30	4.8
Tree and native vegetation removal Significant Landscape Overlays (SLO) - 3 Tree	N	Yes	218.00	229.00	4.8
Tree and native vegetation removal Significant Landscape Overlays (SLO) - 4 Tree	N	Yes	250.50	263.00	4.8
Tree and native vegetation removal Significant Landscape Overlays (SLO) - 5 Tree	N	Yes	284.00	298.00	4.7
Tree and native vegetation removal Significant Landscape Overlays (SLO) - 6+ Tree removal	N	Yes	316.50	332.50	4.8
All other development Class 11 - up to \$100,000 Application fee	S	No	1,265.60	1,265.60	0.0
All other development Class 11 - up to \$100,000 Section 72 Amendment fee	S	No	1,265.60	1,265.60	0.0
All other development Class 12 - more than \$100,000 to \$1M Application fee	S	No	1,706.50	1,706.50	0.0

FEES AND CHARGES 2025/26

Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
All other development Class 12 - more than \$100,000 to \$1M Section 72 Amendment fee	S	No	1,706.50	1,706.50	0.0
All other development Class 13 -more than \$1M to \$5M Application fee	S	No	3,764.10	3,764.10	0.0
All other development Class 13 -more than \$1M to \$5M Section 72 Amendment fee	S	No	3,764.10	3,764.10	0.0
All other development Class 14 - more than \$5M to \$15M Application fee	S	No	9,593.90	9,593.90	0.0
All other development Class 14 - more than \$5M to \$15M Section 72 Amendment fee	S	No	3,764.10	3,764.10	0.0
All other development Class 15 - more than \$15M to \$50M Application fee	S	No	28,291.70	28,291.70	0.0
All other development Class 15 - more than \$15M to \$50M Section 72 Amendment fee	S	No	3,764.10	3,764.10	0.0
All other development Class 16 - more than \$50M Application fee	S	No	63,589.00	63,589.00	0.0
All other development Class 16 - more than \$50M Section 72 Amendment fee	S	No	3,764.10	3,764.10	0.0
Other - Class 22 - A permit not otherwise provided for in the regulation	S	No	1,453.40	1,453.40	0.0
Other - Determination to the satisfaction of Council	S	No	359.30	359.30	0.0
Other - Certificate of compliance	S	No	359.30	359.30	0.0
Other - Amend or end a section 173 agreement	S	No	726.70	726.70	0.0
Other - Extension of time to a permit	N	Yes	368.00	386.00	4.7
Single dwelling Class 2 - up to \$10,000 Application fee	S	No	220.50	220.50	0.0
Single dwelling Class 2 - up to \$10,000 Section 72 Amendment fee	S	No	220.50	220.50	0.0
Single dwelling Class 3 - more than \$10,000 to \$100,000 Application fee	S	No	694.00	694.00	0.0
Single dwelling Class 3 - more than \$10,000 to \$100,000 Section 72 Amendment fee	S	No	694.00	694.00	0.0
Single dwelling Class 4 - more than \$100,000 to \$500,000 Application fee	S	No	1,420.70	1,420.70	0.0
Single dwelling Class 4 - more than \$100,000 to \$500,000 Section 72 Amendment fee	S	No	1,420.70	1,420.70	0.0
Single dwelling Class 5 - more than \$500,000 to \$1M Application fee	S	No	1,535.00	1,535.00	0.0
Single dwelling Class 5 - more than \$500,000 to \$1M Section 72 Amendment fee	S	No	1,535.00	1,535.00	0.0
Single dwelling Class 6 - more than \$1M to \$2M Application fee	S	No	1,649.30	1,649.30	0.0
Single dwelling Class 6 - more than \$1M to \$2M Section 72 Amendment fee	S	No	1,649.30	1,649.30	0.0
Change Of Use Only, Planning & Environment Act Fee	S	No	1,453.40	1,453.40	0.0
Subdivision: Planning & Environment Act Fee - Remove Restriction (Covenant)-no adv req	S	No	1,453.40	1,453.40	0.0
Subdivision: Planning & Environment Act Fee - Create/Vary/Remove Restriction (Covenant)	S	No	1,453.40	1,453.40	0.0
Subdivision (excludes VicSmart applications) Class 17 - Subdivide an existing building Application fee	S	No	1,453.40	1,453.40	0.0
Subdivision (excludes VicSmart applications) Class 17 - Subdivide an existing building Section 72 Amendment fee	S	No	1,453.40	1,453.40	0.0
Subdivision (excludes VicSmart applications) Class 18 - Subdivide land into 2 lots Application	S	No	1,453.40	1,453.40	0.0
Subdivision (excludes VicSmart applications) Class 18 - Subdivide land into 2 lots Section 72 Amendment fee	S	No	1,453.40	1,453.40	0.0
Subdivision (excludes VicSmart applications) Class 19 - Realignment of common boundary between lots or consolidated 2 or more lots Application fee	S	No	1,453.40	1,453.40	0.0
Subdivision (excludes VicSmart applications) Class 19 - Realignment of common boundary between lots or consolidated 2 or more lots Section 72 Amendment fee	S	No	1,453.40	1,453.40	0.0
Subdivision (excludes VicSmart applications) Class 20 - Subdivide land (\$1,415.10 per 100 lots) Application fee	S	No	1,453.40	1,453.40	0.0
Subdivision (excludes VicSmart applications) Class 20 - Subdivide land (\$1,415.10 per 100 lots) Section 72 Amendment fee	S	No	1,453.40	1,453.40	0.0
Subdivision (excludes VicSmart applications) Class 21(a) - Create, vary or remove a restriction Application fee	S	No	1,453.40	1,453.40	0.0
Subdivision (excludes VicSmart applications) Class 21(a) - Create, vary or remove a restriction Section 72 Amendment fee	S	No	1,453.40	1,453.40	0.0
Subdivision (excludes VicSmart applications) Class 21(b) - Create or remove a right of way Application fee	S	No	1,453.40	1,453.40	0.0
Subdivision (excludes VicSmart applications) Class 21(b) - Create or remove a right of way Section 72 Amendment fee	S	No	1,453.40	1,453.40	0.0
Subdivision (excludes VicSmart applications) Class 21(c) - Create, vary or remove an easement (other than right of way) Application fee	S	No	1,453.40	1,453.40	0.0
Subdivision (excludes VicSmart applications) Class 21(c) - Create, vary or remove an easement (other than right of way) Section 72 Amendment fee	S	No	1,453.40	1,453.40	0.0
Subdivision (excludes VicSmart applications) Class 21(d) - Vary or remove a condition in the nature of an easement (other than right of way) in a crown grants Application fee	S	No	1,453.40	1,453.40	0.0
Subdivision (excludes VicSmart applications) Class 21(d) - Vary or remove a condition in the nature of an easement (other than right of way) in a crown grants Section 72 Amendment fee	S	No	1,453.40	1,453.40	0.0
Use of land Class 1 (includes car parking and liquor licence applications)	S	No	1,453.40	1,453.40	0.0
Use of land Class 1 Amendment to a permit to change the use allowed by the permit or allow a new use of land	S	No	1,453.40	1,453.40	0.0
VicSmart Class 7 - up to \$10,000 Application fee	S	No	220.50	220.50	0.0
VicSmart Class 7 - up to \$10,000 Section 72 Amendment fee	S	No	220.50	220.50	0.0
VicSmart Class 8 - more than \$10,000 Application fee	S	No	473.60	473.60	0.0
VicSmart Class 8 - more than \$10,000 Section 72 Amendment fee	S	No	473.60	473.60	0.0
VicSmart Class 9 -application to subdivide or consolidate land Application fee	S	No	220.50	220.50	0.0

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Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
VicSmart Class 9 -application to subdivide or consolidate land Section 72 Amendment fee	S	No	220.50	220.50	0.0
VicSmart Class 10 - All other VicSmart Applications fee	S	No	220.50	220.50	0.0
VicSmart Class 10 - All other VicSmart Applications Section 72 Amendment fee	S	No	220.50	220.50	0.0
Planning Information request (PIR) General	N	Yes	219.50	230.50	4.8
Planning Information request (PIR) Discounted fee for single dwelling in a residential zone	N	Yes	135.20	142.00	4.8
Permit history request (PHR) - First 2 permits	N	Yes	407.40	428.00	4.8
Permit history request (PHR) - Each subsequent permit	N	Yes	106.00	111.00	4.5
Vegetation Protection (VPO), Heritage (HO) and Neighbourhood Character (NCO) overlays	N	No	316.80	332.50	4.7
Permit history request (PHR) Discounted fee for single dwelling in a residential zone - First 2 permits	N	Yes	151.30	159.00	4.8
Permit history request (PHR) Discounted fee for single dwelling in a residential zone - Each subsequent permit	N	Yes	41.00	43.00	4.7
Vegetation Protection (VPO), Heritage (HO) and Neighbourhood Character (NCO) overlays	N	Yes	316.80	332.50	4.7
All other Applications, P/E Act Fee	S	No	1,453.40	1,453.40	0.0
Other subdivision fee: re-cert (second time), Planning & Environment Act Fee	S	No	192.70	192.70	0.0
Subdivision Certification of a plan of subdivision and for a statement of compliance Application fee	S	No	192.70	192.70	0.0
Subdivision Alteration of a plan Application fee	S	No	122.50	122.50	0.0
Subdivision Amend a certified plan Application fee	S	No	155.10	155.10	0.0
Infringements-Company, Planning & Environment Act Fee	S	No	1,976.00	1,976.00	0.0
Infringements-Individual, Planning & Environment Act Fee	S	No	988.00	988.00	0.0
Photocopying - A4 Size - per page, black & white	N	Yes	2.20	2.30	4.3
Photocopying - A4 Size - per page, colour	N	Yes	3.20	3.30	3.0
Photocopying - A3 per page, black & white	N	Yes	3.20	3.30	3.0
Photocopying - A3 per page, colour	N	Yes	5.40	5.60	3.6
Photocopying - A1 per page - black & white	N	Yes	29.10	30.50	4.6
Photocopying - A1 per page - colour	N	Yes	64.50	67.60	4.6
Statutory Planning Neighbourhood Character					
Front fence (regulations 89 and 92)	S	No	205.00	205.00	0.0
Siting (regulations 73,74 and 79) front, side and rear setback	S	No	448.25	462.50	3.1
Where building permit has been issued or work has commenced (first regulation)	S	No	529.00	546.00	3.1
Where building permit has been issued or work has commenced (each subsequent regulation)	S	No	335.00	346.00	3.2
Extension of time t report and consent (siting)	S	No	224.10	231.00	3.0
Extension of time t report and consent (front fence)	S	No	160.10	106.00	-51.0
Finance & Commercial					
Revenue					
Fee- Direct Debt Dishonour/Administration	N	No	27.00	27.50	1.8
Copy of Rate Notice	N	No	21.50	25.00	14.0
Fee- Refund	N	No	10.00	15.00	33.3
Copy of Rates History	N	No	35.00	50.00	30.0
Land Information Certificate Fees	S	No	29.70	29.70	0.0
Urgent Land Information Certificate	N	No	50.00	0.00	0.0
Governance & Performance					
Election					
Failure to vote	S	No	99.00	99.00	
Failure to vote reminder notice - additional to original fine	S	No	99.00 + a fee	99.00 + a fee	
Senior Executive					
International Women's Day					
Fee	N	Yes	25.00	25.00	0.0
Operations					
Marveloo					
Use of Marveloo	N	Yes	Varies according to quote	Varies according to quote	
Leisure					
Night Run					
Concession Fee	N	Yes	22.00	23.00	4.3
Individual	N	Yes	27.00	28.00	3.6
Family	N	Yes	60.00	62.00	3.2
Run Maroondah					
Entry fee - individual 5km	N	Yes	27.00	28.00	3.6
Entry fee - individual 10km	N	Yes	33.00	34.00	2.9
Entry fee - individual 15km	N	Yes	38.00	39.00	2.6
Entry fee - concession 5km	N	Yes	22.00	23.00	4.3
Entry fee - concession 10km	N	Yes	28.00	29.00	3.4
Entry fee - concession 15km	N	Yes	33.00	34.00	2.9

FEES AND CHARGES 2025/26

Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
Entry fee - family 5km run/walk (up to 4 participants)	N	Yes	60.00	62.00	3.2
Entry fee - family additional family entry per person	N	Yes	5.50	6.00	8.3
Entry fee - kids 1.2km dash (under 14 years)	N	Yes	16.50	17.00	2.9
Tri Maroondah					
Participation fee - varies	N	Yes	Varies	Varies	
Maroondah Festival					
Craft Market 3x3	N	Yes	130.00	130.00	0.0
Craft Market 6x3	N	Yes	260.00	260.00	0.0
Commercial Business Site 3x3	N	Yes	450.00	250.00	-80.0
Commercial Business Site 6x3	N	Yes	900.00	500.00	-80.0
Government Organisation 3x3 site only	N	Yes	0.00	250.00	0.0
Government Organisations 6x6 site only	N	Yes	0.00	500.00	0.0
Marque Hire 3x3	N	Yes	0.00	250.00	0.0
Marque Hire 6x6	N	Yes	0.00	500.00	0.0
Commercial Food Vendor	N	Yes	400.00	400.00	0.0
Community Static Site (BYO Marque)	N	Yes	50.00	50.00	0.0
Community Food Site	N	Yes	150.00	150.00	0.0
Community Marque	N	Yes	100.00	100.00	0.0
Fun & Fitness Site	N	Yes	100.00	100.00	0.0
Quambee Reserve					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
North Ringwood Reserve					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Jubilee Park Income					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Proclamation Park Income					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Heathmont Reserve					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Manson Reserve					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
HE Parker Reserve					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
East Ringwood Reserve					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Mullum Reserve					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	

FEES AND CHARGES 2025/26

Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
Belmont Reserve					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Arrabri Oval Income					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Cheong Park Income					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Eastfield Park Income					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Glen Park Income					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Gracedale Park Income					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Ainslie Park Income					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Hughes Park Income					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Lipscombe Park Income					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Griff Hunt Reserve					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Barnggeong Reserve					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Silcock Reserve					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Town Park Income					

FEES AND CHARGES 2025/26

Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Croydon Park Income					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Dorset Complex Income					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Sundry Parks Reserve					
Seasonal & casual use of council facilities	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Occupancy Payments					
Tennis Club Rentals	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Sporting Clubs					
Use of facility	N	Yes	Refer to policy on the Maroondah City Council Website	Refer to policy on the Maroondah City Council Website	
Maroondah Leisure Joining Fee					
Joining Fee (no lock in)	N	Yes	99.00	99.00	0.0
Joining Fee (12-month lock in)	N	Yes	29.00	29.00	0.0
Maroondah Leisure Wellness Plus					
Maroondah Leisure Wellness Plus/Fee	N	Yes	82.00	86.00	4.7
Maroondah Leisure Wellness Plus Concession					
Maroondah Leisure Wellness Plus Concession/Fee	N	Yes	69.70	73.10	4.7
Maroondah Leisure Fitness Plus Family					
Fee	N	Yes	109.20	115.50	5.5
Maroondah Leisure Fitness Plus Family Concession					
Fee	N	Yes	92.82	98.20	5.5
Maroondah Leisure Fitness Plus Teen					
Fee	N	Yes	30.00	33.00	9.1
Maroondah Leisure Fitness Plus Individual					
Maroondah Leisure Fitness Plus Individual	N	Yes	52.00	55.00	5.5
Club Membership Ringwood Swimming Club					
Club Memberships Ringwood Swimming Club	N	No	20.50	Teen Membership	0.0
Maroondah Leisure - Family Membership					
Lifestyle concession	N	Yes	139.23	149.00	6.6
Lifestyle	N	Yes	163.80	175.30	6.6
Mates Lifestyle x 2	N	Yes	140.40	150.30	6.6
Mates Lifestyle x 3	N	Yes	210.60	225.40	6.6
Mates Lifestyle x 4	N	Yes	280.80	280.80	0.0
Teen Lifestyle	N	Yes	41.00	46.00	10.9
Maroondah Leisure - 50 Plus Lifestyle Membership					
Fee Individual	N	Yes	69.70	75.20	7.3
Fee Individual + Partner	N	Yes	140.00	150.30	6.9
Maroondah Leisure - Individual Membership					
Lifestyle Concession	N	Yes	66.30	71.00	6.6
Lifestyle Individual	N	Yes	78.00	83.50	6.6
Maroondah Leisure - Golf					
Fortnightly Concession	N	Yes	61.20	65.50	6.6
Fortnightly	N	Yes	72.00	77.00	6.5
Maroondah Leisure - Aquatics					
Swim Plus Concession	N	Yes	34.00	35.70	4.8
Swim Plus	N	Yes	40.00	42.00	4.8
Aquanation - Casual Aquatics					

FEES AND CHARGES 2025/26

Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
Adult swim	N	Yes	10.00	10.50	4.8
Child Swim	N	Yes	8.50	8.90	4.5
Family swim	N	Yes	28.50	29.90	4.7
Pensioner/Health Care Card	N	Yes	8.50	8.90	4.5
Seniors	N	Yes	9.00	9.40	4.3
Shower Access	N	Yes	4.50	4.70	4.3
Aquation - Casual spa, sauna & steam room					
Adult	N	Yes	14.00	14.70	4.8
Concession	N	Yes	11.90	13.10	9.2
Seniors	N	Yes	12.60	13.60	7.4
Aquation - Aquatic 10 Visit Pass					
Adult swim	N	Yes	90.00	94.50	4.8
Concession swim	N	Yes	76.50	81.10	5.7
Child Swim	N	Yes	76.50	81.10	5.7
Family swim	N	Yes	256.50	269.10	4.7
Seniors	N	Yes	81.00	84.60	4.3
Aquation - Spa, sauna & steam room 10 Visit Pass					
Adult	N	Yes	126.00	132.30	4.8
Concession	N	Yes	107.10	117.90	9.2
Seniors	N	Yes	113.40	122.40	7.4
Aquation - Learn to Swim Joining Fee					
Fee	N	Yes	25.00	25.00	0.0
Aquation - Aquatic Education					
Membership (48 weeks)	N	No	46.60	49.80	6.4
Private 1:1	N	No	136.00	140.00	2.9
Aquation - Schools					
lessons	N	Yes	10.90	11.50	5.2
Aquation - Facility Hire					
25m lane hire	N	Yes	45.00	47.00	4.3
50m lane hire	N	Yes	65.00	68.00	4.4
50m pool booking	N	Yes	627.00	630.00	0.5
Warm water pool booking	N	Yes	150.00	160.00	6.3
Warm water pool - half pool booking	N	Yes	75.00	80.00	6.3
Waterslide hire (hire cost only, excludes staff costs)	N	Yes	210.00	220.00	4.5
Dive pool hire	N	Yes	200.00	210.00	4.8
Half dive pool hire	N	Yes	120.00	125.00	4.0
Group fitness room hire	N	Yes	85.00	90.00	5.6
Multipurpose (room 2) hire	N	Yes	100.00	90.00	-11.1
Group Fitness Room Hire plus Classes	N	Yes	160.00	160.00	0.0
RSC Room Hire	N	Yes	95.00	100.00	5.0
Cycle Studio Hire	N	Yes	100.00	105.00	4.8
Dry Dive Hire	N	Yes	160.00	165.00	3.0
Half Dry Dive	N	Yes	100.00	105.00	4.8
Lane hire	N	Yes	0.00	65.00	100.0
Aquation - Lockers					
Fee	N	Yes	3.50	4.20	16.7
Aquation - Personal Training					
Membership 10 pass 30 mins - 1:1	N	Yes	483.00	504.90	4.3
Membership 10 pass 60 mins - 1:1	N	Yes	758.00	787.50	3.7
Membership 10 Pass 45mins 1:1	N	Yes	625.20	657.00	4.8
Membership 30 mins - 1:1	N	Yes	53.50	56.10	4.6
Membership 30 mins - 2:1	N	Yes	73.10	76.70	4.7
Membership 60 mins - 1:1	N	Yes	83.40	87.50	4.7
Membership 60 mins - 2:1	N	Yes	102.00	107.00	4.7
Membership 45mins - 1:1	N	Yes	69.50	73.00	4.8
Non-Membership 10 pass 30 mins - 1:1	N	Yes	557.20	583.20	4.5
Non-Membership 10 pass 60 mins - 1:1	N	Yes	859.00	900.00	4.6
Non-Membership 30 mins - 1:1	N	Yes	61.80	64.80	4.6
Non-Membership 30 mins - 2:1	N	Yes	83.40	87.50	4.7
Non-Membership 60 mins - 1:1	N	Yes	95.80	100.00	4.2
Non-Membership 60 mins - 2:1	N	Yes	112.30	117.90	4.7
Startup Trial - 3 sessions	N	Yes	99.00	99.00	0.0
Aquation - Casual Health Club					
Adult	N	Yes	26.00	28.00	7.1
Concession	N	Yes	22.10	23.80	7.1
Seniors	N	Yes	23.40	25.20	7.1
Health Club Casual Teen	N	Yes	20.80	22.40	7.1
Active Adults - 10 visit pass	N	Yes	72.00	75.60	4.8
Aquation - Casual Group Fitness					
10 visits Adult	N	Yes	194.40	203.40	4.4
10 visits Seniors	N	Yes	174.60	182.70	4.4
10 visits Concession	N	Yes	164.70	172.80	4.7
Adult	N	Yes	21.60	22.60	4.4
Concession	N	Yes	18.30	19.20	4.7

FEES AND CHARGES 2025/26

Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
Fitness 30 min class Adult	N	Yes	14.00	14.70	4.8
Seniors	N	Yes	19.40	20.30	4.4
Aquanation - Family Lifestyle Memberships - Dry					
Lifestyle-Family Concession	N	Yes	139.23	149.00	6.6
Aquanation - Individual Lifestyle - Dry					
Fee	N	Yes	78.00	83.50	6.6
Lifestyle-Individual Concession	N	Yes	66.30	71.00	6.6
Aquanation - Swim Lifestyle Membership					
Swim Plus Concession	N	Yes	34.00	35.70	4.8
Aquanation - Membership Joining Fee					
Fee	N	Yes	99.00	99.00	0.0
Aquanation - Rehab					
Rehab Swim -3 months	N	Yes	300.00	315.00	4.8
Rehab Swim - 6 months	N	Yes	600.00	629.00	4.6
Rehab Swim - 12 months	N	Yes	1,200.00	1,260.00	4.8
Rehab Gym & Swim - 3 months	N	Yes	402.52	422.00	4.6
Rehab Gym & Swim - 6 months	N	Yes	805.04	845.00	4.7
Rehab Gym & Swim - 12 months	N	Yes	1,610.07	1,690.00	4.7
Aquanation - Fitness Plus Individual					
Fee	N	Yes	52.00	55.00	5.5
Aquanation - Fitness Plus Family Membership					
Fee	N	Yes	109.20	115.50	5.5
Aquanation - Fitness Plus Off-Peak Membership					
Fee	N	Yes	33.80	35.30	4.2
Aquanation - Fitness Plus Teen Membership					
Fee	N	Yes	30.00	33.00	9.1
Aquanation - Wellness Plus					
Wellness Plus/Fee	N	Yes	82.00	86.00	4.7
Aquanation - Wellness Plus Concession					
Aquanation-Wellness Plus Concession/Fee	N	Yes	69.70	73.10	4.7
Aquahub - Casual Health Club					
Health Club Casual	N	Yes	26.00	28.00	7.1
Health Club Casual Concession	N	Yes	22.10	23.80	7.1
Health Club Casual Senior	N	Yes	23.40	25.20	7.1
Health Club Casual Teen	N	Yes	20.80	22.40	7.1
Aquahub - Personal Training					
10 Pass 30mins 1:1 (1 free session)	N	Yes	481.50	504.90	4.6
10 Pass 45mins 1:1 (1 free session)	N	Yes	625.50	657.00	4.8
10 Pass 60mins 1:1 (1 free session)	N	Yes	750.60	787.50	4.7
30mins 1:1	N	Yes	53.50	56.10	4.6
45mins 1:1	N	Yes	69.50	73.00	4.8
60mins 1:1	N	Yes	83.40	87.50	4.7
Start Up Trial - 3 sessions (30mins)	N	Yes	99.00	99.00	0.0
Non-Membership 30 mins - 1:1	N	Yes	61.80	64.80	4.6
Non-Membership 60 mins - 1:1	N	Yes	95.80	100.00	4.2
Membership 30 mins - 2:1	N	Yes	73.10	76.70	4.7
Membership 60 mins - 2:1	N	Yes	102.00	107.00	4.7
Non-Membership 30 mins - 2:1	N	Yes	83.40	87.50	4.7
Non-Membership 60 mins - 2:1	N	Yes	112.30	117.90	4.7
Membership 10 pass 30 mins - 1:1	N	Yes	481.50	504.90	4.6
Membership 10 pass 60 mins - 1:1	N	Yes	750.60	787.50	4.7
Non-Membership 10 pass 30 mins - 1:1	N	Yes	556.20	583.20	4.6
Non-Membership 10 pass 60 mins - 1:1	N	Yes	862.20	900.00	4.2
Membership 10 pass 30 mins - 2:1	N	Yes	657.90	690.30	4.7
Membership 10 pass 60 mins - 2:1	N	Yes	918.00	963.00	4.7
Non-Membership 10 pass 30 mins - 2:1	N	Yes	750.60	787.50	4.7
Non-Membership 10 pass 60 mins - 2:1	N	Yes	1,010.70	1,061.10	4.7
Aquahub - Active Adults					
Casual Active Adults programs	N	Yes	8.00	8.40	4.8
Active Adults - 10 visit pass	N	Yes	72.00	75.60	4.8
Aquahub - Casual Group Fitness					
Water Aerobics	N	Yes	21.60	22.60	4.4
Aquahub - Gymnastics					
Fee Registration	N	Yes	60.00	60.00	0.0
Fitness plus teen	N	Yes	30.00	33.00	9.1
Aquahub - Room hire					
Stadium hire per hour	N	Yes	70.00	70.00	0.0
Aquahub - Membership Joining Fee					
Fee	N	Yes	99.00	99.00	0.0
Aquahub School Lane Hire					
Fee	N	Yes	35.00	35.00	0.0
Aquahub Lane Hire					
Public Lane Hire - Peak	N	Yes	45.00	47.00	4.3
Aquahub - Family Membership - Wet					

FEES AND CHARGES 2025/26

Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
Fee	N	Yes	40.00	42.00	4.8
Aquahub - Adults					
10 Pass Swim Spa Sauna	N	Yes	126.00	132.30	4.8
10 Visit Adult Swim	N	Yes	90.00	94.50	4.8
Adult Swim	N	Yes	10.00	10.50	4.8
Swim Spa Sauna Adult	N	Yes	14.00	14.70	4.8
Aquahub - Juniors					
Child Swim	N	Yes	8.50	8.90	4.5
Aquahub - Concession					
10 pass Child Swim	N	Yes	76.50	80.10	4.5
10 Pass Swim Spa Sauna Concession	N	Yes	112.50	117.90	4.6
10 Visit Concession Swim	N	Yes	76.50	80.10	4.5
Concession Swim	N	Yes	8.50	8.90	4.5
Swim Spa Sauna Concession	N	Yes	12.50	13.10	4.6
Aquahub - Senior Card					
10 Visit Seniors Swim	N	Yes	81.00	84.60	4.3
Seniors Swim	N	Yes	9.00	9.40	4.3
Swim Spa Sauna Senior	N	Yes	13.00	13.60	4.4
10 Pass Swim Spa Sauna Senior	N	Yes	117.00	122.40	4.4
Aquahub - Family					
10 Visit Family	N	Yes	256.50	269.10	4.7
Family Swim (2 adults, 1Child)	N	Yes	28.50	29.90	4.7
Aquahub - Sauna & Spa					
Spa/Sauna Upgrade	N	Yes	4.00	4.20	4.8
Aquahub - Learn to Swim					
Joining fee	N	Yes	29.00	29.00	0.0
Per fortnight Membership	N	No	46.60	49.80	6.4
Aquahub - Schools					
Per fortnight Membership	N	No	10.90	0.00	0.0
Aquahub - Lane Hire					
Lane Hire (per hour)	N	Yes	45.00	47.00	4.3
Aquahub - Hydrotherapy Hire					
Hydrotherapy Hire Full Pool (per hour)	N	Yes	150.00	160.00	6.3
Hydrotherapy Hire Half Pool (per hour)	N	Yes	75.00	80.00	6.3
Croydon Memorial Pool Fitness Plus Family Membership					
Fitness Plus Family	N	Yes	110.00	115.50	4.8
Fitness Plus Family Concession	N	Yes	93.50	98.20	4.8
Croydon Memorial Pool Fitness Plus Off-Peak Membership					
Fitness Plus Off Peak	N	Yes	33.80	35.30	4.2
Croydon Memorial Pool Fitness Plus Teen					
Fitness Plus Teen	N	Yes	30.00	33.00	9.1
Croydon Memorial Pool - Fitness Plus Individual Membership					
Fitness Plus Individual	N	Yes	52.00	55.00	5.5
Fitness Plus Individual Concession	N	Yes	44.20	46.80	5.6
Croydon Memorial Pool Carnival					
Carnival Hire - per hour, exclusive use	N	Yes	500.00	525.00	4.8
Lane Hire	N	Yes	60.00	63.00	4.8
Croydon Memorial Pool Concession					
Concession Fee	N	Yes	7.10	7.30	2.7
10 Visit Child/Concession Swim	N	Yes	63.90	65.70	2.7
Croydon Memorial Pool Juniors					
Juniors	N	Yes	7.10	7.30	2.7
10 pass Junior Swim	N	Yes	63.90	65.70	2.7
Croydon Memorial Pool Family Concessions					
Family Concessions	N	Yes	23.70	24.50	3.3
Croydon Memorial Pool Adults					
Adults	N	Yes	8.30	8.60	3.5
10 Visit Adult Swim	N	Yes	74.70	77.40	3.5
Croydon Memorial Pool Senior Card					
Senior Card	N	Yes	7.50	7.70	2.6
10 Visit Seniors Swim	N	Yes	67.50	69.30	2.6
Croydon Memorial Pool Family Membership					
Fee	N	Yes	110.00	115.50	4.8
Croydon Memorial Pool Individual Membership					
Fee	N	Yes	78.00	83.50	6.6
Croydon Memorial Pool 50's Plus Membership					
Croydon Memorial Pool 50's Plus Membership	N	Yes	69.70	75.20	7.3
Croydon Memorial Pool Aquatics Membership					
Fee	N	Yes	40.00	42.00	4.8
Ringwood Golf Course Fees					
18 Hole Mid-Week - Adult M/W 18 Holes	N	Yes	38.00	40.00	5.0
18 Hole Mid-Week - Concession m/w 18	N	Yes	31.00	32.00	3.1
18 Hole Mid-Week - Senior Card m/w 18	N	Yes	34.00	36.00	5.6
18 Hole Mid-Week - Junior m/w 18	N	Yes	22.00	23.00	4.3

FEES AND CHARGES 2025/26

Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
18 Hole Weekend - Adult W/E 18 Holes	N	Yes	44.00	46.00	4.3
18 Hole Weekend - Junior w/e 18	N	Yes	24.00	25.00	4.0
9 Holes Mid-Week - Adult	N	Yes	30.00	31.00	3.2
9 Holes Mid-Week - Junior	N	Yes	17.00	18.00	5.6
9 Holes Mid-Week - Pension	N	Yes	25.00	26.00	3.8
9 Holes Mid-Week- Senior Card	N	Yes	28.00	29.00	3.4
9 Holes Weekend - Adult	N	Yes	33.00	35.00	5.7
9 Holes Weekend - Junior	N	Yes	19.50	20.00	2.5
Ringwood Golf Equipment Hire					
Buggy Hire	N	Yes	6.00	6.00	0.0
Cart 18	N	Yes	47.00	48.00	2.1
Cart 9	N	Yes	34.00	35.00	2.9
BYO Cart 9	N	Yes	15.00	0.00	0.0
BYO Cart 18	N	Yes	25.00	0.00	0.0
BYO Cart Annual	N	Yes	250.00	250.00	0.0
Club hire 9 holes	N	Yes	17.50	20.00	12.5
Club hire 18 holes	N	Yes	25.00	26.00	3.8
Dorset Golf Course Fees					
18 Hole Mid-Week - Adult	N	Yes	38.00	40.00	5.0
18 Hole Mid-Week - Concession	N	Yes	31.00	32.00	3.1
18 Hole Mid-Week - Senior Card	N	Yes	34.00	36.00	5.6
18 Hole Mid-Week - Junior	N	Yes	22.00	23.00	4.3
18 Hole Weekend - Adult	N	Yes	44.00	46.00	4.3
18 Hole Weekend - Junior	N	Yes	24.00	25.00	4.0
9 Holes Mid-Week - Adult	N	Yes	30.00	31.00	3.2
9 Holes Mid-Week - Junior	N	Yes	17.00	18.00	5.6
9 Holes Mid-Week Pension	N	Yes	25.00	26.00	3.8
9 Holes Mid-Week Senior Card	N	Yes	28.00	29.00	3.4
9 Holes Weekend - Adult	N	Yes	33.00	35.00	5.7
9 Holes Weekend - Junior	N	Yes	19.50	20.00	2.5
Dorset Golf Equipment Hire					
Buggy Hire	N	Yes	6.00	6.00	0.0
Cart 18	N	Yes	43.00	48.00	10.4
Cart 9	N	Yes	32.00	35.00	8.6
Club hire 18 holes	N	Yes	23.00	26.00	11.5
Club hire 9 holes	N	Yes	17.50	20.00	12.5
The Rings Thursday Ladies					
Scoresheet	N	Yes	78.50	80.50	2.5
The Rings Sunday Mixed					
Scoresheet	N	Yes	78.50	80.50	2.5
The Rings BB Monday Senior					
Scoresheet - Winter Season Fees	N	Yes	76.50	78.50	2.5
Scoresheet - Summer Season Fees	N	Yes	78.50	80.50	2.5
The Rings Biddy Ball Skills					
New Enrolment Fee	N	Yes	12.80	13.45	4.8
The Rings Biddy Ball Play					
Weekly Fee	N	Yes	12.80	13.45	4.8
The Rings Biddy Ball Intro					
Weekly Fee	N	Yes	12.80	13.45	4.8
The Rings Basketball Holiday Prog					
Daily Rate	N	Yes	0.00	64.45	0.0
The Rings Schools Court Hire					
Per Hour	N	Yes	52.60	54.76	3.9
The Rings General Court Hire					
Casual Shooting	N	Yes	5.00	5.50	9.1
Off Peak	N	Yes	50.60	52.60	3.8
Peak	N	Yes	69.60	72.40	3.9
All Abilities Program	N	Yes	3.50	4.00	12.5
Function Room Hire	N	Yes	35.60	37.00	3.8
The Rings Open Days					
Open day	N	Yes	10.50	10.90	3.7
Maroondah Nets Volleyball Badminton Holiday Program					
Holiday Program	N	Yes	62.00	64.45	3.8
Maroondah Nets Soccer Holiday Program					
Participation Fee	N	Yes	62.00	64.45	3.8
Maroondah Nets Netball Holiday Program					
Holiday Program	N	Yes	62.00	64.45	3.8
Maroondah Nets Multi Sports Holiday Program					
Holiday Program	N	Yes	69.20	71.90	3.8
Maroondah Nets Tennis Holiday Program					
Tennis Holiday Program Participation fee Maroondah Nets	N	Yes	69.20	71.90	3.8
Maroondah Nets School Court Hire					
Court Hire - Schools	N	Yes	52.60	54.76	3.9
Per outdoor netball court	N	Yes	16.80	17.56	4.3

FEES AND CHARGES 2025/26

Account Description	Fee Type N=Non-Statutory S=Statutory	GST Yes/No	2024/25 Fees & Charges Incl. GST	2025/26 Fees & Charges Incl. GST	% Change
Per volleyball court	N	Yes	38.80	40.36	3.9
Per table tennis court	N	Yes	19.00	19.76	3.8
Per badminton court	N	Yes	20.60	21.40	3.7
Per pickleball court	N	Yes	20.60	21.40	3.7
Maroondah Nets General Court Hire					
Fee Off Peak Badminton	N	Yes	19.80	20.60	3.9
Fee Off Peak Netball Indoor	N	Yes	50.60	52.60	3.8
Fee Off Peak Netball Outdoor	N	Yes	16.20	16.80	3.6
Fee Off Peak Table Tennis	N	Yes	18.20	20.00	9.0
Fee Off Peak Volleyball	N	Yes	37.20	38.80	4.1
Fee Peak Badminton	N	Yes	24.80	25.80	3.9
Fee Peak Netball Indoor	N	Yes	69.60	72.40	3.9
Fee Peak Netball Outdoor	N	Yes	19.80	20.60	3.9
Fee Peak Table Tennis	N	Yes	23.20	24.20	4.1
Fee Peak Volleyball	N	Yes	46.80	48.80	4.1
All Abilities Program	N	Yes	3.50	4.00	12.5
Off Peak Pickleball Indoor	N	Yes	19.80	20.60	3.9
Off Peak Pickleball Outdoor	N	Yes	12.40	13.00	4.6
Peak Pickleball Indoor	N	Yes	24.80	25.80	3.9
Peak Pickleball Outdoor	N	Yes	12.40	13.00	4.6
Casual Shooting	N	Yes	5.00	5.50	9.1
Open Days/Fees	N	Yes	10.50	10.90	3.7
Pickleball Hourly session indoor	N	Yes	6.50	7.00	7.1
Pickleball session outdoor	N	Yes	7.00	7.50	6.7
Badminton Session	N	Yes	9.00	9.50	5.3
Maroondah Nets Function Room Hire					
Room Hire - Combined	N	Yes	48.60	50.60	4.0
Room Hire - Room A	N	Yes	26.80	28.00	4.3
Room Hire - Room B	N	Yes	26.80	28.00	4.3
Maroondah Edge					
Club/Assoc Lane Hire	N	Yes	63.40	65.95	3.9
Public Lane Hire Peak	N	Yes	39.60	41.20	3.9
Public Lane Hire Off Peak	N	Yes	33.40	34.80	4.0
Commercial Lane Hire Peak	N	Yes	51.00	0.00	0.0
Commercial Lane Hire Off Peak	N	Yes	39.60	0.00	0.0
Bowling Machine Hire	N	Yes	10.50	11.00	4.5
Maroondah Edge					
School Lane Hire	N	Yes	33.40	35.80	6.7
Community Services					
Positive Ageing					
Positive Ageing Community Outings - beyond EMR	N	No	5.91	20.00	70.5
Positive Ageing Community Outings - within EMR	N	No	5.91	10.00	40.9
Positive Ageing Community Events - First hour	N	No	5.91	6.19	4.5
Positive Ageing Community Events - Each Additional Hour (75% of the first hour up to a total of 4 hours)	N	No	5.91	4.64	-27.3
Positive Ageing - Entertainment - First hour - Private	N	No	5.00	5.24	4.6
Positive Ageing - Entertainment - Each Additional Hour (75% of the first hour up to a total of 4 hours)	N	No	3.75	3.93	4.6
Positive Ageing - Health/Information - First hour only	N	No	4.00	4.19	4.6
Positive Ageing - Health/Information - Each Additional Hour (50% of the first hour up to a total of 4 hours)	N	No	2.00	3.14	36.4
Maroondah Seniors Festival Luncheon	N	No	0.00	25.00	100.0
Shopping Bus Program - Return Trip	N	No	5.91	6.19	4.6
Library Program - Return Trip	N	No	5.91	6.19	4.6
Allied Health					
Occupational Therapy - Fee Per Session - First Visit - Fee for Service	N	No	126.69	140.63	9.9
Occupational Therapy - First Visit - CHSP - Low Fee	N	No	15.00	15.72	4.6
Occupational Therapy - First Visit - CHSP - Medium Fee	N	No	23.00	24.10	4.6
Occupational Therapy - Follow Up Visit - CHSP Fee	N	No	5.91	6.19	4.6
Occupational Therapy - Follow Up Visit - Fee for Service	N	No	5.91	131.10	95.5
Occupational Therapy Group - Per Session - CHSP - Low Fee	N	No	5.91	6.20	4.6
Occupational Therapy Group - Per Session - Fee for Service	N	No	32.47	34.02	4.6
Social Inclusion & Well Being					
Social Support Group - Full Day - CHSP - Low Fee	N	No	9.62	10.08	4.6
Social Support Group - Full Day - Fee for Service	N	No	123.65	129.58	4.6
Social Support Group - Half Day - CHSP - Low Fee	N	No	7.22	7.56	4.6
Social Support Group - Half Day - Fee for Service	N	No	92.73	72.90	-27.2
Social Support Group - Entertainment - First Hour - CHSP - Low Fee	N	No	4.00	4.19	4.6
Social Support Group - Entertainment - Each Additional Hour - CHSP - Low Fee	N	No	3.00	3.14	4.6
Social Support Group - Entertainment - First Hour - Fee for Service	N	No	25.29	26.50	4.6
Social Support Group - Entertainment - Each Additional Hour - Fee for Service	N	No	2.53	24.92	89.9
Social Support Group - Health/Information - First Hour - CHSP - Low Fee	N	No	2.00	2.10	4.6
Social Support Group - Health/Information - Each Additional Hour - CHSP - Low Fee	N	No	1.00	1.05	4.6
Social Support Group - Health/Information - First Hour - Fee for Service	N	No	0.00	23.88	0.0

FEES AND CHARGES 2025/26

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Social Support Group - Health/Information - Each Additional Hour - Fee for Service	N	No	0.00	22.83	0.0
Social Support Group - Online Session - CHSP - Low Fee	N	No	5.91	6.20	4.6
Social Support Group - Online Session - Fee for Service	N	No	0.00	27.98	0.0
Social Support Group - Meal - CHSP - Low Fee	N	No	12.80	13.41	0.0
Social Support Group - Fun Bus Return Trip	N	No	11.83	12.39	0.0
Social Support Group - Fun Bus One Way	N	No	5.91	6.20	4.6
Social Support Group - Special Events/Outings - CHSP - Low Fee	N	No	17.95	18.81	4.6
Social Support Group - Special Events/Outings - Fee for Service	N	No	39.24	41.13	4.6
Maroondah Police Seniors Register					
Seniors Register	N	No	5.91	6.19	4.5
Occasional Day Care (ODC)					
Occasional Day Care - Parents fee (full day)	N	No	92.00	94.00	2.1
Occasional Day Care - Parents fee (half day)	N	No	52.00	0.00	0.0
Maternal Child Health (MCH)					
MCH meeting room community hourly rate	N	Yes	26.07	27.32	4.6
Meals On Wheels					
Meal on Wheels - CHSP - High Fee	N	No	14.93	15.65	4.6
Meal on Wheels - CHSP - Low Fee	N	No	12.80	13.41	4.6
Meal on Wheels - Fee for Service	N	No	28.53	29.90	4.6
Meal - Community Dining - CHSP Low	N	No	0.00	8.22	100.0
Meal - Community Dining - Fee for Service	N	No	0.00	30.00	100.0
Aged and Disability Services					
Guest Speaking Presentation fee (hour) (provision to reduce to 75%/50%/waiver considering nature of group)	N	No	100.00	104.80	4.6
Guest Speaking travel reimbursement per km	N	No	0.90	0.94	4.6
Communications & Citizen Experience					
CCE Film Permit					
Low Impact Filming Permit application	N	Y	75.00	79.00	5.1
High Impact Filming Permit application	N	Y	490.00	514.00	4.7

